Merri-bek City Council

Merri-bek City Council Annual Report 2025-26



Welcome

About this report

This annual report documents Merri-bek City Council's performance within 1 July 2025 to 30 June 2026, which is the 2025-26 financial year. The Local Government Act 2020 requires all local councils to report on their performance every year. This document is our full annual report.

We want you to know the range of services we delivered for our community, and how we helped you deal with challenges. You can find our annual report on our website at merri-bek.vic.gov.au/annual-reports

In this report we use 'First Peoples' and 'First Nations' to refer to Aboriginal and Torres Strait Islander people. We understand these terms are evolving and may change over time.

Acknowledgement of Country

Merri-bek City Council acknowledges the Wurundjeri Woi-wurrung people as the Traditional Custodians of the lands and waterways in the area now known as Merri-bek. We pay respect to their Elders past, present, and emerging, as well as to all First Nations communities who significantly contribute to the life of the area.

Council Plan

Our Council Plan 2025-29 is the guiding document for this annual report.

To view our Council Plan, please:

- *visit merri-bek.vic.gov.au/council-plan*
- *call us on 9240 1111*
- *visit one of our customer service centres or libraries.*

We also welcome your feedback on this annual report. You can:

- *call us on 9240 1111*
- *TTY on 133 677*
- *Voice Relay on 1300 555 727 and ask for (03) 9240 1111*
- *email us at info@merri-bek.vic.gov.au*
- *send us a direct message on Facebook @merribekcitycouncil*
- *write to us at Locked Bag 10, Brunswick, Victoria 3056.*

Our Customer Service Centres are open from 8.30am to 5pm, Monday to Friday

- *Coburg Civic Centre, Woi-wurrung Country, 90 Bell Street, Coburg*
- *Brunswick Customer Service Centre, Woi-wurrung Country, 233 Sydney Road, Brunswick*

- *Glenroy Customer Service Centre, Glenroy Community Hub, Woi-wurrung Country, 50 Wheatsheaf Road, Glenroy.*

You can also follow us on:

- *Facebook (@merribekcitycouncil)*
- *Instagram (@merri_bekcitycouncil)*
- *LinkedIn (Merri-bek City Council)*

Contents

Welcome 2

Mayors message 6

Chief Executive Officer's message 7

About our municipality 9

Challenges and future outlook 9

Achievements of the year 12

Theme 1: Care for nature and climate resilience 12

Theme 2: Healthy and inclusive communities 12

Theme 3: Beautiful and liveable city 13

Theme 4: Thriving economy and culture 13

Theme 5: Engaging and responsible council 13

Financial overview 15

Delivering services to you 19

Core service statistics for 2025–26 19

Community satisfaction 20

Awards and Citations 22

Our council 23

Councillors 23

Councillors, committees and responsibilities during 2025-26 24

Our people 28

Our executive team 28

Our staffing profile 30

Service recognition awards 38

Occupational health and safety 39

Risk management 43

Our performance 44

Integrated planning and reporting framework 44

Community Vision 45

Council plan....45
Council Plan on a page....47
Report of operations....48
Performance statement....96
Governance and Management....112
Council meetings....112
Councillor attendance at meetings....113
Councillor expenses and allowances....113
Councillor Code of Conduct.. 115
Conflict of interest....115
Major committees....116
Governance and management checklist....118
Statutory information....124
Community engagement....124
Domestic animal management....129
Food Act ministerial directions....130
Road Management Act ministerial directions....130
Infrastructure and development....132
Climate disclosures....133
Climate change governance....134
Climate change strategy....135
Climate risk management....136
Metrics and targets....137
Charter of Human Rights and Responsibilities Commitment....144
A plain English guide to the Financial Report....159
Financial Report....165
Appendix 1: *Merri-bek DCP acquittal review 1 September 2026*....223

Mayor's message

This annual report outlines Council's achievements and performance during 2025–26. Guided by our Community Vision, which reflects the voices of our community, we worked together to shape a Merri-bek that celebrates diversity, cares for its environment and neighbourhoods, and acts on the issues that matter.



It has been an honour to serve as your Mayor this year and to work with Councillors to support our Community Vision: Merri-bek leads and leaves no one behind. Throughout 2025–26, we continued to build a more inclusive and connected community. Programs such as Community Connectors helped share important information with people from different cultural backgrounds, while Help at Home and Personal Care supported older people to live independently for longer.

One of the highlights of the year was the launch of Coburg is Here, Council's plan for the future of central Coburg. The plan includes new public spaces, a new library and public square, more housing options, improved shopping and business areas, and greener streets. It will help Coburg grow while keeping the character and diversity that make it unique.

We also continued to focus on sustainability and caring for the environment. The Brunswick Community Battery was launched to store renewable energy and help support lower household energy costs. Through the A Park Close to Home program, a new park opened in York Street, Pascoe Vale, and planning continued for a new park in Brunswick.

Council also advocated for the needs of our growing community, including better public transport, safer streets, affordable housing, quality sporting facilities and more green open spaces.

Throughout the year, I saw people from many different backgrounds working together and contributing to community life in Merri-bek.

I thank our residents, volunteers, community organisations, local businesses, Council staff and fellow Councillors for their contributions during the year. It has been great to see the many things that make Merri-bek such a welcoming, diverse and vibrant community.

Cr Nat Abboud
MAYOR

Chief Executive Officer's message



I am delighted to have joined Merri-bek as Chief Executive Officer and to serve our diverse and vibrant community. With our Council Plan setting the direction for the years ahead, I look forward to working closely with our Councillors, staff, and community to deliver our shared priorities and achieve great outcomes by working together across Merri-bek.

Throughout 2025–26, Council continued to deliver the essential services our community relies on every day. Some of the year's key highlights include:

- **56,472 meals delivered,** *helping residents to live well and independently at home*
- **3,087 trees planted** *across streets and open spaces, contributing to a greener and cooler Merri-bek*
- **733,319 library visits** *and* **1,298,393 library loans,** *connecting our community with learning, information and resources*
- **48,173 attendances at library programs,** *creating opportunities to learn, connect and participate*
- **34,679 kilometres of streets swept,** *helping keep our neighbourhoods clean and welcoming*
- **11,341 reports of illegally dumped rubbish managed,** *and* **1,635 graffiti reports responded to,** *supporting attractive and desirable neighbourhood amenity*
- **123,344 public bins emptied,** *helping maintain cleaner streets, parks and public spaces*
- **1,127,488 attendances at Active Merri-bek aquatic and leisure centres,** *supporting community health and wellbeing*
- **29,069 tonnes of kerbside waste diverted from landfill,** *including 16,968 tonnes of food and garden organics, 10,048 tonnes of commingled recycling and 2,054 tonnes of glass*
- **6,082 children and families supported** *through life changing Maternal and Child Health services*
- **12,847 vaccinations administered** *to children and young people across 175 immunisation sessions, supporting the health of our community.*

As well as delivering these core services, we stayed financially responsible by maintaining a strong focus on sustainable financial management, while continuing to invest in projects and infrastructure that matter to our community. This included delivering community-led initiatives identified through Community Budget Ideas and advancing major projects that will benefit Merri-bek for years to come.

We continued to invest in community infrastructure and public spaces, committing **$12.5 million** *to the Brunswick Early Years Hub, which is under construction, and progressing plans for the* **$60 million Coburg Library and Piazza.**

This year also marked an important milestone with the adoption of our **Community Vision 2025–2035** *and* **Council Plan 2025–2029** *in September 2025, setting a clear roadmap for Merri-bek over the coming years.*

To all our residents, ratepayers, volunteers, local traders and community organisations – thank you for your continued support. Your involvement strengthens our work and helps us create a better Merri-bek for all.

Kate McCaughey
Chief Executive Officer

About our municipality

Here we talk about our municipality, how we are meeting the challenges we face and our focus for the future.

About Merri-bek

Merri-bek is a diverse and welcoming community in Melbourne's north, between 4 and 14 kilometres from the city centre.

Merri-bek is bordered by:

- *Merri Creek in the east*
- *Moonee Ponds Creek in the west*
- *Park Street in the south*
- *The Western Ring Road in the north*

The City of Merri-bek includes these suburbs:

- *Brunswick*
- *Brunswick East*
- *Brunswick West*
- *Coburg*
- *Coburg North*
- *Fawkner*
- *Fitzroy North (part)*
- *Glenroy*
- *Gowanbrae*
- *Hadfield*
- *Oak Park*
- *Parkville (part)*
- *Pascoe Vale*
- *Pascoe Vale South*
- *Tullamarine (part)*

Merri-bek is home to people from many different cultures and backgrounds. It is a vibrant place to live, work and visit.

Challenges and future outlook

A growing population

By 2051, our municipality is expected to have a population of 256,000. We are continuing to plan for the services needed to support new residents, and greater pressure on infrastructure.

We have strategies on our key challenges:

- *transport and how we move around our city*
- *maintaining and increasing parks and open spaces*
- *reaching our zero carbon targets by 2040*
- *housing accessibility and affordability.*

A diverse population

In 2021, 33% of our residents were born overseas. At home, residents are most likely to speak Italian, Arabic, Greek or Urdu if not speaking English. In total, 35% of households in our community speak a language other than English at home (Australian Bureau of Statistics, 2021).

In 2025, there were an estimated 16,791 total registered businesses in Merri-bek, with Health Care and Social Assistance as the largest employers, together generating 10,303 local jobs in 2025.

Through our Community Connector program, we recruit volunteers to help facilitate meaningful engagement and communication between Council and our culturally diverse communities. Our Connectors ask our community what information they need, share information from Council and tell us how to improve our messages and translations. This year, Council piloted a Youth Connectors program, which is now integrated into the wider Connectors program.

Merri-bek households

People who live alone make up the largest proportion of households with 28% in our municipality, followed by couples with children making up 26% of households (Australian Bureau of Statistics, 2021).

We have also seen a steady increase in townhouse and apartment living in recent years (in 2021, 48% of all homes).

We are working for the best possible planning outcomes for our community. We are focusing on higher quality building design, increased canopy tree planting, redevelopment that maintains or increases local employment opportunities and protecting our valued heritage places.

How we move around

Overreliance on cars poses challenges for our city when it comes to getting people to work, education or leisure safely and sustainably. About 3 in 4 homes in Merri-bek are within a 5-minute walk of public transport, yet private car use accounts for more 25 per cent of carbon emissions in our municipality. This indicates that those 5-minute walks aren't always convenient, and as our population grows, this challenge becomes more prevalent. It is important that we work to create safer and easier-to-use streets so people can choose to walk, ride, or catch public transport safely and conveniently to reduce those transport-related carbon emissions.

Open space

In parts of Merri-bek, residents do not have access to public open space that they can walk to. Forecast population growth will continue to put pressure on access to open space. Our A Park Close to Home initiative aims to ensure every Merri-bek resident lives within 500m walking distance to a park or open space, and within 300m for those living in our most populated areas. Through this initiative we purchase land to turn into parks – including Yubup Park at Frith Street, Brunswick and Michelle Guglielmo Park at Sydney Road, Brunswick – helping ensure all residents have access to quality open space close to where they work, live and play. Throughout 2025-26,

we have delivered a new park at York Street in Pascoe Vale, and have begun design on a park at 568 Sydney Road in Brunswick.

Merri-bek has over 133 existing public playgrounds and we are responsible for upgrading and renewing these important community assets for the future. This year we upgraded 6 parks and created a new dog park at Sewell Reserve.

The climate crisis

Global heating is significantly affecting the people and local places we love — our families, homes, parks, waterways and wildlife. We are experiencing more extreme heat days, heavier rainfall and more frequent storms. This more extreme weather is impacting our health and wellbeing, the cost of household goods, the urgency of upgrades to community buildings, and disrupting community services and events.

Merri-bek is proud to be a local government leader in responding to the threat and impacts of an increasingly volatile climate. Across our municipality, the main sources of climate pollution come from coal and gas fired electricity (36%), gas (26%), transport (22%), waste (7%) and industrial processing (9%). We have ambitious goals to cut greenhouse gas emissions of Council and our community by 2030. So far, Council has reduced its own operational emissions by 64%.

We are also supporting our residents, including low-income households, to install rooftop solar, draught-proofing and insulation, and make the switch to energy efficient electric appliances. These upgrades make homes healthier, more comfortable and save on energy bills and climate pollution.

And of course, we continue to call on State and Federal governments to put in place the policies and investments that match the scale and urgency of the challenge.

Together, we can protect the people and local places we love, and create more resilient communities for generations to come.

Support for older people

We are committed to supporting our older residents to live and age well, remain independent at home for as long as possible, and stay connected to their community. This commitment is guided by our Living and Ageing Well Framework.

The aged care sector continued to experience significant reform during 2025-26, including the commencement of the new Aged Care Act on 1 November 2025. The Australian Government also announced that Commonwealth Home Support Program (CHSP) services will continue until 30 June 2029, providing greater certainty for older people and service providers.

These reforms provide a clearer pathway for the future delivery of aged care services. Council will continue delivering CHSP services that support older residents to live safely and independently at home, while advocating for local, accessible services that meet the changing needs of our ageing community.

Achievements of the year

Here is a summary of our achievements for the past year under the five themes from our Council Plan 2026-29.

Theme 1: Care for nature and climate resilience

Council progressed key Council Plan priorities by delivering tree planting, biodiversity, integrated water management and community climate action initiatives to support a greener and more climate-resilient Merri-bek. During the year, we started our annual tree planting program with a goal of planting 2,800 trees. We also launched the Tree for Me pilot program to support tree planting in schools, retirement villages and home gardens. Council worked with community partners to encourage more people to get involved in planting trees.

We continued projects to improve biodiversity and manage water more sustainably. This included planting native plants at five locations, progressing stormwater and wetland projects, and including sustainable water design in planning for Coburg and Brunswick. Council also supported the Lizards with Bikes project, which transformed the Coburg Velodrome underpass with a new mural and landscaping.

Council also helped the community take action on climate change through energy efficiency and sustainability programs. Through the Home Energy Subsidy Program, 12 low-income households received energy-efficient home upgrades and three households received solar panel systems. More households are continuing to take part in the program.

These projects helped make Merri-bek greener, healthier and more resilient for the future.

Theme 2: Healthy and inclusive communities

We continued to support the wellbeing of the community and make sure people have opportunities to take part in community life. During the year, more than 400 young people shared their ideas to help us plan future free spaces where young people can meet, learn and spend time together. Council also supported the Take the Lead program, which helped young women build confidence, challenge gender stereotypes and promote respectful relationships.

Council expanded support for older residents and other community members who need extra assistance. The Outdoor Help Program supported 427 older residents, while the Age Well Program provided personalised support to 275 residents and connected with hundreds more people through community events and activities. Work also continued on important community facilities, including the Brunswick Early Years Hub.

We continued to work with First Peoples, community organisations and service providers to support a more inclusive and connected community. Initiatives included support for affordable housing, homelessness services and Library Social Work programs. More than 250 people attended Ballerrt Mooroop Day, celebrating the return of the site to Wurundjeri ownership and an important step towards First Peoples self-determination.

These programs and partnerships helped create a stronger, more inclusive and supportive community for everyone in Merri-bek.

Theme 3: Beautiful and liveable city

Aligned with Council Plan priorities to create safe, accessible and vibrant public spaces and support active and sustainable transport, Council invested in parks, streets and community infrastructure across Merri-bek. During the year, Council delivered upgrades to Gervase Reserve and H.M. Dowd Reserve, completed a new local park in Pascoe Vale through the Park Close to Home Program, and upgraded Gilpin Dog Park through the Community Budget Ideas program.

Amenity and safety improvements were also delivered across Merri-bek's public spaces, including the installation of 16 new in-ground market umbrellas in Victoria Mall in partnership with local businesses to increase shade and enhance the visitor experience. Hooning prevention measures were also implemented across reserve car parks in Glenroy and Hadfield, with detailed design work progressing to incorporate increased tree canopy, integrated water management, and water-sensitive urban design into future upgrades.

Active and sustainable transport initiatives continued to expand across the municipality, with the largest Ride & Stride e-bike subsidy program to date supporting more than 119 families. Active travel initiatives continued across 16 schools, Open Streets programs were delivered at five schools, and more than 20 Home-to-Street electric vehicle charging installations were completed to support the transition to lower-emission transport options.

Theme 4: Thriving economy and culture

Supporting a thriving economy and culture is a key Council Plan priority. Council continues to support local businesses, shopping areas, and creative industries, helping make Merri-bek a great place to live, work and visit. During the year, we ran workshops and networking events for businesses, helped businesses with permits and approvals, and continued improvement projects in Coburg and Glenroy. We also worked with RMIT University and Creative Victoria to deliver Melbourne Design Week in the Brunswick Design District. A new online directory was created to promote more than 100 creative businesses and creative spaces in Merri-bek.

We improved local shopping strips and community spaces. Streetscape improvement projects progressed in Hadfield and other activity centres, and we adopted the Places for People Plan, which sets out a long-term vision for high-quality public spaces, vibrant shopping areas, and welcoming community places.

Art and culture remained an important part of community life in Merri-bek. During the year, Council delivered five new public art projects featuring local and First Peoples artists. These projects celebrated creativity, strengthened community pride, and helped create welcoming public spaces for everyone.

Theme 5: Engaging and responsible council

Advocacy remained a key focus throughout the year, with Council working alongside State and Federal Governments, regional alliances, and sector partners to progress shared priorities. Council strengthened relationships with government and key partners to advocate for improved transport, community infrastructure funding, climate resilience, support for businesses and jobs and community cohesion. It published its 2026 Victorian State Election Advocacy Priorities, contributed to government inquiries and consultations, and secured $17,709,731 in nonrecurrent grant funding in 2025-26.

The Community Connectors Program expanded Council's reach and engagement with Merri-bek's diverse communities, with 20 Community Connectors representing more than 11 communities

and languages sharing Council information through trusted local networks. During the year, the program shared more than 180 multilingual Council messages, reached an audience of more than 65,000 community members, and contributed to increased participation across Council initiatives, including a 42% increase in multicultural participation in the Community Budget Ideas process and a 45% increase in kindergarten enrolments from multicultural families through targeted in-language communications.

Council has also conducted several major community engagement pieces throughout 2025-26, including engagement on the new $60 million Coburg Library and Piazza, the Coburg is Here framework, fortnightly rubbish collections, and the Local Law Review 2026.

Organisational resilience and long-term planning also advanced through climate risk management and financial sustainability initiatives that will inform future investment and decision-making. Detailed design and delivery planning for the Breese Street precinct improvements also progressed following Council's endorsement of the preferred concept design.

Financial overview

The 'Financial Report' section in this report includes comprehensive financial statements. These were prepared in accordance with relevant accounting standards and legislative requirements.

Some stakeholders and community members may find these detailed financial statements difficult to read and understand. This overview aims to simplify the key information about our financial performance for the financial year between 1 July 2025 and 30 June 2026.

Operating income

Our total income for the year was $283.4 million.

This was an increase in income of $2.4 million compared to 2024-25. This was largely due to the growth in rates income and an increase in grant income. Our major source of income is rates and charges, which generated 72.4% of our total income ($205.2 million).

Other major sources of income included:

- *government grants of $29.6 million (or 10.4% of total income)*
- *user fees and statutory fees and fines of $29.3 million (or 10.3% of total income).*

Operating expenses

Our total operating expenses for the year were $256.6 million.

The largest fraction of this was employee costs. This was $121.6 million (47.4% of total expenses). The next biggest cost was materials and services of $80.9 million (31.5% of total expenses).

The key figure to look at is the surplus or deficit for the year. The accounting surplus or deficit is the total revenue less the total expenses. We are reporting an accounting surplus of $26.9 million for the financial year. It is important to note that this accounting surplus is not spare money that builds up in the bank.

While Council may be generating a healthy accounting surplus, this is used to fund other items in our operations. This includes loan principal repayments, transfers to reserves to fund future projects, and rates-funded projects in the capital works program.

Council had an underlying surplus of $18.2 million. This surplus is required to contribute towards our rates-funded capital works program, transfers to reserves and loan repayments.

Reserves are already committed to future capital works expenditure or other important one-off items.

The underlying operating result is an important measure of financial sustainability. This measure demonstrates Council's ability to self-fund its operations and excludes funding relating to the capital works program.

Financial position in 2025-2026 financial year

Like all Victorian Councils, Merri-bek operates in a financially constrained environment shaped by rate capping, rising service delivery and construction costs, cost shifting from other levels of government, increasing community expectations, climate and infrastructure pressures, and the need to renew and maintain a substantial asset base. This annual report includes the audited 30 June 2026 Financial and Performance Statements.

The 30 June Financial Statements identify and inform financial sustainability measures including:

- *A reduction in unrestricted cash of $5.1 million (33%) which is the lowest in the past 5-year period. A key contributor to the lower cash position is a significant increase in rates arrears. Rates arrears increased by 3.3 million or 11.8% (excluding emergency services volunteer funds levies), which is the largest increase since the pandemic.*

The income statement shows that Council had an accounting surplus of 26.9 million for the period ending 30 June 2026. However, it is important to note that this includes items such as non-cash contributions, capital grants, loan redemptions and committed capital or operational expenditure for future years. The adjusted underlying surplus is $21.6 million which removes capital grants and contributions, non-monetary, from the accounting surplus. An unrestricted deficit of $2.9 million. The unrestricted deficit excludes non-cash items included in the accounting surplus, loan repayments, capital expenditure and committed funding requirements. This reflects the compounding financial pressures, meaning that Council has spent more than it earned in that year.

Operating expenditure profile for 2025-26

Operating Category	Percentage
Asset depreciation	16.9%
Administration	13.4%
Waste collection and recycling	10.6%
Aged, disability and socials services	7.5%
Parks and street trees	7.3%
Local laws and regulations	6.6%
Planning and economic development	5.0%
Arts, culture and libraries	4.6%
Systems and communications	3.7%
Governance	2.9%
Health and immunisation	2.9%
Customer service	2.8%
Street cleansing	2.7%
Youth and children's services	2.2%
Asset maintenance	2.1%
Roads and footpaths	1.9%
Recreation and leisure	1.7%
Sustainable communities and environment	1.5%
Capital works	1.4%
Transport	1.4%
Asset management	0.5%
Property services	0.4%
Grand Total	100.0%

Capital expenses

Our total completed capital expenditure for the year was $63.7 million. We continued to have a significant capital works carry forward, $41.1 million, into 2026-2027. This is a primary focus for us to deliver the 2026-27 capital works program while minimising any future carry forward.

We continued to address our asset renewal by delivering a capital works program with projects across a wide range of asset classes. Our total completed capital work spend was $21.9 million above the depreciation for the year.

Capital works by category delivered in 2025-26

Asset class	Amount
Roads	*$21.6m*
Parks, open space and streetscapes	*$10.5m*
Recreational, leisure and community facilities	*$9.9m*
Building improvements	*$6.0m*
Buildings	*$5.5m*
Footpaths and cycleways	*$4.1m*
Plant, machinery and equipment	*$1.8m*
Drainage	*$1.3m*
Library books	*$1.1m*
Computers and telecommunications	*$1.0m*
Bridges	*$0.3m*
Waste management	*$0.2m*
Fixtures, fittings and furniture	*$0.2m*
Artworks	*$0.1m*

Delivering services to you

We deliver a broad range of services that support our community every day.

Here are key figures about the services provided to our community from 1 July 2025 to 30 June 2026:

- *waste management*
- *delivering meals*
- *libraries and leisure centres*
- *parks and open spaces*
- *supporting local businesses*
- *regulating traffic*
- *supporting older people in their homes*
- *overseeing the planning permit process*
- *animal registrations*
- *street cleaning*
- *children and family services.*

These services, and our community infrastructure, support our community's wellbeing and prosperity. We also plan for development and ensure we are accountable for how we spend money.

Please read the 'Our performance' section of this report on page 44 to learn more about our achievements, how we delivered them and the challenges we faced.

Core service statistics for 2025–26:

- *3,087 trees planted across streets and open spaces*
- *1,309 planning permit applications determined*
- *56,472 meals delivered to Merri-bek residents*
- *34,679 kilometres of streets swept*
- *11,341 reports of illegally dumped rubbish managed*
- *946 reports of blocked pits and drains responded to*
- *1,635 reports of graffiti responded to*
- *180 graffiti removal kits distributed*
- *$3,300 in paint vouchers provided to support graffiti removal*
- *123,344 public bins emptied*
- *3,450 tonnes of waste removed from public bins*
- *More than 80 shopping precincts and high-profile public areas serviced each week*
- *733,319 visitors to our libraries*
- *1,298,393 library loans including physical items and e-resources*
- *48,173 people attended library program sessions*
- *975 program sessions were offered for children and young people, including Storytimes in French, Italian, Greek, Spanish, Turkish, Woi-wurrung and Nepali*
- *1,063 program sessions were offered for adults, including conversation clubs in Spanish and French, chatty cafés, craft groups, workshops and lectures, author talks, makerspace drop-in sessions, digital literacy sessions and book groups*
- *1,127,488 total attendances at Active Merri-bek Aquatic and Leisure Centres*

- *136,180 attendees at Active Merri-bek Aquatic and Leisure Centres water safety and learn-to-swim programs*
- *132,256 total aquatic visits to seasonal outdoor pools (including swim carnivals and swim lessons)*
- *92,202 casual swims at the seasonal outdoor pools*
- *11,191 Active Merri-bek Aquatic and Leisure Centres members as at 30 June*
- *4,706 Active Merri-bek Swim School members averaged over the year*
- *20,009 animal registrations managed (7,909 cats and 12,100 dogs)*
- *2,054 tonnes of glass collected*
- *10,048 tonnes of commingled recycling collected*
- *16,968 tonnes of food and garden organics collected*
- *2,428 tonnes of booked hard waste collected*
- *7,867 tonnes of garbage collected*
- *29,069 tonnes of kerbside waste diverted from landfill*
- *6,082 children, including Aboriginal children, accessed Maternal and Child Health services*
- *7,427 client visits to the immunisation service*
- *1,519 adult vaccinations administered*
- *12,847 vaccinations administered to children and young people (0–17 years)*
- *175 immunisation sessions delivered*

Community satisfaction

Every year we ask our community how they feel about our services. This is our Community Satisfaction Survey. We interviewed 605 community members from 30 May 2026 to 30 June 2026.

The survey asks questions about these services:

- *waste management and environmental sustainability*
- *parking, roads and footpaths*
- *recreational facilities*
- *planning*
- *consultation and engagement, decision-making and lobbying*
- *support services and libraries*
- *customer service.*

In 2026, our top 4 service areas ranked highest for performance by the community were:

- *library services (8.6/10)*
- *services for children from birth to 5 years (8.6/10)*
- *bookable hard rubbish (8.2/10)*
- *regular weekly garbage collection (8.2/10).*

Our top-performing service area over the past 5 years is consistently library services.

In 2026, the results showed a significant improvement in service areas including Council events and activities for LGBTIQA+ identifying people and parking enforcement. Overall satisfaction with

Council was 67/100, which though a slight decline on the 2025 result (68), remains at a relatively stable level.

Community satisfaction with governance and leadership improved in 2026:

- *Satisfaction with Council's support of diversity, inclusion, and human rights was rated 77 out of 100.*
- *Rating of Council having a sound direction for the future was 69 out of 100.*
- *Consultation and engagement scored 71 out of 100.*
- *Responsiveness of Council to local community needs was rated 70 out of 100.*
- *Making decisions in the interests of the community was rated 70 out of 100.*

Awards and Citations

LGPro Awards

LGPro is the peak member association and leading professional body for people working in local government in Victoria. The LGPro Awards for Excellence is the premier awards program for the local government sector in Victoria, celebrating outstanding work delivered by council teams and individuals.

Winner, *Community Assets & Infrastructure (over $20M) for Balam Balam Place.*

Winner, *Community Assets & Infrastructure (under $5M) for Michelle Guglielmo Park.*

High Commendation, *Council Plan Development for the Council Plan 2025–29 and Community Vision.*

Other Awards

Winner, *Planning Institute of Australia Stakeholder Engagement Award 2026 for Calming the Storm.*

Winner, *Award for Heritage (VIC***)** *2026 Victorian Architecture Awards for Balam Balam Place*

Winner, *Award for Public Architecture (VIC) 2026 Victorian Architecture Awards for Balam Balam Place*

Winner, *Award for Urban Design (VIC) 2026 Victorian Architecture Awards for Balam Balam Place*

Commendation, *COLORBOND® Award for Steel Architecture (VIC) 2026 Victorian Architecture Awards for Balam Balam Place*

Commendation, *Sustainable Architecture (VIC) 2026 Victorian Architecture Awards for Balam Balam Place*

Winner *(one of three winners), Built Outcomes Category, 2026 Australian Urban Design Awards, for Balam Balam Place*

Our council

On 26 October 2024, our community elected 11 councillors to represent them. These councillors are elected from 11 wards across our municipality: Bababi Djinanang, Box Forest Ward, Brunswick West Ward, Bulleke-bul Ward, Djirri-Djiri Ward, Harmony Park Ward, Pascoe Vale South Ward, Pentridge Ward, Randazzo Ward, Warrk-Warrk Ward and Westbreen Ward.

Councillors

Merri-bek residents and ratepayers elect councillors every four years to represent the community. Councillors work together to make decisions in the best interests of the whole municipality. The next Council election is in October 2028.

Each year, councillors elect a Mayor and Deputy Mayor to provide civic leadership. Cr Helen Davidson held the office of Mayor for the first part of the 2025-26 reporting period, until 19 November 2025. In November 2025, Council elected Cr Nat Abboud as Mayor and Cr Dr Jay Iwasaki as Deputy Mayor. In March 2026, Council elected Cr Helen Davidson as Deputy Mayor. Cr Abboud and Cr Davidson will hold these offices until 10 December 2026, when the next Mayoral election will take place.

Councillors play an important role in representing the community and contributing to committees, organisations and forums that support Council's work. These include:

- *committees established by Council (advisory committees)*
- *peak bodies or sector associations*
- *local and regional forums.*

Council also appoints councillors to take a lead role in specific areas of interest through 'councillor responsible for' roles. These roles help strengthen councillor knowledge and ensure relevant information and community perspectives are considered when Council makes decisions in those areas.

Councillors, committees and responsibilities during 2025-26

All councillors are members of the Chief Executive Officer Employment and Remuneration Matters Committee.

Mayor, Cr Nat Abboud



Pentridge Ward

Elected to Council in 2016 and 2024. Elected Deputy Mayor in 2017 and Mayor in 2018 and 2025.
Advisory committees:, *Central Coburg Oversight Committee, Activity Centres Advisory Group, Merri-bek Community Recognition Committee (Merri-bek Awards), Older Persons Reference*
External committees: *Merri Creek Management Committee, Metropolitan Transport Forum, Municipal Association of Victoria, M9 Committee, Northern Alliance for Greenhouse Action Executive (substitute), Northern Councils Alliance*

Councillor responsible for: *Economic Development; Older Persons*
M: *0487 258 044*
E: *nabboud@merri-bek.vic.gov.au*

Deputy Mayor, Cr Helen Davidson



Djirri-Djirri Ward

Elected to Council in 2012, 2016, 2020 and 2024, elected Mayor in 2016 and 2024 and Deputy Mayor in 2022 and 2026.
Advisory committees: *Nil*
External committees: *Nil*
Councillor responsible for: *Sport and Recreation, Women (Gender Equality)*
M: *0403 709 948*
E: *hdavidson@merri-bek.vic.gov.au*

Cr Sue Bolton



Bababi Djinanang Ward

Elected to Council in 2012, 2016, 2020 and 2024.
Advisory committees: *First Peoples Advisory Committee, Disability Reference Group*
External committees: *Nil*
Councillor responsible for: *Nil*
M: *0417 583 664*
E: *sbolton@merri-bek.vic.gov.au*

Cr Chris Miles



Box Forest Ward

Elected to Council in 2024.
Advisory committees: *Central Coburg Oversight Committee,*
External committees: *Nil*
Councillor responsible for: *Economic Development, Older Persons, Sport and Recreation, Transport and Getting Around, Urban Planning*
M: *0439 685 801*
E: *cmiles@merri-bek.vic.gov.au*

Cr Ella Svensson



Brunswick West Ward

Elected to Council in 2024.
Advisory committees: *Health, Wellbeing and Social Inclusion Advisory Committee, LGBTIQA+ Reference Group*
External committees: *Nil*
Councillor responsible for: *Early Years and Young People, Human Rights and Multiculturalism*
M: *0467 498 665*
E: *esvensson@merri-bek.vic.gov.au*

Cr Dr Jay Iwasaki



Bulleke-bek Ward

Elected to Council in 2024 and elected Deputy Mayor in 2025.
Advisory committees: *Central Coburg Oversight Committee, Environmental Sustainability and Climate Resilience Advisory Committee, Merri-bek Arts Advisory Committee, Merri-bek Community Recognition Committee (Merri-bek Awards)*
External committees: *Northern Alliance for Greenhouse Action Executive*
Councillor responsible *for: Arts and Culture, Climate and Nature*
M: *0429 431 760*
E: *jiwasaki@merri-bek.vic.gov.au*

Cr Helen Politis



Harmony Park Ward

Elected to Council in 2024 and elected Deputy Mayor in 2024
Advisory committees: *Audit and Risk Committee, Central Coburg Oversight Committee*
External committees: *Nil*
Councillor responsible for: *Economic Development, Human Rights and Multiculturalism, Sport and Recreation*
M: *0456 357 280*
E: *hpolitis@merri-bek.vic.gov.au*

Cr Oscar Yildiz JP



Pascoe Vale South Ward

Elected to Council in 2008, 2012, 2016, 2020 and 2024, elected Mayor in 2010, 2012 and 2014 and elected Deputy Mayor in 2019.
Advisory committees: *Merri-bek Community Recognition Committee (Merri-bek Awards)*
External committees: *Nil*
Councillor responsible for: *Economic Development, Sport and Recreation*
M: *0413 850 357*
E: *oyildiz@merri-bek.vic.gov.au*

Cr Liz Irvin



Randazzo Ward

Elected to Council in 2024.
Advisory committees: *Audit and Risk Committee, Central Coburg Oversight Committee, Activity Centres Advisory Group, Liveability Advisory Committee, Strategic Transport Reference Group*
External committees: *Merri Creek Management Committee (substitute), Metropolitan Transport Forum*
Councillor responsible for: *Older Persons, Sport and Recreation, Transport and Getting Around, Urban Planning*
M: *0472 846 861*
E: *lirvin@merri-bek.vic.gov.au*

Cr Adam Pulford



Warrk-Warrk Ward

Elected to Council in 2020 and 2024 and elected Mayor in 2023.
Advisory committees: *LGBTIQA+ Reference Group*
External committees: *Friends of Aileu Community Committee, Municipal Association of Victoria (substitute)*
Councillor responsible for: *Climate and Nature, Economic Development, Transport and Getting Around*
M: *0417 835 793*
E: *apulford@merri-bek.vic.gov.au*

Cr Katerine Theodosis



Westbreen Ward

Elected to Council in 2024.
Advisory committees: *Audit and Risk Committee, Health, Wellbeing and Social Inclusion Advisory Committee, Gender Equality Reference Group*
External committees: *Northern Councils Alliance (substitute)*
Councillor responsible for: *Arts and Culture, Human Rights and Multiculturalism, Women (Gender Equality)*
M: *0459 959 298*
E: *ktheodosis@merri-bek.vic.gov.au*

Our people

Merri-bek City Council is led by a Chief Executive Officer and managed by a highly skilled and experienced executive and senior management team.

Our executive team

Our managers translate Council's strategic direction and goals into organisational plans. The executive team monitors and coordinates progress against these plans. Supporting this work is our organisational vision 'One team, brave and diverse, making a difference'.

Chief Executive Officer – Kate McCaughey

Senior officers report through their Directors to the Chief Executive Officer. The Branches and areas of responsibility throughout 2025-26 are outlined below.

Director Business Transformation – Sue Vujcevic

Responsible for the corporate functions of Council including:

- *Financial Services*
- *Governance and Strategy*
- *Information Technology*
- *Organisational Performance*
- *People and Safety*
- *Transformation Program*

Director City Infrastructure – Greg Rodwell

Responsible for the following branches:

- *Amenity and Compliance*
- *Capital Works Planning and Delivery*
- *City Services*
- *Open Space and Environment*

Director Community – Eamonn Fennessy

Responsible for the following branches:

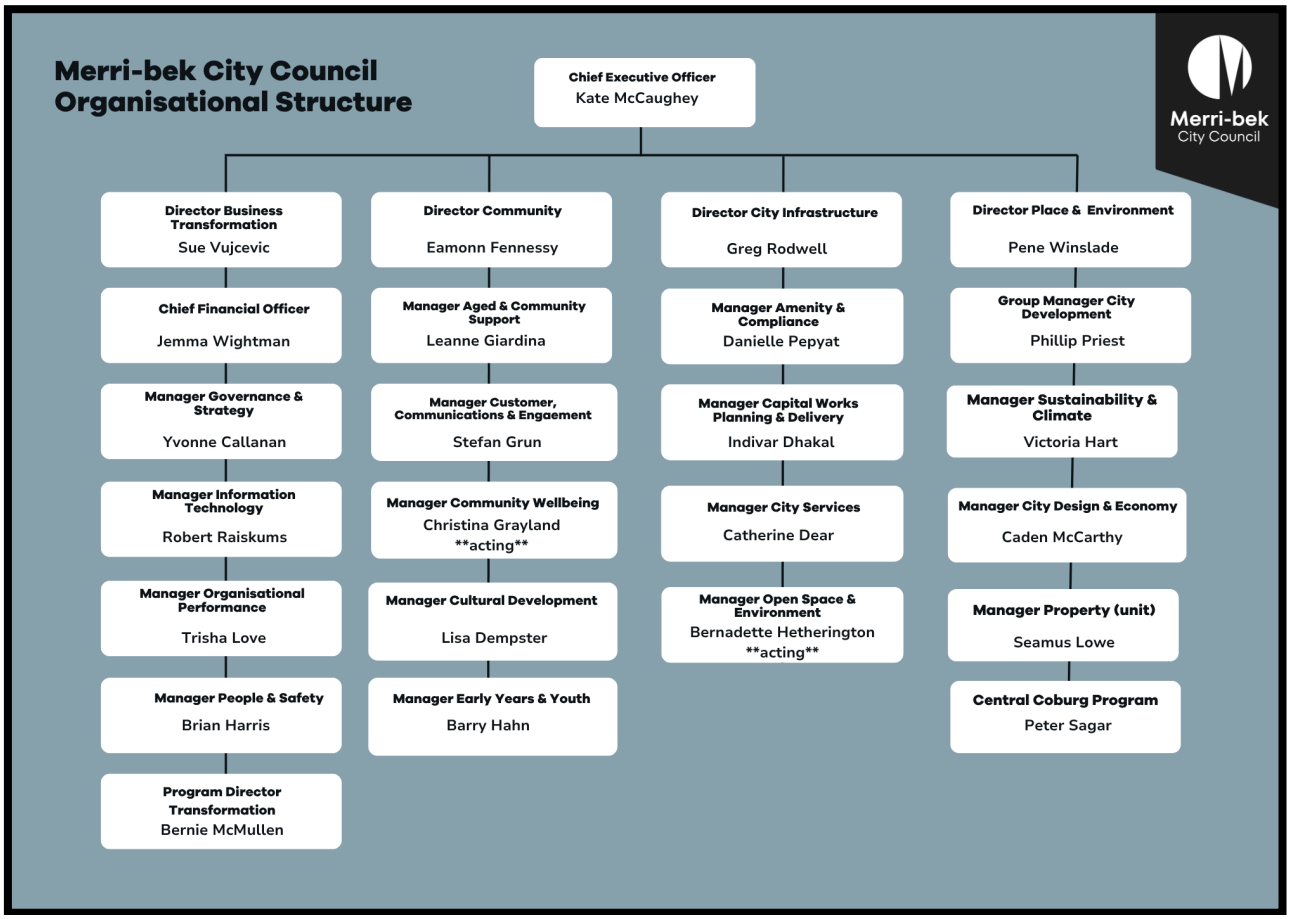
- *Aged and Community Support*
- *Community Wellbeing*
- *Cultural Development*
- *Customer, Communications and Engagement*
- *Early Years and Youth*

Director Place and Environment – Pene Winslade

Responsible for the following areas:

- *City Development*
- *City Design and Economy*
- *Property (unit)*
- *Sustainability and Climate*
- *Central Coburg Program*

Merri-bek City Council Organisational Structure



Our staffing profile

A summary of the number of FTE (full-time equivalent) staff, categorised by employment classification and gender.

Structure	Band 1	Band 2	Band 3	Band 4	Band 5	Band 6	Band 7	Band 8	SO/SEO/ other	Total
Classification	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE	FTE
Permanent full time – female	0.00	1.00	8.00	52.92	58.00	45.80	49.00	22.00	13.00	249.72
Permanent full time – male	0.00	0.00	38.00	81.00	95.00	46.00	46.00	14.00	20.00	340.00
Permanent full time – gender diverse	0.00	0.00	0.00	0.00	0.00	2.00	1.00	0.00	0.00	3.00
Permanent part time – female	13.12	41.40	12.99	19.24	29.89	21.56	25.27	8.95	0.95	173.37
Permanent part time – male	9.57	9.12	5.36	4.33	3.54	5.31	0.00	0.84	0.89	38.96
Permanent part time – gender diverse	0.00	0.00	0.67	0.80	0.40	0.39	0.00	0.00	0.00	2.26
Temporary female	0.86	0.70	4.48	5.25	9.92	7.68	9.56	2.80	12.40	53.65
Temporary male	0.00	0.60	2.73	3.75	3.37	7.68	2.00	1.00	14.64	35.77
Temporary – gender diverse	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Casual	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total FTE	23.55	52.82	72.23	167.29	200.12	136.42	132.83	49.59	61.88	896.73

A summary of the number of FTE staff categorised by directorate, employment status and gender.

Directorate	Business Transformation	Chief Executive Office	City Infrastructure	Community	Place and Environment	Total
Employment status	FTE	FTE	FTE	FTE	FTE	FTE
Permanent full time – female	52.00	1.00	47.00	96.72	53.00	249.72
Permanent full time – male	34.00	0.00	223.00	37.00	46.00	340.00
Permanent full time – gender diverse	0.00	0.00	1.00	1.00	1.00	3.00
Permanent part time – female	11.73	0.00	12.69	133.55	15.40	173.37
Permanent part time – male	0.51	0.00	10.61	25.05	2.79	38.96
Permanent part time – gender diverse	0.80	0.00	0.00	1.46	0.00	2.26
Temporary female	11.60	1.00	8.77	22.91	9.37	53.65
Temporary male	5.00	0.00	12.89	11.04	6.84	35.77
Temporary – gender diverse	0.00	0.00	0.00	0.00	0.00	0.00
Casual	0.00	0.00	0.00	0.00	0.00	0.00
Total FTE	115.64	2.00	315.96	328.73	134.40	896.73

Inclusive employment

Council is proud to ensure that employees work in a supportive, understanding and considerate environment and has several plans in place that support an inclusive working environment. These include the Council Action Plan, Gender Equality Action Plan, and First Peoples Employment Plan.

Key actions and achievements in 2025-26 include:

Creating a plan for increasing inclusion

Under the Gender Equality Act 2020, Council has a number of recurring obligations. The following obligations were completed and submitted to the Commission for Gender Equality in the Public Sector in the last financial year:

- *Council's Gender Equality Data Audit.*
- *Council's Gender Equality Progress Report, containing a record of the Gender Equity Impact Assessments completed during the reporting period, and a full analysis of the Data Audit alongside commentary on Council's progress against its Gender Equality Action Plan 2022–2025 and the seven key gender equality indicators.*
- *Council's new Gender Equality Action Plan (GEAP) 2026–2029, containing 34 data-driven strategies to create meaningful change, alongside commentary on Council's commitment to a more inclusive workplace.*

Consultation with staff

- *More than 500 staff provided survey feedback, which informed Council's Progress Report and the development of the new GEAP.*
- *More than 100 staff took part in the consultations held as part of the creation of Council's new GEAP, which included interviews, focus groups, a survey and an anonymous feedback email. The feedback and ideas gathered through the consultation process ensured strategies responded directly to staff experiences.*
- *A new Diversity and Inclusion Advisory Group was created to facilitate ongoing staff feedback on current and future inclusion initiatives.*
- *The Women and Gender Diverse Network, for women and gender-diverse staff in male-dominated teams, continued to meet and provided valuable feedback.*

Leadership capability and accountability

Under the new GEAP, work began on the following strategies to strengthen people leader capability and accountability:

- *Inclusive accountabilities were included in the people leader position description template, to ensure ongoing accountability for leaders across the organisation.*
- *A question about flexible working was included in the Performance Development Review guidance to encourage transparent and supportive discussions between people leaders and their direct reports. Council's new Inclusive Leadership Program was developed to offer a range of short, in-the-moment modules focused on practical, inclusive behaviours.*

Connection and capability

Council continued to offer inclusion-related events and resources throughout the year to foster staff connection, increase capability, and celebrate the different communities represented in the workforce.

In early 2026, Council became a member of the peak industry body Diversity Council of Australia, which gives all staff free, on-demand access to extensive inclusion and diversity-related research, resources and webinars.

Events held to support an inclusive working environment included:

- *For Disability Pride Month, staff were offered a chance to learn basic Auslan from native Auslan users from Break A Finger. Alongside this, the Community Development and Social Policy team rolled out the Hidden Disabilities Sunflower Scheme across Council's public-facing teams. For Trans Awareness Week, the short Australian film The Dreamlife of Georgie Stone was screened for staff.*
- *A Trans Connection afternoon tea was also held for trans and gender-diverse staff.*
- *Melbourne's Pride March saw a strong staff contingent, including executives and Councillors, marching under the Merri-bek banner.*
- *For International Women's Day, managers and executives participated in a leadership panel.*
- *For Cultural Diversity Week a presentation was delivered called Culture, identity and leadership: finding our voice across cultures.*
- *For IDAHOBIT, Vic NAIDOC Pride Awardee 2Joocee hosted a quiz and craft event. Council's new GEAP was launched, which gave staff a preview of upcoming strategies, and a series of activities allowed staff to share inclusive role models and make new connections.*

Council continues to offer the mandatory Core Inclusion and Unconscious Bias modules to all employees, alongside ongoing inclusion-related learning opportunities through both the online learning platform and the Learning and Development Calendar.

Staff induction sessions including running connection exercises and raise awareness of staff-facing inclusion-related projects and initiatives.

Recruitment refresh

As part of the ongoing recruitment refresh, Council applied an inclusive lens to existing resources and guidance. Work achieved to date focused on Updating the Recruitment and Selection Policy,

- *Updating and enhancing the job ad template, job application template and interview templates,*
- *Creating a new mandatory Inclusive Recruitment module and updating careers-related pages on Council's public website.*

Staff safety

- *Work began to update information related to Personal Emergency Evacuation Plans (PEEPs) and create an accessible, user-friendly template. PEEPs create a safety plan for staff who need assistance with emergency evacuations.*
- *Council is in the final stages of securing an anonymous reporting platform to help staff report inappropriate behaviour.*

First Peoples Employment

Council is dedicated to being an employer of choice for First Peoples. We strive to create a culturally safe and inclusive workplace that supports the diverse identities, values, and aspirations of First Peoples.

Guided by our Statement of Commitment to the Wurundjeri Woi-wurrung and the broader First Peoples communities, we prioritise opportunities for growth, self-determination, and meaningful participation at all levels of the organisation.

Our First Peoples Employment Plan 2022-25 concluded with many positive outcomes, as outlined in the 24/25 annual report. Our First Peoples Employment Plan 2025-2028 has been launched with its key focuses:

- *Empower Positive Workplace Relationships*
- *Enhance Wellbeing and Retention*
- *Create and Sustain Meaningful Employment Opportunities*
- *Support Ongoing Learning and Development*

Key actions and achievements in 2025–26 include:

Empower Positive Workplace Relationship

- **Update of tiered cultural learning framework for all staff:** *this included the introduction of a 2-day induction for new starters, with the 2nd day including an Aboriginal and Torres Strait Islander cultural awareness training workshop.*
- **Development of cultural learning framework for leadership:** *developed to include key training and development for SMT and leadership.*
- **Ongoing delivery of the First Peoples' Wellbeing Calendar and informal cultural learning:** *providing opportunities for staff to participant in on-Country learning opportunities that promote inclusion and celebration of First Peoples culture.*
- **Recognising allyship across Council:** *Volunteer positions and opportunities to support the delivery of the First Peoples' Wellbeing Calendar have been provided to allies. We have identified 'change champions' who have shown allyship and cultural safety in their work.*
- **Mob Matters all-staff monthly newsletter:** *Development and delivery of the organisation wide monthly newsletter showcasing First Peoples projects and initiatives across Council.*
- **Bagung wilam launch:** *Development of quiet/cultural connection space in Merri-bek Civic building for connecting, co-working has been finalised.*

Enhance Wellbeing and Retention

- **Mentoring for new starters:** *New staff are provided with the opportunity to access a coach or mentor via new starter email induction.*
- **Development of Kirrip Connect new starter buddy program:** *new starter and existing First Peoples staff member are connected to support the induction of new First Peoples staff.*

- **Development of First Peoples Hub intranet page:** *a source for First Peoples support information.*
- **Development of Merri-bek Mob Network (all Aboriginal and Torres Strait Islander staff):** *- a casual network, current staff are reminded of First Peoples Hub support, posts made in Merri-bek Mob (First Peoples Staff chat) to seek support when required, and First Peoples Employee Assistance resource 1 pager was created to connect staff to local, state and federal services, Merri-bek EAP and HRBP contacts.*
- **Cultural workshops:** *First Peoples staff are provided opportunities for cultural grounding and growth through the First Peoples' Wellbeing Calendar events. Events over the last quarter: Mob Meet, attending First Nations arts exhibition NAIDOC painting workshop, First Peoples' Working Group meetings.*
- **Cultural support for staff:** *ongoing cultural appropriate support is provided to all First Peoples staff.*
- **Wellbeing and connection:** *Regular informal connection opportunities provided to staff through First Peoples' Wellbeing Calendar's monthly mob meet (coffee catch up).*

Create and Sustain Meaningful Employment Opportunities

- **Inclusion lens on Recruitment and Selection procedure:** *the procedure was updated with First Peoples processes and identified recruitment measures.*
- **Support for the organisation:** *Support provided to hiring managers who have developed First Peoples identified roles or interviewing First Peoples candidates for open roles. Managers are provided with support documents to support new starters transition into the workplace and cultural safe workplace. Additional formal training provided to teams who have requested additional support.*
- **First Peoples Employment Program: '***Merri-bek Jobs for Mob' employment program developed and launched with the introduction of new 'First Peoples Career' webpage on Council website.*

Support Ongoing Learning and Development

- **Access to professional development:** *Ongoing sharing of current and relevant opportunities to Merri-bek Mob (Aboriginal and Torres Strait Islander staff). Staff are supported to engage with their counterparts across Council to develop networks and support their work.*
- **Development and implementation of First Peoples Professional Development program:** *'Professional Development for Merri-bek Mob'. Staff can request to attend relevant training, workshops, seminars etc.*
- **Professional development review support:** *PDR overview and suggestions/tips provided to staff to support PDR reviews and professional development opportunities. The option for staff to develop a career plan has been provided.*
- **First Peoples recognition:** *First Peoples staff are celebrated for their achievements in regular First Peoples' Working Group meetings, the Merri-bek Mob MS team chat, Mob Matters monthly newsletter & First Peoples' Wellbeing Calendar news.*

Partnerships and organisational support

Council maintains strong partnerships with the Wurundjeri Woi-wurrung Heritage Aboriginal Corporation, neighbouring councils, and First Peoples employment networks.

Organisational support is evident through the endorsement of our First Peoples Employment Plan, advocacy from the First Nations Advisory Committee, and commitment from the CEO and executive team.

Across all levels, our staff are champions for culturally safe, inclusive hiring and development. The momentum generated by the First Peoples' Working Group and positive feedback from staff continues to

drive new initiatives, ensuring Council remains a leader in First Peoples employment and cultural inclusion.

Equal opportunity

Council is committed to equal employment opportunities in our policies and programs. These are designed to end discrimination and promote equal opportunity in employment for women and people in designated groups.

We aim to ensure there is no discrimination about the characteristics listed under the Equal Opportunity Act 2010.

We also aim to ensure the workplace is free from bullying and harassment. All employees are required to complete equal opportunity training and bystander training.

This year we supported and promoted equal opportunity in employment by:

- *Delivering unconscious bias training for people leaders to help recognise unconscious biases and the effects, which can impact hiring, promotions and daily interactions*
- *Delivering bystander training for all staff*
- *Ensuring our Contact Officers are suitably trained, with touchpoints over the year.*

Building our organisational capability

This year we had a key focus on supporting our First Nations staff and community through staff training and induction. We also undertook foundational work to support the Elevate transformation program.

Our Leadership Development approach had a strong focus on building coaching skills. Work to build team engagement and key focus areas for staff this year were Occupational Violence Prevention training and Diversity and Inclusion training.

Senior Management Team development

Our Senior Management Team completed a series of professional development sessions including a 'Beyond Colonialism' session to broaden understanding of the ongoing impact of colonialism on First Nations people, a leadership workshop on the next Merri-bek Customer Experience strategy, change framework learning, psychosocial hazards training, and strategic planning sessions.

Leader Development Program

We delivered a Leader Development Program for senior people leaders including a series of professional development and relationship building sessions.

Several senior leaders participated in a 360-degree feedback program to help them gain insight into their leadership style, strengths and development areas.

Several team leaders commenced a yearlong Diploma of Leadership and Management. This year, Council joined with other Northern Councils to take part in the pilot Northern Councils Alliance cross council coaching and mentoring program.

We participated in the Earn and Learn program, facilitated by RMIT in partnership with other Victorian tertiary institutions. The program was funded by the Victorian Government and designed to build skill capability in local government staff. As an evolution of our Learning to Lead program, two groups of emerging leaders were enrolled in a Diploma of Leadership and Management, and one group was enrolled in Certificate IV in Workplace Health and Safety.

Training for all staff

The Merri-bek staff training calendar this year offered 98 training sessions, as of 30 June 2026. These were attended by a total of 1098 employees.

Training offerings covered a range of areas including professional development, business needs, occupational health and safety, Occupational Violence Prevention training, and Diversity and Inclusion training.

Staff achieved 14,180 course completions across 84 different online learning modules through our Learning Management System, Litmos.

These training offerings reflect our ongoing commitment to compliance training, professional development and building a wide range of capabilities across the organisation.

Our Work Experience policy was reviewed, and a pilot partnership was formed with the Inner Northern Local Learning and Employment Network to provide an enhanced experience for both supervising staff and Year 10 work experience students.

LG Pro Training

Each year Merri-bek nominates a group of high performing staff in LGPro' s individual development programs including the competitive entry Emerging Leaders Program (ELP). In 2026 we enrolled one staff member each in the ELP program, mentoring program, Leading for Impact and Ignite programs, and two staff in the Ignite for Outdoor Workers program.

For the third year running we also selected six staff to take part in the Merri-bek Challenge, which involved representing Merri-bek in the LGPro Management Challenge and then completing a 'back to business' project.

Building Staff Engagement

This year we continued to embed our Organisational Vision, 'One Team, Brave and Diverse, Making a Difference' through a range of leadership and culture programs.

Each quarter our Executive Team host a series of face-to-face sessions with staff from across the organisation to discuss key issues and enable staff to ask questions of Executive.

Leaders and teams work together to improve how teams work, employing coaching, workshops and team development activities through a series of workshops.

Leaders are also offered one-on-one coaching to improve leadership, communication and team dynamics. There is support for leaders and teams to reflect on their ways of working, strengthen alignment and build shared ownership for improving culture and performance.

In-person Induction

In-person induction is a key avenue to ensure new Merri-bek staff are aligned and engaged, and part of our organisational culture.

This year, through the First Nations Employment Plan, we added a second day to the in-person induction program to support our First Nations staff and community through training for all staff to build cultural safety. We also committed the senior management team to annual First Nations focused training and developed a 'Cultural Connections' dedicated space.

Service recognition awards

Our Service Recognition ceremonies celebrate the dedication, commitment and valuable contributions of employees to our organisation and the broader community.

During 2025–2026, Service Recognition certificates were presented to 115 employees in recognition of service milestones ranging from 5 to 45 years.

Two employees achieved the remarkable milestone of 45 years of service, demonstrating an extraordinary level of commitment to the Merri-bek communities.

Project Management focus

Building Project Management internal capability continues as a key focus area for Merri-bek. Swinburne Edge was engaged to co-design and facilitate a series of three Project Governance Essentials workshops to support the development of 48 selected leaders and project sponsors across council.

Upskilling project managers and their managers in the effective use of the new project management application was a key focus for the year. Additionally, all new Project Managers and managers of business units that deliver projects have received introductory training to the new application and reporting tool to ensure a consistent foundation of knowledge and project management capability.

Occupational health and safety

Merri-bek City Council is committed to providing a healthy, safe and inclusive workplace for our employees, contractors, volunteers, visitors, members of the public and children/young people.

Our employees are our greatest asset, and creating a workplace where people can work safely and thrive remains a key organisational priority. We are committed to preventing work-related injury and illness, promoting both physical and psychological health, and fostering a positive safety culture through leadership, consultation and continuous improvement.

During 2025–26, Council continued implementing its Strategic Safety Plan 2025–2028, which provides a long-term framework for strengthening safety leadership, enhancing risk management, supporting employee wellbeing and embedding a proactive safety culture across the organisation.

Recognising that workplace health and safety extend beyond physical hazards, Council continued implementing its Psychosocial Hazard Framework to identify, assess and manage psychosocial risks. This work supports Council's commitment to creating mentally healthy workplaces while ensuring compliance with the Victorian Occupational Health and Safety (Psychological Health) Regulations 2025.

Safety management system

Council continued to strengthen its Safety Management System through the MoreSafe platform, supporting compliance with the Occupational Health and Safety Act 2004 and associated regulations.

Our dedicated Safety and Wellbeing team partners with leaders across the organisation to build capability, strengthen safety governance and support continuous improvement in health, safety and wellbeing.

Throughout 2025–26, Council continued to strengthen its health and safety systems by:

- *implementing initiatives identified within the Strategic Safety Plan 2025–2028*
- *embedding the Psychosocial Hazard Framework across Council through consultation, education and risk management*
- *reviewing and improving safety procedures, guidance material and governance processes*
- *enhancing incident reporting, investigation and data analytics through the Elumina incident management system*
- *monitoring safety performance and emerging trends to support informed decision making*
- *consulting with employees and Health and Safety Representatives on workplace risks and improvement initiatives*
- *delivering targeted education and training to strengthen organisational capability.*

Key safety initiatives undertaken during 2025-26 included:

- *continued implementation of the Strategic Safety Plan 2025–2028*
- *further implementation of Council's Psychosocial Hazard Framework, including psychosocial risk assessments, Health and Safety Representatives and employee consultation and leadership capability development*
- *ongoing implementation of Council's Fit for Work Policy and Alcohol and Other Drugs Procedure*
- *continued enhancement of workplace incident reporting and investigation through Elumina*

- *review and continuous improvement of safety procedures within the MoreSafe Safety Management System*
- *expansion of health and safety education across operational and corporate workgroups, including psychological health and wellbeing awareness*

Occupational Health and Safety training 2025-26

Course	Number of sessions completed	Number of participants attended
Initial HSR 5 Day Training	*12*	*15*
Injury Management Training	*1*	*5*
Safety and Wellbeing Essentials for People Leaders	*1*	*10*
Asbestos Awareness	*1*	*12*
Noise Awareness	*2*	*14*
First Aid	*2*	*17*
SunSmart UV Safety	*7*	*81*
Plant Safety	*1*	*12*
Handling Dangerous Goods and Hazardous Substances	*1*	*2*
Fire and Emergency Warden Training	*2*	*12*
Chief Warden Training	*1*	*2*
Mental Health and Crisis Support	*1*	*6*
OHS for Managers/Supervisors	*2*	*19*
Contractor Management	*2*	*25*
HSR Refresher	*1*	*12*
CPR Training	*2*	*17*
Occupational Violence Prevention	*8*	*101*
Psychosocial Hazards Training	*4*	*142*
Traffic Management and Traffic Control	*1*	*12*
Mental Health Awareness	*1*	*8*
White Card	*1*	*14*
Deaf Awareness	*1*	*12*
Psychosocial Risk Workshop	*2*	*32*
Totals	**57**	**582**

Council continued investing in education and capability development by delivering training across a broad range of occupational health and safety topics. Training supported legislative compliance, strengthened leadership capability and promoted safe work practices across the organisation.

Injury Management

Incidents reported (including injuries)	*812*
Injuries reported	*270*
Claims received (Standard)	*16*
Average claim cost	*$15,965*
Employees returned to work	*15*
Staff who remain unfit	*1*

Council's Occupational Rehabilitation and Wellbeing Adviser continued to coordinate injury management and return-to-work programs while providing ongoing guidance and support to employees and leaders throughout the recovery process.

Council recognises that early intervention is fundamental to achieving positive recovery outcomes. Prompt access to treatment, effective communication and suitable workplace support assist injured employees to recover safely and return to meaningful work as soon as reasonably practicable.

Council's early intervention program for 2025-2026 included:

- *onsite physiotherapy assessments*
- *provision of suitable alternative duties where appropriate*
- *development of individualised return-to-work plans aligned with medical advice and workplace requirements*
- *regular consultation between employees, leaders and treating health practitioners to support sustainable return-to-work outcomes.*

Employee Health and Wellbeing

Supporting employee health, safety and wellbeing remain a key organisational priority. During 2025–26, Council continued delivering a range of initiatives that promote physical health, psychological wellbeing and early intervention. These initiatives complement Council's Strategic Safety Plan and Psychosocial Hazard Framework by fostering mentally healthy workplaces and supporting a positive organisational culture.

Key wellbeing initiatives included:

- *Complimentary fitness classes available at the Coburg Leisure Centre and Oak Park Sports and Aquatic Centre.*
- *Free online yoga classes once a week*
- *Confidential counselling and support through the Employee Assistance Program (Converge), including individual counselling and critical incident support where required*
- *Continued promotion of Manager Assist services to support people leaders in managing employee wellbeing and responding to psychosocial matters*
- *Wellbeing education and awareness initiatives that encourage positive mental health and early support*
- *Continued promotion of resources that support respectful, healthy and safe workplaces.*

Child Safety

Council is committed to being a child safe organisation where children and young people are respected, valued and protected from harm.

We recognise that creating child safe environments is a shared responsibility and remain committed to embedding a strong child safe culture across all Council services, programs and facilities.

During 2025–26, Council continued strengthening its child safe practices through:

- *delivery of mandatory child safety education and awareness training*
- *maintaining clear child safe reporting, response and governance processes*
- *ongoing assessment of positions requiring Working with Children Checks*
- *specialist advice and support provided by Council's Child Safe Advisor*
- *engagement with children and young people to ensure their voices are considered in decisions that affect them.*

Risk management

Risk management is embedded across Merri-bek City Council's operations and culture. During 2025-26, we continued to strengthen our risk culture and enhance our approach to ensure it remains integrated, structured and aligned to Council's operating environment and strategic objectives.

Council's risk management activities span all levels of the organisation and address both strategic and operational risks. This work is guided by the Enterprise Risk Management Framework and Risk Management Policy, which define responsibilities, support consistent practice, and establish review and reporting requirements.

During the year, Council continued to strengthen accountability and oversight for both operational and strategic risks. Regular reviews of key risks supported the ongoing assessment of existing controls and the implementation of additional controls where required. The Risk Management Committee met bi-monthly to oversee monitoring and discussion of emerging and current risks. Staff capability was also supported through ongoing education in risk management, business continuity planning, and fraud and corruption prevention.

The Audit and Risk Committee continued to play an important role in overseeing audit, internal control and risk management arrangements. During 2025-26, the Committee met four times and provided independent advice to support Council's governance and risk oversight. Council's internal audit program completed eight audits across the organisation, with findings used to strengthen controls and inform updates to the Operational Risk Register.

Our performance

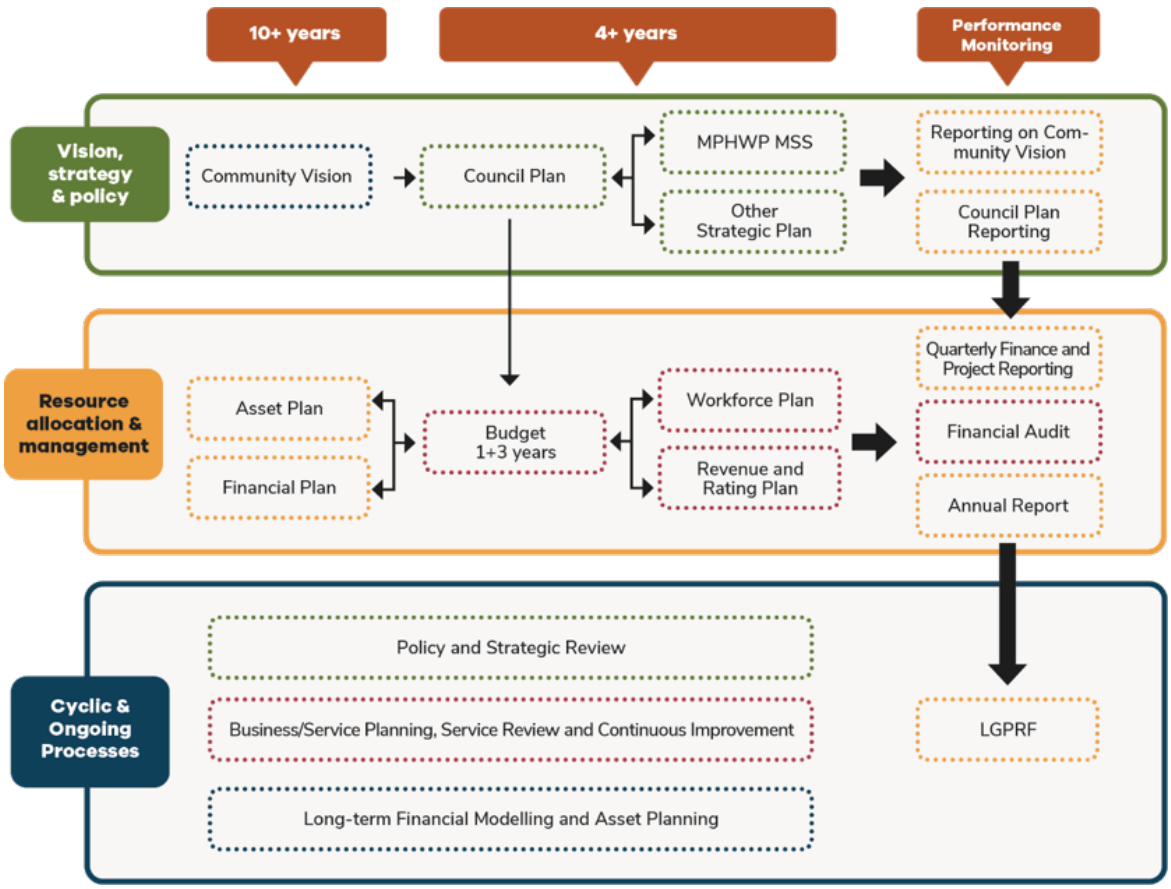
Integrated planning and reporting framework

Our integrated planning framework shows the relationship between our vision, strategies, plans, budgets and programs that drive our service delivery, projects and how we allocate resources.

The integrated planning framework guides Council in identifying community needs and aspirations over the long term through our Community Vision, Financial Plan and Asset Plan. Medium-term community needs and aspirations are recorded in our Council Plan, Workforce Plan, and Revenue and Rating Plan, and short-term in our Budget and Council Action Plan.

The framework supports Council accountability through the annual report and quarterly reporting. The diagram below depicts the integrated planning and reporting framework which applies to local government in Victoria.

At each stage of the integrated planning and reporting framework, there are opportunities for community and stakeholder input. This helps ensure transparency and accountability to residents and ratepayers.



Community Vision

The Merri-bek Community Vision was created in 2025 by people from our community. The vision describes what people want for Merri-bek in the future and helps guide Council's decisions and actions over the next 10 years.

Our Vision Statement is: Merri-bek leads and leaves no one behind.

In 2035:

- *We are a welcoming, safe and thriving community,*
- *We are sustainable and our environment is respected*
- *Our community is engaged and informed*
- *Our streets are full of life*

One community, proudly diverse

Council plan

Our 4-year Council Plan outlines our commitment to creating a resilient, inclusive, and engaged community in Merri-bek.

Developed through consultation with our Councillors and community members, these documents establish a strong foundation for our short, medium, and long-term goals.

The Council Plan outlines 5 strategic objectives, one under each theme, which together represent the strategic direction of Council over the next four years.

- Care for nature and climate resilience; *to create a flourishing and climate resilient Merri-bek by improving wildlife and nature connectivity, greening and cooling for healthier streets and public realm, and engaging the community in meaningful climate action.*
- Healthy and inclusive communities; *To support accessible facilities, programs, services, housing that promote community wellbeing, and connection for all ages, abilities, genders, and cultures, fostering a safe, inclusive, and thriving Merri-bek community*
- Beautiful and liveable city; *Create safe, accessible streets and public spaces that support vibrant communities, active travel, rest and relaxation, and community pride, while ensuring development and growth are well managed and local character is celebrated, ensuring Merri-bek is a welcoming, liveable, and connected place for all.*
- Thriving economy and culture; *A lively and inclusive Merri-bek where the economy supports local business and industry growth, celebrates artistic and creative expression, and connects the community through vibrant cultural experiences.*
- Engaging and responsible council; *a responsive and engaged Merri-bek that prioritises excellent service, embraces engaging communication methods, advocates community needs, and continues to uphold sustainable financial management and accountable governance that builds trust and collaboration with the community.*

In achieving each strategic objectives, the Council Plan 2025-29 also sets out:

- *A series of strategies which outline the outcomes the plan aims to achieve and how we will meet our objectives.*
- *Initiatives and Priorities: which describe what councils wants to achieve through services and programs, projects, and infrastructure delivery.*
- *Strategic Indicators: Measures to monitor progress against the objectives; and*
- *Related Strategies, Plans and Policies: other strategic planning documents that will support delivery of the Council Plan.*

As the Council Plan is integrated with the Municipal Public Health and Wellbeing Plan (MPHWP), the health and wellbeing priorities identified below are aligned with the actions outlined in this plan. These numbers indicate actions aimed at delivering positive health and wellbeing outcomes.

These areas are:

1. *Improving mental wellbeing and social connection*
2. *Increasing active living*
3. *Tackling climate change and its impacts on health*
4. *Preventing all forms of violence and discrimination*
5. *Improving food systems*
6. *Other Areas*
   6a) Reducing harm from tobacco and e-cigarette use
   6b) Increasing immunisations.

Each year, we will develop and implement an Action Plan to deliver the Council Plan and measure progress towards the outcomes we aim to achieve. We will report progress quarterly to Council and include it in the annual report.

Council Plan on a page

Care for nature and climate resilience

We want to protect our environment, make our streets cooler and greener, and involve our community in caring for the climate. We will achieve this by:

- Adding more trees and plants to make our streets and parks greener and cooler.
- Improving our natural spaces and waterways for people and wildlife to enjoy.
- Using eco-friendly ideas in building homes, roads, and public facilities around Merri-bek.
- Supporting and encouraging the local community efforts to fight climate change.

Healthy and inclusive communities

We want to create a safe, fair, and welcoming place where everyone can access services, housing, and spaces to enjoy and connect. We will achieve this by:

- Providing accessible spaces, facilities, and programs that support community health and safety.
- Helping all people, especially those on low incomes, find good housing and support their wellbeing.
- Providing affordable activities and spaces for youth, seniors, and families to participate and feel independent.
- Supporting local food initiatives to increase access to healthy, affordable food.

Beautiful and liveable city

We want to make streets and public spaces safe, nice, and easy to use so everyone can enjoy and be proud of where they live. We will achieve this by:

- Keeping public places, spaces, and areas well-maintained, safe, and inviting for community use.
- Fixing and improving streets and footpaths to make them more friendly for walking and riding.
- Encouraging walking, riding bikes, and scooting, especially for getting to school.
- Making it easier and safer to use public transport to move around.

Thriving economy and culture

We want to create a vibrant community with thriving local businesses and a strong arts and culture scene that brings people together. We will achieve this by:

- Developing busy shopping and activity areas that are attractive, green and inviting.
- Attracting new businesses and encouraging investment to create more jobs in Merri-bek.
- Supporting local shops and traders making it easier for them to do business and succeed.
- Promoting and supporting local art, festivals, and events celebrating our community's diversity.

Engaging and responsible council

We are here to serve the community. We will achieve this by:

- Providing high-quality services and responding quickly to community needs.
- Communicating better using many different ways to include everyone's ideas and feedback.
- Working with other levels of government to advocate for community priorities.
- Being honest and transparent about how money is spent and how decisions are made.

Report of operations

Performance against our objectives

Council's performance for the 2025–26 year has been reported against each strategic objective to demonstrate progress in achieving the 2025–29 Council Plan. Performance has been measured as follows:

- *Results achieved in relation to the strategic indicators in the Council Plan;*
- *Progress in relation to the major initiatives identified in the budget through our Council Action Plan 2025-26;*
- *Services funded in the budget and the persons or sections of the community who are provided those services; and*
- *Results against the prescribed service performance indicators and measures (LGPRF), including results achieved for the preceding 3 years and an explanation of any material variation between results.*

We monitor and report on our performance through quarterly and annual reports. This ensures we are accountable, transparent and comply with legislation.

Here we have reported our performance against our 5 strategic objectives, which are:

- *Care for nature and climate resilience*
- *Healthy and inclusive communities*
- *Beautiful and liveable city*
- *Thriving economy and culture*
- *Engaging and responsible Council.*

Local Government Performance Reporting Framework

This is what is included in Local Government Performance Reporting Framework (LGPRF) reporting:

- *aquatic facilities*
- *animal management*
- *food safety*
- *governance*
- *libraries*
- *maternal and child health (MCH)*
- *roads*
- *statutory planning*
- *waste collection.*

Some of the information below is repeated in the 'Performance Statement' section of this report on page 96 *This includes commentary and figures in addition to the LGPRF requirements met in the Performance Statement, which is auditable by the Victorian Auditor-General's Office (VAGO).*

Theme 1. Care for nature and climate resilience

Strategic objective: *To create a flourishing and climate resilient Merri-bek by improving wildlife and nature connectivity, greening and cooling for healthier streets and public realm, and engaging the community in meaningful climate action.*

Strategic indicators

The following statements review Council's performance against the Council Plan, including progress against the strategic indicators.

If we are successful, we will see	Measures	Target/Trend	2025-26 Results & Comments
A positive increase in the canopy cover within the municipality.	Net increase in number of trees in public land in the municipality.	Over the next 4 years: • 5,000 new trees in open space. • 5,000 in streets.	*As the tree planting season spans a calendar year, the 2025 planting season results are used to report progress against this indicator:* • *574 trees planted in open space* • *2,513 street trees planted* • *554 trees lost or removed* • **Net increase of 2,533 trees.** *Council remains on track to achieve the four-year target of planting 5,000 trees in open space and 5,000 street trees.*
A positive reduction in Council greenhouse gas emissions to meet adopted Zero Carbon Targets.	Calculation of total greenhouse gas emissions each year from all relevant sources such as energy use, transportation, and waste.	80%-100% reduction by 2030 against financial year 2011-12 (baseline), excluding offsets.	*There is a reporting lag for this measure, as emissions data is externally verified after the end of the financial year. Accordingly, the 2025-26 Annual Report reports the 2024-25 result, which achieved a 67% reduction in emissions compared with the baseline year (2011-12).*

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
1	Plant and nurture suitable trees in tricky places, parks, and streets	The annual tree planting season commenced in May 2026 and is scheduled for completion by September 2026, with a target of planting 2,800 trees across Merri-bek. The program continues to prioritise increasing canopy cover and shade within parks and open spaces, supporting improved environmental outcomes and enhancing the comfort, liveability and amenity of public spaces for the community.
2	Investigate opportunities to reduce impacts of urban heat and increasing heatwaves by collaborating to get more shade trees in places like schools, retirement villages, and backyards	The Tree for Me pilot program, which supports tree planting in schools, retirement villages and residential backyards, has been developed. Engagement with a retirement village is ongoing, with a focus on tree maintenance, volunteer opportunities and exploring potential planting opportunities within the site. A planting date at a primary school has been confirmed, supported by strong leadership and engagement from the Junior School Council.
3	Facilitate native understorey planting trial project	The native understorey planting trial concluded during the year, with Council completing preparatory works across five project sites: • Moomba Park, Fawkner • Westbreen Creek, Pascoe Vale • Kernan Avenue Reserve, Pascoe Vale South • Park Street Linear Reserve, Brunswick East • Yaruk'ho Wilam Edgars Creek Parkland, Coburg North. Community planting days were also delivered or scheduled across several sites as part of the 2026 planting program.
4	Commence the biodiversity and climate change resilience top-up research grant program	Development of the biodiversity and climate change resilience top-up research grant program progressed during the year. Implementation is planned for 2026–27 following finalisation of the program guidelines and stakeholder engagement.
5	Facilitate the Lizards with bikes: revitalising the Coburg Velodrome underpass project	The project was completed, including a new mural and plantings at the Coburg Velodrome underpass. The completed project was celebrated with a community planting day and opening event in June 2026.
6	Deliver key stormwater harvesting and wetland projects as outlined in the Integrated Water Management Action Plan	Detailed design and planning for priority stormwater harvesting and water-sensitive urban design projects continued during the reporting period. Community engagement and feasibility work progressed, with some detailed design activities requiring further consultation, cultural heritage planning and alignment with updated flood modelling before they can be finalised.

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
7	Deliver outcome-focused Integrated Water Management planning for the Coburg and Brunswick activity centres to enhance liveability, manage stormwater and flood, support water efficiency, and build climate resilience	Integrated Water Management planning in Coburg and Brunswick progressed through several initiatives: • Melbourne Water prepared the final Integrated Water Management Roadmap in partnership with Merri-bek and other Integrated Water Management Forum members, led by the Department of Energy, Environment and Climate Action. • Integrated Water Management considerations were incorporated into Merri-bek's submission to the Department of Transport and Planning on the Built Form Overlay for Brunswick and Coburg, supporting broader water-sensitive urban design outcomes. • Integrated Water Management principles were embedded in the Coburg Central Integrated Water Management Plan as part of the 'Coburg is Here' concept, with Council providing subject matter expertise through the project working group.
8	Promote and support an inclusive energy transition, including solar and thermal subsidies for low-income households	Highlights delivered throughout the 2025-26 financial year include: • Delivery of the Multi-Cultural Communities World Environment Day event in Fawkner, attended by more than 300 community members and featuring 29 community and Council stalls. Post-event evaluation found that 86% of attendees felt more motivated to make sustainable choices, while 100% reported feeling more connected to Council. • Implementation of the Home Energy Subsidy Program, which, following a delayed commencement, supported the installation of thermal upgrades (including insulation and draught-proofing) for 12 low-income households and solar photovoltaic systems for three households during the reporting period. A further 33 households are continuing to progress through the program. • Delivery of two DIY Draught-proofing for Renters workshops, attended by a total of 43 participants. • Delivery of a Community Energy information session attended by 18 community members. • Delivery of a winter communications campaign encouraging residents to transition to all-electric appliances to reduce household energy costs and improve home health outcomes, resulting in 136 residents seeking quotes through program partner Solar Savers.
9	Deliver circular economy community initiatives and trial a fortnightly rubbish service	The fortnightly rubbish trial was completed in 2025–26, with findings shared with trial participants and the broader community through a final stage of engagement. Following completion of the trial, Council decided to transition to a municipality-wide fortnightly rubbish service from July 2027. Circular economy initiatives delivered throughout the year included:

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
		• *community workshops on DIY eco skincare, cloth nappies and reusable period products* • *a Mending Circle hosted in partnership with Fashion Revolution Australia and Merri Menders* • *expansion of the reusable subsidy to include continence products* • *promotion of Circular Campus to Community events in collaboration with RMIT.*
10	*Increase awareness and capacity of the Merri-bek community on heat and flood risks to support resilience building*	*Implementation of the Climate Resilience Communication Plan has commenced. The Plan will provide web-based public information on climate risks in Merri-bek, which will in turn support face-to-face engagement with at-risk groups. An Urban Heat Forum was attended by around 60 participants from Council and various community groups in March. The forum has sparked community conversations about actions to address urban heat.*
11	*Commence Oak Park Sports and Aquatic Electrification and Plant Room Renewal Project*	*Building permits for the Oak Park Sports and Aquatic Electrification and Plant Room Renewal Project were completed, with construction works commencing. Works and commissioning are due to be completed by the end of September 2026, in preparation for the upcoming summer season.*
12	*Expand Council's practice to ensure Council buildings and infrastructure are environmentally sustainable in their planning, design, and implementation.* *In the first year, focus on tangible increases to recycled content.* *Over four years work towards new buildings and infrastructure that is 100% renewably powered, lower carbon, reflect circular economy principles, consider ways to be more climate resilient and adapted and work is prioritised to reflect greatest need.*	*This action was endorsed to be withdrawn from further reporting at the May 2026 Council meeting and were adopted in the 2026-27 Action Plan as:* • *Action 84: Deliver climate vulnerability improvements to the following Council owned facilities; Fawkner Maternal Child Health, Yooralla Community Hub and Newlands Senior Citizens Centre. 3 City Infrastructure* • *Action 85: Develop and implement a whole-of-program capital works prioritisation framework that integrates asset condition, service need, climate vulnerability, social, economic, disability, inclusion and environmental considerations.*
13	*Continue reducing carbon emissions of Council's fleet*	*Council continued the transition of its fleet to zero-emissions vehicles during 2025–26. Key progress included:* • *Six new zero-emissions light commercial vehicles ordered, with four delivered by 30 June and the remaining two due in the first half of July*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
		• procurement planning commenced for a further six zero-emissions vehicles in 2026–27 • Council's growing network of Council and community charging stations will support the energy needs of the expanding zero-emissions fleet. Evaluation and trials of zero-emissions heavy fleet vehicles also continued with industry to ensure future vehicles are safe, fit for purpose and supported by the energy infrastructure needed to maintain essential Council services.
14	Continue to advocate for Environmentally Sustainable Design outcomes in the planning scheme to State Government	Throughout 2025–26, Council worked with the Council Alliance for a Sustainable Built Environment (CASBE) and other councils to advocate for the retention of Environmentally Sustainable Development standards during significant Victorian planning reform. Key advocacy activities included: • engagement with the Department of Transport and Planning on Environmentally Sustainable Development outcomes • a joint submission with the Greenhouse Alliances to the Inquiry into Renewable and Affordable Energy for Apartments • contributing feedback to CASBE submissions and correspondence • participating in strategic workshops supporting collective advocacy across councils.
15	Promote the delivery of more climate resilient, less carbon intensive and more nature-inclusive private developments through providing clearer guidance for environmentally responsive design, promoting, and negotiating improved outcomes through the planning permit application process and subsequent proactive enforcement of planning conditions	Throughout the year, environmentally sustainable development outcomes continued to be progressed through the planning process and in line with planning reforms. This included: • supporting on-site stormwater management through measures such as rainwater tanks, raingardens and permeable paving • promoting external shading to protect north-facing windows from summer heat and supporting the installation of solar panels in new developments • continuing proactive enforcement of environmentally sustainable development requirements, including a focus on larger raingardens near creeks • exploring opportunities to improve the design quality and sustainability performance of new buildings through pre-application meetings and broader educational initiatives.

Services 2025-26		
The following statement describes the services funded through the 2025-26 budget, including the sections of the community for whom the services are delivered.		
Service	Description	Net Cost Actual Budget Variance $'000
Open Space Design & Development	*Partnering with the community, this service protects and enhances our green public open space which includes parks, reserves, playgrounds, sports fields, creek corridors and streetscapes. The service responsibilities of this service unit are: open space strategic planning and policy; bushland conservation; and park capital works planning, design and delivery.*	2,637 2,701 64
Open Space Maintenance & Urban Forest	*This service maintains open space assets such as playgrounds, sporting infrastructure, and park furniture; trees on Council land, roadside garden beds and street/footpath/laneway weeds; and grounds in community centres, child care centres and kindergartens located in Merri-bek.* • *Actively maintain open space – parks, reserves, plantations, nature strips: 618 hectares per annum* • *Number of street trees maintained: 68,361 per annum* • *Grass sportsfields maintained: 57 hectares per annum* • *Number of playgrounds maintained: 133 per annum*	14,920 14,783 (137)
Sustainable Built Environment	*This service is responsible for developing, implementing, and monitoring reporting on strategies, policies, programs and partnerships relating to Merri-bek's environmental sustainability. In particular relating to integrated water management, sustainable management of Council's buildings and infrastructure, promoting a sustainable built environment in new development, and promotion and expansion of our electric vehicle fleet and charging network.*	1,332 1,631 299
Sustainable Communities	*This service is responsible for developing, implementing, monitoring and reporting on strategies, policies, programs and partnerships relating to Merri-bek's environmental sustainability. In particular*	2,352

	fostering community climate action and advocacy for zero net emissions, zero waste and a circular economy in Merri-bek.	*2,828* *476*
Waste Services	*The waste collection service provides weekly general rubbish and food and garden organics collections, fortnightly mixed recycling collections, 4-weekly glass recycling collections and booked kerbside hard waste collections.* • *Volume of waste collected: 56,635 tonnes per annum* • *Volume of waste diverted from landfill: 29,450 tonnes per annum (52%)*	*25,830* *25,556* *(273)*

Service performance indicators 2025-26

The following statement provides the results of the prescribed service performance indicators and measures including explanation of results in the comments.

Service/ Indicator/ measure	Results				Comments
	2023	2024	2025	2026	
Waste Management					
Service standard *Kerbside collection bins missed* *[Number of kerbside garbage and recycling collection bins missed / Number of scheduled kerbside garbage and recycling collection bin lifts] x10,000*	*14.65*	*16.54*	*16.67*	*18.40*	*Missed kerbside bin collections increased by 10% compared with the previous year. Operational disruptions from April 2026 contributed to an increase in missed collections in the northern in-house service area, while a smaller increase was also recorded in the southern contracted service area. The total number of bins presented across the municipality remained relatively stable.*
Service cost *Cost of kerbside garbage bin collection service* *[Direct cost of the kerbside garbage bin collection service / Number of kerbside garbage collection bins]*	$122.31	$120.97	$131.16	$160.87	*The cost of kerbside garbage bin collection increased by 22.66% in 2025–26, from $131.16 to $160.87 per bin. With the number of garbage bins remaining relatively stable, the increase was driven by higher direct service costs, including increased collection contract costs and landfill disposal costs.*
Service cost *Cost of kerbside recyclables collection service* *[Direct cost of the kerbside recyclables bin collection service / Number of kerbside recyclables collection bins]*	$74.17	$75.25	$44.40	$46.08	*The cost of kerbside recyclables collection increased by 3.78% in 2025–26, from $44.40 to $46.08 per bin. With the number of recycling bins remaining relatively stable, the modest increase reflects relatively stable direct service costs.*
Waste diversion *Kerbside collection waste diverted from landfill*	*48.42%*	*53.42%*	*51.07%*	*51.06%*	*Waste diversion from landfill remained stable at 51.06% in 2025–26, with only a marginal change from the previous year. While the result was below the 55% target, just over half of all kerbside waste*

[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100					*collected was diverted from landfill through recycling and food and garden organics collection services.*

Theme 2: Healthy and inclusive communities

Strategic objective: *To support accessible facilities, programs, services, housing that promote community wellbeing, and connection for all ages, abilities, genders, and cultures, fostering a safe, inclusive, and thriving Merri-bek community.*

Strategic indicators

The following statements review Council's performance against the Council Plan, including progress against the strategic indicators.

If we are successful, we will see	Measures	Target/Trend	2025-26 Result & Comments
A positive increase in community connection.	*Social inclusion measures on a sense of belonging as a result of Council lead or partner events.*	*Increase from baseline year 2024.*	*During the 2025 calendar year, Council-led and partner events attracted more than 950 community members and demonstrated a strong positive impact on participants' sense of belonging. Across seven events, more than 80% of surveyed attendees consistently agreed or strongly agreed that the events increased their sense of belonging, with some events achieving up to 100% positive responses.* *Events included:* • *Day of Mourning – over 80% positive (150+ attendees)* • *Women's International Hockey Week – 94% positive (120 attendees)* • *Community Development Week – 84% positive (50 attendees)* • *Ballerrt Mooroop Day – 99% positive (300 attendees)* • *Refugee Week events – over 80% positive (approximately 150 attendees across two events)* • *National Volunteers Week – 100% positive (50 attendees)* • *Community lunches at Glenroy – over 90% positive (140 attendees across two events).*
A positive increase in the number	*Track the number of social and affordable housing projects*	*Achieve year-on-year growth in*	*During 2025-26, 106 new social and affordable homes were completed, contributing to an increased supply of affordable housing within the municipality.*

of social and affordable dwellings in new developments.	completed annually.	social and affordable housing availability.	

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
16	Investigate possibility for renewal of Pascoe Vale Outdoor Pool	Investigations and costings for the Pascoe Vale Outdoor Pool have been completed, and a report is being finalised for presentation to Council outlining the overall investment required to maintain Council's six aquatic and leisure centres. This work forms part of the broader update to the Aquatic and Leisure Strategy 2018-2038, which has also been completed.
17	Review progress of the 20 years Aquatic and Leisure Strategy	The review of the Aquatic and Leisure Strategy has been completed, including investigations and costings associated with Council's six aquatic and leisure centres. A report is being finalised for presentation to Council, outlining the actions and investment required to maintain these facilities over the next 10 years and informing future capital works planning and budgeting.
18	Facilitate support for the Youth Holistic Outreach Program	Work progressed to support the future delivery of the Youth Holistic Outreach Program, including development of a new funding and service agreement and a revised program model. The revised model is planned to commence in the new financial year.
19	Challenging gender-based violence through youth led initiatives	The 'Take the Lead' program was delivered at Coburg High School and Pascoe Vale Girls College, providing young women with opportunities to explore gender-based violence, respectful relationships and the pressures and expectations affecting their lives. Key activities and outcomes included: • interactive sessions exploring gender stereotypes, respectful relationships, recognising red flags, help-seeking pathways and available legal and community supports • strong student engagement, with participants building confidence to discuss sensitive topics and share their experiences • young women co-designing campaign materials promoting women's empowerment and challenging restrictive gender stereotypes • consultation providing insights into how gender-based pressures and expectations can affect young women's wellbeing, relationships, confidence and future opportunities.
20	Scope options to provide additional free third spaces for children, young people, and families	More than 400 young people responded to a survey about their needs and aspirations for free third spaces. A Youth Summit was also held on 25 June 2026, bringing together students from primary and secondary schools across Merri-bek to further

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
		explore what young people want from these spaces. The findings will inform a feasibility study and a report to Council, scheduled for late 2026.
21	*Progress the development of the Brunswick Early Years Hub*	*The builder has been appointed, and ground works are underway on site. A formal sod-turning event with the Minister for Children is planned in the coming months to mark the commencement of the construction phase of the facility, which is scheduled for completion by late 2027.*
22	*Increase awareness of library early literacy programming through partnership with MCH*	*A partnership approach has been established between Merri-bek Libraries and Maternal and Child Health services to increase awareness of early literacy opportunities. Development of video resources promoting early literacy programs and services is underway and will support consistent messaging by Librarians and Maternal and Child Health Nurses when engaging with new parent groups.*
23	*Deliver and extend outdoor help program for seniors for 2025/26*	*The Outdoor Help Program continued throughout 2025–26, supporting older residents to maintain safe and accessible outdoor spaces and remain living independently at home. Demand remained strong, with participation increasing significantly compared with the previous year.* *During 2025–26, the program:* • *supported 427 older residents across all Merri-bek suburbs* • *recorded a 63% increase in participation compared with the previous year* • *reached residents from 19 different cultural backgrounds.* *A small number of more complex requests could not be completed within the financial year and will continue to be managed through ongoing program delivery.*
24	*Deliver the ageing well navigation support program to older residents*	*The Age Well Program provided personalised support to help older residents navigate the aged care system, connect with social and physical activity opportunities, and plan for the future. Monthly themed information sessions, presentations, workshops and community events were also delivered in response to community feedback and identified needs.* *During 2025–26, the program:* • *supported 275 older residents through personalised one-to-one assistance* • *engaged a further 883 people* • *delivered 60 outreach events across the year.* *Collaboration with medical professionals, charities, food relief providers and other essential services also continued to strengthen referral pathways and access to support.*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
25	*Deliver programs addressing food security through local markets, referral, and voucher systems, strengthening local procurement and logistic*	*The VicHealth-funded Community Food Alliance project was launched in April, bringing together community members and local food organisations to strengthen access to food and opportunities to participate in local food initiatives. Alliance partners included Merri Food Hub, CIS Merri-bek, Fawkner Food Bowls and Open Table.* *The launch:* • *attracted more than 100 community members and representatives from local food organisations* • *promoted the twice-weekly Merri Food Hub markets* • *provided information about food voucher referrals and volunteering opportunities with partner organisations.* *Council also partnered with CERES to deliver the sold-out Olives to Oil Festival through the My Smart Garden program. Residents collected locally grown olives that may otherwise have gone to waste, which were processed and returned to participants as olive oil.*
26	*Review and implement Social Cohesion Plan*	*Implementation of the Social Cohesion Plan continued through initiatives focused on participation, inclusion, connection and addressing racism across the community. Key achievements included:* • *Women in Small Business Empowerment: Delivered with SisterWorks in Fawkner and co-designed with local women, the project supported 12 women from diverse backgrounds to build skills, confidence and connections to develop their business ideas.* • *Democracy Lab and Go Girls Foundation: The Democracy Lab engaged 23 Merri-bek participants across eight sessions, building skills and confidence in democratic and community participation. A further 15 women graduated from the Go Girls Foundation program at Glenroy Hub, which supported participants to build confidence, practical skills and independence on their pathway to employment.* • *Anti-Racism Support Network: The Hume and Merri-bek Anti-Racism Support Network hosted a community workshop to hear experiences and identify priorities for addressing racism, as well as two free training sessions for staff to strengthen their skills and confidence in responding to racism.* *Merri-bek Interfaith Network: The network brought people from different faiths together through activities including World Environment Day in Fawkner, a Places of Worship bus tour and a Peace Pole planting for World Interfaith Harmony Week, supporting greater understanding and connection between communities.*

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
27	Evaluation and development of a human rights policy	*The evaluation of the Human Rights Policy was completed, with findings informing engagement on the development of the next Policy and consideration by the Health, Wellbeing and Social Inclusion Advisory Committee.* *Key findings included:* • *the Policy has strengthened Council's systems, capabilities and practices to support human rights* • *it has contributed to more inclusive and accessible services and programs* • *community satisfaction with Council's support for diversity, inclusion and human rights remained high at 7.5 out of 10.* *The evaluation supports the continuation and strengthening of Council's approach to human rights through the next phase for 2026–2036.*
28	Create Library of Things plan for Merri-bek libraries	*A Library of Things Plan has been developed, and the collection will continue to grow in line with the plan.*
29	Deliver the Homelessness Strategy and Action Plan including Functional Zero and Assertive outreach	*Key achievements during the reporting period included the extension of the Assertive Outreach Program for a further three years. Opportunities to increase the sustainability and impact of the program through collaboration with neighbouring councils, including Banyule and Darebin, continue to be explored. Planning has also commenced for the Merri-bek Zero strategic workshop to identify shared priorities and strengthen access to services and supports.*
30	Advocate for systemic changes to enable a socially just and climate resilient Merri-bek.	*Throughout the year, Council officers appeared at a hearing of the Victorian Parliamentary Inquiry into renewable and affordable energy for apartments, contributing to advocacy on energy affordability and upgrades for apartment buildings. Council also worked with local government, strata and social sector partners to advocate for apartment energy upgrades in the lead-up to the Victorian State election.*
31	Embed library social worker program	*The Library Social Work Program commenced in April 2026, providing short-term assistance and referral support at Brunswick, Coburg and Glenroy libraries from Tuesday to Thursday. Referral processes were established and library staff were trained to identify and refer community members who may benefit from the service.* *Since commencing in April, the program has:* • *provided 39 secondary consultations to library staff* • *received 11 community referrals for support.*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
32	Explore, including though partnership arrangements, ways to improve health, access and inclusiveness in public & private spaces for people in precarious housing such as access to toilets and bathrooms, seating under shelter, showers, lockers and a place to heat food as well as improved access to services	This action forms part of the broader Homelessness Strategy. During the reporting period, opportunities to strengthen partnerships with service providers have continued to be explored to increase access to facilities and support for people experiencing homelessness, including services such as mobile laundry and shower facilities. Council's leisure centres at Brunswick, Coburg and Fawkner have continued to provide access to shower facilities as part of this support.
33	Develop and implement Gender Equality and Family Violence Action Plan	During the reporting period, Council continued to strengthen the Family Violence Network and contribute to regional collaboration initiatives focused on family violence prevention and response, led by Women's Health in the North. Evidence and learnings gathered throughout the past 12 months are also informing the development of Council's new Human Rights Policy, the Gender Equality (Community) Plan 2026-2028, and other relevant strategic plans and actions.
34	Deliver an annual Tobacco education and enforcement program	Across the 2025-26 financial year, a total of 209 tobacco education visits were undertaken, including proactive visits to retailers, food premises and outdoor locations where signage is required. Signage was provided and installed at locations where required.
35	Develop and implement First Peoples Self-Determination Strategy	Development of Council's First Peoples Self-Determination Strategy progressed throughout 2025–26 through ongoing partnership and engagement with First Peoples communities and organisations. Key activities included: • Cultural consultation: Monthly consultations with Wurundjeri Woi-wurrung Elders continued, providing strategic advice across Council policies, plans and projects. • First Peoples Advisory Committee: Ongoing engagement included the appointment of a new Aboriginal community Co-Chair in May 2026 and consideration of First Nations procurement opportunities and Wurundjeri Woi-wurrung aspirations for the Ballerrt Mooroop site. • Organisational capability: Council delivered a Truth-Telling and Effective Allyship workshop in June 2026 to strengthen organisational capability and support a culturally informed approach to self-determination. • Treaty and reconciliation: Council participated in a Municipal Association of Victoria initiative with eight Victorian councils to strengthen public understanding of Treaty and develop positive, values-based narratives supporting self-determination and reconciliation. Community connections: Council's community grants program supported the establishment of The Brunswick Circle, a multicultural reconciliation initiative strengthening relationships between migrant, refugee and First Nations communities.

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
36	Partner with the Victorian Aboriginal Health Service to investigate options, locations and co-design culturally safe programs and services that promote and improve access to Councils Aquatic and Leisure Centres addressing a range of barriers for Aboriginal Victorians	Council continued to partner with the Victorian Aboriginal Health Service and the contracted aquatic and leisure service provider to investigate options, locations and the co-design of culturally safe programs and services that improve access to Council's aquatic and leisure facilities for First Nations communities. This work has focused on identifying barriers to participation and opportunities to strengthen culturally safe and accessible service delivery. This remains a priority area under the new contract term and the associated four-year rolling Strategic Plan.
37	Report the achievements of negotiated voluntary social and affordable housing outcomes through planning process in Quarterly Planning Permit Activity reporting to the Planning and Related Matters Council meeting	Information on social and affordable housing outcomes delivered through the planning process has been included in the City Development Quarterly Activity Reports throughout the 2025-26 financial year. The City Development Quarterly Activity Report for the fourth quarter of 2025-26 will be presented to the August Planning and Related Matters Committee meeting.
38	Progress plans and projects to revitalise and improve central Coburg	Council endorsed the updated Central Coburg Framework Plan and Development Standards in June 2026. The endorsed documents incorporate community feedback received during consultation on the draft Framework Plan undertaken between November and December 2025.
39	Deliver the Merri-bek Affordable Housing Action Plan	Throughout 2025–26, Council continued to work with government agencies and housing providers to advance accessible and inclusive housing opportunities, including First Peoples housing on Council-owned land. Key activities included: • preparing and submitting detailed analysis to the Department of Transport and Planning to inform consideration of amendments to affordable housing permit provisions for two major developments in Brunswick and Coburg proposed by Assemble Communities

		• *providing expert advice to support development of the Central Coburg Framework and Development Standards, which include a significant affordable housing contribution and were adopted by Council on 10 June 2026* • *continuing partnership and advocacy work with government agencies and housing providers to support affordable and inclusive housing opportunities.*
40	**Support the development of Ballerrt Mooroop site/community hub with engagement of local First Peoples communities and Traditional Owners**	*Ballerrt Mooroop Day, coordinated by the Wurundjeri Woi-wurrung Cultural Heritage Aboriginal Corporation with Council support, celebrated the transfer of the site from the State Government to Wurundjeri ownership. Around 250 people attended, with activities including a Welcome to Country and smoking ceremony, community stalls, educational displays, a panel discussion with Wurundjeri leaders, children's activities and a Djirri Djirri Dance Group workshop.*

Services 2025-26

The following statement describes the services funded through the 2025-26 budget, including the sections of the community for whom the services are delivered.

Service	Description	Net Cost Actual Budget Variance $000
Aquatic & Community Facilities	*This service provides for the management, operations and service delivery of Merri-bek's six Aquatic and Leisure Centres through an external contracted service provider; including direction and oversight of the Active Merri-bek program and service development; compliance auditing across a range of functions to deliver the objectives and outcomes required; capital maintenance and infrastructure improvement planning and project supervision; and, policy development and review.* *This service also provides accessible well utilised Council managed community venues for hire facilities that meet community needs through 20 venues including small halls, senior citizen centres and external meeting rooms. It also oversees the work group around the Friendship agreement between Hume City Council, Merri-bek City Council and Friends of Aileu Committee.*	990 458 (532)

	• *No. of aquatic and leisure centre attendances 983,000 per annum* • *No. of aquatic and leisure centre members 6,700* • *No. of swim lesson students enrolled 7,400*	
Ageing Well	*This service provides Home Support Assessments for older people, people with a disability or illness and their carers, they provide referrals to and information about other related services, and assistance with care coordination. Clients are then either linked to support services as part of the Commonwealth Home Support Program or the Home and Community Care Program for Younger People.*	*800* *715* *(85)*
Children's Services	*This service supports children's access, participation and engagement in early childhood education and care programs, and children's participation through partnerships and collaboration. The key services provided are supported playgroups, centralised early learning centre and kindergarten enrolment, kindergarten outreach and inclusion support, early years service planning, professional development for the early years sector, parent information sessions, network facilitation, resourcing and support to early years service providers, facilitation of the Children's Reference Group, delivery of family day care and school holiday programs.*	*1,537* *1,686* *149*
Community Development & Social Policy	*This service advances social justice and community wellbeing by advocating for fairness. promoting equitable and inclusive policies, services, facilities, and programs within the Council. It facilitates collaboration by encouraging cooperation within the Council and with community partners to tackle current and future community needs. The service also supports local action by empowering local initiatives that promote human rights, accessibility, volunteering, community service networks, food security, social cohesion, reconciliation, gender equality, family violence prevention, and gambling harm prevention.*	*2,269* *2,246* *(22)*
Environmental Health	*This service works to support public health through inspecting food premises, manage infectious disease outbreaks, ensure prescribed accommodation is provided at required standards, nuisance complaint investigation and resolution, proactively manage tobacco control activities, manage residential noise complaints, provide support to the Municipal Emergency Management Plan and provide public health-related information to the community.* • *Registration/inspections of food premises: 1,336 per annum* • *Registration/inspections of public health premises: 195 per annum*	*(232)* *(274)* *(42)*
Home Care	*This service aims to assist eligible residents to remain living at home independently and in a safe and secure environment. Specific services include home maintenance*	*1,958*

	and modifications, general home care and support, personal care, respite care, assistance with shopping and other activities. • *No. of home support hours: 101,500 per annum*	*2,354* *396*
Maternal Child Health and Immunisation	*This service supports the health and development of young children from ages 0-6 and families in their parenting role. Specific activities include: parenting support and education; breastfeeding support, sleep and settling, health promotion; monitoring of growth and development in children; and, early identification and attention to child and family health issues. Immunisation service provides a schedule of vaccines offered free under the National Immunisation Program and Victorian immunisation programs for children, adolescents and vulnerable adults.* • *No. of immunisations: 3,673 babies per annum and 2,239 school children per annum and 830 adults per annum* • *No. of key ages & stages visits: 18,400 per annum* *Sleep & Settling community education sessions: 200 per annum*	*4,375* *4,321* *(54)*
Recreation Services	*This service aims to improve sport and physical activity participation for people of all ages, gender, background and ability by promoting the use of recreation facilities and enhancing the capacity of local recreation, sporting clubs and community organisations to deliver services.*	*1,414* *1,472* *58*
Social Support Services	*This service delivers a number of specific social support programs, including Community Transport, Meals Production and Delivery, Social Support Connection Options (which provides activities, outings for socially isolated eligible residents), and the provision of information and support to older community residents. It also provides governance support and health and wellness info-sessions for senior citizens.* • *No. of meals delivered: 53,178 per annum (Merri-bek only)* *No. of trips by Community Transport: 14,960 per annum*	*1,305* *1,512* *207*
Youth Services	*This service aims to improve the lives of young people through the provision of safe, supportive and inclusive programs and spaces that promote youth participation and wellbeing. Specific service activities include: service planning and delivery; facility management and working in partnership with young people and the community to engage and empower young people in Merri-bek to influence Council decision making.*	*1,778* *1,621* *(157)*

Service performance indicators 2025-26

The following statement provides the results of the prescribed service performance indicators and measures including explanation of results in the comments.

Service/ Indicator/ measure	Results				Comments
	2023	2024	2025	2026	
Aquatic Facilities					
Service standard *Health inspections of aquatic facilities* *[Number of authorised officer inspections of Council aquatic facilities / Number of Council aquatic facilities]*	1.00	1.00	1.00	0.83	*Five of the six aquatic facilities were inspected during 2025. While the result was slightly lower than the previous year due to one scheduled inspection not being completed, inspection levels remained above the minimum requirements and benchmarked averages.*
Utilisation *Utilisation of aquatic facilities* *[Number of visits to aquatic facilities / Population]*	5.64	5.28	5.75	5.96	*Aquatic facility utilisation increased slightly in 2025–26, with all six aquatic centres operating in line with their scheduled operating periods.*
Service cost *Cost of aquatic facilities* *[Direct cost of aquatic facilities less income received / Number of visits to aquatic facilities]*	$2.37	$0.43	$1.17	$1.07	*The net cost of aquatic facilities per visit decreased by approximately 8% compared with 2024–25. All six aquatic centres operated for a full 12-month period, contributing to increased attendance and improved cost efficiency per visit.*
Food Safety					
Timeliness *Time taken to action food complaints* *[Number of days between receipt and first response action for all food complaints / Number of food complaints]*	2.92	2.18	1.92	3.04	*Food-related complaints were actioned within an average of 3.04 days in 2025-26, remaining well within the expected range of 1 to 10 days. While results can vary from year to year depending on the nature and complexity of complaints received, Council continues to prioritise food-related complaints and respond promptly.*

Service standard *Food safety assessments* *[Number of registered class 1 food premises and class 2 food premises that receive an annual food safety assessment in accordance with the Food Act 1984 / Number of registered class 1 food premises and class 2 food premises that require an annual food safety assessment in accordance with the Food Act 1984] x100*	*71.82%*	*71.71%*	*96.34%*	*92.84%*	*Class 1 and Class 2 food premises were inspected during the 2025 calendar year, maintaining a high level of food safety assessment coverage. This remains a strong result, broadly consistent with the previous year and well within the expected range.*
Food safety samples *[Number of food samples obtained / Required number of food samples] × 100*	*New*	*New*	*100%*	*101.49%*	*In the 2025 calendar year, 268 food samples were required and the Environmental Health team completed 272 samples, ensuring sufficient samples to complete this measure.*
Service cost *Cost of food safety service* *[Direct cost of the food safety service / Number of food premises registered or notified in accordance with the Food Act 1984]*	*$586.59*	*$643.40*	*$347.64*	*$395.45*	*While costs increased marginally compared to last year, the average costs have been reducing over recent years and remain comparatively low in comparison with the sector.*
Health and safety *Critical and major non-compliance outcome notifications* *[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100*	*100.00%*	*99.43%*	*100.00 %*	*100.00%*	*Council achieved a 100% compliance rate for attending critical and major non-compliance outcomes within the required timeframe in 2025–26. Performance has remained consistently high.*
Maternal and Child Health (MCH)					
Service standard *Infant enrolments in the MCH service* *[Number of infants enrolled in the MCH service (from birth notifications received) / Number of birth notifications received] x100*	*100.98%*	*100.67%*	*100.71 %*	*100.83%*	*Merri-bek achieved an infant enrolment rate of 100.83% in 2025-26, reflecting strong uptake of the Maternal and Child Health service. Results can exceed 100% where families move into the municipality after the birth of their child and subsequently enrol in the service.*

Service cost *Cost of the MCH service* *[Cost of the MCH service / Hours worked by MCH nurses]*	$69.28	$72.38	$77.52	$82.80	*Council investment in Maternal and Child Health increased modestly in line with enrolments and community need, including an increasing number of families requiring more intensive support. Investment also supports initiatives including breastfeeding support, whole-of-family engagement and Saturday appointments to improve access and outcomes for infants and families.*
Participation *Participation in the MCH service* *[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100*	74.60%	75.51%	75.19%	74.97%	*Merri-bek achieved a Maternal and Child Health service participation rate of 74.97% in 2025-26, consistent with participation levels in recent years. Proactive follow-up, reminders and flexible service delivery options support families to access key health and development assessments for their children.*
Participation *Participation in the MCH service by Aboriginal children* *[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100*	73.81%	80.00%	69.23%	73.68%	*Merri-bek achieved a participation rate of 73.68% for Aboriginal children in the Maternal and Child Health service in 2025-26. This result reflects ongoing efforts to provide culturally safe, accessible and responsive care for Aboriginal and Torres Strait Islander families. Initiatives such as the Welcome Baby to Country event support early connection to culture, community and services, helping to strengthen engagement with Maternal and Child Health services.*
Satisfaction *Participation in 4-week Key Age and Stage visit* *[Number of 4-week key age and stage visits / Number of birth notifications received] x100*	87.73%	87.87%	88.45%	87.79%	*Merri-bek achieved a participation rate of 87.79% for the four-week Key Age and Stage visit in 2025-26. The result reflects continued strong engagement by families with the Maternal and Child Health service during the early postnatal period. Participation is supported through timely contact with families following birth notifications, proactive appointment scheduling and follow-up processes that encourage attendance at this important health and developmental assessment.*

Theme 3: Beautiful and liveable city

Strategic objective: *Create safe, accessible streets and public spaces that support vibrant communities, active travel, rest and relaxation, and community pride, while ensuring development and growth are well managed and local character is celebrated, ensuring Merri-bek is a welcoming, liveable, and connected place for all.*

Strategic indicators
The following statements review Council's performance against the Council Plan, including progress against the strategic indicators.

If we are successful, we will see	Measures	Target/Trend	2025-26 Result & Comments
A positive increase in streets that are safe, vibrant, accessible, and greener.	Healthy Streets program indicator measures.	Increase on streetscape improvements.	The Streets for People Plan was adopted in August 2025, introducing the Healthy Streets Assessment as the methodology for measuring this indicator. As no projects delivered under the Plan were completed during 2025-26, there are no results to report for this year. Projects due for completion in 2026-27, including the Victoria Street Streets for People Project, Wheatsheaf Road Streetscape Improvements, West Street Shopping Strip Renewal and the Hope Street Streets for People Project, are expected to establish the baseline for future reporting.
Improved footpath and bike path infrastructure.	Average time to respond to trip hazards identified on footpaths.	Reduce each year.	This measure is currently being developed as part of a broader project to establish a consistent methodology for measuring response times in line with the Road Management Plan. A reportable result is not yet available for 2025-26. Once the methodology is finalised, it will establish the baseline for future reporting.

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
41	Facilitate additional public toilets in parks & reserves	Council has adopted the 2026-27 Capital Works Program, which includes the delivery of two new public toilets at Fran Reserve and Cox Reserve during 2026-27. These projects have been incorporated as actions within Year 2 of the Council Action Plan and will be reported on accordingly.
42	Deliver Park priorities	During the year, Council progressed several park projects across Merri-bek. Key achievements and milestones included: • completing upgrades to Gervase Reserve in Glenroy and H.M. Dowd Reserve in Pascoe Vale • delivering a new park at York Street, Pascoe Vale, through the Park Close to Home Program • progressing the concept design for a new park at 568 Sydney Road, Brunswick, with community consultation planned for late 2026 • commencing work on a new Park Close to Home project in Fawkner, with further information and community consultation planned for late 2026.
43	Deliver increased shade in Victoria Mall	In collaboration with local businesses, Council has delivered 16 new in-ground market umbrellas in Victoria Mall, improving shade and amenity within this important public space.
44	Implement hooning prevention measures in reserve carparks in Glenroy	Temporary hooning prevention measures were implemented and monitored during the year at: • Middle Street Reserve, Hadfield • A.T.C. Cook Reserve, Glenroy • Wallace Reserve, Glenroy. Following implementation of the interim measures, detailed design work commenced at the Glenroy sites to explore opportunities to increase tree canopy cover and incorporate integrated water management and water-sensitive urban design within the car parks. At Wallace Reserve, infrastructure affected by several instances of vandalism was reinstated and continues to be monitored.
45	Implement the outcomes of the community engagement for the Stage 1 Pilot - Dog Walking in Merri-bek initiatives at 8 different reserves, including improving Gilpin dog park	Stage 1 of the Dog Walking in Merri-bek pilot progressed following completion of detailed community workshops. Key outcomes included: • findings for seven of the eight Stage 1 sites were presented to Council and adopted as permanent arrangements in April 2026 • findings for the eighth site are scheduled to be presented to Council in the first quarter of 2026–27 • the Gilpin Park enclosed dog park upgrade was completed, including a new enclosed area for small dogs adjacent to Pearson Street.

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
		Further implementation of the initiative will continue through the 2026–27 Council Action Plan.
46	Engage the community in the review of and update of the Domestic Animal Management Plan	Community engagement was undertaken on Merri-bek's draft Domestic Animal Management Plan (DAMP). Public consultation and feedback to inform the development of the draft and subsequently for feedback on the draft was completed. Feedback obtained was considered in the development of the final DAMP endorsed by Council in the November 2025 Council meeting.
47	Engage the community in the review of and update of the Local Law	Community consultation on the Local Law review was undertaken between April and May 2026, with strong participation including: • 129 survey responses • 11 written submissions. Community feedback informed the next stage of the review, with a draft Local Law prepared and internal consultation undertaken. A legal review is scheduled for July 2026, followed by further community consultation in the second quarter of 2026–27.
48	Adopt a new Road Management Plan and implement the changes resulting from its review	The Road Management Plan was reviewed in time to meet the statutory deadline of 31 October and was subsequently endorsed by Council at the October Council meeting. The changes have now been implemented and embedded into ongoing operations.
49	Deliver the Streets for People Plan priority projects	Throughout the year, Streets for People projects progressed across several locations: • Hope Street and Breese Street: project proposals were refined in response to community feedback • Barrow Street, Coburg: Council approved a 12-month extension of the trial road closure, incorporating safety modifications and ongoing monitoring • Harding Street–Munro Street and Albert Street: planning for future projects progressed.
50	Deliver sustainable transport initiatives that improve options for people walking and riding throughout Merri-bek	Throughout the year, sustainable transport initiatives progressed across Merri-bek, including: • School Transport Precincts Program: engagement with the Merri-bek Primary School community to support access improvements • Walking and cycling infrastructure: planning progressed for improvements to the Merri Creek Trail at Bowden Reserve and Clara Street • Streets for People: priority projects continued to progress across multiple locations

Major initiatives and priorities

The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.

#	Actions: What we will do in 2025-26	Progress:
		• *Sustainable travel: staff travel initiatives and participation in Healthy Streets training supported sustainable travel behaviour change.*
51	*Deliver the Ride & Stride behaviour change program plus priority infrastructure upgrades around schools, to foster safe and active travel to and from school*	*Highlights have included:* • *The launch of the largest Ride & Stride e-bike subsidy program to date, with more than 119 families supported. In response to the national fuel crisis, the program expanded beyond primary schools to include childcare centres and kindergartens. Of recipients, 67% identified as women or gender diverse.* • *Collaboration with the City of Kingston on the development of an Open Streets National Toolkit, scheduled to be launched in July.* • *Drafting of Council's first School Precincts Plan, including a co-design workshop with the first Ride & Stride school.* *Throughout the 2025-26 financial year, Council continued to work with 16 Ride & Stride schools, while Open Streets initiatives were delivered regularly at five schools, supporting increased participation in active and sustainable travel.*
52	*Support the expansion of the Electric Vehicle (EV) charging network across Merri-bek*	*Throughout 2025–26, electric vehicle charging infrastructure progressed across Merri-bek, including:* • *Home-to-Street Electric Vehicle Charging Trial: more than 20 chargers were installed, with the trial now progressing to evaluation* • *The Grove: installation of a dual electric vehicle charger neared completion, with final bay line marking and energisation by Jemena remaining* • *Brunswick: investigations continued into a potential fast charger near the Brunswick Tram Depot* • *Pole-mounted chargers: community consultation on their potential introduction was completed.*
53	*Deliver the Wheatsheaf Road Glenroy streetscape improvement project (over two years)*	*This action has been placed on hold for the remainder of the financial year, with Council endorsing this position at its February 2026 Council meeting due to external factors impacting delivery. As a multi-year initiative, the action has been included in the Year 2 Council Action Plan 2026-27.*
54	*Ensure Council is well briefed to support the best possible design outcomes from major planning applications*	*Most major planning proposals are determined by Council resolution at Planning and Related Matters (PARM) Council meetings. Generally, proposals that exceed structure plan height limits or major application referred to Council by the Minister for Planning, are considered by Councillors.* *All major planning applications undergo a review process with expert input from Council's urban design, environmentally sustainable development, and heritage advisory teams. In 2025/26 Council was briefed and considered the following major proposals at PARM Council meetings:*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
		• *253 -259 Brunswick Road, Brunswick - six storeys* • *2 Florence Street, Coburg - seven storeys* • *278-282 Albert Street, Brunswick - nine storeys* • *932 Sydney Road, Coburg North - mixed-use development including warehouse, service station and convenience restaurant* • *90 Bell Street, Coburg - Coburg Health Hub* • *50-52 Breese Street and 655-661 Sydney Road Brunswick (Brunswick Market) - townhouses*
55	*Reporting on Ministerial planning permit decision-making through the Quarterly Planning Permit Activity Reporting to the Planning & Related Matters Council Meeting*	*The Quarterly City Development Activity Report includes details of Ministerial applications. In the 2025-26 financial year, the following Ministerial application has been reported to the Planning and Related Matters Council meeting: MIN/2025/7 - 50-52 Breese Street and 655-661 Sydney Road, Brunswick, for 43 townhouses, reported to the March 2026 meeting.*
56	*Ensure the review of the Merri-bek Planning Scheme leads to a framework that supports great housing, employment, and liveability in Merri-bek*	*This action is on track. Work is underway to ensure the Merri-bek Planning Scheme continues to provide a clear and effective framework of local policies and controls to guide the location and form of housing growth. A Planning Scheme Review, aligned with the Department of Transport and Planning's 2026 guidance note and the finalised Housing Target Scorecard, is being prepared and is on track to be presented to Council in October 2026.*

Services 2025-26

The following statement describes the services funded through the 2025-26 budget, including the sections of the community for whom the services are delivered.

Service	Description	Net Cost Actual Budget Variance $000
Amenity & Compliance	*This service aims to improve the safety, amenity and access within the municipality. Specific services include: parking and road safety enforcement, local laws, animal management, business support, prosecutions and school crossings service.* • *No. of supervised school crossings: 77* • *No. of fines issued: 66,000 per annum* • *No. of animals registered: 22,000 per annum*	*(2,437)* *(3,150)* *(713)*
Engineering Services	*This service manages the design and construction of all road and drainage infrastructure, Onsite Detention Storage (OSD) and Flood Level Referrals for planning permits and private development works.*	*1,038* *1,085* *46*
City Works	*This service aims to create a more liveable city by providing a range of services to maintain and improve the safety and integrity of the City's Road Network. Specific services include: pot hole patching, road resheeting and various civil infrastructure maintenance activities. This service also supports emergency and urgent requests for road closures.* • *Roads maintained: 613 Kms* • *Footpaths maintained: 1,027 Kms*	*4,603* *5,465* *862*

Transport, Development & Asset Assurance	*This service provides strategic transport planning and transport engineering to support a liveable city by ensuring that the community has access to a variety of modes to travel around and that consideration is given to what is best for the environment, community and the economy. Specific services include strategic transport planning, transport engineering, road safety and accessibility, transport permits, and transport advocacy.*	*1,630* *197* *1,434*
Strategic Asset Maintenance	*This service aims to provide sound stewardship of Council's $3.0 billion asset base, undertaken through the development and implementation of Asset Management policies, strategies and plans and the provision of high quality Asset Management data to support informed decision making.*	*1,153* *957* *(196)*
Building Projects	*This service delivers Council's Capital Works Program for buildings and structures including design and delivery of new upgrades and renewals to local community facilities. It also provides construction advisory services across the organisation and to its stakeholders.*	*1,268* *1,018* *(250)*
Building Maintenance	*This service maintains Council buildings to appropriate standards and regulations, including responsibility of Essential Safety Measures in Council owned and managed buildings.* • *No. of responses to work requests: 7,400 per annum* • *No. of buildings maintained: 288*	*5,140* *3,875* *(1,264)*
Building Services	*This service aims to provide safe and habitable buildings for all stakeholders by meeting Council's statutory obligations under the Building Act 1993 and subordinate legislation. We engage customers, support the community and regulate the built environment through application assessments, permits and building compliance.* • *Building permits issued and consents granted: 720 per annum* • *Enforcement matters resolved: 650 per annum*	*484* *423* *(61)*
City Planning & Design	*This service is responsible for leading Council's response to population growth and land use and development trends to create sustainable neighbourhoods. The branch does this by keeping the Merri-bek Planning Scheme current and responsive to change, undertaking research to understand housing capacity and demand and implementing actions aimed at increasing the supply of social and affordable housing. This service also includes investment, industry and retail facilitation, business development and supporting local business, to enhance the reputation of Merri-bek as a progressive and prosperous municipality.*	*1,710* *2,383* *673*

Street Cleansing	*This service aims to maintain and enhance the quality of life for people who live and work in, and travel through Merri-bek, by improving the cleanliness and presentation of public spaces. This includes graffiti removal, pit and drain cleaning, street sweeping, street and park litter bin collection, shopping strip cleaning and removal of illegal dumped rubbish.* • *Streets cleaned: 31,253 kilometres*	*6,433* *6,117* *(317)*
Urban Planning & Planning Enforcement	*The Urban Planning service assesses and determines planning permit applications and other related matters as well as representing Council at hearings before the Victorian Civil and Administrative Tribunal including applications for use, development and subdivision of land and fast-track services for simple matters and a commercial priority services to assist new and expanding businesses. investment decisions.* *The Planning Enforcement service oversees compliance with the Merri-bek Planning Scheme and planning permits through responses to complaints, proactively monitoring compliance with a select number of planning permits each year, and monitoring permits with legal agreements and land contamination considerations.* • *Planning permit applications received: 1,280 per annum* • *Planning permit applications determined: 1,206 per annum* • *Planning enforcement matters resolved: 360*	*(4,313)* *(4,718)* *(406)*

Service performance indicators 2025-26

The following statement provides the results of the prescribed service performance indicators and measures including explanation of results in the comments.

Service/ Indicator/ measure	Results				Comments
	2023	2024	2025	2026	
Animal Management					
Timeliness *Time taken to action animal management requests* *[Number of days between receipt and first response action for all animal management requests / Number of animal management requests]*	2.03	2.64	4.32	3.41	*Average response times for animal management requests improved by 21% in 2025–26, with the average time to action requests reducing from 4.32 days to 3.41 days. Additional service capacity, including the purchase of more cat cages, supported this improvement.*
Service standard *Animals reclaimed* *[Number of animals reclaimed / Number of animals collected] x100*	34.99%	29.64%	19.18%	17.30%	*The proportion of animals reclaimed remained below the expected range, largely due to the high proportion of cats entering the shelter system, which are less likely to be reclaimed than dogs. Council also reunites registered animals directly with their owners where possible, meaning these successful reunifications are not captured in this measure. Council continues to promote registration and microchipping to support the reunification of pets with their owners.*
Service standard *Animals rehomed* *[Number of unclaimed collected animals rehomed / Number of unclaimed collected animals] x100*	51.69%	63.64%	45.54%	48.78%	*The percentage of unclaimed registrable animals rehomed increased from 45.54% in 2024–25 to 48.78% in 2025–26. This improvement reflects continued efforts by the regional animal welfare service to achieve positive outcomes for unclaimed animals through rehoming and adoption initiatives.*

Service cost *Cost of animal management service per population* *[Direct cost of the animal management service / Population]*	$7.25	$8.32	$7.27	$9.18	*The cost of Council's animal management service increased from $7.27 to $9.18 in 2025-26, reflecting higher costs associated with service delivery, including compliance, enforcement and animal welfare activities. Despite the increase, the result remains towards the lower end of the expected LGPRF range of $3 to $40.*
Health and safety *Animal management prosecutions* *[Number of successful animal management prosecutions / Number of animal management prosecutions] x 100*	0.00%	100.00%	66.67%	100.00%	*Council recorded 16 animal management prosecutions during 2025–26, compared with three in the previous year. All 16 matters were successfully determined, resulting in a 100% success rate. This result reflects effective investigation, evidence gathering and preparation of matters taken before the Court.*
Roads					
Satisfaction of use *Sealed local road requests* *[Number of sealed local road requests / Kilometres of sealed local roads] x100*	142.53	137.50	105.82	134.83	*The number of customer requests increased by approximately 27% compared with 2024-25, from 106 to 135 requests per 100 kilometres of road. This is primarily attributable to increased community reporting of road defects and an ageing road network requiring additional maintenance. Reported defects continue to be assessed and prioritised in accordance with Council's Road Management Plan.*
Condition *Sealed local roads maintained to condition standards* *[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100*	93.34%	92.37%	89.12%	87.22%	*The percentage of sealed local roads below the intervention level decreased from 89.12% to 87.22%, reflecting the continued ageing of the road network and the challenge of balancing renewal demand against available funding. While the target was not met, the result remains within the Local Government Victoria-defined range for this indicator. Council continues to prioritise renewal works using condition data and risk-based asset management principles.*
Service cost *Cost of sealed local road reconstruction* *[Direct cost of sealed local road reconstruction / Square metres of sealed local roads reconstructed]*	$347.04	$435.16	$308.44	$331.35	*The average reconstruction cost increased by approximately 8% compared with 2024-25, from $308 to $331 per square metre. The increase reflects higher construction costs, including labour, materials and contractor pricing, as well as variations in project scope and site conditions across the annual road reconstruction program.*

Service Cost *Cost of sealed local road resealing* *[Direct cost of sealed local road resealing / Square metres of sealed local roads resealed]*	$28.13	$32.20	$42.80	$33.33	*The average resealing cost decreased by approximately 22% compared with 2024-25, from $42.80 to $33.33 per square metre. The reduction reflects favourable contract rates and efficiencies achieved through the delivery of the annual resealing program.*
Satisfaction *Satisfaction with sealed local roads* *[Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]*	51.00	68.00	68.00	71.00	*Merri-bek's score increased to 71 in 2026, compared with 68 in both 2024 and 2025, representing an improvement following two years of stable results.*
Statutory Planning					
Timeliness *Time taken to decide planning applications* *[The median number of days between receipt of a planning application and a decision on the application]*	106.00	86.00	80.00	78.00	*The median decision timeframe improved again in 2025-26, despite a 15% increase in planning applications received, reflecting good overall performance in managing increased application volumes.*
Service standard *Planning applications decided within required time frames* *[(Number of regular planning application decisions made within 60 days) + (Number of VicSmart planning application decisions made within 10 days) / Number of planning application decisions made] x100*	59.87%	74.91%	76.73%	71.66%	*71.66% of planning applications were decided within required timeframes in 2025-26, exceeding Council's target of 63%. This result was achieved despite significant planning reforms across the sector, including the introduction of two-dwelling applications into the 10-day statutory VicSmart assessment stream. This occurred alongside a 15% increase in planning applications for the year.*
Service cost *Cost of statutory planning service* *[Direct cost of the statutory planning service / Number of planning applications received]*	$2,447.28	$2,943.24	$2,275.83	$2,195.29	*The cost of the statutory planning service continued to decrease, with a further 3.54% reduction, following a larger 23% reduction the previous year. This occurred alongside a 15% increase in planning applications for the year.*
Decision making *Council planning decisions upheld at VCAT* *[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100*	64.29%	85.29%	80.00%	83.33%	*Results are reflective of good decision-making and the change in Victorian Civil and Administrative Tribunal (VCAT) practices leading to an increased number of consent orders following mediated outcomes.*

Theme 4: Thriving economy and culture

Strategic objective: *A lively and inclusive Merri-bek where the economy supports local business and industry growth, celebrates artistic and creative expression, and connects the community through vibrant cultural experiences.*

Strategic indicators
The following statements review Council's performance against the Council Plan, including progress against the strategic indicators.

If we are successful, we will see	*Measures*	*Target/Trend*	*2025-26 Result & Comments*
A positive increase in local employment and business growth.	• *Number of local jobs (National Institute of Economic and Industry Research)* • *Number of local businesses (ABS Counts of Australian Businesses).*	*Positive upward trends in both metrics over next 4-year period from 2025 data.*	*Number of local jobs (National Institute of Economic and Industry Research):* • *Results for 53,549 (NIEIR 2025).* *While local jobs increased by 1.14% to 2025, it trailed population growth (1.95%). This reflects ongoing economic challenges in the wider economy and underscores the need to foster conditions that are supportive of business and employment growth.* *Number of local businesses (ABS Counts of Australian Businesses):* • *Results 16,791 local businesses in Merri-bek (GST-registered businesses) (ABS 2025)* *Trading conditions continued to be challenging in 2025. However, new local business GST registrations exceeded local business GST cancellations, to record net growth of 2.08% or 342 new businesses.*
A positive increase in opportunities for arts and cultural activity across the whole municipality.	• *Increased venue and grant support for artists.* • *More flexible, innovative, and accessible Council-produced festival program.*	*Increase.*	*Increased venue and grant support for artists.* *During 2025/26, Council delivered 79 community venue booking days for artists at not-for-profit rates, supporting activities attended by approximately 1,500 people. Council also developed a new arts grants program and secured funding for artist residency spaces at Brunswick Town Hall, with both initiatives commencing in 2026/27.* *More flexible, innovative, and accessible Council-produced festival program.* *During 2025/26, Council progressed a review and refresh of its festival program, including community consultation to inform a more flexible, innovative and accessible approach. Planning also commenced for an inaugural library festival. The refreshed festival program will be considered in December 2026.*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
57	Continue to develop the Brunswick Design District in partnership with RMIT University and Creative Victoria, with a focus on supporting economic opportunities and job growth in design-related businesses	Over the reporting period, Council: • Partnered with RMIT University and Creative Victoria to deliver the Melbourne Design Week x Brunswick Design District Open Studios event, featuring a two-day public program across 12 design and creative studios in Merri-bek. Promotional videos were also produced for participating businesses to support ongoing marketing and engagement. • Delivered significant upgrades to the Brunswick Design District website, including the development of a new directory showcasing more than 100 creative spaces within and surrounding the precinct. • Commenced an update of the Brunswick Design District signature brochure to further promote the precinct's creative industries and destination.
58	Implement safety & amenity improvements in major activity centres including Glenroy, Brunswick, and Coburg	Throughout the year, safety, access and amenity initiatives progressed across Merri-bek's major activity centres, including: • Sydney Road: continued advocacy for improvements to the tram corridor, including alignment with the Victorian Government's accessible tram stop program • Local safety improvements: investigation of safety issues at the Barkly Street and Lygon Street intersection, with a school crossing request identified for future consideration • Access and parking: continued work through the Victorian Government's Activity Centre reform process • Road safety: development of the Road Safety Plan commenced, alongside work towards implementation of the Brunswick and Coburg 30 km/h speed limit trial zones.
59	Belair Street, Glenroy, on-street garden bed	Council has finalised the detailed design for the Belair Avenue streetscape project, which will enhance greening and improve the amenity and appearance of the precinct. Targeted community engagement has been undertaken with local businesses to inform and refine the final design. The project is now ready for delivery in the 2026/27 financial year.
60	Deliver the West Street Streetscape Renewal Project (over two years)	Council is progressing the delivery of streetscape improvements to West Street, Hadfield, to enhance the amenity and appearance of the shopping strip. Works remain on track for completion by the end of the calendar year, with progress to date meeting the delivery targets for this financial year.
61	Deliver priority actions from the Places for People Plan	On 10 June 2026, Council endorsed Merri-bek's Places for People Plan, Council's long-term strategy for delivering high-quality public spaces that support the vibrancy, sustainability and liveability of shopping strips and activity

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
		centres. Delivery of several high-priority opportunities identified in the Plan has commenced, including projects at West Street, Hadfield; Post Office Place, Glenroy; and 568 Sydney Road, Brunswick.
62	*Develop a Public Art Policy*	*The Public Art Policy was adopted by Council in February 2026, with the associated budget referred to the 2026–27 budget process.*
63	*Deliver the Merri-bek Economic Development Action Plan*	*Throughout the 2025-26 financial year, including during the fourth quarter, the Economic Development Unit continued to deliver Year 2 actions under the Economic Development Action Plan, including:* • *Delivered six business events (and yearly total of 36 business skills workshops and networking events).* • *Delivered of a major Brunswick Design District event for Melbourne Design Week* • *Continued progression of Business Friendly Council service improvement initiative (ongoing during 2026).* • *Continued support to Sydney Road Brunswick and Central Coburg business associations, including regarding their proposed respective renewals.* • *Delivered a Shopfront Improvement project in Melville Road and commenced a similar project in Victoria Mall, Coburg;* • *Delivered ongoing social media support to West Street shopping strip during the Shopping Strip Renewal works.* • *Facilitated 66 business permit concierge processes.* • *Produced and distributed (incl. via YouTube, Council socials, Palace Cinema) new Investment Attraction video - Merri-bek: The Smart Choice for Business.* • *Progress two State Govt grant funded Multicultural Business Precinct Revitalisation projects in Coburg and Glenroy.* • *Launched, with three neighbouring Councils, new Greening our Business website and tool for businesses aspiring to greater environmental sustainability.* • *Supported six businesses to attend NorthLink Circular Economy forum to assist them to learn how to improve their circular business practices.* • *Council also held second annual Tourism Roundtable for Merri-bek's visitor-economy involved businesses, precincts and stakeholders.*
64	*Maintain the Commercial Priority Planning Service to facilitate well prepared planning permit applications that can deliver new or increased local employment opportunities*	*The Urban Planning Unit continues to provide its Commercial Priority Service to support new and expanding businesses in navigating the planning process. From July 2025 to June 2026, as a Business Friendly Council, Merri-bek processed 30 commercial priority planning applications through this service, to help facilitate new and/or expanding businesses that provide increased opportunities for local employment in Merri-bek.*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025-26	Progress:
65	Deliver expanded Merri-bek murals street art program	*During 2025–26, five public art projects were delivered across Merri-bek:* • *Fleming Park, Brunswick East: a mural celebrating Treaty by artist Robert Michael Young* • *Shirley Robertson Children's Centre, Coburg: a mural co-designed with children and artist Amanda Newman* • *Oxygen Youth Space, Coburg: a mural by young local First Peoples artist Njarala Paton* • *Union Street, Brunswick: a mural by Camilo Delgado in collaboration with PRONIA* • *Glenroy Community Hub: a mural by Marco Pennacchia, delivered in response to the rainbow crossings/mural report.*
66	Scope project to activate underutilised community spaces for arts and performance	*Findings will be presented to Council in August 2026. This action will continue under the next stage of the scoping process which will be to establish three community venues for increased performance and arts usage.*
67	Refresh festival program in line with community needs	*Council deferred its decision on the refreshed festival program to allow for community consultation in July, with a Council decision scheduled for September. As this work extends beyond the current reporting period, it will continue under the Year two Council Action Plan as Community engagement and partnership planning to develop a refreshed festival program.*
68	Redesign grants program to support more opportunities to create, learn and connect	*The review and redesign of the Community Grants Program has been deferred to enable a more comprehensive program review and redesign process. Subject to Council endorsement, this work will be progressed through the Year 2 Council Action Plan during the 2026/27 financial year.*
69	Develop scope for Fawkner Library redevelopment to increase opportunities to learn and connect	*An information-gathering process has been undertaken to invite ideas from the Fawkner community on the future design of the library. A concept design has subsequently been developed and costed, incorporating a more flexible and functional layout with increased floor space.*
70	Undertake design competition for the Coburg Library and Piazza concept design	*The design competition for the Coburg Library and Piazza has been completed, with a winning concept design selected through a two-stage process led by an independent jury of design experts. The competition attracted multidisciplinary design teams and resulted in a contemporary concept featuring a new four-storey library integrated with a public piazza, designed to support cultural, community, and learning activities while creating a central gathering space for Coburg. The endorsed concept design will inform the next stage of project development, including Council consideration and community engagement.*

Services 2025-26

The following statement describes the services funded through the 2025-26 budget, including the sections of the community for whom the services are delivered.

Service	Description	Net Cost Actual Budget Variance $000
Arts & Culture	*This unit is responsible for enhancing opportunities for artistic and cultural experiences for the Merri-bek community and growing the capacity of Merri-bek's creative sector and local artists. Merri-bek has developed a strong reputation for the arts and our creative community is well-established and plays a significant role in contributing to the identity, community well-being and economic success of Merri-bek.*	3,361 3,107 (253)
Economic Development	*This service facilitates industry innovation, investment, and job creation to enhance the reputation of Merri-bek as a prosperous, progressive and business friendly municipality. It supports local businesses to help them grow and succeed, it seeks to support businesses, attract investments, assist different industries, enhance retail experiences and support traders, and promote tourism, all aimed at supporting local job growth and building a stronger, more vibrant community.*	1,882 1,803 (79)
Library Services & Resources	*This service provides library lending with books and other items in a variety of formats, and also includes literacy, digital and community programs, information services, makerspace equipment, internet access and wifi; and printing and scanning facilities across Council's five libraries.* • *No. of library members: 32,000* • *No. of people visiting libraries: 520,000 per annum* • *No. of items borrowed: 1,100,000 per annum*	6,546 5,562 (984)
Property, Place & Design	*This service delivers a wide array of projects, partnerships and internal services that define, strengthen, protect and celebrate Merri-bek's unique sense of place. The branch's primary functions are buying, selling and leasing Council's substantial portfolio of land and buildings, delivering place activation programs in our activity centres, conceptualising and delivering major urban revitalisation projects on Council's land, and designing and delivering upgrades to streetscapes, civic spaces and shopping strips.*	1,963 2,022 59

Service performance indicators 2025-26

The following statement provides the results of the prescribed service performance indicators and measures including explanation of results in the comments.

Service/ Indicator/ measure	Results				Comments
	2023	2024	2025	2026	
Libraries					
Resource currency *Recently purchased library collection [Number of library collection items purchased in the last 5 years / Number of library collection items] x100*	74.85%	70.54%	68.78%	63.17%	*The proportion of the library collection purchased within the last five years has decreased, reflecting slower renewal of the physical collection. Ongoing investment in digital collections continues to support access to both classic and contemporary titles while responding to changing customer demand.*
Service cost *Cost of library service per population [Direct cost of the library service / Population]*	$32.18	$34.73	$35.04	$44.57	*The increase reflects library collection purchases being included in the direct cost calculation, together with increased direct operating costs associated with delivering the library service.*
Utilisation *Loans per head of population [Number of library collection item loans / Population]*	New	New	6.57	6.87	*Merri-bek Libraries' continued investment in e-audiobooks with simultaneous loans has contributed to growth in the number of loans. The monthly Jigsaw Puzzle Swap complements the jigsaw puzzles added to our Library of Things collection.*
Participation *Library membership [Number of registered library members / Population] x100*	New	New	24%	25.10%	*Library membership increased during 2025-26, reflecting continued community engagement and participation in library services, including community book groups and borrowing of physical and digital collections.*
Participation *Library visits per head of population [Number of library visits / Population]*	New	New	3.61	3.88	*Visits to Merri-bek Libraries increased 7.36% from last year as we continued to build on our diverse community programs. Showcase events like the Mushroom Tapes authors talk, silent reading party Book Doof and the return of the Maurice Blackburn Oration all drew the community into libraries.*

Theme 5: Engaging and responsible council

Strategic objective: *A responsive and engaged Merri-bek that prioritises excellent service, embraces engaging communication methods, advocates community needs, and continues to uphold sustainable financial management and accountable governance that builds trust and collaboration with the community.*

Strategic indicators

The following statements review Council's performance against the Council Plan, including progress against the strategic indicators.

If we are successful, we will see	*Measures*	*Target/Trend*	2025-26 Result & Comments
A positive increase in Council's customer service performance.	Satisfaction with Council's customer service (Community Satisfaction Survey).	Increase from baseline year (2024).	*The 2026 Community Satisfaction Survey recorded a customer service satisfaction result of 73%. While this is a slight decrease from the 2025 result (74%), it remains above the 2024 baseline (72%) and continues to indicate that the community rates Council's customer service performance as very good.*
A positive increase in Council's engagement activities.	Interactions via Conversations Merri-bek.	Increase from baseline year (2025).	*Community interaction with Conversations Merri-bek increased significantly during 2025-26, with 146,202 visitors and 9,100 contributions. This represents a 28.9% increase in visitors and a 2.7% increase in contributions compared with 2024-25, demonstrating increased community reach and participation and supporting Council's commitment to being an engaging and responsible Council.*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025/26	Progress:
71	Develop Customer Experience Strategy	*A Customer Experience Strategy is currently in development and is scheduled to for delivery by August 2026.*
72	Deliver advocacy activities that support council priorities	*During 2025–26, Council secured $4.168 million in State and Federal Government funding for priority projects, including:* • *$2.968 million from the Victorian Government for the Raeburn and A.G. Gillon Reserve Stormwater Harvesting Scheme, McDonald Reserve Hockey Pitch Stage 1, and raised priority crossings in Glenroy* • *$1.2 million from the Australian Government for the Enhancing Edgars Creek Corridor Project.* • *Council also published its 2026 Victorian State Election Advocacy Priorities and continued engagement with State and Federal Members of Parliament and key advocacy partners.* *Broader advocacy included improved infrastructure funding for growing communities and submissions to the Victorian Government's Inquiry into Anti-LGBTIQA+ Hate Crimes and the Commonwealth Royal Commission into Antisemitism and Social Cohesion, advocating for strengthened government leadership, partnerships and initiatives that promote community cohesion.*
73	Increase editions and page count for Community News	*Council has successfully enhanced its communication reach by increasing both the frequency of Community News editions to bi-monthly and the number of pages per edition to 12. This improvement ensures more space for detailed updates, community stories, and accessible information on programs and services. By expanding content volume and distribution, Council aims to strengthen engagement, improve transparency, and cater to Merri-bek's diverse audiences through inclusive and easy-to-understand messaging.*
74	Continue the Merri-bek Community Connectors program	*During 2025–26, 20 Community Connectors representing more than 11 communities and languages shared Council information through trusted community networks, reaching an overall audience of more than 65,000 community members across Merri-bek.* *Key achievements included:* • *sharing more than 180 Council messages in multiple languages about services, programs, events, consultations and funding opportunities*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025/26	Progress:
		• *contributing to increased multicultural participation, including 450 of 1,074 expressions of interest for the Council Plan Community Panel, a 42% increase in participation in Community Budget Ideas, and 31% of Advisory Committee applications coming from migrants and refugees* • *supporting a 45% increase in kindergarten enrolments from multicultural families following targeted in-language communications* • *reviewing translated communications for more than 55 major Council campaigns* • *providing community perspectives and feedback to inform Council planning, communications and service delivery.*
75	*Maintain the planning and building on-line booking service for improved customer convenience and freely accessible high-quality advice*	*Both the Urban Planning and Building Services online booking systems continue to operate effectively, providing improved access to professional town planning and building advice and services at no cost to community members who are unable to attend Council offices in person.*
76	*Integrate climate risk into Council processes and systems, focusing on risk management, finance, and asset management and capital works planning*	*During 2025–26, Council progressed work to integrate climate risk into organisational planning and decision-making. Key activities included:* • *reviewing operational risks from flooding to Council buildings and coordinating preparedness actions to reduce potential impacts* • *progressing assessment of climate and financial risk* • *identifying and quantifying climate change-related expenditure, including spending to reduce carbon emissions, respond to climate risk, loss and damage, and enable climate action.* *This work will inform future prioritisation of programs and activities, as well as capital and operational budget planning.*
77	*Update Merri-bek's open space and developer contribution models*	*During 2025–26, two key reforms to Merri-bek's developer and open space contribution models progressed:* • *Development Contributions Plan (DCP 2.0): authorised by the Minister for Planning, with formal public exhibition completed on 17 June 2026* • *Public Open Space Contribution Rate: Amendment C235mbek continued through the Planning Panel process. Following receipt of the final Panel Report, Council will consider the recommendations and determine whether to adopt the amendment, with or without changes.*

Major initiatives and priorities		
The following statements review Council's performance against the Council Plan, in relation to major initiatives identified through our Council Action Plan 2025-26 via the budget.		
#	Actions: What we will do in 2025/26	Progress:
78	Complete or commence construction of every project listed in Merri-bek's first Development Contributions Plan before 30 June 2026	*This action has been marked complete with all projects commenced or completed to enable acquittal of the Developer Contributions Plan. There are two projects that have not commenced construction, Kendall Harding Bridge and HK Kinder (Volga St), both projects are currently in the final stages of the design phase with significant enough progress made on each project to acquit the Developer Contribution requirements.*
79	Finalise designs for the Breese Street precinct improvements	*Option 2 - Central Shared Zone was endorsed by Council at its March 2026 meeting. Funding for detailed design has been included in the draft 2026/27 Budget. Detailed design and delivery planning are progressing, with construction staging to be aligned with the Level Crossing Removal Project*

Services 2025-26		
The following statement describes the services funded through the 2025-26 budget, including the sections of the community for whom the services are delivered.		
Service	Description	Net Cost Actual Budget Variance $000
Customer Service	*This service is the primary public contact point for the organisation and is delivered through three Customer Service Centres, the telephone contact centre and other multi-media channels.* • *Calls taken: 131,000 per annum* • *Customer requests received via phone: 41,000 per annum* • *Customer requests received online: 30,000 per annum*	3,536 3,296 (241)
People & Safety	*This service provides advice and support to the organisation regarding: the attraction, recruitment and selection for its employees; performance management; employee and industrial relations; development and implementation of HR policies, systems and processes including workforce planning; gender equality action planning; staff diversity and inclusion programs; and oversight of the health and safety processes including management of WorkCover claims and injured employees. In addition, there is a focus on the provision of health and well-being activities, inductions and workplace training which supports a proactive approach to workplace safety.*	3,794 3,332 (462)
Facilities	*This service co-ordinates the provision of town hall bookings, and meeting rooms with the civic buildings, including facility management, catering and security. It also supports delivery Citizenship cermonies.* • *Venue hire bookings: 5,210 per annum* • *Community venue hire spaces: 16*	3,320 2,583 (737)

Financial Services	*This service provides a range of financial services, including management of Council's finances, internal and external reporting, payments to suppliers of goods and services, staff payroll payments as well as procurement and contracting services. This services also manages the rating of properties within the municipality and the collection of debts owed to Council.* • *Invoices paid: 30,300 per annum* • *Rate notices issued: 345,000 per annum*	*5,397* *4,699* *(698)*
Corporate Finance	*This service undertakes the management of corporate level finances including loan interest repayments, bank fees, parental leave costs, and utilities.*	*(6,745)* *(7,329)* *(584)*
Fleet Services	*This service provides a fleet management and maintenance service for over 670 items of plant and equipment.* • *No. of mechanical services provided: 376 trucks and 302 light vehicles per annum*	*4,495* *4,402* *(93)*
Organisational Performance	*This service supports and leads Council's culture and leadership development, change and continuous improvement capability building and supports the organisation in service unit planning and process mapping. This service also supports project management systems, processes and reporting.*	*1,382* *1,516* *135*
Digital Transformation	*This service is transforming the systems, processes and ways of work used at Council and aims to modernise and enhance our services, processes, and customer experience through strategic digital initiatives.*	*4,173* *2,305* *(1,868)*
Governance, Strategy & Risk	*This service ensures good governance and transparent and responsible decision making, whilst providing support to the Council through the development and implementation of systems which support democratic and corporate governance.*	*2,657* *2,536* *(121)*
Information Technology and Records	*This service supports and maintains corporate computing, communication, geospatial and record management systems for Councillors, staff and users of our public internet services.*	*9,236* *9,602* *(366)*
Communications	*This service supports a number of corporate functions, including issues and reputation management, media management, marketing and branding services; website and social media, community engagement, corporate and internal communications, and delivers community information about Council work impacting the community and promotions of services, events, Council decisions, projects and community development initiatives.*	*2,180* *2,260* *79*

Community Engagement & Participation	*This service ensures that Council is providing the community with good information about the work it is doing and consulting the community about how it develops and delivers projects and services, including consulting the community about any changes to the way Council works. It allows Council to make decisions that best reflect the views of the community.*	*1,169* *1,196* *27*
Civic Leadership / General Overheads	*Includes corporate costs related to civic leadership.*	*3,270* *2,971* *(299)*

Service performance indicators 2025-26

The following statement provides the results of the prescribed service performance indicators and measures including explanation of results in the comments.

Service/ Indicator/ measure	Results				Comments
	2023	2024	2025	2026	
Governance					
Transparency *Council decisions made at meetings closed to the public* *[Number of Council resolutions made at meetings of Council, or at meetings of a delegated committee consisting only of Councillors, closed to the public / Number of Council resolutions made at meetings of Council or at meetings of a delegated committee consisting only of Councillors] x100*	3.67%	3.24%	5.00%	8.22%	*Of 292 decisions made at Council meetings in 2025-26, 24 were made in meetings closed to the public, primarily due to matters being commercial in nature. While this was an increase from previous years, the result remained below the expected range for this indicator.*
Consultation and engagement *Satisfaction with community consultation and engagement* *[Community satisfaction rating out of 100 with how Council has performed on*	51.00	69.00	68.00	71.00	*Merri-bek's score increased from 68 in 2025 to 71 in 2026, reflecting an improvement in community satisfaction compared with the previous year.*

community consultation and engagement]					
Attendance *Councillor attendance at council meetings [The sum of the number of Councillors who attended each Council meeting / (Number of Council meetings) × (Number of Councillors elected at the last Council general election)] x100*	*89.97%*	*93.56%*	*94.18%*	*94.24%*	*Councillor attendance at meetings remains consistently high. When unable to attend, Councillors have provided apologies, and their absences have been acknowledged accordingly.*
Service cost Cost of elected representation *[Direct cost of the governance service / Number of Councillors elected at the last Council general election]*	*$54,385.73*	*$58,645.00*	*$60,031.61*	*$71,886.36*	*The cost of elected representation increased by 19.75% in 2025–26, reflecting one-off Chief Executive Officer recruitment costs together with statutory increases to Councillor and Mayoral remuneration contributions.*
Satisfaction *Satisfaction with council decisions [Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]*	*48.00*	*68.00*	*69.00*	*70.00*	*Merri-bek's score of 70 in 2026 continues the steady improvement recorded over the past three years.*

MERRI-BEK CITY COUNCIL

Performance Statement

For the year ended 30 June 2026

Certification of the Performance Statement

In my opinion, the accompanying performance statement has been prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020.*



Jemma Wightman, Chief Financial Officer
Principal Accounting Officer
Dated: 10/09/2026

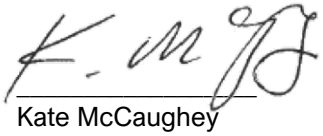
In our opinion, the accompanying performance statement of the *Merri-bek City Council* for the year ended 30 June 2026 presents fairly the results of council's performance in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.
The performance statement contains the relevant performance indicators, measures and results in relation to service performance, financial performance and sustainable capacity.
At the date of signing, we are not aware of any circumstances that would render any particulars in the performance statement to be misleading or inaccurate.
We have been authorised by the council and by the *Local Government (Planning and Reporting) Regulations 2020* to certify this performance statement in its final form.



Mayor Cr Natalie Abboud
Councillor
Dated: 10 / 09 /2026



Deputy Mayor Cr Helen Davidson
Councillor
Dated: 10 / 09 / 2026



Kate McCaughey
Chief Executive Officer
Dated: 10 / 09 / 2026

Independent Auditor's Report

Victorian Auditor-General's Office

To the Councillors of Merri-bek City Council

Opinion	I have audited the accompanying performance statement of Merri-bek City Council (the council) which comprises the: • description of municipality for the year ended 30 June 2026 • service performance indicators for the year ended 30 June 2026 • financial performance indicators for the year ended 30 June 2026 • sustainable capacity indicators for the year ended 30 June 2026 • notes to the accounts • certification of the performance statement. In my opinion, the performance statement of Merri-bek City Council in respect of the year ended 30 June 2026 presents fairly, in all material respects, in accordance with the performance reporting requirements of Part 4 of the *Local Government Act 2020* and Local Government (Planning and Reporting) Regulations 2020.
Basis for Opinion	I have conducted my audit in accordance with the *Audit Act 1994* which incorporates the Australian Standards on Assurance Engagements. I further describe my responsibilities under that Act and those standards in the *Auditor's Responsibilities for the Audit of the performance statement* section of my report. My independence is established by the *Constitution Act 1975*. My staff and I are independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the performance statement in Victoria. My staff and I have also fulfilled our other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.
Councillors' responsibilities for the performance statement	The Councillors are responsible for the preparation and fair presentation of the performance statement in accordance with the performance reporting requirements of the *Local Government Act 2020* and Local Government (Planning and Reporting) Regulations 2020 and for such internal control as the Councillors determines is necessary to enable the preparation and fair presentation of a performance statement that is free from material misstatement, whether due to fraud or error.

Level 31 / 35 Collins Street, Melbourne Vic 3000
T 03 8601 7000 enquiries@audit.vic.gov.au www.audit.vic.gov.au

Auditor's responsibilities for the audit of the performance statement

As required by the *Audit Act 1994*, my responsibility is to express an opinion on the performance statement based on the audit. My objectives for the audit are to obtain reasonable assurance about whether the performance statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Standards on Assurance Engagements will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this performance statement. As part of an audit in accordance with the Australian Standards on Assurance Engagements, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the performance statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control
- evaluate the overall presentation, structure and content of the performance statement, including the disclosures, and whether performance statement represents the underlying events and results in a manner that achieves fair presentation.

I communicate with the Councillors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



MELBOURNE
18 September 2026

Travis Derricott
as delegate for the Auditor-General of Victoria

Section 1 - Description of municipality

The City of Merri-bek lies between 4 and 14 kilometres north of central Melbourne. The City of Merri-bek is bounded by the Western Ring Road and Hume City in the north, the City of Darebin and Merri Creek in the east, the City of Yarra, the City of Melbourne and Park Street in the south, and the City of Moonee Valley and Moonee Ponds Creek in the west.

The City of Merri-bek covers the suburbs of Brunswick, Brunswick East, Brunswick West, Coburg, Coburg North, Glenroy, Gowanbrae, Hadfield, Fawkner, Oak Park, Pascoe Vale, and Pascoe Vale South. Partial sections of the suburbs of Fitzroy North, Parkville and Tullamarine are also part of the City of Merri-bek.

Estimated resident population for 2025-26 reporting year is 191,747 based on 2024 forecasting figures (Quantify, 2025). Our forecasts now suggest that our population will increase to a total population of 222,733 by 2036 (Quantify, 2025). This is 22,000 fewer residents than we previously forecast we would have by 2036 (Charter Keck Consultancy 2021).

Merri-bek is a highly culturally and linguistically diverse municipality. In 2021, 33% of Merri-bek residents were born overseas. At home, residents are most likely to speak Italian, Arabic, Greek or Urdu if not speaking English. In total, 35% of households in our community speak a language other than English at home (ABS, 2021). In 2023, there were an estimated 18,333 total GST registered businesses in the City of Merri-bek. In the City of Merri-bek, Health Care and Social Assistance is the largest employer, generating 8,680 local jobs in 2021/22.

People who live alone make up the largest proportion of households with 28% in our municipality, followed by couples with children making up 26% of households (Australian Bureau of Statistics, 2021). We have also seen a steady increase in townhouse and apartment living in recent years (in 2021, 48% of all homes).

Section 2. Service performance indicators

For the year ended 30 June 2026

Service	Results					Comments
Indicator / Measure	**22/23**	**23/24**	**24/25**	**25/26**		**Material Variations and Comments**
	Actual	Actual	Actual	Target as per budget	Actual	
Aquatic Facilities						
Utilisation						
Utilisation of aquatic facilities *[Number of visits to aquatic facilities / Municipal population]*	5.64	5.28	5.75	N/A	5.96	Aquatic facility utilisation increased slightly in 2025–26, with all six aquatic centres operating in line with their scheduled operating periods.
Animal Management						
Health and safety						
Animal management prosecutions *[Number of successful animal management prosecutions / Number of animal management prosecutions] x 100*	0.00%	100.00%	67.00%	N/A	100.00%	Council recorded 16 animal management prosecutions during 2025–26, compared with three in the previous year. All 16 matters were successfully determined, resulting in a 100% success rate. This result reflects effective investigation, evidence gathering and preparation of matters taken before the Court.
Food Safety						
Health and safety						
Critical and major non-compliance outcome notifications *[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100*	100.00%	99.11%	100.00%	N/A	100.00%	Council achieved a 100% compliance rate for attending critical and major non-compliance outcomes within the required timeframe in 2025–26. Performance has remained consistently high.

Service	Results					Comments
Indicator / Measure	**22/23**	**23/24**	**24/25**	**25/26**		**Material Variations and Comments**
	Actual	Actual	Actual	Target as per budget	Actual	
Governance						
Satisfaction						
Satisfaction with community consultation and engagement *[Community satisfaction rating out of 100 with the consultation and engagement efforts of Council]*	51.00	69.00	68.00	68.00	71.00	Merri-bek's score increased from 68 in 2025 to 71 in 2026, reflecting an improvement in community satisfaction compared with the previous year.
Libraries						
Participation						
Library membership *[Percentage of the population that are registered library members] x100*	N/A	22.34%	24.07%	N/A	25.10%	Library membership increased during 2025-26, reflecting continued community engagement and participation in library services, including community book groups and borrowing of physical and digital collections.
Maternal and Child Health (MCH)						
Participation						
Participation in the MCH service *[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100*	74.60%	75.51%	75.19%	N/A	74.97%	Merri-bek achieved a Maternal and Child Health service participation rate of 74.97% in 2025-26, consistent with participation levels in recent years. Proactive follow-up, reminders and flexible service delivery options support families to access key health and development assessments for their children.
Maternal and Child Health (MCH)						
Participation						
Participation in the MCH service by Aboriginal children *[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100*	73.81%	80.00%	69.23%	N/A	73.687%	Merri-bek achieved a participation rate of 73.68% for Aboriginal children in the Maternal and Child Health service in 2025-26. This result reflects ongoing efforts to provide culturally safe, accessible and responsive care for Aboriginal and Torres Strait Islander families. Initiatives such as the Welcome Baby to Country event support early connection to culture, community and services, helping to strengthen engagement with Maternal and Child Health services.

Service	Results					Comments
Indicator / Measure	**22/23**	**23/24**	**24/25**	**25/26**		**Material Variations and Comments**
	Actual	Actual	Actual	Target as per budget	Actual	
Roads						
Condition						
Sealed local roads below the intervention level *[Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal]*	93.34%	92.37%	89.12%	93.0%	87.22%	The percentage of sealed local roads below the intervention level decreased from 89.12% to 87.22%, reflecting the continued ageing of the road network and the challenge of balancing renewal demand against available funding. While the target was not met, the result remains within the Local Government Victoria-defined range for this indicator. Council continues to prioritise renewal works using condition data and risk-based asset management principles.
Statutory Planning						
Service standard						
Planning applications decided within the relevant required time *[Percentage of planning application decisions made within the relevant required time]*	59.87%	74.91%	76.73%	63.00%	71.66%	71.66% of planning applications were decided within required timeframes in 2025-26, exceeding Council's target of 63%. This result was achieved despite significant planning reforms across the sector, including the introduction of two dwelling applications into the 10-day statutory VicSmart assessment stream. This occurred alongside a 15% increase in planning applications for the year.
Waste Management						
Waste diversion						
Kerbside collection waste diverted from landfill *[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100*	48.42%	53.42%	51.07%	55.0%	51.06%	Waste diversion from landfill remained stable at 51.06% in 2025–26, with only a marginal change from the previous year. While the result was below the 55% target, just over half of all kerbside waste collected was diverted from landfill through recycling and food and garden organics collection services.

Section 3. Financial performance indicators

For the year ended 30 June 2026

Service	Results					Forecasts				Comments
Indicator / Measure	**22/23**	**23/24**	**24/25**	**25/26**		**26/27**	**27/28**	**28/29**	**29/30**	**Material Variations and Comments**
	Actual	Actual	Actual	Target as per budget	Actual	Forecasts	Forecasts	Forecasts	Forecasts	
Efficiency										
Expenditure level Expenses per property assessment *[Total expenses / Number of property assessments]*	$2,542.84	$2,653.07	$2,849.05	$2,705.00	$2,870.06	$2,918.27	$2,792.48	$2,732.46	$2,572.67	The average expense per property assessment increased by 0.74%, primarily due to higher total expenses increasing at a faster rate than number of properties growth. Expense per property assessment is anticipated to increase in line with CPI in 2026-27 before projected property assessment growth in later years offsets continued expenditure growth.
Revenue level Average rate per property assessment *[Sum of all general rates and municipal charges / Number of property assessments]*	$1,832.70	$1,916.40	$1,914.20	N/A	$1,970.13	$2,041.70	$2,014.33	$1,977.25	$1,936.27	The results reflect the increase in the rate base by the 3% rate cap that is set by the State Government.
Liquidity										
Working capital Current assets compared to current liabilities *[Current assets / Current liabilities]* x100	357.24%	297.88%	264.05%	202.70%	292.38%	250.77%	255.30%	252.94%	243.41%	The current assets to current liabilities ratio increased by 10.73%. This improvement was driven by a 5.5% increase in current assets, primarily due to higher cash and cash equivalents and trade and other receivables, together with a 4.7% decrease in current liabilities. The reduction in current liabilities was mainly attributable to repayment of $12.1 million in interest-bearing borrowings during 2025–26. Future forecasts are impacted by Council's commitment to future borrowings to fund significant capital works projects in future years resulting in an increase in current liabilities to service loan repayments.
Unrestricted cash compared to current liabilities *[Unrestricted cash / Current liabilities]* x100	-60.93%	-63.95%	-21.25%	N/A	-27.24%	-3.52%	-7.83%	-0.99%	-14.64%	This indicator decreased slightly from -21.25% to -27.24%. This change was driven by a 22.1% decrease in unrestricted cash, resulting from the increase in cash and cash equivalents reduced by increases in statutory reserves, trust funds and unspent grants. The reduction in current liabilities was mainly attributable to repayment of $12.1 million in interest-bearing borrowings during 2025–26. Cash and cash equivalents are anticipated to reduce in future years to pay for Council's planned capital works program.

Service	Results					Forecasts				Comments
Indicator / Measure	**22/23**	**23/24**	**24/25**	**25/2026**		**26/27**	**27/28**	**28/29**	**29/30**	**Material Variations and Comments**
	Actual	Actual	Actual	Target as per budget	Actual	Forecasts	Forecasts	Forecasts	Forecasts	
Obligations										
Loans and borrowings Loans and borrowings compared to rates *[Interest bearing loans and borrowings / Rate revenue] x100*	12.94%	16.15%	14.33%	N/A	6.68%	7.27%	6.35%	11.63%	9.64%	This is a positive decrease as Council has reduced its debt relative to rate income. The improvement is due to the repayment of the Local Government Funding Vehicle (LGFV) bond ($12.1 million) throughout the year as well as no new borrowings. This anticipated to increase in future years as Council has committed to new borrowings to fund significant capital works projects.
Loans and borrowings repayments compared to rates *[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100*	1.13%	1.11%	1.44%	N/A	7.34%	1.15%	1.36%	1.38%	2.18%	The ratio increased significantly due to the repayment of the Local Government Funding Vehicle (LGFV) bond of $12.1 million (which was interest-only) throughout the year. This forecast is anticipated to return to normal as all our remaining loans are principal and interest, rather than interest only.
Indebtedness Non-current liabilities compared to own source revenue *[Non-current liabilities / Own source revenue] x100*	11.46%	13.86%	7.08%	N/A	5.99%	6.26%	5.42%	9.40%	7.83%	Non-current liabilities reduced throughout the year as principal loan repayments were made. This has resulted in a 15% decrease in non-current liabilities relative to own source revenue. Non-current liabilities are anticipated to increase in future years as Council has committed to new borrowings to fund significant capital works projects.
Asset renewal and upgrade Asset renewal and upgrade compared to depreciation *[Asset renewal and asset upgrade expense / Asset depreciation] x100*	118.36%	185.83%	182.88%	186.90%	131.68%	183.07%	148.18%	159.08%	158.52%	The ratio decreased by 28%, primarily due to delays in the delivery of capital renewal and upgrade projects across the municipality. Despite the reduction, Council continues to invest in renewing and upgrading its asset base at a level above annual depreciation, supporting the ongoing sustainability of its infrastructure. Council are planning to deliver delayed projects in 2026-27, resulting in a higher forecast before steadying at approximately 150% in future years.

Service										Comments
Indicator / Measure	**22/23**	**23/24**	**24/25**	**2025/2026**		**26/27**	**27/28**	**28/29**	**29/30**	**Material Variations and Comments**
	Actual	Actual	Actual	Target as per budget	Actual	Forecasts	Forecasts	Forecasts	Forecasts	
Operating position										
Adjusted underlying result Adjusted underlying surplus (or deficit) *[Adjusted underlying surplus (deficit)/ Adjusted underlying revenue] x100*	12.4%	7.91%	8.82%	N/A	7.77%	7.62%	10.02%	11.13%	14.55%	The 12% decrease in the adjusted underlying surplus ratio is primarily attributable to a $3.6 million reduction in Council's surplus during 2025-26. This indicator is anticipated to increase in future years due to Council's 4-year budget assumptions of employee growth, rate cap estimates and efficiencies with operating expenditure lower than CPI.
Stability										
Rates concentration Rates compared to adjusted underlying revenue *[Rate revenue / Adjusted underlying revenue] x100*	73.10%	74.18%	70.76%	75.20%	73.56%	75.49%	75.80%	75.12%	75.14%	The 3.96% increase in the ratio of rate revenue to adjusted underlying revenue is primarily attributable to higher rate revenue recognised during 2025-26.
Rates effort Rates compared to property values *[Rate revenue / Capital improved value of rateable properties in the municipality] x100*	0.25%	0.26%	0.27%	N/A	0.28%	0.27%	0.27%	0.26%	0.25%	The result achieved remained consistent. The small increase shown is due to property valuations decreasing by 0.9% in 2023-24 and rates revenue increased 3.2%. Future years are anticipated to remain consistent with property value growth and reducing rate cap estimates.

Section 4. Sustainable capacity indicators

For the year ended 30 June 2026

Service	Results				Comments
Indicator / measure [formula]	**22/23** Actual	**23/24** Actual	**24/25** Actual	**25/26** Actual	**Material Variations and Comments**
Population					
Expenses per head of municipal population *[Total expenses / Municipal population]*	$1,228.54	$1,264.88	$1,343.62	$1,356.73	The result has remained relatively consistent, with the trend reflecting inflationary pressures and higher employee and service delivery costs.
Infrastructure per head of municipal population *[Value of infrastructure / Municipal population]*	$6,992.26	$6,820.13	$5,780.53	$6,543.83	Infrastructure per head of municipal population increased by 13.20%, primarily due to a significant increase in the value of property, plant and equipment following the 2025/26 asset revaluation.
Population density per length of road *[Municipal population / Kilometres of local roads]*	276.55	287.66	296.09	300.17	The result of this indicator has remained consistent.
Own-source revenue					
Own-source revenue per head of municipal population *[Own-source revenue / Municipal population]*	$1,210.90	$1,212.50	$1,259.72	$1,298.75	The result of this indicator has remained consistent.
Recurrent grants					
Recurrent grants per head of municipal population *[Recurrent grants / Municipal population]*	$115.91	$86.92	$131.14	$126.01	Recurrent grants per head of municipal population decreased, primarily due to a $0.6 million reduction in recurrent grant funding during 2025/26, together with continued growth in the municipal population.
Disadvantage					
Relative Socio-Economic Disadvantage *[Index of Relative Socio-Economic Disadvantage by decile]*	7.00	7.00	7.00	7.00	Merri-bek's Index of Relative Socio-Economic Disadvantage remained at 7.00, consistent with the previous three years. The index ranks areas across Australia from 1 to 10, with a higher decile indicating relatively lower levels of socio-economic disadvantage. A score of 7 indicates that Merri-bek is above average in terms of socio-economic conditions with relatively less disadvantage overall compared with many other areas, although this municipality-wide measure can mask significant differences in disadvantage between communities and neighbourhoods within Merri-bek.
Workforce turnover					
Percentage of staff turnover *[Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100*	15.90%	9.60%	13.40%	9.85%	Staff turnover decreased from 13.40% in 2024-25 to 9.85% in 2025-26. While turnover can fluctuate from year to year due to a range of workforce factors, this year's result remains towards the lower end of the range for this indicator.

Section 5.1 Notes to the accounts – Basis of preparation

Council is required to prepare and include a performance statement within its annual report. The performance statement includes the results of the prescribed, service performance, financial performance and sustainable capacity indicators and measures together with a description of the municipal district, an explanation of material variations in the results and notes to the accounts. This statement has been prepared to meet the requirements of the *Local Government Act 2020* and *Local Government (Planning and Reporting) Regulations 2020.*

Where applicable the results in the performance statement have been prepared on accounting bases consistent with those reported in the Financial Statements. The other results are based on information drawn from council information systems or from third parties (e.g., Australian Bureau of Statistics or the Council's satisfaction survey provider).

The performance statement presents the actual results for the current year and the previous three years, along with the current year's target, if mandated by the *Local Government (Planning and Reporting) Regulations 2020*. Additionally, for the prescribed financial performance indicators and measures, the performance statement includes the target budget for the current year and the results forecast for the period 2026-27 to 2029-30 by the council's financial plan.

The *Local Government (Planning and Reporting) Regulations 2020* requires explanation of any material variations in the results contained in the performance statement. Council has adopted materiality thresholds relevant to each indicator and measure and explanations have not been provided for variations below the materiality thresholds unless the variance is considered to be material because of its nature.

5.2 Definitions

Key term	Definition
Aboriginal children	means a child who is an Aboriginal person
Aboriginal person	has the same meaning as in the Aboriginal Heritage Act 2006
adjusted underlying revenue	means total income other than: • non-recurrent grants used to fund capital expenditure; and • non-monetary asset contributions; and • contributions to fund capital expenditure from sources other than those referred to above
adjusted underlying surplus (or deficit)	means adjusted underlying revenue less total expenditure
annual report	means an annual report prepared by a council under section 98 of the Act
asset renewal expenditure	means expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability
asset upgrade expenditure	means expenditure that— (a) enhances an existing asset to provide a higher level of service; or (b) extends the life of the asset beyond its original life
critical non-compliance outcome notification	means a notification received by council under section 19N(3) or (4) of the *Food Act 1984* , or advice given to council by an authorized officer under that Act, of a deficiency that poses an immediate serious threat to public health
current assets	has the same meaning as in the Australian Accounting Standards
current liabilities	has the same meaning as in the Australian Accounting Standards
food premises	has the same meaning as in the *Food Act 1984*
intervention level	means the level set for the condition of a road beyond which a council will not allow the road to deteriorate and will need to intervene
local road	means a sealed or unsealed road for which the council is the responsible road authority under the *Road Management Act 2004*
major non-compliance outcome notification	means a notification received by a council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to council by an authorized officer under that Act, of a deficiency that does not pose an immediate serious threat to public health but may do so if no remedial action is taken
MCH	means the Maternal and Child Health Service provided by a council to support the health and development of children within the municipality from birth until school age
non-current liabilities	means all liabilities other than current liabilities

own-source revenue	means adjusted underlying revenue other than revenue that is not under the control of council (including government grants)
population	means the resident population estimated by council
rate revenue	means revenue from general rates, municipal charges, service rates and service charges
relative socio-economic disadvantage	in relation to a municipal district, means the relative socio-economic disadvantage, expressed as a decile for the relevant financial year, of the area in which the municipal district is located according to the Index of Relative Socio-Economic Disadvantage of SEIFA
restricted cash	means cash, cash equivalents and financial assets, within the meaning of the Australian Accounting Standards, not available for use other than for a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year
SEIFA	means the Socio-Economic Indexes for Areas published from time to time by the Australian Bureau of Statistics on its Internet site
unrestricted cash	means all cash and cash equivalents other than restricted cash

5.3. Other Matters

Overview of 2026

During the financial year council experienced growth in residents and demand for services.

Extensive capital works were undertaken to improve infrastructure.

Governance and Management

Good governance, integrity and accountability are central to the Local Government Act 2020

The Act is based on 5 principles:

- *community engagement*
- *strategic planning*
- *financial management*
- *public transparency*
- *service performance.*

We embed these 5 principles in our decision-making, corporate governance and democratic governance. We have established governance rules to help us.

We seek to apply good governance to:

- *engage our community in sound and responsible decision-making*
- *achieve the best outcomes for the Merri-bek community, and future generations*
- *ensure the transparency of Council decisions, actions and information*
- *ensure our ongoing financial viability*
- *increase our performance*
- *identify and drive out inefficiencies*
- *reassure residents we are spending public money responsibly, accountably and wisely.*

Council meetings

Decisions on issues affecting the community are made at monthly council meetings. We hold council meetings to conduct the business of Council, and schedule Council meetings specifically for consideration of planning applications. These are called planning and related matters meetings.

Community members can observe the decision-making process at these meetings and ask questions. Where required, we may also hold special meetings.

We live-stream our council meetings to enable people to watch the proceedings in real time. Live-streaming council meetings offers greater access to information, decision-making and debate. It also underpins the principles of accessibility, openness, and transparency. Meetings are also recorded and available to watch later.

In accordance with Council's Governance Rules, we conducted council meetings from 1 July 2025 to 30 June 2026 in a hybrid format, allowing for both in person and online attendance.

In 2025–26, the number of people watching council meetings online (live and the recorded) was 8179 and the number watching planning meetings was 1964.

Councillor attendance at meetings

In 2025–26, we held:

- *15 council meetings (includes meetings to elect the Mayor and Deputy Mayor)*
- *5 special council meetings*
- *10 council meetings to consider planning and related matters.*

Table A shows councillor attendance for 2025–26, for the period from 1 July 2025 to 30 June 2026.

Table A

Councillor	Council meetings (total 15)	Special council meetings (total 5)	Planning and related matters (total 10)
Cr Nat Abboud	15	5	9
Cr Sue Bolton	15	5	10
Cr Helen Davidson	15	5	8
Cr Liz Irvin	15	5	10
Cr Jay Iwasaki	15	5	10
Cr Chris Miles	15	5	10
Cr Helen Politis	13	2	7
Cr Adam Pulford	15	5	10
Cr Ella Svensson	15	5	10
Cr Katerine Theodosis	15	4	7
Cr Oscar Yildiz JP	14	4	8

[1]*Under the Victorian Local Government Reporting Framework, a councillor is recorded as attending a council meeting if they attended any part of the meeting, were on approved leave of absence, or were suspended from office or meetings during the relevant period.*

Councillor expenses and allowances

Expenses

We provide Councillors with resources and support to undertake their duties. This is so they can serve, engage and act in the community's best interests. We may make available funds to pay for resources or reimburse claims for out-of-pocket expenses.

Our Council Support Expenses and Resources Policy provides the level of expense and resources support provided.

We publish details of Councillor expenses (including those reimbursed) on our website quarterly. Councillor expenses for the 2025-26 year are outlined below.

Councillor	Travel / Mileage	Conferences, Seminars, Professional Development and Events	Accommodation	Refreshments	Subscriptions	Mobile and data	Totals
Cr Nat Abboud	$502.95	$2082.75	$830.01	$51.87		$370.80	$3,786.51
Cr Sue Bolton	$36.36					$370.80	$407.16
Cr Helen Davidson	$1,687.87	$1018.26	$585.45	$76.13		$579.96	$3,947.67
Cr Liz Irvin	$50.95	$523.09				$370.80	$944.84
Cr Dr Jay Iwasaki	$417.49	1,845.93	$1,074.55		$109.09	$477.32	$3,924.38
Cr Chris Miles						$502.62	$502.62
Cr Helen Politis		$896.67				$370.80	$1,267.47
Cr Adam Pulford	$45.45					$497.04	$542.49
Cr Ella Svensson	$73.19			$51.87		$370.80	$495.86
Cr Katerine Theodosis	$1,798.31	$25.25	$51.87			$390.80	$2,266.23
Cr Oscar Yildiz JP	$1,507.66					$606.23	$2,113.89

Allowances

Our Mayor and Councillors are entitled to receive an allowance while performing their duties as elected officials.

The Local Government Act 2020 creates a framework for allowances to be specified by the Victorian Independent Remuneration Tribunal, rather than the Minister and councils.

In accordance with Section 39 of the Local Government Act 2020, the Tribunal determined the following allowances for Category 3 councils (Merri-bek City Council being a Category 3) from 18 December 2024:

Mayoral allowance: *$146,319*

Deputy mayor's allowance: *$73,159*

Councillor allowance: *$41,992*

Base allowances payable to Mayors and Deputy Mayors from 18 December 2025, and Councillors from 1 July 2025.

The Tribunal determined that the value of the allowance payable to a councillor is inclusive of any Superannuation Guarantee Contribution amount, or equivalent, that may be payable under Commonwealth law to the councillor with respect to their service in that office.

Councillor Code of Conduct

From 26 October 2024, all councillors are required to observe the Model Councillor Code of Conduct, as prescribed in Schedule 1 of the Local Government (Governance and Integrity) Regulations 2020, in accordance with the Local Government Act 2020.

The Model Code of Conduct sets out individual standards of conduct expected to be observed by councillors when performing their roles as councillors. The purpose of the Model Code of Conduct is to set clear standards that will improve councillor conduct and behaviour. It is available on Council's website.

Conflict of interest

Councillors, as elected representatives of residents and ratepayers, are required to act in the best interest of the community. This position of trust requires them to prioritise the public interest in all decision making.
Similarly, Council officers must also prioritise the public interest in the performance of their duties and functions.

We have procedures in place to manage conflict of interest disclosures. The opportunity to declare a conflict of interest is a standard agenda item at all Council meetings and is also provided throughout procurement and recruitment processes.

We maintain a register of all declarations that raise a conflict of interest from councillors and staff. During 2025-26, 18 conflict of interest disclosures were made at Council meetings and councillor briefings.

There were five conflict of interest disclosures added to the register for council officers.

The Councillor Gifts, Benefits and Hospitality Policy sets out practices to reduce the potential for conflicts of interest arising from the offer or acceptance of gifts, benefits and hospitality. Procedures vary depending on the role involved and the circumstances of the offer, with the policy establishing clear thresholds and defined practices to support consistent decision-making.

A Lobbyists, Developers and Submitters Policy is in place to ensure interactions between Council representatives and lobbyists, developers and submitters are conducted in an open, transparent and accountable manner. Three interactions were recorded in the register in 2025-26.

Major committees

Audit and risk committee

The Audit and Risk Committee is established in accordance with the Local Government Act 2020 ('the Act'). Its Committee Charter was adopted by Council on 8 October 2025.

As outlined in section 53(2) of the Act, the Committee operates in an advisory capacity to Council, with the objective of strengthening governance, risk management, providing financial oversight and promoting continuous improvement.

Consistent with this advisory role, the Committee assists Council in fulfilling its responsibilities under the Act through the following core functions:

- *monitoring the compliance of Council's policies and procedures with:*
    - *the overarching governance principles*
    - *the Act, regulations and any ministerial directions*
    - *other relevant laws and regulations*
- *monitoring internal controls*
- *monitoring Council's financial and performance reporting*
- *monitoring and providing advice on risk management and fraud prevention systems and controls*
- *overseeing internal audit functions*
- *overseeing external audit functions*
- *monitoring related-party transactions.*

The current committee consists of four independent members, John Watson (Chair), Lisa Tripodi, Marilyn Kearney and Jeff Rigby, and three councillors, Cr Helen Politis, Cr Liz Irvin and Cr Katerine Theodosis.

Throughout 2025-26 the Audit and Risk Committee met four times, 2 September 2025, 18 November 2025, 3 March 2026 and 2 June 2026. The following councillor attended the following meetings:

- *Tuesday 2 September 2025: Cr Helen Davidson, Cr Helen Politis and Cr Ella Svensson*
- *Tuesday 18 November 2025: Cr Helen Davidson, Cr Helen Politis and Cr Ella Svensson*
- *Tuesday 3 March 2026: Cr Helen Politis and Cr Liz Irvin*
- *Tuesday 2 June 2026: Cr Liz Irvin.*

Delegated committees

Council has not established any delegated Committees.

Governance and management checklist 2025-26.

Results of Merri-bek Council's assessment against the prescribed governance and management checklist as of 30 June 2026.

Checklist Item	Governance and Management Item	Assessment	
1	**Community engagement policy** (policy outlining Council's commitment to engaging with the community on matters of public interest)	**Current policy in operation and adopted in accordance with section 55 of the Act** **Reviewed and Adopted** 11-09-2024	☒
2	**Community engagement guidelines** (guidelines to assist staff to determine when and how to engage with the community)	**Current guidelines in operation** **Operational:** 9-12-2020	☒
3	**Financial Plan** (plan under section 91 of the Act outlining the financial and non-financial resources required for at least the next 10 financial years)	**Adopted in accordance with section 91 of the Act:** The 10-year financial plan was adopted by Council on 10 October 2025.	☒
4	**Asset Plan** (plan that sets out the asset maintenance and renewal needs for key infrastructure asset classes for at least the next 10 years)	**Adopted in accordance with section 92 of the Act:** 10-year Asset Plan adopted by Council on 10 October 2025.	☒
5	**Revenue and Rating Plan** (plan setting out the rating structure of Council to levy rates and charges)	**Adopted in accordance with section 93 of the Act** **Adopted: 23/06/2025** The Revenue and Rating Plan was adopted by Council on 23 June 2025 in accordance with section 93 of the Act.	☒
6	**Annual budget** (plan setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required)	**Budget adopted in accordance with section 94 of the Act** **Adopted: 23-06-2025** The annual budget was adopted by Council on 23 June 2025 in accordance with section 94 of the Act.	☒
7	**Risk policy** (policy outlining Council's commitment and approach to minimising the risks to Council's operations)	**Current policy in operation** **Operational:** 6-12-2023	☒

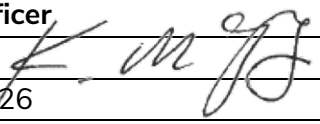
Checklist Item	Governance and Management Item	Assessment	
8	**Fraud policy** (policy outlining Council's commitment and approach to minimising the risk of fraud)	**Current policy in operation** **Operational:** 7/04/25	☒
9	**Municipal emergency management planning** (Participation in meetings of the Municipal Emergency Management Planning Committee.)	**MEMPC meetings attended by one or more representatives of Council (other than the chairperson) during the financial year** **Date of MEMPC meetings attended:** 12 August 2025 18 November 2025 17 February 2026 12 May 2026	☒
10	**Procurement policy** (policy outlining the principles, processes and procedures that will apply to all purchases of goods and services by the Council)	**Current policy in operation and adopted in accordance with section 108 of the Act** **Reviewed and Adopted: 11-03-2026** The procurement policy was reviewed and adopted by Council on 11 March 2026 in accordance with section 108 of the Act.	☒
11	**Business continuity plan** (plan setting out the actions that will be taken to ensure that key services continue to operate in the event of a disaster)	**Current plan in operation** **Operational:** 28-05-2024	☒
12	**Disaster recovery plan** (plan setting out the actions that will be undertaken to recover and restore business capability in the event of a disaster)	**Current plan in operation** **Operational:** 31-11-2025	☒
13	**Complaint policy** (Policy under section 107 of the Act outlining Council's commitment and approach to managing complaints.)	**Current policy in operation and adopted in accordance with section 107 of the Act** **Date of commencement of policy:** 14-01-2025	☒
14	**Workforce plan** (Plan outlining Council's commitment and approach to planning the current and future workforce requirements of the organisation.)	**Established in accordance with section 46 of the Act** **Date of commencement of current plan:** 27-03-2024	☒

Checklist Item	Governance and Management Item	Assessment	
15	**Payment of rates and charges hardship policy** (Policy outlining Council's commitment and approach to assisting ratepayers experiencing financial hardship or difficulty paying their rates.)	**Current policy in operation** **Date of commencement of current policy:** 10-06-2026	☒
16	**Risk management framework** (framework outlining Council's approach to managing risks to the Council's operations)	**Current framework in operation** **Operational:** 31-10-2024	☒
17	**Audit and Risk Committee** (advisory committee of Council under section 53 and 54 of the Act)	**Established in accordance with section 53 of the Act** **Established:** 13-05-2020	☒
18	**Internal audit** (independent accounting professionals engaged by the Council to provide analyses and recommendations aimed at improving Council's governance, risk and management controls)	**Internal auditor engaged** **Engaged:** 1-09-2021	☒
19	**Performance reporting framework** (a set of indicators measuring financial and non-financial performance, including the performance indicators referred to in section 98 of the Act)	**Current framework in operation** **Operational:** 22-06-2026	☒
20	**Council Plan report** (report reviewing the performance of the Council against the Council Plan, including the results in relation to the strategic indicators, for the first six months of the financial year)	**Current reports:** **Reported 13-08-2025:** Council Action Plan 2024 –25 Fourth Quarter Performance Report. **Reported 11-02-2026:** Council Action Plan 2025-26 - Second Quarter Performance Report. **Reported 13-05-2026:** Council Action Plan 2025-26 - Third Quarter Performance Report.	☒

Checklist Item	Governance and Management Item	Assessment	
21	**Quarterly budget reports** (quarterly reports to Council under section 97 of the Act, comparing actual and budgeted results and an explanation of any material variations)	**Quarterly reports presented to Council in accordance with section 97 (1) of the Act** **Reported 8-10-2026: 2026-26** Fourth Quarter Financial Report, via Councils Annual Report. **Reported 12-11-2025: 2026-26** First Quarter Financial Report. **Reported 11-02-2026: 2025-26** Mid-Year Financial Report. **Reported 08-04-2026: 2024-25** Third Quarter Financial Report.	☒
22	**Risk reporting** (six-monthly reports of strategic risks to Council's operations, their likelihood and consequences of occurring and risk minimisation strategies)	**Risk reports prepared and presented:** A Strategic Risk report was presented to Executive on 2-12-2025, to the Audit and Risk Committee at each meeting (September 2025, November 2025, March 2026 and June 2026) and to Council on 11-03-2026.	☒
23	**Performance reporting** (six-monthly reports of indicators measuring the results against financial and non-financial performance, including performance indicators referred to in section 98 of the Act)	**Reported 13-08-2025:** Council Action Plan 2024 –25 Fourth Quarter Performance Report. **Reported 8-10-2026: 2026-26** Fourth Quarter Financial Report, via Councils Annual Report. **Reported 12-11-2025: 2026-26** First Quarter Financial Report. **Reported 11-02-2026:** Council Action Plan 2025-26 - Second Quarter Performance Report. **Reported 11-02-2026: 2025-26** Mid-Year Financial Report. **Reported 08-04-2026: 2024-25** Third Quarter Financial Report. **Reported 13-05-2026:** Council Action Plan 2025-26 - Third Quarter Performance Report.	☒

Checklist Item	Governance and Management Item	Assessment	
24	**Annual report** (annual report under sections 98 and 99 of the Act containing a report of operations and audited financial and performance statements)	**Annual report considered at a meeting of Council in accordance with section 98, 99 and 100 of the Act** **Considered:** 8-10-2025	☒
25	**Councillor Code of Conduct** (Code setting out the standards of conduct to be followed by Councillors and other matters.)	**As required by section 139 of the Act, Councillors observe the Model Councillor Code of Conduct.**	☒
26	**Delegations** (documents setting out the powers, duties and functions of Council and the Chief Executive Officer that have been delegated to members of staff)	**Delegations reviewed in accordance with section 11(7) of the Act and a register kept in accordance with sections 11(8) and 47(7) of the Act** **Registered Reviewed:** 16-04-2026	☒
27	**Meeting procedures** (Governance Rules governing the conduct of meetings of Council and delegated committees)	**Governance rules adopted in accordance with section 60 of the Act** **Reviewed and Adopted:** 14-05-2025	☒

I certify that this information presents fairly the status of Council's governance and management arrangements.

Kate McCaughey	**Cr Natalie Abboud**
Chief Executive Officer	**Mayor**
Signature 	**Signature** 
Date: 10 / 09 / 2026	**Date:** 10 / 09 / 2026

Statutory information

Merri-bek City Council was not the subject of any Victorian State or Federal Government investigations in 2025–26.

Legislative environment

We operate and deliver services under, and in accordance with, more than 80 different pieces of Victorian primary legislation and the regulations made under those Acts.

Many sections of this report address specific legislation, including the:

- *The Local Government Act 2020*
- *Domestic Animals Act 1994*
- *Road Management Act 2014*
- *Privacy and Data Protection Act 2014*
- *Public Health and Wellbeing Act 2008.*

We have highlighted key Acts below.

Governance rules

Council's Governance Rules continued to provide the framework for transparent, orderly and effective decision-making throughout 2025–26.

They supported the conduct of Council meetings by setting out clear procedures for meeting processes, decision-making and the recording of minutes.

Community engagement

Council is committed to engaging with our communities on decisions that affect them.

We continued to improve the process for engagement through the Community Engagement Policy and Implementation Plan, with the ongoing development of a digital engagement framework, and a training program to help council staff better engage with children and young people.

In 2025-26 Council carried out more than 262 planned engagement processes.

Council engaged with the community on the following key projects:

- *Fortnightly rubbish collections*
- *Coburg is Here*
- *A new Coburg Library and Piazza*
- *568 Sydney Road - A Park Close to Home*
- *Local Law review 2026*

Chief Executive Officer employment and remuneration policy

During 2025–26, Council continued to apply its Chief Executive Officer Employment and Remuneration Matters Policy.

This policy reinforces Council's commitment to good governance practices and provides a consistent, fair, and transparent framework for employment matters relating to the Chief Executive Officer (CEO) including recruitment, contract terms, performance monitoring and annual review.

This policy is a requirement of the Local Government Act 2020 (the Act) and outlines the Council's approach to managing the employment cycle of its CEO.

Local laws

Merri-bek City Council had 2 local laws in effect during 2025-26:

- *the General Local Law 2018 and*
- *the Meeting Procedure Local Law 2018.*

During the year, we adopted the General (Amendment) Local Law 2025, which introduced updated provisions relating to the feeding of birds on private property and public land.

We also commenced a full review of the General Local Law 2018. The review included analysis of the existing Local Law, comparisons with other councils, internal consultation and the first round of community engagement. The community provided feedback on proposed changes relating to property amenity, animals, businesses, waste, building sites, Council assets and vehicles. This feedback will inform the draft General Local Law to be considered during 2026-27.

Most provisions of the Meeting Procedure Local Law 2018 have been superseded by Council's Governance Rules. The remaining provisions relate to the use of Council's Common Seal and penalties for certain meeting-related conduct.

Contracts

Council adopted the Procurement Policy 2025-2029 on 11th June 2025 and amended it again on 11 March 2026. The policy sets the public tender threshold to $350,000 (including GST).

The below table includes a list of all the 49 contracts entered into with a value above the public tender threshold amount from 1 July 2025 – 30 June 2026.

A further 13 contracts have been advertised under the public tender process or expression of interest in 2025-26, however they have not yet been awarded i.e. contracts not signed.

Contract number	Contract name	Date published	Contract finalised (signed)
Public tenders awarded within the 2025-26 financial year			
RFT-2025-15	York Street Landscape Construction	12/04/2025	23/07/2025
RFT-2025-23	Road Reconstruction - Grandview Avenue, Pascoe Vale South (Brearley Parade to Princess Terrace)	10/05/2025	23/07/2025
RFT-2025-17	Road Reconstruction - O'Hea Street, Coburg (Sussex Street to Clifton Grove)	23/04/2025	23/07/2025
RFT-2025-16	Road Reconstruction - Herbert Street, Pascoe Vale	26/04/2025	28/07/2025
RFT-2025-6	Redevelopment - Narre Narre Basketball court	22/03/2025	29/07/2025
RFT-2025-4	Valuation Services	22/03/2025	04/08/2025
RFT-2025-19	Raised Intersection with Zebra Crossings - Landells Road and Essex Street, Pascoe Vale	19/04/2025	04/08/2025
RFT-2025-2	Holbrook Sports Pavilion	25/01/2025	08/08/2025
RFT-2025-29	Road Reconstruction – Ellenvale Avenue, Pascoe Vale South (Hillside to dead end)	07/06/2025	13/08/2025
RFT-2025-22	Refurbishment – James Martin Annex	10/05/2025	14/08/2025
RFT-2025-26	Road Reconstruction – Baxter Street, Coburg (Sydney Road to Railway Place)	24/05/2025	27/08/2025
RFT-2025-40	Sports Field Upgrade Works – Cole Reserve North	14/08/2024	27/08/2025
RFT-P-2025-1	Provision of Bluestone, Paving and Retaining Wall Maintenance Services	31/05/2025	03/09/2025
RFT-2025-35	Road Reconstruction - Garden Street, Brunswick (Belfast Road to Glenlyon Road)	12/07/2025	05/09/2025
RFT-2024-36	Outdoor Gardening Panel	20/07/2024	08/09/2025
RFT-2025-9	Sports Field Upgrade Works – Allard Park	21/06/2025	08/09/2025
RFT-2025-28	Road Reconstruction – Newman Street, Brunswick (Pearson Street to Westbourne Street)	07/06/2025	08/09/2025
RFT-2025-24	Road Reconstruction – Katawa Grove (Cooramina Street (Blyth to Katawa) to the dead end)	10/05/2025	08/09/2025
RFT-2023-504	Provision of Corporate Catering Services (Re-Tender – Part B only)	31/05/2025	11/09/2025
RFT-P-2025-7	Maintenance of Essential Safety Measures	07/06/2025	17/09/2025
RFT-2025-38	Road Reconstruction – Dalgety Street, Brunswick (Hope Street to Whitby Street)	01/08/2025	21/09/2025
RFT-2024-66	Enterprise Software	27/03/2025	25/09/2025
RFT-P-2025-5	Supply of Fruit and Vegetables	16/04/2025	25/09/2025
RFT-2025-1	Dunstan Reserve Childcare Centre Expansion	01/02/2025	25/09/2025

RFT-P-2025-4	Supply of Meat and/or Fish	16/04/2025	25/09/2025
RFT-P-2025-6	Provision of Dry Goods	16/04/2025	25/09/2025
RFT-P-2024-6	Provision of Drainage, CCTV Surveys, Drain Cleaning and associated works/services	27/11/2024	25/09/2025
RFT-2025-34	Road Reconstruction - Devon Road, Pascoe Vale (View Street to Oak Street)	03/07/2025	09/10/2025
RFT-P-2025-3	Panel of Building Maintenance Services Providers	15/03/2025	10/10/2025
RFT-2025-45	Road Reconstruction - Urquhart Street, Coburg (Alva Grove to Armstead Avenue)	16/08/2025	21/10/2025
RFT-2025-10	Mitchell Parade Retaining Wall	12/04/2025	23/10/2025
RFT-2025-18	New Modular Pavilion (Design and Construct) - Moomba Park	31/05/2025	27/10/2025
RFT-2025-36	Electrification of Oak Park Sports and Aquatic Precinct (OPSAP)	05/07/2025	07/11/2025
RFT-2024-63	Contact Centre Platform	18/01/2025	11/11/2025
RFT-2025-30	Drainage Improvement - Moama Crescent-Johnson Street, Pascoe Vale South	21/06/2025	21/11/2025
RFT-2025-44	Road Reconstruction - Ellenvale Avenue, Pascoe Vale South (Hillview Avenue to Winfred Street)	30/08/2025	28/11/2025
RFT-2025-42	Road Reconstruction - Tinning Street, Brunswick (Garnet Street to Walters Street)	16/08/2025	08/12/2025
RFT-2025-46	West Street Shopping Street Renewal	20/09/2025	09/01/2026
RFT-2025-49	Road Reconstruction - Jersey Street, Coburg (Gaffney Street to O'Hea Street)	20/09/2025	09/01/2026
RFT-2025-48	Road Reconstruction - Northumberland Road, Pascoe Vale (Fawkner Road to Longview Street)	20/09/2025	09/01/2026
RFT-2025-57	Sports Field Lighting Upgrade - Charles Mutton Reserve	28/10/2025	15/01/2026
EOI-2025-2	Coburg Library and Piazza Design Competition - Design Consultant Services	26/05/2025	24/02/2026
RFT-2025-56	Road Reconstruction - Northumberland Road Pascoe Vale (Crowley Court to Rhodes Parade)	15/11/2025	04/03/2026
RFT-2025-41	Merri-bek Home Energy Subsidy Program - Thermal Services	01/11/2025	10/03/2026
RFT-2025-47	Management of Councils Aquatic and Leisure Centres	22/09/2025	20/03/2026
RFT-2026-4	Brunswick Baths - 50m Pool Retile	19/02/2026	21/04/2026
RFT-2026-1	Road Reconstruction North Street, Hadfield (South Box Court to East Street)	24/01/2026	24/04/2026
RFT-2025-27	Traffic Calming - Various Locations	24/01/2026	30/04/2026
ST-2025-2	Brunswick Early Years Hub (Construction Only)	06/12/2025	14/05/2026

In compliance with the Procurement Policy's provision for exemption from the general publicly advertised tender and quotations, Council entered into eight other contracts valued at $350,000 (including GST) or more for goods or services without engaging in a competitive process.

Documents available for public inspection

We are committed to open and transparent governance under the Local Government Act 2020. We have a Public Transparency Policy in place. This outlines our commitment to being accountable to the community through:

- *transparency of information*
- *service data*
- *performance*
- *decision-making.*

We deliver a range of services to residents, businesses, and visitors to Merri-bek. We publish information about our services and administration activities on our website. We will also make this available on request.

The following documents are available on Council's website:

1. *Council and Delegated Committee meeting agendas and minutes*
2. *Advisory Committee Reports*
3. *Audit and Risk Committee Charter and Performance Report*
4. *Advisory Committee details and Terms of Reference*
5. *Registers of gifts, benefits and hospitality offered to Councillors or Council staff*
6. *Registers of Councillor attendance at Council Meetings, Delegated Committee Meetings and meetings arranged to brief Councillors*
7. *Registers of travel undertaken by Councillors or Council staff*
8. *Registers of conflict of interest disclosed by Councillors or Council staff*
9. *Submissions made by Council to state or federal processes*
10. *Details of any Memorandum of Understanding entered into by Council that is not subject to confidentiality clauses*
11. *Registers of donations and grants made by Council*
12. *Registers of leases entered into by Council, as lessor and lessee*
13. *Register of delegations*
14. *Register of Authorised Officers*
15. *Register of election campaign donations*
16. *Summary of personal interests.*

Domestic animal management

Council prepare a domestic animal management plan every four years. This is a requirement of the Domestic Animals Act 1994 (the 'Act').

Council endorsed our Domestic Animal Management Plan 2025–29 in November 2025.

The plan was developed through a sector-leading partnership with two neighbouring councils, Darebin and Whittlesea.

Key objectives in the plan include:

- *developing programs to promote and encourage responsible pet ownership and compliance with legislation*
- *educating the community on topics related to animal management*
- *increasing registration and identification of domestic cats and dogs*
- *ensuring animal management officers have appropriate training*
- *identifying dangerous, menacing and restricted breed dogs in the municipality to ensure they are kept in accordance with the Act and relevant regulations*
- *minimising the risk of dog attacks*
- *addressing overpopulation rates*
- *ensuring domestic animal businesses comply with legislation reducing any nuisance caused by cats and dogs.*

Implementation of the plan is spread across 4 years with specific actions planned for each year. As required under the Act, a progress report on the actions is provided to Council in December each year.

Highlights of the actions delivered during the 2025-26 financial period included:

- *Found new homes for 401 cats and dogs*
- *partnering with The Vet Project, a mobile vet clinic that performs cat desexing and other animal care for residents who may not otherwise have access to these services*
- *caring for 1165 Merri-bek animals at the wat djerring Animal Facility*
- *continuing our cat desexing program, including the extension to non-concession cardholders for a copayment of $50 to receive desexing, microchipping, first year registration free (for cats not already registered) and assistance with transport to and from the clinic if required*
- *received 20,009 animal registrations (7,909 cats and 12,100 dogs in the April 2026 to April 2025 registration year),*

Food Act ministerial directions

In accordance with section 7E of the Food Act 1984, there were no ministerial directions received by Merri-bek City Council during the 2025–26 financial year.

Freedom of information

The Freedom of Information Act 1982 gives the community the right to access certain documents held by Council. There were no significant changes to the Act during 2025–26.

Under the Act:

1. *People can request access to Council information.*
2. *Council must publish information about the documents it holds.*
3. *People can ask for their personal records to be corrected if they are inaccurate, incomplete, out of date or misleading.*
4. *People can appeal a decision to refuse access to information or amend a personal record.*

Protected disclosure procedures

The Public Interest Disclosures Act 2012 (the 'Act') encourages and facilitates the making of disclosures of improper conduct by public officers and public bodies. It also established a system for matters to be investigated.

The Act provides protection from detrimental action to any person affected by a protected disclosure. This is whether the person makes a disclosure, is a witness or is a person who is the subject of an investigation. Council adopted a Public Interest Disclosure (Whistleblower) Policy in December 2023. The policy is available on Council's website.

Under the requirements of the Act, we have also established a Public Interest Disclosure Procedure which is supported by a series of guidelines.

During the reporting period, we received 1 disclosure. Internal or external whistleblowers can contact our Public Interest Disclosures Coordinator on 9350 8782.

Road Management Act ministerial directions

In accordance with section 22 of the Road Management Act 2004, we must publish a copy or summary of any ministerial direction in our annual report. We did not receive any ministerial directions in 2025-26.

Carers Recognition

Where applicable, Council complied with the reporting requirements of the Carers Recognition Act 2012. Council recognised the role of carers through the delivery of community support services and reported on service performance and outcomes through its funded programs

National Competition Policy annual statement of compliance

Council has an ongoing commitment to comply with the National Competition Policy and we are obligated to adhere to competitive neutrality principles.

During the 2025-26 financial year, Council complied with the requirements of the National Competition Policy and did not receive any complaints in relation to competitive neutrality.

Infrastructure and development

In 2015, Council introduced a development contributions plan. On June 30th, 2026, this development contributions plan concluded. In accordance with section 46GM and 46QD of the Planning and Environment Act 1987— 'a council that is a collecting agency must prepare and give a report to the Minister for Planning on development contributions, with levies and works in kind'.

In lieu of providing an annualised report for the 2025-26 financial year, and to increase transparency of operations with the community, we have attached Merri-bek DCP acquittal review 1 September 2026 *(Appendix 1) an overarching acquittal report of the development contributions plan. This report highlights the value of levies received and expended across the 11 operational years of the plan, as well as all projects funded from these levies.*

Climate disclosures

Council voluntarily provides climate-related financial disclosures to strengthen transparency, risk management, ensure accountability, and support long-term financial sustainability. Reporting covers how extreme weather and climate change may impact Council assets and services.

The global framework transitioned in July 2023 from the TCFD to the IFRS S1/S2 standards. Australia has since mandated AASB S2 reporting for large businesses and financial institutions from January 2025, though public sector organisations, including local governments are currently exempt.

Council has reported under TCFD recommendations since FY2022-23, covering governance, strategy, risk management, and metrics. Local government is not currently required to report under AASB S2. Council will continue to monitor these developments and consider future alignment where appropriate.

Introduction

Council is recognised for our leadership in environmental sustainability and climate action. In 2018, we declared a climate emergency and committed to urgent action. In 2021 Council set its targets to be more ambitious for both the community and council operations, reflecting the urgent need for action. Our target is an 80-100% reduction by 2030, precluding offsets.

In 2008, Council set an ambition to become carbon neutral by 2012. Council achieved certification under the Climate Active program from 2012 to 2023 through direct emissions reduction initiatives and the purchase of offsets for residual emissions. In 2025, Council paused the purchase of offsets. In 2026, Council decided to redirect the offsets budget to external verification of carbon reporting and direct corporate emissions reduction initiatives.

While Climate Active certification and offset purchasing are paused, Council remains committed to reducing corporate greenhouse gas emissions as much as possible through direct action.

In recognition of the unavoidable climate change impacts already affecting our community - impacts that are projected to intensify - Council endorsed the Climate Risk Strategy in 2022. The Strategy articulates Council's vision for 2030: to manage climate risk competently, accountably, and responsively; to foster a climate-resilient, leafy, and liveable Merri-bek; and to ensure our community is climate-ready and resilient, leaving no one behind.

Climate change governance

Council meetings and decisions

Councillors play a key role in shaping the Council Plan and approving the annual budget, including climate-related priorities. In addition to budgetary decisions, Councillors endorse strategies and action plans that guide resource allocation and inform the work of Council officers. To stay informed on the progress of these initiatives, Councillors may receive briefings from Council staff. Councillors may also submit notices of motion.

Examples of recent Council decisions related to climate change are:

- *Power Pole-Mounted Electric Vehicle Chargers – May 2026 that endorsed a trial of power pole-mounted EV charging at 8 sites to expand public EV charging infrastructure;*
- *Carbon Offsets update in June 2026 which redirected funding from international carbon offsets to external verification of carbon reporting and direct corporate emissions reduction initiatives.; and the*
- *Kerbside Waste Reform - Fortnightly Rubbish in June 2026 that saw a change in service from weekly to fortnightly rubbish collection, commencing in July 2027, to save costs to residents, particularly against rising state government landfill tax, lower landfill waste and related greenhouse gas emissions.*

Council reports across different topics typically include a section on the climate emergency, highlighting how each report addresses climate-related considerations. This allows for robust decision-making. Through regular meetings, Councillors also deliberate and make decisions on planning and related matters.

Audit and Risk Committee

The committee monitors and provides advice on risk management systems and controls including oversight of climate related risks.

One of Council's 9 strategic risks is the impacts of climate change, including physical and transition risks, are not appropriately planned for or responded to. In 2025-2026, two Climate Risk and Resilience Reports were presented to the committee.

Climate Board

In 2020, Merri-bek City Council established the Climate Resilience Integration Board (CRIB) to provide oversight and guidance on climate risk and resilience, and to manage the integration and embedding of climate risk management across Council's assets, services, and regulatory functions. The CRIB held 20 meetings between 2020 and 2026.

With the integration of carbon reduction, circular economy, and climate resilience action plans into the Climate Emergency Action Plan (CEAP), endorsed in 2025, Council is moving toward an integrated governance model - consolidating oversight under a single Climate Board to govern climate action across Council.

The Climate Board is chaired by the Director of Place and Environment, and its membership includes Directors, the Chief Financial Officer, and relevant Managers from key action areas, supported by officers. The Board held its inaugural meeting in 2026 and will meet quarterly to discuss and resolve key climate action issues.

Risk Management Committee

The Risk Management Committee meets every six weeks to discuss and monitor operational, strategic and emerging risks. Meeting minutes are shared with the Executive and posted to Council's staff intranet. Climate-related operational risks and their management, emerging climate risks, and other related issues may be presented to the Risk Management Committee.

Other Project Control Boards

There are other governance mechanisms that support our work for reducing emissions, kerbside waste service, capital works planning and asset management that guide the work in these respective areas and that also support the management of climate risks.

Climate change strategy

The 2025 - 2029 Council Plan recognises climate change as a significant challenge for our community and integrates Council's climate response throughout the plan, particularly under the first strategic objective, Care for Nature and Climate Resilience. This objective aims to create a flourishing and climate resilient Merri-bek by improving wildlife and nature connectivity, greening and cooling for healthier streets and public realm, and engaging the community in meaningful climate action.

Our main climate-related strategies and actions plans are the Zero Carbon Merri-bek Framework and Climate Emergency Action Plan, the Climate Risk Strategy and Foundational Action Plan and the Circular Economy Strategy.

In addition to the strategic alignment and considerations described above, our work on climate change is guided Victorian legislative obligations under the Climate Change Act 2017, the Local Government Act 2020, and the Planning and Environment Act 1987.

Climate risk management

Scenario analysis

In the previous annual report, we mainly used Representative Concentration Pathway (RCP) 4.5 (medium emission scenario) and RCP 8.5 (high emission scenario) as the datasets provided through the Victorian Climate Projections 2019. Since then, the Victorian Government has expanded information to consider other scenarios, the SSP 1-2.6 low emission scenario and SSP 3 – 7.0 high emission scenario. RCP 8.5 now becomes a very high emission scenario.

We have not taken a view on which of the scenarios represent a plausible future. Instead, we recognise that different scenarios may be used for analysis of different risks. For example, in service assessments we used qualitative scenarios, and in RCP 4.5 and 8.5 on assessments of how climate change is already affecting and will affect community buildings. We reported on the findings of our building assessments in our last annual report. As a result of this work, we have created a rolling program of upgrades to improve resilience in buildings to start in the financial year 2025-26. *Attached* Merri-bek DCP acquittal review 1 September 2026 *(Appendix 1) an overarching acquittal report of the development contributions plan. For some of our larger buildings, the outcome of assessments will be considered in renewal plans according to the asset renewal schedules. Internal tools to assess the climate vulnerability of buildings have been developed both for new buildings and for retrofitting existing buildings.*

Risk identification and assessment

Climate-related risks are identified through our strategic and operational risk processes. We assess how climate impacts our operational risks. We have also developed risk tolerance statements for several key areas. Council has conducted a materiality assessment to identify climate-related risks that have, or may have, a material impact on financial sustainability, assets, services, community health and wellbeing, and the environment. This assessment helps prioritise key actions for monitoring through Council's climate governance arrangements. Emerging risks are monitored through a combination of external publications, internal escalation via our Risk Management Committee, and active knowledge exchange with other local governments. This collaborative approach ensures we remain informed of evolving climate-related challenges and opportunities.

Currently, our focus is on physical climate risks, including extreme weather events and long-term changes in climate patterns that may affect infrastructure, service delivery, and community resilience. We acknowledge the importance of transition risks – such as policy, legal, and market shifts associated with the transition to a low-carbon economy – and are exploring ways to incorporate these into future assessments.

Risk management approach

Climate risks are managed through existing governance structures and risk mitigation strategies. Our enterprise risk management framework supports the integration of climate considerations into decision-making processes, ensuring that climate-related risks are addressed alongside other strategic risks,

including through our risk register. Where appropriate, risk tolerance statements guide our response to climate impacts, helping to align our actions with organisational priorities and community expectations.

Continuous Improvement

Council is continuing to strengthen its climate risk management capabilities. This includes refining our risk identification methods, expanding our focus to include transition risks, and applying scenario analysis in assessing the impact and likelihood of our operational risks to better understand long-term climate impacts.

The scenario analysis can be complemented by our assessment of hazards, exposure, and vulnerability in Merri-bek that has been completed in 2025. This work can help us to have an integrated approach to addressing risks. Ongoing collaboration with peer councils and sector experts supports our efforts to build resilience and adapt to a changing climate.

Metrics and targets

Climate risk strategy monitoring and evaluation

Council has developed the following qualitative progress scorecards against the 5 goals of the strategy. A qualitative scale was developed to have five levels: beginning to build capacity, emerging capacity, establishing capacity, consolidating capacity, and succeeding and obtaining resilience benefits. We met all targets for 2025 and continue to work towards reaching 2030 targets to succeed and obtain resilience benefits. The summary of the 2025 status is below, with further detail in the last annual report.

Goal	2025 rating
Goal 1: *By 2025, Council has iterative risk management, reporting and decision-making processes in place to manage climate-related risk to assets, service delivery, finances, and liabilities.*	*Consolidating Capacity*
Goal 2: *By 2030, Council has improved the ability of its infrastructure, open spaces and natural environments to avoid, withstand and recover from climate impacts, while continuing to provide for community wellbeing, amenity and ecosystem services.*	*Establishing capacity*
Goal 3: *By 2030, Council services are resilient to climate impacts such that we can support our community through the shocks and stressors associated with climate change.*	*Establishing capacity*
Goal 4: *By 2030, Merri-bek residents and businesses have access to support and information from Council to take meaningful action to adapt and build resilience to climate change.*	*Establishing capacity*
Goal 5: *By 2030, Council collaborates with and influences a range of private, community and public sector partners to drive adaptation and build climate resilience in Merri-bek.*	*Consolidating capacity*

A suite of 22 indicators was also developed or linked to the Climate Risk Strategy relating to risk management, adaptive capacity, service performance, integrated water management, and others. Some of the same applicable indicators from the Council Action Plan were used to avoid duplication (for example: percentage of tree canopy cover, capacity of water harvesting systems for re-use and irrigation, and area of catchment treated by large-scale water sensitive urban design approaches).

The status update of the 2024-25 indicators (latest available indicator data).

Ref No.	Measure	Comments FY 2024 – 2025	Indicator Value FY 2023 - 2024	Indicator Value FY 2024 - 2025
C.R.P. 1.1 - PE	Risk Management controls are effective and task treatments are progressing on track	All of the controls are completed or progressing.	Two task treatments are progressing within their timelines and due dates.	5 task treatments are progressing within their timelines and due dates.
C.R.P. 1.2 - SC	Climate risk and adaptation actions are considered in Council evaluations when they occur and where relevant	Climate risk was considered in the evaluation for the Ageing and Living Well Framework and the Climate Emergency Action Plan.	Evaluation included in 3 plans: Zero Carbon Merri-bek, Social Cohesion Implementation Plan, and Living and Ageing Well Implementation Plan	Climate risk included in 1 additional plan.
C.R.P 1.4 FIN	Financial impacts of climate events and preparedness activities are measured and within a defined threshold to support financial sustainability	The team have undertaken activities to increase awareness and of understanding of climate risk, within the team, managers and Councillors.	NA	NA
C.R.P. 2.1 - CWPD	Number of community buildings that can be safely operated during extreme events (moderate to high resilience to occupant thermal stress and to stormwater flows)	A building retrofits program has been established for FY 2025 – 2026 ongoing with annual funding of around $150,000.	8 buildings assessed	24 buildings assessed through inspection
C.R.P. 2.2 - UF1	Tree canopy cover (%) relative to 2021 baseline of 13.42% municipal tree canopy cover	Tree canopy cover data is collected periodically, around 4-5 years.	14.4% canopy cover	No new data available
C.R.P. 2.2 - UF2	Net change in number of trees in public land in the municipality	In the 2024-25 financial year, 3,879 trees were planted and 1,658 trees were removed, which means a 2,221 net increase. At the end of the	1.54%	2.90%

		2022/23 financial year, there were 78,476 trees, corresponding toa net increase of 2,221 trees translates to 2.9%		
C.R.P. 2.2 - OSDD1	Number and size of new open space under Parks Close to Home program	Additional Park Close to Home: 14 Frith Street (Yubup) 2,700sqm 260 Sydney Road (Michelle Guglielmo) 570sqm	Additional 6626 sqm	Additional 3270 sqm
C.R.P. 2.2 - OSDD2	Number and area of low biodiversity value areas converted to high biodiversity value areas	JP Fawkner Reserve – 6000 sqm	Additional 4000 sqm	Additional 6000 sqm
C.R.P. 2.2 - OSDD3	Number of new native vegetation plantings in public land by Council	Over 30,000 indigenous tube stock plants.	Additional 20,000 tube stock plants	Additional 30,000 tube stock plants
C.R.P. 2.2 - OSDD4	Number of plants supplied to community groups	1674 plants supplied to schools, greening groups, community gardens and residents.	2500 plants	1674 plants
C.R.P. 2.2 - SBE1	Capacity of water harvesting systems for re-use and irrigation (ML)	Dunstan Reserve 10 ML / year capacity additional, completed construction in 2024/25	No additional ML	10 ML additional in 2025 total of 49 ML of water
C.R.P. 2.2 - SBE2	Area of catchment treated by large-scale water sensitive urban design approaches (sq km)	Delivered a few streetscape raingardens but with smaller impact on the bigger catchment.	2.94 Sq.Km	No material change
C.R.P. 3.1 - SC	Key Council services are reporting high adaptive capacity to continue to support service delivery during heatwaves and storms	The Maternal and Child Health and Immunisation and the Community Venues team will be invited to do the adaptive capacity checklist.	Two units have been assessed with level 3 and 4 on the 5-point adaptation scale.	No change
C.R.P. 3.1 - IRR	Reported incidence of service disruption due to extreme weather such as extreme heat, storms, and other climate events or failure of business continuity plan	A corporate incident reporting system and framework is planned to be developed and rolled out.	There is no formal corporate incident reporting system in place.	The Business Continuity Plan was not activated in the past quarter. There have been service disruption incidents due to extreme weather conditions in the past quarter.
C.R.P. 4.1 - SC	Households are reporting moderate to high adaptive capacity relative to baseline	No further survey responses have been gathered since FY 2023-2024. Complementary qualitative information on the experience of mothers of young children was made available through the RMIT research Towards Climate	Baseline established	No further survey responses. Qualitative information from RMIT research will become available once the report is finalised.

		Resilient Families, funded through the Lord Mayor's Charitable Foundation.		
C.R.P. 4.2 EM	Key Council services provide relevant information and support to community members that are most at-risk to extreme climate events, particularly extreme heat	The Extreme Heat Subplan and Communications Plan requires different services to send messages to the community through different channels.	Information dissemination occurred before and during high heat days - 2024 has had two alerts go out to the community	Two heat health advisories were issued on Jan 3 and November 20, based heat health warnings from Department of Health.
C.R.P. - 5.1 SC	Amount of grant funding secured and/or number of projects co-delivered with NAGA, CASBE, Stormwater Victoria and other networks and universities.	Partners in RMIT successfully received a grant from VicHealth to do further research on the experience of extreme heat of mothers of young children from culturally diverse backgrounds. This project is based on the project Toward heat resilient families in northern Melbourne / Naarm	$3,000 equivalent of in-kind funding secured from DEECA for climate resilience assessments of buildings RMIT secured $38,083 from the Lord Mayor's Charitable Foundation for a project with Merri-bek City Council	RMIT secured funding from VicHealth amounting to $219,000. The project includes Merri-bek City Council, Bendigo City Council and health partners.
C.R.P. 5.1 - SC2	Number of policies adopted with Council advocacy positions	Two major Victorian Government policies are consistent with Council advocacy positions, announced: - all new homes and commercial buildings must be built all-electric, including commercial kitchens. - Changes in minimum rental standards require replacement of electric appliances, electric cooling, insulation, and draughtproofing.		2 policies
C.R.P. 5.1	Number of partnerships established or strengthened with community organisations	The preparation for the DRF proposal on the Resilient Neighbourhood Hub involved the participation of the Merri Food Hub, Yooralla Disability, and other organisations that participate in the Glenroy and Fawkner Service Provider Network. While the grant proposal has not been approved, alternatives to deliver some of the envisioned outcomes are being investigated.	At least 3 community partnerships on climate adaptation	

C.R.P. 5.2 - CDSP	Community organisations such as Neighbourhood Houses and community service providers are reporting actions to improve resilience of community services	A workshop including services in the Glenroy Fawkner Service Provider network was conducted by RMIT for the project Towards Climate Resilient Families. This brought awareness of experiences of families and the roles of different services in extreme heat. Options to work with Neighbourhood Houses to bring community awareness on the power saving bonus and management of bills were discussed.		
C.R.P. 5.2 - ENF	Number of developments that have undergone a Proactive Planning Enforcement audit.	In 2024/25, 90 proactive audits were commenced, of developments currently under construction to ensure compliance with ESD requirements in planning permits. Of note, 62% of the audited sites had non-compliances rectified without it being escalated.	85 non-compliances were identified and voluntary rectified	56 non-compliances were identified and voluntary rectified
C.R.P. 5.3 - CWPD	Number of projects complying with ESD requirements, including measures to reduce climate risk	The Buildings Projects Unit delivered 8 projects with an Environmentally Sustainable Development matrix. Additionally, a full climate risk assessment was completed for the Brunswick Early Years Hub project.		8 construction projects and 1 design project

Council emissions 2024-25

For Council (corporate/operational) emissions, we have adopted a highly ambitious target range of between 80% and 100% reduction by 2030 (precluding offsets, against 2011-12 baseline).

Council is continuing to reduce corporate carbon emissions with the goal of meeting this target range. However, in 2025 Council decided to pause its Carbon Offsets Policy and associated offset purchasing until local, high quality and affordable offset options become available, or Council considers its post-2030 corporate emissions targets. Council will continue to undertake annual corporate carbon reporting, with regular independent external verification to maintain public transparency and accountability. The balance of the offsets budget has been redirected to support direct reduction of corporate carbon emissions.

Council has achieved a 67% reduction in emissions in 2024-25 compared to baseline, using the same reporting boundary as baseline. This has not yet been externally verified and is therefore subject to change. This reduction was achieved through a range of initiatives including purchasing electricity backed by renewable energy certificates (Melbourne Renewable Energy Project), purchase of electric

vehicles, electrification of heating and street lighting upgrades. Most recently Fawkner Leisure Centre was refurbished to be all-electric.

Emissions in 2024-25 were 7,010 tCO2e, an increase of 7% (+467 tCO2e) compared to 2023-24 using the same reporting boundary as baseline. Emissions from gas consumption decreased, largely due to the electrification of Fawkner Leisure Centre. However, emissions from water consumption increased significantly, with warmer conditions requiring more irrigation.

Future projects to reduce carbon emissions include:

- *Electrification of Oak Park Sports and Aquatic Centre (winter 2026)*
- *Installation of electrical transformers at Hadfield Operations Centre (2026/27). These will provide the additional electrical capacity necessary for more electrical vehicle charging infrastructure, facilitating the expansion of Council's electric fleet.*
- *Live monitoring to further improve water consumption at key sites*
- *Continued electrification of small Council sites*

Council aims to improve the coverage of its carbon reporting, and future reporting will include two reporting boundaries. One reporting boundary will match baseline and will be used to monitor performance against our carbon target. A second reporting boundary will expand over time to cover all relevant Scope 3 categories. This approach aims to identify new carbon hotspots and opportunities for further carbon reduction.

Community emissions – 2023-24

In 2021 Council increased our carbon targets ambitions. The updated target for the Merri-bek community is to achieve 75% emissions reduction by 2030 (against 2011-12 baseline), net zero by 2035 and drawdown ('negative emissions') by 2040. As figure 1 below highlights, the latest community emissions profile (2023-24) reflects 30% emissions reduction since the baseline year.

The latest data on community emissions are captured in figure 2 below for financial year 2023–24. There is usually a two-year time lag in the reporting to account for the time when the data sets become available and when they can be collected, analysed, reviewed and then shared. Our major emissions source is electricity consumption, due to the community's scale of population and commercial activity. The second largest source of emissions is gas consumption.

Source: www.snapshotclimate.com.au/locality/australia/victoria/merri-bek/

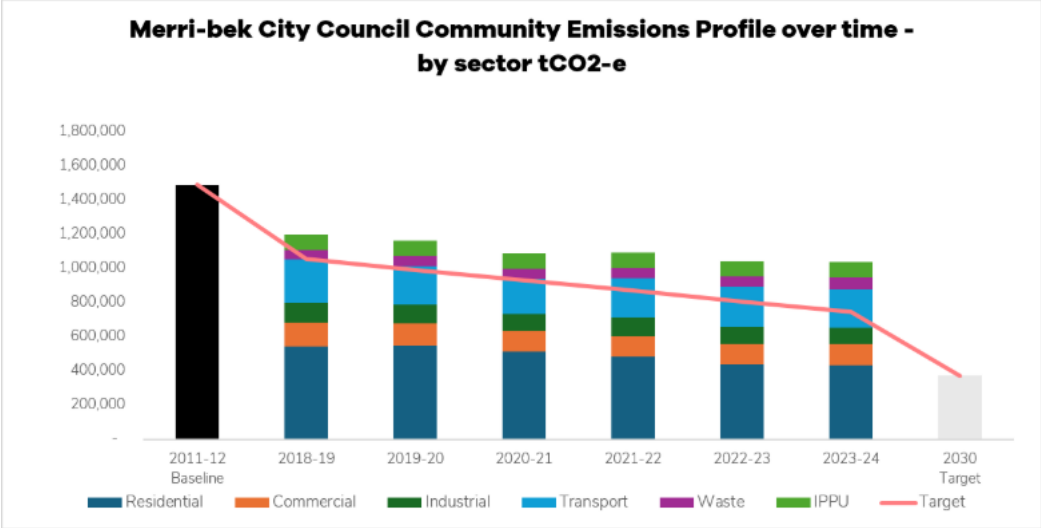


Figure 1. Snapshot tool estimate of 2023–24 Merri-bek community emissions over time compared to baseline.

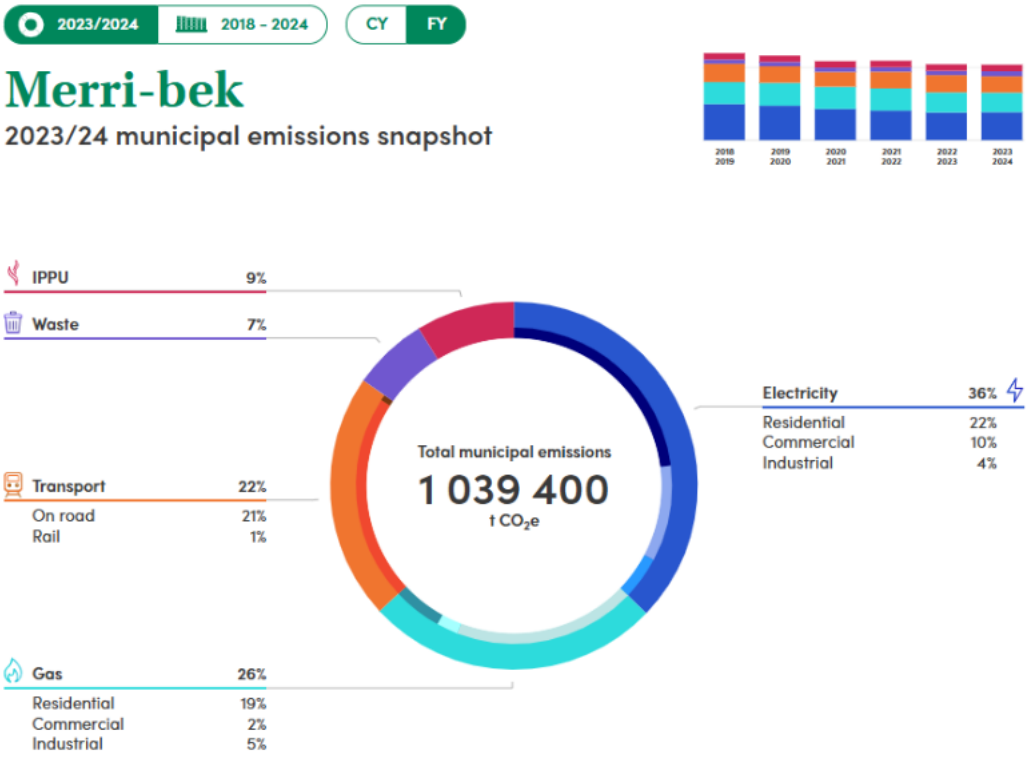


Figure 2: Snapshot tool estimate of 2023-24 Merri-bek community emissions across sources.

Charter of Human Rights and Responsibilities commitment

The Charter of Human Rights and Responsibilities Act 2006 (the Act) sets out the basic rights, freedoms and responsibilities of all people in Victoria.

The charter requires governments, local councils and other public authorities to consider human rights when they:
- *Make laws*
- *Develop policies*
- *Provide services.*

Beyond compliance, Council takes a proactive approach to its commitment to the charter, promoting a culture of human rights across the organisation, primarily through our Human Rights Policy (2016-2026).

Managing Human Rights risk at Council

Council actively manages the medium-rated risk of breaching the Human Rights of workers or community members, particularly under the Act. Key causes include lack of staff awareness, poor consultation, inaccessible infrastructure, and insufficient leadership or complaint processes. Consequences range from legal sanctions and reputational damage to negative impacts on staff and community wellbeing.

To mitigate this risk, Council has implemented a range of effective controls, including policies, plans, training, and inclusive governance structures that embed human rights principles into everyday practice.

Key policies, plans and commitments

- *Merri-bek Human Rights Policy 2016-26*
- *Disability Access and Inclusion Plan 2022-26 (DAIP)*
- *First People's Employment Plan 2022-25*
- *Gender Equality Action Plan 2022-25*
- *LGBTIQA+ Action Plan 2023-2026*
- *Social Cohesion Plan 2020 - 2025*
- *Child Safety and Wellbeing Policy – 2025 – 2029*

- *Child Safe Statement of Commitment*
- *Statement of Commitment to Wurundjeri Woi-wurrung People and Aboriginal and Torres Strait Islander Communities in Merri-bek*
- *Gender Equality Statement of Commitment.*

Training and implementation

- *Human Rights Charter Assessment Training (via Corporate Training Calendar)*
- *Mandatory Human Rights online learning module for staff*
- *Human Rights Implementation Plan and associated action plans*
- *Gender Equity Impact Assessments.*

Advisory and reference groups

Council supports a range of Advisory Committees and Reference Groups that guide the Human Rights Policy and related strategies, with over 120 community members contributing their diverse lived experiences:

Disability Reference Group — 9

Environmental Sustainability and Climate Resilience Advisory Committee — 10

First Peoples Advisory Committee — 9

Gender Equality Reference Group — 7

Health, Wellbeing and Social Inclusion Advisory Committee — 11

LGBTIQA+ Reference Group — 10

Liveability Advisory Committee — 12

Merri-bek Arts Advisory Committee — 10

Older Persons Reference Group — 10

Strategic Transport Reference Group — 12

Arts Advisory Group – 10

Friends of Aileu Community Committee - 10

Human Rights training at Council

Learning and Development program delivers a wide range of training programs aligned with its Human Rights Policy, ensuring staff are well-equipped to uphold and promote human rights in all areas of service and engagement.

Scheduled sessions from the 2025–26 Learning and Development Calendar included:

- *Active Bystander Training*
- *Building Aboriginal Competency Workshop*
- *Children and Young Peoples Engagement*
- *Disability Inclusion*
- *Gender Affirmation Training for Managers*
- *Gender Equity Essentials*
- *Indigenous Cultural Awareness*
- *Introduction to Gender and Sexuality Training 101*
- *Thriving at work when you're Neurodivergent*
- *Understanding Neurodivergence when you're Neurotypical*

Online modules available through the Litmos learning system:

- *Aboriginal and Torres Strait Islander Cultural Safety*
- *Charter of Human Rights and Responsibilities*
- *Compliance Essentials – Anti-discrimination and Equal Opportunity*
- *Compliance Essentials – Sexual Harassment Prevention*
- *Compliance Essentials – Workplace Bullying*
- *Creating Value Through Diversity and Inclusion*
- *Cultural Competence Programs*
- *Cultural Safety Program*
- *Disability Awareness in the Workplace*
- *Equal Employment Opportunity Training*
- *Family Violence Awareness – A Workplace Issue*
- *Keeping Children and Young People Safe from Harm and Abuse*
- *LGBTIQ+ Inclusion in the Workplace*
- *Unconscious Bias*
- *Victorian Child Safe Standards – We All Have a Role to Play*

We continue to convene six local service provider and community networks to support the capacity, reach and good governance of community organisations that target priority groups, including:

- *Multicultural Settlement Services Network*
- *Fawkner and Glenroy Services Provider Networks*
- *Merri-bek Disability Service Provider Network*

- *Family Violence Network*
- *Hume Merri-bek Volunteer Network*
- *Merri-bek LGBTIQA+ Service Provider Network.*

New or revised policies, strategies, plans and programs considered human rights in line with charter responsibilities, and gender equality and intersectionality in line with the Gender Equality Act 2020.

A key goal of our human rights policy is to advance inclusion, social cohesion and respect in the community. We held celebratory and awareness-raising events for significant dates including: International Women's Day, Refugee Week, Cultural Diversity Week, International Day Against Homophobia, Biphobia, and Transphobia (IDAHOBIT), Reconciliation Week, NAIDOC, 16 Days of Activism against Gender-Based Violence and International Day for People with a Disability.

The Merri-bek Interfaith Network brought people from different faiths together to build understanding and connection. Members took part in World Environment Day in Fawkner, ran a Places of Worship bus tour, and organised a Peace Pole planting for World Interfaith Harmony Week. These activities helped people learn from each other and build stronger community relationships.

Social cohesion

One key achievement of the Social Cohesion Plan was the Women in Small Business Empowerment project in Fawkner, delivered with SisterWorks. Co-designed with local women, it supported 12 women from diverse backgrounds to build skills, confidence, and connections to grow their business ideas, while providing a supportive space to share experiences and overcome barriers. Free childcare and interpreting made the program more accessible.

This year the Democracy Lab engaged 23 Merri-bek participants across eight sessions (four online, four in person), creating a practical space to explore democratic participation, share ideas, and build confidence, skills, and connections for community involvement.

In May 2026, 15 women graduated from the Go Girls Foundation program at Glenroy Hub. The program helped them build confidence, practical skills, and independence, supporting their path to employment through workshops, coaching, and community support.

The Asylum Seeker Welcome Centre (ASWC) in Brunswick received funding to work with a consumer led Advisory Group and hosted Refugee Week Party in June 2026 .

The Merri-bek Interfaith Network brought people from different faiths together to build understanding and connection. Members took part in World Environment Day in Fawkner, ran a Places of Worship bus tour, and organised a Peace Pole planting for World Interfaith Harmony Week. These activities helped people learn from each other and build stronger community relationships.

In 2025/26, the Hume Merri-bek Anti-Racism Support Network was established to coordinate anti-racism support in Hume and Merri-bek, with objectives to raise awareness of racism and discrimination and their impacts, build capacity among community organisations, groups, faith groups and leaders to identify and respond to racism and link people to support, and collect local data to inform advocacy and prevention.

With 17 local organisations represented, the network held its first regular meetings in early 2026. It also hosted a Community Workshop on 12 May 2026, attended by around 20 people, using a "Tree of Life" creative consultation to map community members' lived experiences and identify priorities for addressing racism.

Merri-bek and Hume Councils continued to distribute the translated Anti-racism Support Booklets. The network held two training sessions for staff, service providers and frontline community centre workers hosted by Hume Council and Glenroy Neighbourhood House over 4 workshops reaching 50 people.

The Merri-bek Multicultural and Settlement Network met five times, bringing together settlement services, welfare agencies, government departments and Council to share information and coordinate support for multicultural communities.
In August 2025 it heard about a client-led approach to service delivery from the Asylum Seekers Welcome Centre and about the Settlement Engagement and Transition Support programme for people arriving from Gaza.
The October 2025 meeting focused on housing challenges and opportunities for multicultural communities, with a presentation from VincentCare and updates from the Department of Home Affairs and Services Australia.
In December 2025 the network considered Aged Care reforms and their impact on multicultural communities, including the new Support at Home programme, changes to Home Care Packages, and Council services for older residents. The February 2026 meeting reviewed member survey results and set tentative priorities for the year ahead and the May 2026 meeting discussed the Merri-bek Human Rights Policy and related plans, including how they are being evaluated and what is planned next and stage of policy development.

First Nations engagement and cultural consultation

Council hosted a successful 26 January 2026 Day of Mourning ceremony at Coburg Civic Centre, attended by more than 300 community members. The event provided space for truth-telling, reflection, and recognition of the ongoing impacts of colonisation.

Merri-bek Libraries hosted more than 50 community members at a Treaty Information Session at Brunswick Library on 18 March 2026, delivered by the First Peoples' Assembly of Victoria. An Aboriginal Health Expo was also held at Glenroy Hub on 15 April 2026

Council ran an Expression of Interest process for all advisory committees in 2025. The new members of the First Peoples Advisory Committee first met informally in December 2025 and then met formally three times in the first half of 2026, selecting a new community Co-Chair after the previous Co-Chair stepped back.

Across these meetings the committee received an induction on Council's structure and budget cycle, and heard from officers on procurement support for First Peoples suppliers, the First Peoples Strategy, and partnerships with the Wurundjeri Woi-wurrung Cultural Heritage Aboriginal Corporation and Aboriginal Housing Victoria. Members discussed expanding the local First Peoples business directory to include sole traders, procurement targets, clearer data on Aboriginal business engagement, and barriers Elders face accessing My Aged Care.

Ballerrt Mooroop was a recurring focus: members were told the land title cannot be transferred until rezoning is finalised and that the current lease expires in October 2026, and the committee recommended Council set aside any available 2026-27 budget surplus towards infrastructure at the site, reaffirming the June 2025 Council resolution.

Council also continued its monthly consultations with the Wurundjeri Woi-wurrung Elders as Traditional Owners, hosting five online meetings and supporting three in-person walk-on-Country consultations.

Topics included the Community Engagement Policy, waterway protection and dog walking in Merri-bek, the draft consultation procedure for Traditional Owners and the First Peoples Advisory Committee, the naming of the Harding Street Bridge, the Places for People Plan and streetscape improvements to Post Office Place in Glenroy, and harmful community narratives around Treaty and reconciliation.

Council also continued to increase its spend with First Nations Businesses in 2025-26, with a total spend of $1,239,144 (including GST) across 38 suppliers. This is an increase of $303,373 (24%) and an increase of 13 suppliers (34%) compared to the prior year.

Ballerrt Mooroop site

On December 15 2025, the State Government announced their intention to transfer the title of the remaining land of the Ballerrt Mooroop site to the Wurundjeri Woi-wurrung Cultural Heritage Aboriginal Corporation. This is a significant and long-anticipated announcement marking an important step in cultural recognition and self-determination.

Council supported Wurundjeri Woi-wurrung to host the Ballerrt Mooroop Community Day in Glenroy on 24 May 2026, celebrating the commitment to return the site to the Wurundjeri Woi-wurrung people.

The day commenced with a Welcome to Country and a smoking ceremony, setting a respectful and meaningful tone for the celebrations. Attendees were invited to listen to a panel discussion featuring Wurundjeri leaders, who shared insights into the cultural and historical importance of the site including potential future uses of the site. The program also included a dance workshop led by the Djirri Djirri Dance Group, along with a variety of community stalls, educational displays, and engaging children's activities, creating a vibrant and inclusive atmosphere for all who attended.

Gender equality and family violence prevention

Implementation of Gender Equity Impact Assessments (GEIAs) this year continued its focus on addressing the recommendations from the external review of Council's process and templates around the five action areas of GEIA template and guidance, Embedding into organisational processes. Governance and accountability. Education and capacity building and Communication and Promotion.

Monthly GEIA Circles for project leads to discuss their initiatives and the needs of Human Rights Policy priority groups with staff across the organisation are improving collaboration and accountability.

Examples of collaborations with community partners included three Community Forums focused on gender equality and family violence prevention that are informing further Council actions.

The Voices for Change Forum on 27 November 2025, supported by Respect Victoria as part of the 16 Days of Activism. brought together community members and leaders from our diverse community, councillors and dedicated Council staff to imagine a future without gendered violence and explore what we can do now to work towards this future.

The Women's Safety Forum on 12 February 2026 highlighted the need for a safe space for community members, people with lived experience and professionals from Victoria Police, Northern Community Legal Centre, Sisters4Sisters and No To Violence/ Men's Referral Service to share experiences and discuss how we can better support women, children and families to stay safe.

The Balance the Scales Event on 26 March was an opportunity to highlight the leadership and crucial support services provided by some of Council's community partners (Working Women 's Centre Victoria, Women's Health in the North and WIRE Support Service) around women's rights in key areas, such as health and reproductive health, employment and financial independence

LGBTIQA+ communities

Merri-bek remains committed to supporting our diverse LGBTIQA+ communities by reducing discrimination, celebrating strengths and advocating for positive change. This year saw the completion of Council's first LGBTIQA+ action plan (2023-2026) and associated activities. Many LGBTIQA+ programs have become business as usual across the organisation representing the success of the plan. Ensuring the rights of LGBTIQA+ people remain a core function of Merri-bek as demonstrated by the range of activities throughout the last year.

A significant piece of work in the LGBTIQA+ space over the year was the completion of two large scale public celebrations of Merri-bek's LGBTIQA+ communities. The Pride Pathway and Glenroy Hub mural both celebrate the historic, social and cultural impacts that LGBTIQA+ people have in Merri-bek. The Pride Pathway, features a largescale intersex inclusive progressive pride flag painted on the footpath on Sydney Road Brunswick. The Glenroy Hub mural by Marco Pennacchia offers a chance of quite reflection, while also being a visible celebration of the local LGBTIQA+ communities in the local context. These projects offered a catalyst for other programs in the space including partnering with Merri Food Hub to hold an IDAHOBIT event in Fawkner for the first time. This saw around 40 people attend a community talk from Transgender Victoria and morning tea. It offered a chance for Fawkner locals to celebrate local LGBTIQA+ communities and allies to learn more. These projects lay the foundation for Merri-bek's future LGBTIQA+ work across all of the municipality.

Building partnerships with local LGBTIQA+ organisations remained a priority throughout the year. This has included with Transgender Victoria, Many Coloured Sky and Our Point 3. Many LGBTIQA+ organisations remain under resourced, under significant political pressure and

logistical challenges. Merri-bek has supported these groups through grants, venues and in-kind resources.

Many Coloured Sky completed their commissioned research project into service gaps for LGBTIQA+ people from refugee, asylum and migrant backgrounds. The final report includes a range of key themes and valuable recommendations from education, housing and social inclusion for Council to implement. Our local LGBTIQA+ service providers remain connected through our service provider network which meet twice over the year. Partnerships with organisations and service providers will remain important as funding changes and political discourse continues to impact service delivery within the sector.

Global political narratives have continued to impact local LGBTIQA+ communities and Council's advocacy role has been important to ensuring the voices of LGBTIQA+ people are heard. Merri-bek contributed a submission to Victorian inquiry into anti-LGBTIQA+ hate crimes. This submission detailed instances of anti-LGBTIQA+ activities that have impacted the organisation and our local communities. The submission was completed with support from Thorne Harbour Health who provided additional recommendations. Rising transphobia and transmisogyny remain a concern and Merri-bek has been a keen supporter of actions to eliminate this from our communities. Working with Women's Health in North, Merri-bek publicly endorsed the Building a Respectful Community Partnership's Trans and Gender Diverse Inclusion Position Statement. The Statement affirms that efforts to prevent gender-based violence must include trans and gender-diverse individuals and communities.

Throughout the year Merri-bek continues to demonstrate its ongoing LGBTIQA+ programs in our leading library service, children's events and arts programming. Council's new LGBTIQA+ reference group was also recruited and commenced providing advice to the organisation. These ongoing programs are now central to the organisation and provide spaces for LGBTIQA+ people to connect, build capacity and contribute to Council decision making.

Merri-bek's LGBTIQA+ population is diverse, large and present across all communities in Merri-bek. As Council embarks on the planning of our next LGBTIQA+ plan, we will aim to continue to support capacity building, partnerships and opportunities for social connection. Merri-bek is proud of our large LGBTIQA+ population and remains committed to supporting them into the future.

Older people and communities

Council made strong progress in all areas of the Living and Ageing Well Implementation Plan (2025 to 2029), delivering a wide range of initiatives that promoted safety, wellbeing and social participation and connection.
A major achievement was the first stage of 'Bolder', an anti-ageism initiative using art and storytelling to challenge harmful ageist stereotypes that contribute to mistreatment and abuse of older people. Older community members were photographed and interviewed, with their stories shared through exhibitions, online platforms, public space projections and billposters. This creative approach elevated older voices and broadened understanding of ageing, especially amongst staff. In response to feedback, this campaign will deliver its second stage in the 2026-27 financial year, expanding its reach.

Council also partnered with Seniors Rights Victoria to deliver an engaging ageism and Elder abuse awareness session for community members for World Elder Abuse Awareness Day. Council developed and distributed the Living and Ageing Well Community Directory, with details on how to navigate local services and opportunities for older residents. This project responded to needs identified by community members and staff. This free resource is available in print and digital form, and has become a valued tool for older people, carers and the broader community.

Rates of dementia in Merri-bek are expected to increase significantly in the future. In partnership with Holstep Health, Council delivered information sessions and training with community members and staff about dementia, and how to support people with dementia and carers. These sessions were very well-received by staff and highlighted the need for more capacity-building initiatives. This will continue to be a priority under the Living and Ageing Well Implementation Plan.

Council progressed its objectives for our open spaces to be enjoyed by people of all ages and physical abilities, as well as creating physical exercise opportunities. Council teams hosted guided park walks for older adults, promoting accessible trails and encouraging older adults to explore Merri-bek's parks and waterways. This led to positive community outcomes, with older people taking the lead in organising Merri-bek walking groups in Northern Merri-bek as a result.

Council recruited and established a new Older Persons Reference Group of 10 community members with diverse lived experiences of ageing, who commenced an exciting new term, with insights to continue the legacy of our first reference group. Council continues to create opportunities to elevate the voice of older people including our ongoing Seniors Network meetings and linking community groups and individuals with each other and Council.

Friends of Aileu Community Committee

The Friends of Aileu Community Committee is a joint working group between Merri-bek City Council and Hume City Council, which helps to inform the two councils on their friendship relationship with their communities and the municipality and people of Aileu, Timor-Leste.

This relationship was established in the year 2000, in response to a call from East Timor's resistance leadership for local government and community partnerships to assist in the re-building of East Timor following the end of the Indonesian occupation and the destruction accompanying the departure of their military and militia.

The friendship relationship involves Council, local people and organisations sharing knowledge, skills and resources with Aileu and providing support for community development initiatives of Aileu and its community and is founded on the 2 councils and their communities' commitment to uphold human rights and support local democracy and locally led decision making.

The relationship was renewed in July 2025 with the signing of an updated Friendship Agreement and its value and achievements were recognised with the award by the President of Timor-Leste of the Medal Order of Timor-Leste to the Friends of Aileu and 16 other friendship groups in August 2025.

Mayoral Taskforce Supporting People Seeking Asylum

In 2025-26, the Mayoral and Councillor Taskforce Supporting People Seeking Asylum continued its national advocacy through the Back Your Neighbour campaign, backed by close to 50 councils and around 90 community organisations across Victoria, New South Wales, Western Australia and Tasmania. The campaign calls on the Federal Government for a pathway to permanent status, fair work rights, and access to essential services for people seeking asylum. During the year, 20,000 people who have lived in our communities for more than a decade gained permanent residency, and free legal help was made available to others. The Taskforce Chair, the Mayor of Greater Dandenong, noted, 750 people are still living with uncertainty, and the Taskforce kept calling on councils to back permanent protection for them. A key highlight was the delegation to Canberra in June 2026, where mayors and councillors met Federal MPs, ran a stand at the ALGA National General Assembly and marked eight years of the Taskforce, joined by two advocates with lived experience. The year also included the Palm Sunday 2026 event in Melbourne and Refugee Week activities across member councils.

Merri-bek is a proud Executive Member of the Taskforce and took an active part in its work throughout the year. Mayor Natalie Abboud helped to plan advocacy initiatives and and attended the National General Assembly in Canberra to call for fairer refugee policies. For the 2026 Refugee Week, Merri-bek supported the Brunswick Asylum Seeker Welcome Centre's celebration and hosted its own event to welcome people seeking asylum.

People with disability

Our commitment to advancing disability access and inclusion in 2025-26 was demonstrated through multiple activities across 5 key areas in Merri-bek's Disability Access and Inclusion Plan 2022-26. Please refer to page ## for more information.

People experiencing homelessness

In 2025-26, we built on our previous years' commitment to support people experiencing homelessness by continuing the Merri-bek Zero project, developing stronger partnerships between local organisations to address homelessness in the municipality.

We continued to fund the Assertive Outreach program, which received over 150 referrals in 2025-26, with number of referrals climbing as the service becomes more widely known in the community. The assertive outreach workers collaborate with local services such as CIS Merri-bek, VincentCare and other community organisations to provide pathways to secure housing for people sleeping rough. The number of people experiencing homelessness and rough sleeping in Merri-bek continues to rise as demand for services and housing far outstrips capacity and availability.

As part of delivering on the Homelessness Action Plan, we partnered with MOSS (Merri Outreach Support Service) and VincentCare to deliver training for Merri-bek staff on understanding and supporting people experiencing homelessness in the municipality. Panel discussions with homelessness lived experience advisors from Council to Homeless Persons and local services were held to raise awareness about the issue over Homelessness Week in 2025.

Community safety

This year Council has strengthened its community safety approach by better supporting existing safety related initiatives and developing new partnerships to support local responses to safety matters.

The Merri-bek Hotspots meetings have been remodelled and convenes on a fortnightly basis. The meeting is attended by key internal and external stakeholders, including Victoria Police, MOSS, VincentCare, Launch Housing, Street Cleansing, Open Space Maintenance and Local

Laws. The group meets to coordinate human centred responses to "hotspots" where rough sleeping, amenity and safety concerns converge.

Council hosted the Merri-bek Neighbourhood Policing Forum in April 2026, providing space and opportunity for Victoria Police to engage with the local community on safety issues. The forum was attended by more than approximately 50 people and resulted in constructive discussions between Victoria Police and community members, creating a shared understanding about safety priorities, operational challenges for Police and opportunities.

The Glenroy Safety Meeting convened in May 2026 with Council facilitating discussions and collaboration between community groups, traders, Victoria Police, State Government representatives and Council to address hyperlocal safety issues. The group will continue to meet on a regular basis.

Food Equity and Security

Council recognises access to healthy, safe affordable culturally relevant food as a significant equity issue. Council is committed to a holistic approach to food security by identifying the common gaps and needs across community-led organisations and implementing a collective response to maximise the impact and benefit for food insecure communities.
Council's 3-year (2024-26) funding and service agreement with CIS Merri-bek to support and strengthen the Food and Material Relief network has been renewed for another 3 years in 2026/27. Council secured a 3.5 year VicHealth grant (2025-2028) which includes a part - time Co-ordinator, to deliver the Merri-bek Community Food Alliance. Merri-bek Council is partnered with community-led organisations Merri Food Hub, Open Table, Fawkner Food Bowls, and CIS Merri-bek to expand on existing food security initiatives and activities targeting the specific food security needs of Merri-bek's diverse community.

Disability access and inclusion plan

Merri-bek Council's Disability Access and Inclusion Plan outlines our commitment to eliminate disability discrimination and make our city more accessible and inclusive of people with disabilities. During 2025-2026, we implemented the following actions which are aligned with the five key areas of the Disability Access and Inclusion Plan 2022-26.

Equal access to all areas of community life

- Completed major accessibility upgrades at Northwest Kindergarten, Rose Street, Brunswick.
- Completed major pedestrian accessibility upgrades and introduced shared zones on Albert Street and Victoria Street in Brunswick East.
- Installed entrance ramp at Coburg Basketball Stadium.

- *Installed ramp at Glencairn Tennis Club to make courts 2 and 3 accessible.*
- *Delivered all projects scheduled for the kerb ramp renewal project.*
- *Developed accessibility checklist for electric vehicle charging stations to support the installation of accessible charging stations.*
- *Trialled changes to planning permit applications to have conditional requirements for improved disability access. Exploring implementing the changes in the trial.*
- *Reviewed and implemented new hearing loop system at Coburg library.*
- *Reviewed Accessible Communications Policy.*
- *Implemented fourth year of the Arts Merri-bek Disability Access and Inclusion Plan 2022-26.*

Employment, education and economic security

- *Delivered multiple disability related training to council staff, including: 'Introduction to Universal Design', 'Understanding neurodivergence when you're neurotypical', 'Thriving at work when you're neurodivergent', 'Neurodiversity at work', 'Learn basic Auslan', 'Mental health and crisis support', 'Mental health awareness', and 'Disability inclusion'.*
- *Promoted council job advertisements to local Disability Employment Services.*
- *Renewed council's commitment to deliver a disability-specific work experience program – Integrated Practical Placement (IPP) program.*

Inclusion and participation in the community

- *Hosted a social dance event, 'Black & White', at Coburg Town Hall, in collaboration with Holstep Health, for over 150 residents of Supported Residential Services (SRSs).*
- *Hosted multiple events for International Day of People with Disability, including major event at Glenroy Hub with over 100 people with disabilities in attendance.*
- *Hosted multiple Come and Try sporting events, including walking football and modified cricket.*
- *Worked with Sport4All to build sporting clubs' disability awareness and confidence to boost sport participation of people with disabilities. Sport4All staff member was based at Council.*
- *Delivered a year-long free music-making and art-making program for people with disabilities in collaboration with 'Out Hear Art Collective'.*
- *Hosted multiple inclusive Storytime sessions at Merri-bek's libraries with a disability focus.*
- *Delivered fourth consecutive year of 'The Art Connection' program. This is a free art program at Coburg library for people with disabilities.*
- *Supported multiple community organisations to apply for council's community grants to fund major infrastructure projects that improve the accessibility.*
- *Convened the Merri-bek Disability Reference Group.*
- *Convened the Merri-bek Disability Service Provider Network.*
- *Chaired the Northern Metro Local Government Disability Planners' Network.*

- *Leadership committee member of the Victorian Local Government Disability Planners Network.*

Changing attitudes and practices that lead to discrimination

- *Adopted the Hidden Disabilities Sunflower Program at council's customer service centres, Aquatic & leisure centres and libraries. Provided free Sunflower merchandise at these locations all year round.*
- *Provided advice and responded to more than 450 internal and external enquiries and complaints relating to disability.*
- *'Communication Access' accreditation was renewed for the Customer Service team.*
- *Advocated for several human rights issues for people with disabilities including: increasing wages for people with disabilities in sheltered workshops; increasing disability awareness among building surveyors and building designers; better treatment of neurodivergent people in assessment, health and education settings; equal access to public transport.*
- *Supported community-led advocacy for accessible tram stops along Sydney Road through public rallies, petitions, public notices, promotional resources and media representation.*
- *Made changes to Council's Procurement Policy to exclude procuring from Australian Disability Enterprises (ADEs) who pay staff with disabilities sub-minimum wages.*
- *Convened regular staff working group meetings – The LAB – with the sole purpose of identifying, reviewing and removing physical access barriers in Merri-bek.*
- *All major policies and strategies reviewed in 2024-25 have incorporated access and inclusion as main priorities.*
- *Celebrated the winner and nominees for outstanding contributions to disability inclusion at Council's Community Awards.*
- *Hosted 'Accessible Cities' forum for council's planning teams. Panellists were made up of local residents with disabilities who provided their lived experience of navigating accessibility barriers in Merri-bek.*

Supporting health, wellbeing and safety

- *Provided regular in-home and community support services for over 150 residents with disabilities under the age of 65. The services included personal care, general home care, assisted shopping, respite, delivered meals, community transport and social support groups.*
- *More than 70 unpaid carers accessed council's Support for Carers program, which offers a range of support services for people who provide unpaid care for a loved one.*
- *Reviewed Council's emergency management procedures for people with disability and are looking to implement best practise framework known as person-centred emergency preparedness (P-CEP).*

A plain English guide to the Financial Report

We are committed to accountability and developed this guide to help you read and understand the Financial Report.

Our report complies with:

- *Australian Accounting Standards*
- *other authoritative pronouncements of the Australian Accounting Standards Board*
- *the Local Government Act 2020 (the Act)*
- *the Local Government (Planning and Reporting) Regulations 2020 (the regulations).*

Some readers may not be familiar with terms required by the standards as we are a part of the public sector. Some of the terms used in private-sector company reports are not suitable for the public sector.

What is in the Annual Financial Report?

The report has two main sections – the financial statements and the notes.

There are 5 statements and 10 notes, which are:

- *prepared by our staff*
- *audited by the Victorian Auditor-General*
- *examined by our Audit Committee.*

Council approves in principle the Annual Financial Report and authorises its certification. The 5 statements are in the first few pages of the report including:

- *comprehensive income statement*
- *balance sheet*
- *statement of changes in equity*
- *statement of cash flows*
- *statement of capital works.*

The notes detail our accounting policies, and the make-up of values contained in the statements.

Comprehensive income statement

The comprehensive income statement shows:

- *the sources of our revenue by income category*
- *the expenses incurred in running Council during the year.*

The expenses relate only to Council operations. They do not include the cost associated with the purchase or building of assets. While asset-purchase costs are not included in the expenses, there is a line item for depreciation. Depreciation is a non-cash transaction. It represents the value of an asset decreasing over time due to wear and tear and becoming out-of-date.

The key figure to look at is the annual surplus or deficit. The accounting surplus or deficit is the total revenue less the total expenses. While Council may be generating a healthy accounting surplus, this is used to fund other items in our operations. This includes loan principal repayments, transfers to reserves to fund future projects and rates-funded projects in the capital works program.

Balance sheet

The balance sheet is a snapshot of the financial position as at 30 June. It shows what we own as assets and what we owe as liabilities. Towards the bottom of the balance sheet is a line showing net assets. This is the net worth of Council, which has been built up over many years.

The assets and liabilities are separated into current and non-current. Current means those assets or liabilities that will fall due in the next 12 months.

Current and non-current assets

- *Cash and other financial assets include cash and investments. That is, cash held in the bank and in petty cash, and our investments.*
- *Receivables are monies owed to us by ratepayers and others.*
- *Investment property represents the value of property owned by Council as investment.*
- *Property, infrastructure, plant, and equipment is the largest component of our worth. It represents the value of all the assets held by Council. This includes land, buildings, roads, footpaths, shared paths, drains, vehicles, equipment, and parks, built up over many years.*
- *Right of use assets shows Council's right to use assets over the course of a lease.*

Current and non-current liabilities

- Payables are those who we owed money to as at 30 June.
- Provisions include accrued long service and annual leave owed to employees.
- Trust funds represent money held in trust by Council.
- Interest-bearing liabilities represent our outstanding borrowings.
- Unearned income represents money received for goods and services not yet provided.

Net assets

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June.

Total equity

This always equals net assets. It is made up of the following components:

- asset revaluation reserve is the total of all post-acquisition fair market value changes for non-current assets
- other reserves are allocations of funds that have been set aside and act as a future funding source for specific purposes:
    - these reserve funds do not have bank accounts of their own but are a theoretical split up of cash that Council has on hand for a future identified need or obligation
    - our reserves are broken up into two categories – restricted and non-restricted
- accumulated surplus is the value of all surpluses and deficits accumulated over time.

Statement of changes in equity

The statement of changes in equity summarises the transactions relating to the equity over the financial year. This statement shows the values of such changes and how these changes arose.

The main reasons for a change in equity stem from:

- a surplus or deficit from operations for the year
- the transfer of money to reserves and the use of money from our reserves
- revaluation of the assets, which are undertaken cyclically based on condition assessment and fair market value.

Statement of cash flows

The cash flow statement summarises our cash payments and cash received for the year. The values may differ from those shown in the income statement as it is prepared on a cash accounting basis. The cash flow statement includes the total value (including Goods and Services Tax (GST)). The income statement is prepared on an accrual basis and is excluding GST.

Our cash arises from, and is used in three main areas:

- *cash flows from operating activities:*
    - *receipts – all cash received into our bank account from ratepayers and others who owed money to us. Receipts can include grant payments, fees and fines or interest earnings from our cash investments*
    - *payments – all cash paid by us from our bank account to staff, creditors, and other persons*
- *cash flows from investing activities:*
    - *this section shows the cash invested in the creation or purchase of property, infrastructure, plant, and equipment assets. It also includes the cash received from the sale of these assets*
- *cash flows from financing activities:*
    - *this is where the receipt and repayment of borrowed funds are recorded.*

The bottom line of the cash flow statement states the cash held at the end of the financial year. This shows our capacity to meet cash debts and other liabilities.

Statement of capital works

The statement of capital works details all amounts expended by Council on capital works. The statement classifies the expenditure in line with our asset classes.

It categorises capital works expenditure into:

- *renewal of assets*
- *upgrading of assets*
- *expansion of assets*
- *creating new assets.*

Each of these categories has a different impact on our future costs.

Notes to the accounts

The notes are a very important and informative section of the report. We have given details of our accounting policies to help you understand how the values shown in the statements are established. We have described these throughout the notes as relevant.

The notes also give details behind many of the summary figures in the statements. The note numbers are shown beside the relevant items in the comprehensive income statement, balance sheet, statement of cash flows and statement of capital works.

Where we wish to disclose other information, which cannot be incorporated into the statements, we have shown it in the notes.

Notes include:

- *the breakdown of expenses, revenues, reserves, and other assets*
- *contingent liabilities*
- *transactions with persons related to Council.*

The notes should be read at the same time as, and together with, the other parts of the Financial Statements to get a clear picture of the accounts.

Statements by Principal Accounting Officer and Councillors

The certification of the Principal Accounting Officer is made by the person responsible for the financial management of Council that, in her opinion, the financial statements have met all the statutory and professional reporting requirements.

The certification of Councillors is made by two councillors, the Chief Financial Officer and the Chief Executive Officer, on behalf of Council that, in their opinion, the financial statements present fairly the financial transactions of Council.

Auditor General's report

The independent audit report provides you with an external and independent opinion on the financial statements. It confirms the financial report is prepared in accordance with relevant legislation and professional standards, and it represents a fair picture of our financial affairs.

Our main office

90 Bell Street, Coburg

External auditor

Auditor-General of Victoria

Internal auditor

Crowe Australasia

Solicitors

Various

Bankers

Westpac Banking Corporation

Website address

merri-bek.vic.gov.au

Merri-bek City Council

ANNUAL FINANCIAL REPORT

for the year ended 30 June 2026

Merri-bek City Council

Annual Financial Report

for the year ended 30 June 2026

Contents Page

Certification of the Financial Statements 3

Victorian Auditor-General's Office Report 4

Financial Statements:

Comprehensive Income Statement 6
Balance Sheet 7
Statement of Changes in Equity 8
Statement of Cash Flows 9
Statement of Capital Works 10

Notes to the Financial Statements

Note 1 Overview 11
Note 2 Analysis of our results 13
2.1 Performance against budget 13
2.2 Analysis of Council results by program 17
Note 3 Funding for the delivery of our services 18
3.1 Rates and charges 18
3.2 Statutory fees and fines 18
3.3 User fees 18
3.4 Funding from other levels of government 18
3.5 Contributions 21
3.6 Net loss on disposal of property, infrastructure, plant and equipment and non-current assets held for sale 21
3.7 Other income 21
Note 4 The cost of delivering services 22
4.1 Employee costs 22
4.2 Materials and services 23
4.3 Depreciation 23
4.4 Allowance for impairment losses 24
4.5 Other expenses 24
Note 5 Investing in and financing our operations 25
5.1 Financial assets 25
5.2 Payables, trust funds and deposits and contract and other liabilities 27
5.3 Interest-bearing liabilities 29
5.4 Provisions 30
5.5 Financing arrangements 31
5.6 Commitments 32
Note 6 Assets we manage 34
6.1 Current assets classified as held for sale 34
6.2 Property, infrastructure, plant and equipment 35
6.3 Investment property 43
Note 7 People and relationships 44
7.1 Council and key management remuneration 44

continued on next page ...

Merri-bek City Council

Annual Financial Report

for the year ended 30 June 2026

Contents

		Page
	7.2 Related party disclosure	48
Note 8	Managing uncertainties	49
	8.1 Contingent assets and liabilities	49
	8.2 Australian Accounting Standards issued but not yet effective	49
	8.3 Financial instruments	49
	8.4 Fair value measurement	51
	8.5 Events occurring after balance date	52
Note 9	Other matters	53
	9.1 Reserves	53
	9.2 Reconciliation of cash flows from operating activities to surplus/(deficit)	56
Note 10	Changes in accounting policies	57

Content Overview

These financial statements are General Purpose Financial Statements and cover the consolidated operations for Merri-bek City Council.

All figures presented in these financial statements are presented in Australian currency.

These financial statements were approved in principle by the Council on Wednesday, 9 September 2026.

Council has the power to amend and reissue these financial statements.

Merri-bek City Council

Annual Financial Report

for the year ended 30 June 2026

Certification of the Financial Statements

In my opinion, the accompanying financial statements have been prepared in accordance with the *Local Government Act 2020*, the *Local Government (Planning and Reporting) Regulations 2020*, the Australian Accounting Standards and other mandatory professional reporting requirements.



Jemma Wightman
Chief Financial Officer
Dated: 10/09/2026
Coburg, VIC

In our opinion, the accompanying financial statements present fairly the financial transactions of the Merri-bek City Council for the year ended 30 June 2026 and the financial position of the Council as at that date.

At the date of signing, we are not aware of any circumstances which would render any particulars in the financial statements to be misleading or inaccurate.

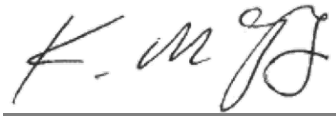
We have been authorised by the Council and by the *Local Government (Planning and Reporting) Regulations 2020* to certify the financial statements in their final form.



Nat Abboud
Mayor
Dated: 10 / 09 / 2026
Coburg, VIC



Helen Davidson
Deputy Mayor
Dated: 10 / 09 / 2026
Coburg, VIC



Kate McCaughey
Chief Executive Officer
Dated: 10 / 09 / 2026
Coburg, VIC

Independent Auditor's Report

Victorian Auditor-General's Office

To the Councillors of Merri-bek City Council

Opinion	I have audited the financial report of Merri-bek City Council (the council) which comprises the: • balance sheet as at 30 June 2026 • comprehensive income statement for the year then ended • statement of changes in equity for the year then ended • statement of cash flows for the year then ended • statement of capital works for the year then ended • notes to the financial statements, including material accounting policy information • certification of the financial statements. In my opinion the financial report presents fairly, in all material respects, the financial position of the council as at 30 June 2026 and their financial performance and cash flows for the year then ended in accordance with the financial reporting requirements of Part 4 of the *Local Government Act 2020*, the Local Government (Planning and Reporting) Regulations 2020 and applicable Australian Accounting Standards.
Basis for Opinion	I have conducted my audit in accordance with the *Audit Act 1994* which incorporates the Australian Auditing Standards. I further describe my responsibilities under that Act and those standards in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. My independence is established by the *Constitution Act 1975*. My staff and I are independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Victoria. My staff and I have also fulfilled our other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.
Councillors' responsibilities for the financial report	The Councillors are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error. In preparing the financial report, the Councillors are responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless it is inappropriate to do so.

Auditor's responsibilities for the audit of the financial report

As required by the *Audit Act 1994*, my responsibility is to express an opinion on the financial report based on the audit. My objectives for the audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Councillors
- conclude on the appropriateness of the Councillors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the council to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Councillors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Travis Derricott
as delegate for the Auditor-General of Victoria

MELBOURNE
18 September 2026

Merri-bek City Council

Comprehensive Income Statement

for the year ended 30 June 2026

	Note	2026 $ '000	2025 $ '000
Income / Revenue			
Rates and charges	3.1	205,222	195,088
Statutory fees and fines	3.2	19,614	18,025
User fees	3.3	9,659	9,132
Grants - operating	3.4	23,936	25,531
Grants - capital	3.4	5,673	6,466
Contributions - monetary	3.5	7,788	13,570
Contributions - non monetary	3.5	437	503
Fair value increment on investment properties	6.3	1,418	818
Other income	3.7	9,689	11,918
Total income / revenue		283,436	281,051
Expenses			
Employee costs	4.1	121,568	115,692
Materials and services	4.2	80,857	78,352
Depreciation	4.3	41,809	39,312
Depreciation - Right of use assets		352	385
Net loss on disposal of property, infrastructure, plant and equipment and non-current assets held for sale	3.6	6,631	12,827
Allowance for impairment losses	4.4	3,765	2,423
Borrowing costs		816	853
Finance Costs - Leases		12	71
Other expenses	4.5	759	716
Total expenses		256,569	250,631
Surplus for the year		26,867	30,420
Other comprehensive income:			
Items that will not be reclassified to surplus or deficit in future periods			
Net asset revaluation gain/loss	9.1	177,460	(194,747)
Total items which will not be reclassified subsequently to the operating result		177,460	(194,747)
Total other comprehensive income		177,460	(194,747)
Total comprehensive result		204,327	(164,327)

The above comprehensive income statement should be read in conjunction with the accompanying notes.

Merri-bek City Council

Balance Sheet

as at 30 June 2026

	Note	2026 $ '000	2025 $ '000
Assets			
Current assets			
Cash and cash equivalents	5.1	44,572	36,116
Trade and other receivables	5.1	48,283	41,677
Other financial assets	5.1	52,000	60,000
Inventories		526	690
Prepayments		3,897	3,160
Non-current assets classified as held for sale	6.1	25,153	22,975
Other assets		3,636	4,156
Total current assets		178,067	168,774
Non-current assets			
Investments in associates, joint arrangements and subsidiaries		2	2
Property, infrastructure, plant and equipment	6.2	2,824,170	2,635,162
Investment property	6.3	38,674	37,232
Right-of-use assets		461	813
Total non-current assets		2,863,307	2,673,209
Total assets		3,041,374	2,841,983
Liabilities			
Current liabilities			
Trade and other payables	5.2	21,752	19,603
Trust funds and deposits	5.2	9,654	6,761
Contract liabilities	5.2	4,168	2,302
Provisions	5.4	23,058	20,922
Interest-bearing liabilities	5.3	2,169	14,209
Lease liabilities		102	121
Total current liabilities		60,903	63,918
Non-current liabilities			
Interest-bearing liabilities	5.3	11,498	13,667
Provisions	5.4	2,851	2,510
Lease liabilities		364	457
Total non-current liabilities		14,713	16,634
Total liabilities		75,616	80,552
Net assets		2,965,758	2,761,431
Equity			
Accumulated surplus		847,893	823,271
Reserves	9.1	2,117,865	1,938,160
Total Equity		2,965,758	2,761,431

The above balance sheet should be read in conjunction with the accompanying notes.

Merri-bek City Council

Statement of Changes in Equity

for the year ended 30 June 2026

	Note	Total $ '000	Accumulated Surplus $ '000	Revaluation Reserves $ '000	Other Reserves $ '000
2026					
Balance at beginning of the financial year		2,761,431	823,271	1,871,461	66,699
Adjusted opening balance		2,761,431	823,271	1,871,461	66,699
Surplus for the year		26,867	26,867	–	–
Other comprehensive income					
Net asset revaluation gain	9.1	177,460	–	177,460	–
Other comprehensive income		177,460	–	177,460	–
Total comprehensive income		204,327	26,867	177,460	–
Transfers to other reserves	9.1	–	(44,404)	–	44,404
Transfers from other reserves	9.1	–	42,159	–	(42,159)
Balance at end of the financial year		2,965,758	847,893	2,048,921	68,944
2025					
Balance at beginning of the financial year		2,928,509	785,732	2,066,208	76,569
Parking fine refund scheme		(2,751)	(2,751)	–	–
Adjusted opening balance		2,925,758	782,981	2,066,208	76,569
Surplus for the year		30,420	30,420	–	–
Other comprehensive income					
Net asset revaluation loss	9.1	(194,747)	–	(194,747)	–
Other comprehensive income		(194,747)	–	(194,747)	–
Total comprehensive income		(164,327)	30,420	(194,747)	–
Transfers to other reserves	9.1	–	(46,616)	–	46,616
Transfers from other reserves	9.1	–	56,486	–	(56,486)
Balance at end of the financial year		2,761,431	823,271	1,871,461	66,699

The above statement of changes in equity should be read in conjunction with the accompanying notes.

Merri-bek City Council

Statement of Cash Flows

for the year ended 30 June 2026

	Note	2026 Inflows/ (Outflows) $ '000	2025 Inflows/ (Outflows) $ '000
Cash flows from operating activities			
Rates and charges		201,940	194,509
Statutory fees and fines		15,434	14,046
User fees		9,671	9,142
Grants - operating		23,931	25,604
Grants - capital		7,532	1,787
Contributions - monetary		7,788	13,570
Interest received		4,503	4,652
Trust funds and deposits taken		70,496	48,957
Other receipts		4,328	9,044
Net GST (payment) receipt		(633)	166
Employee costs		(119,091)	(117,058)
Materials and services		(79,024)	(80,129)
Trust funds and deposits repaid		(67,603)	(48,361)
Other payments		(496)	(724)
Net cash provided by operating activities	9.2	78,776	75,205
Cash flows from investing activities			
Payments for property, infrastructure, plant and equipment		(63,424)	(80,707)
Proceeds/(Loss) from sale of property, infrastructure, plant and equipment		253	(2,572)
Payments for investments		(59,000)	(69,182)
Proceeds from sale of investments		67,000	94,000
Net cash used in investing activities		(55,171)	(58,461)
Cash flows from financing activities			
Finance costs		(816)	(853)
Repayment of borrowings		(14,209)	(1,942)
Interest paid - lease liability		(12)	(71)
Repayment of lease liabilities		(112)	(149)
Net cash flow used in financing activities		(15,149)	(3,015)
Net Increase in cash and cash equivalents		8,456	13,729
Cash and cash equivalents at the beginning of the financial year		36,116	22,387
Cash and cash equivalents at the end of the financial year		44,572	36,116
Financing arrangements	5.5	13,995	28,165

The above statement of cash flows should be read in conjunction with the accompanying notes.

Merri-bek City Council

Statement of Capital Works

for the year ended 30 June 2026

	Note	2026 $ '000	2025 $ '000
Property			
Land		–	5,040
Total land		–	5,040
Buildings		5,467	29,181
Building improvements		5,969	4,102
Total buildings		11,436	33,283
Total property		11,436	38,323
Plant and equipment			
Plant, machinery and equipment		1,825	4,334
Fixtures, fittings and furniture		172	216
Computers and telecommunications		1,009	886
Artworks		87	35
Library books		1,082	1,082
Total plant and equipment		4,175	6,553
Infrastructure			
Roads		21,638	18,801
Bridges		308	324
Footpaths and cycleways		4,061	2,457
Drainage		1,334	1,849
Recreational, leisure and community facilities		9,921	10,309
Waste management		248	200
Parks, open space and streetscapes		10,540	11,167
Other infrastructure		–	1,285
Total infrastructure		48,050	46,392
Total capital works expenditure	6.2	63,661	91,268
Represented by:			
New asset expenditure		8,608	19,374
Asset renewal expenditure		40,715	53,932
Asset upgrade expenditure		14,338	17,962
Total capital works expenditure		63,661	91,268

The above statement of capital works should be read in conjunction with the accompanying notes.

Notes to the Financial Statements

for the year ended 30 June 2026

Note 1. Overview

Introduction

The Merri-bek City Council was established by an Order of the Governor in Council on 21 June 1994 and is a body corporate.

The Council's main office is located at 90 Bell Street, Coburg.

Statement of compliance

These financial statements are a general purpose financial report that consists of a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works and Notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards (AAS), other authoritative pronouncements of the Australian Accounting Standards Board, the *Local Government Act 2020*, and the *Local Government (Planning and Reporting) Regulations 2020.*

The Council is a not-for-profit entity and therefore applies the additional AUS paragraphs applicable to a not-for-profit entity under the Australian Accounting Standards.

Accounting policy information

1.1 Basis of accounting

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported. Specific accounting policies applied are disclosed in sections where the related balance sheet or financial statement matter is disclosed.

The accrual basis of accounting has been used in the preparation of these financial statements, except for the cash flow information, whereby assets, liabilities, equity, income and expenses are recognised in the reporting period to which they relate, regardless of when cash is received or paid.

The financial statements are based on the historical cost convention unless a different measurement basis is specifically disclosed in the notes to the financial statements.

The financial statements have been prepared on a going concern basis. The financial statements are in Australian dollars. The amounts presented in the financial statements have been rounded to the nearest thousand dollars unless otherwise specified. Minor discrepancies in tables between totals and the sum of components are due to rounding.

Judgements, estimates and assumptions are required to be made about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated judgements are based on professional judgement derived from historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Revisions to accounting estimates are recognised in the period in which the estimate is revised and also in future periods that are affected by the revision. Judgements and assumptions made by management in the application of AAS that have significant effects on the financial statements and estimates relate to:

- the fair value of land, buildings, infrastructure, plant and equipment (refer to Note 6.2.)
- the determination of depreciation for buildings, infrastructure, plant and equipment (refer to Note 6.2.)
- the determination of employee provisions (refer to Note 5.4.)
- the determination of whether performance obligations are sufficiently specific so as to determine whether an arrangement is within the scope of *AASB 15 Revenue from Contracts with Customers or AASB 1058 Income of Not-for-Profit Entities* (refer to Note 3)
- the determination, in accordance with *AASB 16 Leases*, of the lease term, the estimation of the discount rate when not implicit in the lease and whether an arrangement is in substance short-term or low value.
- whether or not AASB 1059 *Service Concession Arrangements: Grantors* is applicable
- other areas requiring judgements.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 1. Overview (continued)

Goods and Services Tax (GST)
Income and expenses are recognised net of the amount of associated GST. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the balance sheet.

1.2 Impacts of other external events

Council has considered ongoing external events that have contributed to volatility in international markets, disrupted global supply chains and increased inflationary pressure, including the risk that they may cause significant changes in the carrying values of assets and liabilities in the next financial year, and has concluded that there is no material impact on the 2025-26 financial report that requires additional disclosure.

Merri-bek City Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 2. Analysis of our results

Note 2.1 Performance against budget

The performance against budget notes compare Council's financial plan, expressed through its annual budget, with actual performance. The *Local Government* (*Planning and Reporting*) *Regulations 2020* requires explanation of any material variances. Council has adopted a materiality threshold of the lower of 10 percent or $3 million where further explanation is warranted. Explanations have not been provided for variations below the materiality threshold unless the variance is considered to be material because of its nature.

The budget figures detailed below are those adopted by Council on 23 June 2025. The budget was based on assumptions that were relevant at the time of adoption of the budget. Council sets guidelines and parameters for revenue and expense targets in this budget in order to meet Council's planning and financial performance targets for both the short and long term. The budget did not reflect any changes to equity resulting from asset revaluations, as their impacts were not considered predictable.

These notes are prepared to meet the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020.*

2.1.1 Income / Revenue and expenditure

	Budget 2026 $ '000	Actual 2026 $ '000	Variance $ '000	Variance %	Ref
Income / Revenue					
Rates and charges	202,778	205,222	2,444	1%	
Statutory fees and fines	19,323	19,614	291	2%	
User fees	8,899	9,659	760	9%	
Grants - operating	21,205	23,936	2,731	13%	1
Grants - capital	12,964	5,673	(7,291)	(56)%	2
Contributions - monetary	8,232	7,788	(444)	(5)%	
Contributions - non monetary	–	437	437	100%	3
Net gain on disposal of property, infrastructure, plant and equipment	92	–	(92)	(100)%	4
Fair value increment on investment properties	–	1,418	1,418	100%	5
Other income	7,797	9,689	1,892	24%	6
Total income / revenue	281,290	283,436	2,146	1%	
Expenses					
Employee costs	116,144	121,568	(5,424)	(5)%	7
Materials and services	73,203	80,857	(7,654)	(10)%	8
Depreciation	43,621	41,809	1,812	4%	
Depreciation - right of use assets	236	352	(116)	(49)%	9
Allowance for impairment losses	3,153	3,765	(612)	(19)%	10
Borrowing costs	816	816	–	0%	
Finance costs - leases	–	12	(12)	(100)%	11
Net loss on disposal of property, infrastructure, plant and equipment	–	6,631	(6,631)	(100)%	12
Other expenses	790	759	31	4%	
Total expenses	237,963	256,569	(18,606)	(8)%	
Surplus/(deficit) for the year	43,327	26,867	(16,460)	(38)%	

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 2.1 Performance against budget (continued)

(i) Explanation of material variations

Variance Ref	Explanation
1.	The variance is primarily attributable to the payment of 80% of the 2026/27 Commonwealth Financial Assistance Grant in June 2026 ($2.0 million), together with $0.7 million relating to one-off unbudgeted grant programs applied for during financial year.
2.	The variance is primarily attributable to the timing of capital grants being recognised and/or received, including $2.0 million for the Brunswick Early Years Hub, $1.5 million for the McBryde Street Reserve Pavilion Gender Toilets, $1.5 million for the Kendall/Harding Footbridge over Merri Creek, and $1.0 million for the AG Gillon Stormwater Harvesting project.
3.	The variance is attributed to Council receiving $0.4 million in gifted drainage assets from completed developments within the municipality.
4.	Council regularly sells rights of way (ROWs) to private landholders, budgeting for an average of one sale per financial year. As the value and timing of these sales are highly variable, no sales were recognised in 2025/26.
5.	The variance is primarily attributed to the outcomes of market valuations on investment properties conducted by qualified valuers.
6.	The variance is primarily attributable to favourable interest income, which has been influenced by higher interest rates on Council's investments.
7.	Employee costs were above budget, primarily due to higher than anticipated leave provisions $3.5 million and parental leave payments $0.8 million.
8.	Materials and services were above budget, primarily due to earlier than anticipated lifecycle project expenditure for Elevate of $2.1 million, increased costs relating to building maintenance of $1.2 million, and implementation of the parking infringement management system of $0.5 million, aquatic facilities of $0.5 million, open space maintenance of $0.5 million, and waste contract costs of $0.5 million.
9.	The variance is primarily attributable to the amortisation of Council’s printing and copier devices.
10.	Allowance for impairment losses was $0.6 million above budget, primarily due to increased impairment provisions associated with higher statutory fees and fines and user fee revenue in 2025/26.
11.	Finance costs of $0.01 million were incurred due to the lease of gym equipment.
12.	The variance is primarily attributed to the disposal of roads related infrastructure during the year that is not budgeted annually due to its ad-hoc nature. The variance primarily arises from the replacement of roads and other infrastructure assets occurring earlier than anticipated which resulted in the write-off of undepreciated balances.

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Notes to the Financial Statements

for the year ended 30 June 2026

Note 2.1 Performance against budget (continued)

2.1.2 Capital works

	Budget 2026 $ '000	Actual 2026 $ '000	Variance $ '000	Variance %	Ref
Property					
Buildings	8,910	5,467	(3,443)	(39)%	1
Building improvements	7,535	5,969	(1,566)	(21)%	2
Total buildings	16,445	11,436	(5,009)	(30)%	
Total property	16,445	11,436	(5,009)	(30)%	
Plant and equipment					
Plant, machinery and equipment	5,877	1,825	(4,052)	(69)%	3
Fixtures, fittings and furniture	171	172	1	1%	
Computers and telecommunications	1,125	1,009	(116)	(10)%	4
Artworks	47	87	40	85%	5
Library books	1,082	1,082	–	0%	
Total plant and equipment	8,302	4,175	(4,127)	(50)%	
Infrastructure					
Roads	27,223	21,638	(5,585)	(21)%	6
Bridges	3,334	308	(3,026)	(91)%	7
Footpaths and cycleways	6,662	4,061	(2,601)	(39)%	8
Drainage	2,946	1,334	(1,612)	(55)%	9
Recreational, leisure and community facilities	14,025	9,921	(4,104)	(29)%	10
Waste management	2,183	248	(1,935)	(89)%	11
Parks, open space and streetscapes	12,766	10,540	(2,226)	(17)%	12
Total infrastructure	69,139	48,050	(21,089)	(31)%	
Total capital works expenditure	93,886	63,661	(30,225)	(32)%	
Represented by:					
New asset expenditure	12,345	8,608	(3,737)	(30)%	
Asset renewal expenditure	60,647	40,715	(19,932)	(33)%	
Asset upgrade expenditure	20,894	14,338	(6,556)	(31)%	
Total capital works expenditure	93,886	63,661	(30,225)	(32)%	

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Note 2.1 Performance against budget (continued)

(i) Explanation of material variations

Variance Ref	Explanation
1.	The variance is primarily due to delays in building works across various sites, including pavilion and community facility projects such as McBryde Street Fawkner pavillion.
2.	The variance is primarily due to the rescheduling of improvement works at various sites, including the Oak Park Aquatic Centre electrification project.
3.	The variance is primarily due to delays in the procurement of electric heavy plant and machinery due to supplier delivery constraints.
4.	The variance is primarily due to IT and lighting system modifications at Brunswick Baths progressing later than anticipated.
5.	The variance is primarily due to expenditure originally budgeted under other asset classes being reclassified to artworks.
6.	The variance is primarily due to delays in the commencement of some projects and expenditure on projects that remained in progress at year end and are expected to be completed in 2026/27. These are associated to some road resurfacing programs and construction projects such as Ellenvale Street Pascoe Vale South.
7.	The variance is primarily due to the deferral of construction of the Kendall Street/Harding Street Footbridge following community consultation. Design revisions are underway, with construction scheduled to commence in 2027/28.
8.	The variance is primarily due to the timing of footpath and cycleway works across various locations as a result of supplier constraints.
9.	The variance is primarily due to delays in road construction projects, with associated drainage works being delivered as part of the road construction program.
10.	The variance is primarily due to the rescheduling of improvement works at various sites, including projects funded through the Merri-bek Partnership Grants Program.
11.	The variance is primarily due to the deferral of bin purchases associated with the fortnightly rubbish collection rollout, which is now scheduled to commence in 2027/28.
12.	The variance is primarily due to delays in the commencement of some projects and expenditure on parks and streetscape projects that remained in progress at year end and are expected to be completed in 2026/27.

Merri-bek City Council

Notes to the Financial Statements

for the year ended 30 June 2026

Note 2.2 Analysis of Council results by program

2.2.1 Analysis of Council results by program

Council delivers its functions and activities through the following programs.

Chief Executive Officer Management
Chief Executive Officer Management oversees the management executive group, manages overall operations and sets the tone, vision and culture of Council.

City Infrastructure
City Infrastructure delivers a large number of Council services, including waste, parking, local laws, animal management and maintenance of our parks, sports fields, building and civil infrastructure. The directorate also plans and delivers most of Council's capital program and develops strategy for open space and management of assets.

Business Transformation
Business Transformation is responsible for corporate functions relating to people, culture and business enhancement. This includes finance and procurement, human resources, corporate governance, organisational performance, information technology, and digital and customer transformation program.

Community
Community provides high quality community focused programs, service delivery and communication to residents. It is responsible for services relating to infants, children, youth, family and aged. Leading the achievement of our wellbeing outcomes including recreation, health, education, cultural vibrancy, safety and social cohesion.

Place and Environment
Place and Environment supports Council's urban development, environmental sustainability, economy and transport. It also advances city-shaping partnership projects and manages Council's property portfolio.

2.2.2 Summary of income / revenue, expenses, assets and capital expenses by program

Functions/activities	Income / Revenue $ '000	Expenses $ '000	Surplus / (Deficit) $ '000	Grants included in income / revenue $ '000	Total assets $ '000
2026					
Chief Executive Officer Management	–	704	(704)	–	3
City Infrastructure	51,820	86,565	(34,745)	4,267	2,466,838
Business Transformation	194,922	90,780	104,142	9,093	200,916
Place and Environment	16,364	23,196	(6,832)	617	2,565
Community	20,331	55,324	(34,993)	15,631	371,050
Total functions and activities	283,437	256,569	26,868	29,609	3,041,374
2025					
Chief Executive Officer Management	–	689	(689)	–	7
City Infrastructure	49,686	81,513	(31,827)	5,733	2,317,952
Business Transformation	188,401	93,194	95,207	9,166	198,909
Place and Environment	22,592	22,193	399	1,605	3,211
Community	20,372	53,042	(32,670)	15,493	321,904
Total functions and activities	281,051	250,631	30,420	31,997	2,841,983

Notes to the Financial Statements
for the year ended 30 June 2026

Note 3. Funding for the delivery of our services

	2026 $ '000	2025 $ '000

3.1 Rates and charges

Council uses Capital Improved Value (CIV) as the basis of valuation of all properties within the municipal district. The CIV of a property is its total market value of the land plus buildings and other improvements.

The valuation base used to calculate general rates for 2025/26 was $72.9 billion (2024/25: $71.3 billion).

General rates	173,300	165,723
Waste management charge	26,704	24,713
Special rates and charges	596	597
Supplementary rates and rate adjustments	2,833	2,684
Interest on rates and charges	1,789	1,371
Total rates and charges	205,222	195,088

The date of the general revaluation of land for rating purposes within the municipal district was 1 January 2025 and the valuation was first applied in the rating year commencing 1 July 2025.

Annual rates and charges are recognised as income when Council issues annual rates notices. Supplementary rates are recognised when a valuation and reassessment is completed and a supplementary rates notice issued.

3.2 Statutory fees and fines

Infringements and costs	11,246	10,032
Court recoveries	1,082	693
Town planning fees	1,998	1,878
Land information certificates	584	514
Other fines	1,241	1,209
Permits	2,871	2,953
Parking	592	746
Total statutory fees and fines	19,614	18,025

Statutory fees and fines (including parking fees and fines) are recognised as income when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

3.3 User fees

Aged and health services	3,187	3,175
Leisure centre and recreation	587	425
Registration and other permits	2,544	2,606
Building services	463	361
Valuation fees	88	–
Waste management services	212	220
Other fees and charges	2,578	2,345
User fees by timing of revenue recognition		
User fees recognised at a point in time	9,659	9,132
Total user fees	9,659	9,132

User fees are recognised as revenue at a point in time, or over time, when (or as) the performance obligation is satisfied. Recognition is based on the underlying contractual terms.

continued on next page ...

Note 3. Funding for the delivery of our services (continued)

	2026 $ '000	2025 $ '000
3.4 Funding from other levels of government		
Grants were received in respect of the following:		
Summary of grants		
Commonwealth funded grants	17,884	20,913
State funded grants	11,725	11,084
Total grants received	29,609	31,997
(a) Operating Grants		
Recurrent - Commonwealth Government		
Financial Assistance Grants	8,234	8,992
Family day care	472	615
Aged care	8,319	8,481
Recurrent - State Government		
Home help	550	426
Families and Children	4,089	3,955
Food Services	19	20
Libraries	1,183	1,183
Other	105	–
Total recurrent operating grants	22,971	23,672
Non-recurrent - State Government		
Arts and Culture	–	103
Libraries	78	71
Employment Assistance	–	190
Recreation	–	400
Community welfare	5	14
Other	882	1,081
Total non-recurrent operating grants	965	1,859
Total operating grants	23,936	25,531
(b) Capital Grants		
Recurrent - Commonwealth Government		
Roads to recovery	859	791
Total recurrent capital grants	859	791
Non-recurrent - Commonwealth Government		
Local Roads Community Infrastructure	–	355
Buildings	–	1,679
Non-recurrent - State Government		
Buildings	904	1,468
Recreation	1,868	577
Other	2,042	1,596
Total non-recurrent capital grants	4,814	5,675
Total capital grants	5,673	6,466

continued on next page ...

Notes to the Financial Statements
for the year ended 30 June 2026

Note 3. Funding for the delivery of our services (continued)

	2026 $ '000	2025 $ '000

(c) Recognition of grant income

Before recognising funding from government grants as revenue the Council assesses whether there is a contract that is enforceable and has sufficiently specific performance obligations in accordance with *AASB 15 Revenue from Contracts with Customers*. When both these conditions are satisfied, the Council:

- identifies each performance obligation relating to revenue under the contract/agreement
- determines the transaction price
- recognises a contract liability for its obligations under the agreement
- recognises revenue as it satisfies its performance obligations, at the point in time or over time when services are rendered.

Where the contract is not enforceable and/or does not have sufficiently specific performance obligations, the Council applies *AASB 1058 Income for Not-for-Profit Entities.*

Grant revenue with sufficiently specific performance obligations is recognised over time as the performance obligations specified in the underlying agreement are met. Where performance obligations are not sufficiently specific, grants are recognised on the earlier of receipt or when an unconditional right to receipt has been established. Grants relating to capital projects are generally recognised progressively as the capital project is completed.

(d) Unspent grants received on condition that they be spent in a specific manner:

Operating		
Balance at start of year	612	1,303
Received during the financial year and remained unspent at balance date	321	432
Received in prior years and spent during the financial year	(340)	(1,123)
Balance at year end	593	612
Capital		
Balance at start of year	1,342	231
Received during the financial year and remained unspent at balance date	2,319	1,342
Received in prior years and spent during the financial year	(626)	(231)
Balance at year end	3,035	1,342

Unspent grants are determined and disclosed on a cash basis.

continued on next page ...

Notes to the Financial Statements
for the year ended 30 June 2026

Note 3. Funding for the delivery of our services (continued)

	2026 $ '000	2025 $ '000
3.5 Contributions		
Monetary contributions		
Monetary	7,788	13,570
Total monetary contributions	7,788	13,570
Non-monetary contributions		
Non-monetary	437	503
Total non-monetary contributions	437	503
Total contributions	8,225	14,073

Contributions of non monetary assets were received in relation to the following asset classes.

Infrastructure	437	503
Total non-monetary contributions	437	503

Monetary and non monetary contributions are recognised as income at their fair value when Council obtains control over the contributed asset.

3.6 Net loss on disposal of property, infrastructure, plant and equipment and non-current assets held for sale

Property, infrastructure, plant and equipment		
Proceeds of sale	253	6,443
Written down value of assets disposed (plant & equipment)	(419)	(41)
Written down value of assets disposed (infrastructure)	(6,465)	(2,727)
Written down value of assets disposed (property)	–	(9,015)
Written down value of assets held for sale disposed (property)	–	(7,487)
Total net loss on disposal of property, infrastructure, plant and equipment	(6,631)	(12,827)

The profit or loss on sale of an asset is determined when control of the asset has passed to the buyer.

3.7 Other income

Interest	4,503	4,652
Investment property rental	1,406	1,209
Other rent	1,554	1,091
Recoveries	1,417	3,761
Sales	257	377
Other	552	806
Road occupancy/ Right of way closures	–	22
Total other income	9,689	11,918

Interest is recognised as it is earned.

Other income is measured at the fair value of the consideration received or receivable and is recognised when Council gains control over the right to receive the income.

Notes to the Financial Statements
for the year ended 30 June 2026

Note 4. The cost of delivering services

	2026 $ '000	2025 $ '000

4.1 Employee costs

(a) Employee costs

Wages and salaries	100,865	94,834
Casual staff	6,096	6,446
WorkCover	3,053	2,425
Superannuation	11,635	10,928
Other	(81)	1,059
Total employee costs	121,568	115,692

(b) Superannuation

Council made contributions to the following funds:

Defined benefit fund		
Employer contributions to Local Authorities Superannuation Fund (Vision Super)	275	317
	275	317
Accumulation funds		
Employer contributions to Local Authorities Superannuation Fund (Vision Super)	3,887	3,973
Employer contributions - other funds	7,473	6,638
	11,360	10,611
Employer contributions payable at reporting date	–	785

Most employees in the Council are members of various accumulation funds including Vision Super, and other industry and retail funds. As of 30 June 2026, there were 20 employees in the defined benefit fund, local authorities superannuation fund (Vision Super).

For 30 June 2026 the Vested Benefits Index (VBI) for the defined benefits funds is 116.9% and in a good financial position, and therefore it is expected that there will be no change to the Defined Benefit category's funding arrangements from prior years.

In the event that the Fund Actuary determines there is a shortfall, the Fund's participating employers (Merri-bek City Council) would be required to make an employer contribution to cover the shortfall.

continued on next page ...

Notes to the Financial Statements
for the year ended 30 June 2026

Note 4. The cost of delivering services (continued)

	2026 $ '000	2025 $ '000

4.2 Materials and services

General maintenance	15,798	15,805
Utilities	5,259	5,487
Cleaning and waste removal	22,142	18,821
Leisure management fees	263	–
Legal costs	894	792
Minor equipment and supplies	1,508	1,640
Office administration	2,535	5,141
Information technology and telecommunications	7,934	4,993
Insurance	3,357	3,436
Consultants and Contractors	11,895	12,360
Other materials and supplies	7,390	8,011
Council grants and contributions	1,882	1,866
Total materials and services	80,857	78,352

Expenses are recognised as they are incurred and reported in the financial year to which they relate.

	2026 $ '000	2025 $ '000

4.3 Depreciation

Property		
Buildings - specialised	7,928	7,057
Total depreciation - property	7,928	7,057
Plant and equipment		
Plant and equipment	404	387
Furniture and fittings	310	242
Computer Equipment	793	919
Library books	1,034	1,018
Motor vehicles	1,967	2,125
Total depreciation - plant and equipment	4,508	4,691
Infrastructure		
Bridges/retaining walls	497	463
Footpaths	4,385	4,245
Drainage	4,150	3,627
Road surface	3,830	3,712
Road pavement	5,070	4,467
Kerb and channel	2,175	1,798
Other infrastructure	9,266	9,252
Total depreciation - infrastructure	29,373	27,564
Total depreciation	41,809	39,312

Refer to note 6.2 for a more detailed breakdown of depreciation charges and accounting policy.

continued on next page ...

Notes to the Financial Statements

for the year ended 30 June 2026

Note 4. The cost of delivering services (continued)

	2026 $ '000	2025 $ '000
4.4 Allowance for impairment losses		
Parking fine debtors	2,844	2,081
Other debtors	921	342
Total allowance for impairment losses	3,765	2,423
Movement in allowance for impairment losses in respect of debtors		
Balance at the beginning of the year	19,291	16,975
New allowances recognised during the year	3,990	2,423
Amounts already allowed for and written off as uncollectible	(4,883)	(107)
Balance at end of year	18,398	19,291

An allowance for impairment losses in respect of debtors is recognised based on an expected credit loss model. This model considers both historic and forward looking information in determining the level of impairment.

	2026 $ '000	2025 $ '000
4.5 Other expenses		
Auditors' remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	77	73
Auditors' remuneration - Internal Audit	140	155
Councillors' allowances	542	488
Total other expenses	759	716

Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations

	2026 $ '000	2025 $ '000
5.1 Financial assets		
(a) Cash and cash equivalents		
Current		
Cash on hand	3	3
Cash at bank	44,569	36,113
Total current cash and cash equivalents	44,572	36,116
Total cash and cash equivalents	44,572	36,116
(b) Other financial assets		
Current		
Term deposits	52,000	60,000
Total current other financial assets	52,000	60,000
Total other financial assets	52,000	60,000
Total current financial assets	96,572	96,116
Total cash and cash equivalents and other financial assets	96,572	96,116

Cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts.

Other financial assets are valued at fair value, at balance date. Term deposits are measured at original cost. Any unrealised gains and losses on holdings at balance date are recognised as either a revenue or expense.

Other financial assets include term deposits and those with original maturity dates of three to 12 months are classified as current, whilst term deposits with maturity dates greater than 12 months are classified as non-current.

(c) Trade & Other Receivables		
Current		
Statutory receivables		
Rates debtors	31,015	27,733
Parking Infringement debtors	19,660	19,816
Net GST receivable	3,744	3,181
Fire Services Property Levy Debtors	4,151	2,973
Allowance for expected credit loss - Parking infringements	(13,809)	(15,301)
Non-statutory receivables		
Other debtors	8,110	7,267
Allowance for expected credit loss - Other debtors	(4,588)	(3,992)
Total current trade and other receivables	48,283	41,677
Total trade and other receivables	48,283	41,677

Short term receivables are carried at invoice amount. An allowance for expected credit losses is recognised based on past experience and other objective evidence of expected losses. Long term receivables are carried at amortised cost using the effective interest rate method.

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Note 5. Investing in and financing our operations (continued)

	2026 $ '000	2025 $ '000

(d) Ageing of receivables

The ageing of the Council's trade & other receivables (excluding statutory receivables) that are not impaired was:

Current (not yet due)	2,086	1,939
Past due by up to 30 days	597	555
Past due between 31 and 180 days	154	143
Past due between 181 and 365 days	12	13
Past due by more than 1 year	673	625
Total trade and other receivables	3,522	3,275

(e) Ageing of individually impaired receivables

At balance date, other debtors representing financial assets with a nominal value of $4,588,336 (2025: $3,991,944) were impaired. The amount of the allowance raised against these debtors was $4,588,336 (2025: $3,991,944). They individually have been impaired as a result of their doubtful collection. Many of the long outstanding past due amounts have been lodged with Council's debt collectors or are on payment arrangements.

The ageing of receivables that have been individually determined as impaired at reporting date was:

Current (not yet due)	32	28
Past due by up to 30 days	112	98
Past due between 31 and 180 days	847	737
Past due between 181 and 365 days	990	861
Past due by more than 1 year	2,607	2,268
Total trade and other receivables	4,588	3,992

continued on next page ...

Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations (continued)

	2026 $ '000	2025 $ '000
5.2 Payables, trust funds and deposits and contract and other liabilities		
(a) Trade and other payables		
Current		
Non-statutory payables		
Trade payables	6,106	6,292
Accrued expenses	15,646	13,311
Total current trade and other payables	21,752	19,603
(b) Trust funds and deposits		
Current		
Refundable deposits	533	491
Trust funds	711	691
Emergency Services and Volunteers Fund	7,614	5,004
Retention amounts	760	588
Other refundable deposits	36	(13)
Total current trust funds and deposits	9,654	6,761

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations (continued)

	2026 $ '000	2025 $ '000
(c) Contract liabilities		
Contract liabilities		
Current		
Grants received in advance:		
Grants received in advance - operating	118	123
Grants received in advance - capital	3,230	1,371
Total grants received in advance	3,348	1,494
User fees received in advance:		
User fees	820	808
Total user fees received in advance	820	808
Total current contract liabilities	4,168	2,302

Trust funds and deposits
Amounts received as deposits and retention amounts controlled by Council are recognised as trust funds until they are returned, transferred in accordance with the purpose of the receipt, or forfeited. Trust funds that are forfeited, resulting in Council gaining control of the funds, are to be recognised as revenue at the time of forfeit.

Contract liabilities
Contract liabilities reflect consideration received in advance from customers in respect of various contracts and operating funding agreements. Contract liabilities are derecognised and recorded as revenue when promised goods and services are transferred to the customer. Refer to Note 3.

Purpose and nature of items
Refundable deposits – deposits are taken by Council as a form of surety in a number of circumstances, including in relation to building works, contract deposits and the use of civic facilities.

Council currently maintains separate and distinct Trust Funds for the Gavin Environment Trust, the Blackburn Bequest Trust and the Inner Circle Linear Trust. These funds are held and administered in accordance with the Trust Deed arrangements.

Emergency Services and Volunteer Fund - Council is the collection agent for Emergency Services and Volunteer Fund on behalf of the State Government. Council remits amounts received on a quarterly basis. Amounts disclosed here will be remitted to the State Government in line with that process.

Retention Amounts - Council has a contractual right to retain certain amounts until a contractor has met certain requirements or a related warrant or defect period has elapsed. Subject to the satisfactory completion of the contractual obligations, or the elapsing of time, these amounts will be paid to the relevant contractor in line with Council's contractual obligations.

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations (continued)

	2026 $ '000	2025 $ '000
5.3 Interest-bearing liabilities		
Current		
Treasury Corporation of Victoria borrowings - secured	1,665	1,619
Other borrowings - secured	504	12,590
Total current interest-bearing liabilities	2,169	14,209
Non-current		
Treasury Corporation of Victoria borrowings - secured	9,902	11,567
Other borrowings - secured	1,596	2,100
Total non-current interest-bearing liabilities	11,498	13,667
Total	13,667	27,876
Borrowings are secured by the rates of the Council		
a) The maturity profile for Council's borrowings is:		
Not later than one year	2,169	14,209
Later than one year and not later than five years	8,668	9,054
Later than five years	2,830	4,613
Total	13,667	27,876

Borrowings are initially measured at fair value, being the cost of the interest bearing liabilities, net of transaction costs. The measurement basis subsequent to initial recognition depends on whether the Council has categorised its interest-bearing liabilities as either financial liabilities designated at fair value through the profit and loss, or financial liabilities at amortised cost. Any difference between the initial recognised amount and the redemption value is recognised in net result over the period of the borrowing using the effective interest method.

The classification depends on the nature and purpose of the interest bearing liabilities. The Council determines the classification of its interest bearing liabilities based on contractual repayment terms at every balance date.

In classifying borrowings as current or non-current Council considers whether at balance date it has the right to defer settlement of the liability for at least twelve months after the reporting period. Council's loan arrangements include covenants based on Council's financial performance and position at the end of the reporting period. These covenants are assessed for compliance after the reporting period based on specified financial ratios.

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Note 5. Investing in and financing our operations (continued)

	Employee provisions $ '000	Total $ '000
5.4 Provisions		
2026		
Balance at the beginning of the financial year	23,432	23,432
Additional provisions	7,725	7,725
Amounts used	(10,001)	(10,001)
Change in the discounted amount arising because of time and the effect of any change in the discount rate	4,753	4,753
Balance at the end of the financial year	25,909	25,909
Provisions		
Provisions - current	23,058	23,058
Provisions - non-current	2,851	2,851
Total Provisions	25,909	25,909
2025		
Balance at the beginning of the financial year	24,798	24,798
Additional provisions	7,458	7,458
Amounts used	(10,727)	(10,727)
Change in the discounted amount arising because of time and the effect of any change in the discount rate	1,903	1,903
Balance at the end of the financial year	23,432	23,432
Provisions		
Provisions - current	20,922	20,922
Provisions - non-current	2,510	2,510
Total Provisions	23,432	23,432

	2026 $ '000	2025 $ '000
Employee provisions		
Current provisions expected to be wholly settled within 12 months		
Annual leave	6,621	6,075
Long service leave	2,643	2,601
	9,264	8,676
Current provisions expected to be wholly settled after 12 months		
Annual leave	2,029	2,052
Long service leave	11,761	10,191
Other	4	3
	13,794	12,246
Total current employee provisions	23,058	20,922
Non-Current		
Long service leave	2,851	2,510
Total Non-Current Employee Provisions	2,851	2,510

continued on next page ...

Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations (continued)

	2026 $ '000	2025 $ '000
Aggregate Carrying Amount of Employee Provisions:		
Current	23,058	20,922
Non-current	2,851	2,510
Total Aggregate Carrying Amount of Employee Provisions	25,909	23,432

The calculation of employee costs and benefits includes all relevant on-costs and are calculated as follows at reporting date.

Annual leave
A liability for annual leave is recognised in the provision for employee benefits as a current liability because the Council does not have an unconditional right to defer settlement of the liability. Liabilities for annual leave are measured at:
- nominal value if the Council expects to wholly settle the liability within 12 months
- present value if the Council does not expect to wholly settle within 12 months.

Liabilities that are not expected to be wholly settled within 12 months of the reporting date are recognised in the provision for employee benefits as current liabilities, measured at the present value of the amounts expected to be paid when the liabilities are settled using the remuneration rate expected to apply at the time of settlement.

Long service leave
Liability for long service leave (LSL) is recognised in the provision for employee benefits. Unconditional LSL is disclosed as a current liability as the Council does not have an unconditional right to defer settlement. Unconditional LSL is measured at nominal value if expected to be settled within 12 months or at present value if not expected to be settled within 12 months. Conditional LSL that has been accrued, where an employee is yet to reach a qualifying term of employment, is disclosed as a non-current liability and measured at present value.

Key assumptions:		
- discount rate	4.84%	4.30%
- index rate	4.15%	4.25%

5.5 Financing arrangements

The Council has the following funding arrangements in place as at 30 June 2026.

Credit card facilities	328	289
Treasury Corporation of Victoria facilities	11,567	13,186
Other facilities	2,100	14,690
Total Facilities	13,995	28,165
Used facilities	13,924	28,084
Used facilities	13,924	28,084
Unused facilities	71	81

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations (continued)

5.6 Commitments

The Council has entered into the following commitments. Commitments are not recognised in the Balance Sheet. Commitments are disclosed at their nominal value and presented inclusive of the GST payable.

(a) Commitments for expenditure

	Not later than 1 year $ '000	Later than 1 year and not later than 2 years $ '000	Later than 2 years and not later than 5 years $ '000	Later than 5 years $ '000	Total $ '000
2026					
Operating					
Consultancies	1,230	247	113	–	1,590
IT Systems Supports	9,230	4,789	8,720	–	22,739
Building Management	137	7	–	–	144
Parking	893	424	–	–	1,317
Total	11,490	5,467	8,833	–	25,790
Capital					
Consultancies	2,522	1,795	928	–	5,245
Works	17,665	7,200	–	–	24,865
Total	20,187	8,995	928	–	30,110
2025					
Operating					
Garbage collection	247	–	–	–	247
Consultancies	1,041	295	55	50	1,441
IT Systems Supports	2,216	1,544	147	–	3,907
Building Management	198	120	120	–	438
Parking	863	863	–	–	1,726
Total	4,565	2,822	322	50	7,759
Capital					
Consultancies	770	9	–	–	779
Works	10,429	13	–	–	10,442
Total	11,199	22	–	–	11,221

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 5. Investing in and financing our operations (continued)

	2026 $ '000	2025 $ '000

(b) Operating lease receivables

The Council has entered into commercial property leases on its investment properties. These properties held under operating leases have remaining non-cancellable lease terms of between 1 and 15 years. All leases include a CPI based revision of the rental charge annually.

Future undiscounted minimum rentals receivable under non-cancellable operating leases are as follows:		
Not later than one year	1,397	1,408
Later than one year and not later than five years	3,696	4,178
Later than five years	5,377	6,291
Total	10,470	11,877

Notes to the Financial Statements

for the year ended 30 June 2026

Note 6. Assets we manage

	2026 $ '000	2025 $ '000

6.1 Current assets classified as held for sale

Current		
Land	24,830	22,975
Buildings	323	–
Total current assets classified as held for sale	25,153	22,975

Assets held for sale classified during the year relate to 10 Murrell Street, Glenroy. Assets classified as held for sale prior to the current financial year comprise 72–80 Bell Street, Coburg, 29–31 Urquhart Street, Coburg and 498–514 Bell Street, Pascoe Vale South.

Non-current assets classified as held for sale (including disposal groups) are measured at the lower of their carrying amount and fair value less costs to sell, and are not subject to depreciation. Non-current assets, disposal groups, and related liabilities are treated as current and classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is considered met only when the sale is highly probable and the asset's sale (or disposal group sale) is expected to be completed within 12 months from the date of classification.

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Notes to the Financial Statements

for the year ended 30 June 2026

Note 6. Assets we manage (continued)

6.2 Property, infrastructure, plant and equipment

Summary of property, infrastructure, plant and equipment	Carrying amount 30 June 2025 $ '000	Additions $ '000	Contributions $ '000	Revaluation $ '000	Disposal $ '000	Depreciation $ '000	Write-off $ '000	Transfers $ '000	Carrying amount 30 June 2026 $ '000
Property	1,893,165	3,684	–	79,814	–	(7,928)	–	5,498	1,974,233
Plant and equipment	19,833	3,019	–	624	(419)	(4,508)	–	410	18,959
Infrastructure	672,754	20,692	437	97,022	(6,465)	(29,373)	–	30,824	785,891
Work in progress	49,410	36,266	–	–	–	–	(1,649)	(38,940)	45,087
Total	2,635,162	63,661	437	177,460	(6,884)	(41,809)	(1,649)	(2,208)	2,824,170

Summary of Work in Progress	Opening WIP $ '000	Additions $ '000	Write-off $ '000	Transfers $ '000	Closing WIP $ '000
Property	10,274	7,864	(152)	(7,702)	10,284
Plant and equipment	388	1,159	2	(410)	1,139
Infrastructure	38,748	27,243	(1,499)	(30,828)	33,664
Total	49,410	36,266	(1,649)	(38,940)	45,087

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Notes to the Financial Statements

for the year ended 30 June 2026

Note 6. Assets we manage (continued)

	Land specialised $ '000	Land non specialised $ '000	Land under Roads $ '000	Total land and land improve-ments $ '000	Buildings specialised $ '000	Total buildings $ '000	Work in progress $ '000	Total property $ '000
Property								
At fair value 1 July 2025	1,208,028	343,990	4,879	1,556,897	472,784	472,784	10,274	2,039,955
Accumulated depreciation at 1 July 2025	–	–	–	–	(136,516)	(136,516)	–	(136,516)
	1,208,028	343,990	4,879	**1,556,897**	336,268	**336,268**	10,274	**1,903,439**
Movements in fair value								
Additions	2,693	151	–	2,844	840	840	7,864	11,548
Revaluation	27,927	(63)	235	28,099	43,636	43,636	–	71,735
Write-off	–	–	–	–	–	–	(152)	(152)
Transfers	657	(1,818)	–	(1,161)	6,102	6,102	(7,702)	(2,761)
	31,277	(1,730)	235	**29,782**	50,578	**50,578**	10	**80,370**
Movements in accumulated depreciation								
Depreciation and amortisation	–	–	–	–	(7,928)	(7,928)	–	(7,928)
Revaluation movement	–	–	–	–	8,078	8,078	–	8,078
Transfers	–	–	–	–	558	558	–	558
	–	–	–	–	708	**708**	–	**708**
At fair value 30 June 2026	1,239,305	342,260	5,114	1,586,679	523,363	523,363	10,284	2,120,326
Accumulated depreciation at 30 June 2026	–	–	–	–	(135,809)	(135,809)	–	(135,809)
Carrying amount	1,239,305	342,260	5,114	**1,586,679**	387,554	**387,554**	10,284	**1,984,517**

continued on next page ...

Notes to the Financial Statements

for the year ended 30 June 2026

Note 6. Assets we manage (continued)

	Motor vehicles $ '000	Plant and equipment $ '000	Furniture and fittings $ '000	Computer equipment $ '000	Library books $ '000	Artwork $ '000	Total $ '000	Work in progress $ '000	Total plant and equipment $ '000
Plant and Equipment									
At cost 1 July 2025	25,460	5,178	3,727	3,850	11,135	1,969	51,319	388	51,707
Accumulated depreciation at 1 July 2025	(17,796)	(3,496)	(1,581)	(2,619)	(5,994)	–	(31,486)	–	(31,486)
	7,664	1,682	2,146	1,231	5,141	1,969	**19,833**	388	**20,221**
Movements in carrying value									
Additions	593	386	205	877	933	24	3,018	1,159	4,177
Revaluation	–	–	(6)	–	–	616	610	–	610
Disposal	(731)	(1,753)	(313)	(338)	(1,820)	(297)	(5,252)	–	(5,252)
Write-off	–	–	–	–	–	–	–	2	2
Transfers	79	289	(207)	119	127	3	410	(410)	–
	(59)	(1,078)	(321)	658	(760)	346	**(1,214)**	751	**(463)**
Movements in accumulated depreciation									
Depreciation and amortisation	(1,967)	(404)	(310)	(793)	(1,034)	–	(4,508)	–	(4,508)
Accumulated depreciation of disposals	679	1,693	312	329	1,820	–	4,833	–	4,833
Accumulated depreciation on revaluation	–	–	14	–	–	–	14	–	14
	(1,288)	1,289	16	(464)	786	–	**339**	–	**339**
At cost 30 June 2026	25,402	4,100	3,405	4,508	10,376	2,315	50,106	1,139	51,245
Accumulated depreciation at 30 June 2026	(19,084)	(2,207)	(1,565)	(3,083)	(5,208)	–	(31,147)	–	(31,147)
Carrying amount	6,318	1,893	1,840	1,425	5,168	2,315	**18,959**	1,139	**20,098**

Plant and equipment are carried at historical cost.

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Notes to the Financial Statements

for the year ended 30 June 2026

Note 6. Assets we manage (continued)

	Road surface $ '000	Road pavement $ '000	Drainage $ '000	Footpaths $ '000	Kerb and channel $ '000	Bridges/ retaining walls $ '000	Other infra-structure $ '000	Total $ '000	Work in progress $ '000	Total infra-structure $ '000
Infrastructure										
At fair value 1 July 2025	116,169	480,059	363,761	196,008	147,305	36,947	231,580	1,571,829	38,748	1,610,577
Accumulated depreciation at 1 July 2025	(74,252)	(304,707)	(151,699)	(122,519)	(93,582)	(16,746)	(135,570)	(899,075)	–	(899,075)
	41,917	175,352	212,062	73,489	53,723	20,201	96,010	**672,754**	38,748	**711,502**
Movements in fair value										
Additions	4,061	1,901	4,892	3,347	1,495	730	4,263	20,689	27,243	47,932
Contributions	–	–	437	–	–	–	–	437	–	437
Revaluation	11,472	105,867	52,958	45,380	22,908	–	–	238,585	–	238,585
Disposal	(3,739)	(3,832)	(1,152)	(6,343)	(2,107)	(975)	(3,001)	(21,149)	–	(21,149)
Write-off	–	–	–	–	–	–	–	–	(1,499)	(1,499)
Transfers	6,049	2,831	7,294	4,987	2,228	1,088	6,351	30,828	(30,828)	–
	17,843	106,767	64,429	47,371	24,524	843	7,613	**269,390**	(5,084)	**264,306**
Movements in accumulated depreciation										
Depreciation and amortisation	(3,830)	(5,070)	(4,150)	(4,385)	(2,175)	(497)	(9,266)	(29,373)	–	(29,373)
Accumulated depreciation of disposals	2,898	3,017	569	3,638	1,438	877	2,246	14,683	–	14,683
Revaluation movement	(9,384)	(67,934)	(19,652)	(29,370)	(15,223)	–	–	(141,563)	–	(141,563)
	(10,316)	(69,987)	(23,233)	(30,117)	(15,960)	380	(7,020)	**(156,253)**	–	**(156,253)**
At fair value 30 June 2026	134,012	586,826	428,189	243,378	171,830	37,790	239,193	1,841,218	33,664	1,874,882
Accumulated depreciation at 30 June 2026	(84,568)	(374,694)	(174,932)	(152,635)	(109,542)	(16,366)	(142,590)	(1,055,327)	–	(1,055,327)
Carrying amount	49,444	212,132	253,257	90,743	62,288	21,424	96,603	**785,891**	33,664	**819,555**

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 6. Assets we manage (continued)

Acquisition
Initial measurement
Council initially measures its property, infrastructure, plant and equipment assets at cost. The cost of an acquired asset is the fair value of the consideration that Council has provided at the date of acquisition plus any incidental costs attributable to the acquisition.
Fair value is the price that would be received to sell an asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date. Refer to Note 8.4 for more information on how Council measures fair value.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.

In accordance with Council's policy, the threshold limits have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

	Depreciation Period years	Threshold Limit $ ´000
Asset recognition thresholds and depreciation periods		
Land and land improvements		
land	n/a	–
land improvements	n/a	–
Buildings		
buildings	5-260 years	1
building and leasehold improvements	N/A	1
Plant and Equipment		
plant, machinery and equipment	3-10 years	1
furniture and fittings	7-10 years	1
computer equipment	1-5 years	1
library books	10 years	1
motor vehicles	up to 10 years	3
artwork	not applicable	1
Infrastructure		
roads surface	Up to 40 years	1
roads pavement	Up to 100 years	1
drainage	Up to 100 years	1
footpaths and cycleways	10-80 years	1
kerb and channel	10-80 years	1
bridges	Up to 200 years	1
Other infrastructure		
street furniture	10 to 20 years	1
recreational, leisure and community facilities	10 to 50 years	1
parks, open space and streetscapes	10 to 100 years	1
playground equipment and other structures	10 to 100 years	1
Right of use assets		
right of use assets	Lease Term	10

Land under roads
Land under roads acquired after 30 June 2008 is brought to account using the fair value basis. Council does not recognise land under roads that it controlled prior to that period in its financial report.

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Note 6. Assets we manage (continued)

Depreciation and amortisation
Buildings, land improvements, plant and equipment, infrastructure, and other assets having limited useful lives are systematically depreciated over their useful lives to the Council in a manner which reflects consumption of the service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Road earthworks are not depreciated on the basis that they are assessed as not having a limited useful life.

Straight line depreciation is charged based on the residual useful life as determined each year.

Depreciation periods used are listed above and are consistent with the prior year unless otherwise stated.

Repairs and maintenance
Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

Leasehold improvements
Leasehold improvements are recognised at cost and are amortised over the unexpired period of the lease or the estimated useful life of the improvement, whichever is the shorter.

Valuation of land and buildings
Valuation of land and buildings were undertaken by a qualified independent valuer Brayden Roscoe (Qualified CPV valuer) from Opteon Property Group. The valuation of land and buildings is at fair value, being market value based on highest and best use permitted by relevant land planning provisions. The review methodology included analysis of recent land sales to determine the movement in values as displayed by the market. To ascertain a level of market value movement, Opteon Property Group reviewed the sales data throughout Merri-bek City Council to determine the material change in the underlying land value of each property sector. The property sectors referred to include residential, commercial and industrial property classifications. Where land use is restricted through existing planning provisions the valuation is reduced to reflect this limitation. This adjustment is an unobservable input in the valuation. The adjustment has no impact on the comprehensive income statement.

Specialised land is valued at fair value using site values adjusted for englobo (undeveloped and/or unserviced) characteristics, access rights and private interests of other parties and entitlements of infrastructure assets and services. This adjustment is an unobservable input in the valuation. The adjustment has no impact on the comprehensive income statement. Any significant movements in the unobservable inputs for land and land under roads will have a significant impact on the fair value of these assets.

Details of the Council's land and buildings and information about the fair value hierarchy as at 30 June 2026 are as follows:

	Level 1	Level 2	Level 3	Date of valuation	Type of Valuation
Non-specialised Land	–	342,260	–	Mar-26	Revaluation
Specialised land	–	–	1,239,305	Mar-26	Revaluation
Buildings	–	–	387,554	Mar-26	Revaluation
Total	–	342,260	1,626,859		

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 6. Assets we manage (continued)

Valuation of Infrastructure
Fair value assessments were performed on 31 March 2026 where it was determined that there was a material movement in fair value for the asset classes of Roads, Footpath, Kerb & Channel and Drainage Infrastructure.

The valuation of these asset classes was undertaken by a qualified independent valuer Mingzhi Lei (Bachelor of Civil Engineering) from Brightly (Asset Management Specialists) at fair value, determined using the replacement cost approach less accumulated depreciation, in accordance with the requirements of AASB 13 – *Fair Value Measurement* and AASB 116 – *Property, Plant and Equipment.*

The replacement cost revaluation was conducted in the current year, based on Merri-bek City Council's construction costs of assets within that category, Rawlinsons Australian Construction Handbook and construction cost indices from the Australian Bureau of Statistics. The methodology included reassessment of each asset’s replacement cost, condition and written down value. The valuation is at fair value based on current replacement cost less accumulated depreciation as at the date of valuation.

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Notes to the Financial Statements

for the year ended 30 June 2026

Note 6. Assets we manage (continued)

	Level 1	Level 2	Level 3	Date of valuation	Type of Valuation
Road surface	–	–	49,444	Mar-26	Revaluation
Road pavement	–	–	212,132	Mar-26	Revaluation
Kerbs	–	–	62,288	Mar-26	Revaluation
Bridges	–	–	21,424	Jun-23	Revaluation
Footpaths and cycleways	–	–	90,743	Mar-26	Revaluation
Drainage	–	–	253,257	Mar-26	Revaluation
Recreational, leisure & community facilities	–	–	23,368	Jun-23	Index
Parks, open space & streetscapes	–	–	45,091	Jun-23	Index
Other Infrastructure	–	–	28,144	Jun-23	Index
Total	–	–	785,891		

Description of significant unobservable inputs into level 3 valuations

Specialised land and land under roads is valued using a market based direct comparison technique. Significant unobservable inputs include the extent and impact of restriction of use and the market cost of land per square metre. The extent and impact of restrictions on use varies and results in a reduction to surrounding land values between 10% and 95%. The market value of land varies significantly depending on the location of the land and the current market conditions. Currently land values range between $4 and $6,500 per square metre.

Specialised buildings are valued using a current replacement cost technique. Significant unobservable inputs include the current replacement cost and remaining useful lives of buildings. Current replacement costs are calculated on a square metre basis and ranges from $350 to $15,000 per square metre. The remaining useful lives of buildings are determined on the basis of the current condition of buildings and vary from 5 years to 260 years. Replacement cost is sensitive to changes in market conditions, with any increase or decrease in cost flowing through to the valuation. Useful lives of buildings are sensitive to changes in expectations or requirements that could either shorten or extend the useful lives of buildings.

Infrastructure assets are valued based on the current replacement cost. Unobservable inputs are included in the current replacement cost and remaining useful lives. The remaining useful lives of infrastructure assets are determined on the basis of the current condition of the asset and vary from 5 years to 200 years. Replacement cost is sensitive to changes in market conditions, with any increase or decrease in cost flowing through to the valuation. Useful lives of infrastructure are sensitive to changes in use, expectations or requirements that could either shorten or extend the useful lives of infrastructure assets.

	2026 $ '000	2025 $ '000
Reconciliation of specialised land		
Land under roads	5,114	4,879
Parks and reserves	1,239,305	1,208,028
Total specialised land	1,244,419	1,212,907

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Note 6. Assets we manage (continued)

6.3 Investment property

	2026 $ '000	2025 $ '000
Balance at beginning of financial year	37,232	36,024
Additions	24	390
Fair value increment	1,418	818
Balance at end of financial year	38,674	37,232

Investment property is held to generate long-term rental yields. Investment property is measured initially at cost, including transaction costs. Costs incurred subsequent to initial acquisition are capitalised when it is probable that future economic benefit in excess of the originally assessed performance of the asset will flow to the Council. Subsequent to initial recognition at cost, investment property is carried at fair value, determined annually by independent valuers. Changes to fair value are recorded in the comprehensive income statement in the period that they arise.

Valuation of investment property

Valuation of investment properties has been determined in accordance by a qualified independent valuer Glenn Boyd (Qualified CPV valuer) from Opteon Property Group who has recent experience in the location and category of the property being valued. The valuation is at fair value, based on the current market value for the property.

Notes to the Financial Statements
for the year ended 30 June 2026

Note 7. People and relationships

7.1 Council and key management remuneration

(a) Related Parties

Parent entity
Merri-bek City Council is the parent entity.

continued on next page ...

Notes to the Financial Statements

for the year ended 30 June 2026

Note 7. People and relationships (continued)

(b) Key Management Personnel

Key management personnel (KMP) are those people with the authority and responsibility for planning, directing and controlling the activities of Merri-bek City Council. The Councillors, Chief Executive Officer and Directors are deemed KMP.

Details of KMP at any time during the year are:

Councillors	Mayor Nat Abboud (Mayor from 19/11/25) Deputy Mayor Helen Davidson (Deputy Mayor from 27/03/26, Mayor from 01/07/25 to 19/11/25) Deputy Mayor Helen Politis (Deputy Mayor to 19/11/25) Councillor Jay Iwasaki (Deputy Mayor from 19/11/25 to 27/03/26) Councillor Adam Pulford Councillor Chris Miles Councillor Ella Svensson Councillor Katerine Theodosis Councillor Liz Irvin Councillor Oscar Yildiz Councillor Sue Bolton
Key Management Personnel	Chief Executive Officer Kate McCaughey (from 15/06/26) Chief Executive Officer Cathy Henderson (to 24/10/25) Acting Chief Executive Officer Sue Vujcevic (29/12/25 to 14/06/26) Acting Chief Executive Officer Eamonn Fennessy (25/10/25 to 28/12/25) Director City Infrastructure Anita Curnow (to 01/05/26) Acting Director City Infrastructure Greg Rodwell (27/10/25 to 24/11/25 and 29/12/25 to 30/06/26) Director Business Transformation Sue Vujcevic Acting Director Business Transformation Anita Curnow (27/10/25 to 24/11/25 and 29/12/25 to 01/05/26) Acting Director Business Transformation Yvonne Callanan (04/05/26 to 12/06/26) Director Place and Environment Pene Winslade Director Community Eamonn Fennessy Acting Director Community Stefan Grun (27/10/25 to 28/12/25)

	2026 No.	2025 No.
Total Number of Councillors	11	18
Total of Chief Executive Officer and other Key Management Personnel	9	6
Total Number of Key Management Personnel	20	24

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Note 7. People and relationships (continued)

(c) Remuneration of Key Management Personnel

Remuneration comprises employee benefits including all forms of consideration paid, payable or provided by Council, or on behalf of the Council, in exchange for services rendered. Remuneration of Key Management Personnel and Other senior staff is disclosed in the following categories.

Short-term employee benefits include amounts such as wages, salaries, annual leave or sick leave that are usually paid or payable on a regular basis, as well as non-monetary benefits such as allowances and free or subsidised goods or services.

Other long-term employee benefits include long service leave, other long service benefits or deferred compensation.

Post-employment benefits include pensions, and other retirement benefits paid or payable on a discrete basis when employment has ceased.

	2026 $ '000	2025 $ '000
Total remuneration of key management personnel was as follows:		
Short-term employee benefits	2,580	2,173
Other long-term employee benefits	21	40
Post-employment benefits	263	232
Total	2,864	2,445

	2026 No.	2025 No.
The numbers of key management personnel whose total remuneration from Council and any related entities, fall within the following bands:		
$1 - $9,999	1	1
$10,000 - $19,999	–	3
$20,000 - $29,999	–	9
$30,000 - $39,999	1	3
$40,000 - $49,999	7	–
$50,000 - $59,999	1	–
$70,000 - $79,999	–	1
$90,000 - $99,999	1	1
$110,000 - $119,999	1	–
$140,000 - $149,999	1	–
$220,000 - $229,999	1	–
$240,000 - $249,999	1	–
$280,000 - $289,999	–	2
$290,000 - $299,999	–	1
$310,000 - $319,999	2	1
$330,000 - $339,999	2	1
$350,000 - $359,999	1	–
$360,000 - $369,999	–	1
Total	20	24

continued on next page ...

Notes to the Financial Statements
for the year ended 30 June 2026

Note 7. People and relationships (continued)

(d) Remuneration of other senior staff

Other senior staff are officers of Council, other than Key Management Personnel, whose total remuneration exceeds $170,000 and who report directly to a member of the KMP.

	2026 $ '000	2025 $ '000
Total remuneration of other senior staff was as follows:		
Short-term employee benefits	3,044	3,466
Other long-term employee benefits	55	32
Post-employment benefits	373	378
Termination benefits	–	232
Total	3,472	4,108

	2026 No.	2025 No.
The number of other senior staff are shown below in their relevant income bands:		
Income Range:		
$170,000 - $179,999	–	2
$180,000 - $189,999	1	–
$190,000 - $199,999	4	1
$200,000 - $209,999	3	4
$210,000 - $219,999	3	4
$220,000 - $229,999	2	3
$230,000 - $239,999	–	2
$240,000 - $249,999	1	–
$260,000 - $269,999	1	–
$270,000 - $279,999	1	–
$280,000 - $289,999	–	1
$420,000 - $429,999	–	1
Total	16	18

	2026 $ '000	2025 $ '000
Total remuneration for the reporting year for other senior staff included above, amounted to:	3,472	4,108

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Note 7. People and relationships (continued)

7.2 Related party disclosure

(a) Transactions with related parties

During the year Council entered into related party transactions totalling $73,476.00 with Local Government Professionals Inc related to subscriptions, seminars and memberships. Council also entered into related party transactions totalling $46,860.00 with Spiire Australia Pty Ltd for consultancy services.

(b) Outstanding balances with related parties

There are no outstanding balances at the end of the reporting period in relation to transactions with related parties.

(c) Loans to/from related parties

The aggregate amount of loans in existence at balance date that have been made, guaranteed or secured by the council to a related party are nil as at 30 June 2026.

(d) Commitments to/from related parties

The aggregate amount of commitments in existence at balance date that have been made, guaranteed or secured by the council to a related party are nil as at 30 June 2026.

Notes to the Financial Statements
for the year ended 30 June 2026

Note 8. Managing uncertainties

8.1 Contingent assets and liabilities

(a) Contingent assets
Contingent assets and contingent liabilities are not recognised in the Balance Sheet, but are disclosed and if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable, respectively. As at 30 June 2026 there were no contingent assets identified by Council.

(b) Contingent liabilities

Contingent liabilities are:
- possible obligations that arise from past events, whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Council; or
- present obligations that arise from past events but are not recognised because:
  - it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - the amount of the obligation cannot be measured with sufficient reliability.

As at 30 June 2026, the following Contingent Liabilities have been identified by Council.

Superannuation
Council has obligations under a defined benefit superannuation scheme that may result in the need to make additional contributions to the scheme, matters relating to this potential obligation are outlined below. As a result of the volatility in financial markets the likelihood of making such contributions in future periods exists.

Insurance claims
Council is presently involved in several confidential insurance matters, which are being conducted through Council's insurer. As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowance for these contingencies has been made in the financial report.

Legal matters
Council is presently involved in several confidential legal matters, which are being conducted through Council's solicitors. As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowance for these contingencies has been made in the financial report.

8.2 Australian Accounting Standards issued but not yet effective

Certain new Australian Accounting Standards and interpretations have been published that are not mandatory for the 30 June 2026 reporting period. Council assesses the impact of these new standards.

The Australian Accounting Standards Board (AASB) has issued *AASB 18 Presentation and Disclosure in Financial Statements.* When applicable AASB 18 supersedes AASB 101 *Presentation of Financial Statements.* AASB 18 aims to improve how entities communicate in their financial statements, with a focus on information about financial performance in the statement of profit or loss. It is expected to result in presentation and disclosure changes, primarily to Council's Comprehensive Income Statement. AASB 18 is expected to first apply to Council for the 2028-29 financial year.

8.3 Financial instruments

(a) Objectives and policies

The Council's principal financial instruments comprise cash assets, term deposits, receivables (excluding statutory receivables), payables (excluding statutory payables) and bank and TCV borrowings. Details of the material accounting policy information and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument is disclosed in the notes of the financial statements. Risk management is carried out by senior management under policies approved by the Council. These policies include identification and analysis of the risk exposure to Council and appropriate procedures, controls and risk minimisation.

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Note 8. Managing uncertainties (continued)

(b) Market risk

Market risk is the risk that the fair value or future cash flows of Council financial instruments will fluctuate because of changes in market prices. The Council's exposure to market risk is primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk.

Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Council's interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes Council to fair value interest rate risk. Council does not hold any interest bearing financial instruments that are measured at fair value, and therefore has no exposure to fair value interest rate risk. Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Council has minimal exposure to cash flow interest rate risk through its cash and deposits that are at floating rates.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 2020*.
Council manages interest rate risk by adopting an investment policy that ensures:

- diversification of investment product;
- monitoring of return on investment; and
- benchmarking of returns and comparison with budget.

There has been no significant change in the Council's exposure, or its objectives, policies and processes for managing interest rate risk or the methods used to measure this risk from the previous reporting period.

Interest rate movements have not been sufficiently significant during the year to have an impact on the Council's year end result.

(c) Credit risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council has exposure to credit risk on some financial assets included in the balance sheet. Particularly significant areas of credit risk exist in relation to outstanding fees and fines as well as loans and receivables from sporting clubs and associations. To help manage this risk:

- Council has a policy for establishing credit limits for the entities Council deals with;
- Council may require collateral where appropriate; and
- Council only invests surplus funds with financial institutions which have a recognised credit rating specified in Council's investment policy.

Receivables consist of a large number of customers, spread across the ratepayer, business and government sectors. Credit risk associated with the Council's financial assets is minimal because the main debtor is secured by a charge over the rateable property.

There are no material financial assets which are individually determined to be impaired.

Council may also be subject to credit risk for transactions which are not included in the balance sheet, such as when Council provides a guarantee for another party. Details of our contingent liabilities are disclosed in Note 8.1(b).

The maximum exposure to credit risk at the reporting date to recognised financial assets is the carrying amount, net of any allowance for impairment of those assets, as disclosed in the balance sheet and notes to the financial statements. Council does not hold any collateral.

(d) Liquidity risk

Liquidity risk includes the risk that, as a result of Council's operational liquidity requirements it will not have sufficient funds to settle a transaction when required or will be forced to sell a financial asset at below value or may be unable to settle or recover a financial asset.

To help reduce these risks Council:

- has a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- has readily accessible standby facilities and other funding arrangements in place;

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Note 8. Managing uncertainties (continued)

- has a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitors budget to actual performance on a regular basis; and
- sets limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Council's maximum exposure to liquidity risk is the carrying amounts of financial liabilities as disclosed on the face of the balance sheet and is deemed insignificant based on prior periods' data and current assessment of risk.

There has been no significant change in Council's exposure, or its objectives, policies and processes for managing liquidity risk or the methods used to measure this risk from the previous reporting period.

With the exception of borrowings, all financial liabilities are expected to be settled within normal terms of trade. Details of the maturity profile for borrowings are disclosed at Note 5.3.

Unless otherwise stated, the carrying amounts of financial instruments reflect their fair value.

(e) Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, Council believes the following movements are 'reasonably possible' over the next 12 months:

- A parallel shift of - 0.50% and + 0.00% in market interest rates (AUD) from year-end rates of 4.84%.

These movements will not have a material impact on the valuation of Council's financial assets and liabilities, nor will they have a material impact on the results of Council's operations.

8.4 Fair value measurement

Fair Value Hierarchy
Council's financial assets and liabilities are not valued in accordance with the fair value hierarchy. Council's financial assets and liabilities are measured at amortised cost.

Council measures certain assets and liabilities at fair value where required or permitted by Australian Accounting Standards. AASB 13 *Fair value measurement* aims to improve consistency and reduce complexity by providing a definition of fair value and a single source of fair value measurement and disclosure requirements for use across Australian Accounting Standards.

Council has considered the amendments to AASB 13 *Fair Value Measurement* that apply for the 2025/26 financial year as a result of AASB 2022-10 *Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities*. For assets, where the Council adopts a current replacement cost approach to determine fair value, the Council now considers the inclusion of site preparation costs, disruption costs and costs to restore another entity's assets in the underlying valuation.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within a fair value hierarchy, based on the lowest level input that is significant to the fair value measurement as a whole are described as follows:

Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For the purpose of fair value disclosures, Council has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.
In addition, Council determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Revaluation
Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, are measured at their fair value, being the price that would be received to sell an asset (or paid to transfer a liability) in an orderly transaction between market participants at the measurement date. For plant and equipment, the carrying amount is considered to

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Note 8. Managing uncertainties (continued)

approximate fair value given short useful lives. At balance date, the Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date, the class of asset was revalued.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of the use of an asset results in changes to the permissible or practical highest and best use of the asset. In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis ranging from 1 to 4 years. The valuation is performed either by experienced council officers or independent experts. The following table sets out the frequency of revaluations by asset class.

Asset Class	**Revaluation frequency**
Land	1 to 2 years
Buildings	1 to 2 years
Artwork	5 years
Roads	1 to 4 years
Bridges	1 to 4 years
Footpaths and cycleways	1 to 4 years
Drainage	1 to 4 years
Recreational, leisure and community facilities	1 to 4 years
Waste management	1 to 4 years
Parks, open space and streetscape	1 to 4 years
Other infrastructure	1 to 4 years

Where the assets are revalued, the revaluation increases are credited directly to the asset revaluation reserve. In the case that an increase reverses a prior year decrease for that class of asset that had been recognised as an expense, the increase is recognised as revenue up to the amount of the expense. Revaluation decreases are recognised as an expense except where prior increases are included in the asset revaluation reserve for that class of asset. In that case, the decrease is taken to the reserve to the extent of the remaining increases. Within the same class of assets, revaluation increases and decreases within the year are offset.

Impairment of assets

At each reporting date, the Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the comprehensive income statement. If the asset is carried at the revalued amount, the impairment loss is recognised directly against the revaluation surplus in respect to the same class of asset if the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

8.5 Events occurring after balance date

No matters have occurred after balance date that require disclosure in the financial report.

Notes to the Financial Statements
for the year ended 30 June 2026

Note 9. Other matters

	Balance at beginning of reporting period $ '000	Increase (decrease) $ '000	Balance at end of reporting period $ '000
9.1 Reserves			
(a) Asset revaluation reserves			
2026			
Property			
Land & Land Improvements	1,217,818	28,099	1,245,917
Buildings	110,665	51,716	162,381
	1,328,483	79,814	1,408,297
Plant and equipment			
Fixtures Fittings & Furniture	–	8	8
Artwork	469	616	1,085
	469	624	1,093
Infrastructure			
Bridges	13,505	–	13,505
Footpaths & Cycleways	54,284	16,010	70,294
Drainage	163,973	33,306	197,279
Road Surface	43,061	2,088	45,149
Road Pavement	129,567	37,933	167,500
Kerb & Channel	46,073	7,685	53,758
Other Infrastructure	92,044	–	92,044
	542,508	97,022	639,530
Total asset revaluation reserves	1,871,460	177,460	2,048,920

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 9. Other matters (continued)

	Balance at beginning of reporting period $ '000	Increase (decrease) $ '000	Balance at end of reporting period $ '000
2025			
Property			
Land & Land Improvements	1,219,217	(1,399)	1,217,818
Buildings	110,665	–	110,665
	1,329,882	(1,399)	1,328,483
Plant and equipment			
Artwork	469	–	469
	469	–	469
Infrastructure			
Bridges	13,505	–	13,505
Footpaths & Cycleways	111,400	(57,116)	54,284
Drainage	144,557	19,416	163,973
Road Surface	74,527	(31,466)	43,061
Road Pavement	213,022	(83,454)	129,568
Kerb & Channel	86,803	(40,730)	46,073
Other Infrastructure	92,042	2	92,044
	735,856	(193,347)	542,509
Total asset revaluation reserves	2,066,207	(194,746)	1,871,461

The asset revaluation reserve is used to record the increased (net) value of Council's assets over time.

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Notes to the Financial Statements

for the year ended 30 June 2026

Note 9. Other matters (continued)

	Balance at beginning of reporting period $ '000	Transfer from Accumulated Surplus $ '000	Transfer to Accumulated Surplus $ '000	Balance at end of reporting period $ '000
(b) Other reserves				
2026				
Waste Charge Reserve (Restricted)	3,120	–	(1,129)	1,991
Public Resort & Recreation Land Fund (Restricted)	15,781	7,468	(5,516)	17,733
Social & Affordable Housing Reserve	706	45	–	751
Defined Benefits Superannuation Reserve	13,500	–	–	13,500
Significant Projects Reserve	2,598	4,425	(971)	6,052
Local Government Funding Vehicle Reserve	8,787	3,313	(12,100)	–
Developer Contribution Plan Reserve (Restricted)	1,544	235	(1,779)	–
Carry Forward Reserve	20,663	28,918	(20,664)	28,917
Total Other reserves	66,699	44,404	(42,159)	68,944
2025				
Waste Charge Reserve (Restricted)	2,551	569	–	3,120
Public Resort & Recreation Land Fund (Restricted)	20,308	8,322	(12,849)	15,781
Social & Affordable Housing Reserve	496	210	–	706
Defined Benefits Superannuation Reserve	13,500	–	–	13,500
Significant Projects Reserve	9,833	14,196	(21,431)	2,598
Local Government Funding Vehicle Reserve	6,579	2,208	–	8,787
Developer Contribution Plan Reserve (Restricted)	2,026	447	(929)	1,544
Carry Forward Reserve	21,276	20,664	(21,277)	20,663
Total Other reserves	76,569	46,616	(56,486)	66,699

The Waste Charge Reserve, factors in under or over expenditure on the provision of kerbside waste services. The reserve is then used to offset the future waste charge calculation of service delivery, strategic projects, compliance, and long-term planning for Council's waste management responsibilities.

The Public Resort and Recreation Land Fund holds the balance of open space contributions paid to Council by developers and is utilised to fund the development of new open space and recreation assets, as well as upgrade or expansion of existing assets.

The Social and Affordable Housing Strategic Reserve provides funds for the purchase of community housing projects along with other housing initiatives.

Merri-bek Defined Benefit Reserve provides funds for payments requested by Vision Super to meet our superannuation obligations under the defined benefit scheme.

The Significant Projects Reserve accumulates funds to assist with the development of major Council assets. Currently the reserve is utilised to fund the redevelopment of Fawkner Leisure Centre and the construction of the Saxon Street Community Hub.

The Local Government Funding Vehicle reserve accumulates funds to be used to reduce the LGFV bonds held by Council. LGFV is a group borrowing scheme with interest only repayments.

The Developers Contribution Plan Reserve (DCP) accumulates development contributions paid to Council in respect of developments within particular Plan areas and is used to contribute towards delivery of a ten-year Capital works program within each of the twelve DCP areas.

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Notes to the Financial Statements
for the year ended 30 June 2026

Note 9. Other matters (continued)

Carry Forward Reserve is used to set aside funding for incomplete operating or capital works projects carried forward from the current financial year to future financial years.

	2026 $ '000	2025 $ '000
9.2 Reconciliation of cash flows from operating activities to surplus/(deficit)		
Surplus for the year	26,867	30,420
Non-cash adjustments:		
Depreciation/amortisation	42,161	39,697
Loss on disposal of property, infrastructure, plant and equipment	6,631	12,827
Fair value adjustments for investment property	(1,418)	(818)
Contributions - Non-monetary assets	(437)	(503)
Amounts disclosed in financing activities	828	924
Change in assets and liabilities:		
(Increase)/decrease in trade and other receivables	(6,606)	(191)
(Increase)/decrease in inventories	164	(31)
(Increase)/decrease in prepayments	(480)	(2,671)
(Increase)/decrease in contract liabilities	1,866	(4,596)
(Increase)/decrease in other assets	263	(8)
Increase/(decrease) in trade and other payables	2,149	925
Increase/(decrease) in provisions	2,477	(1,366)
Increase/(decrease) in trust funds	2,893	596
Increase/(decrease) in fair value of investment properties	1,418	–
Net cash provided by operating activities	78,776	75,205

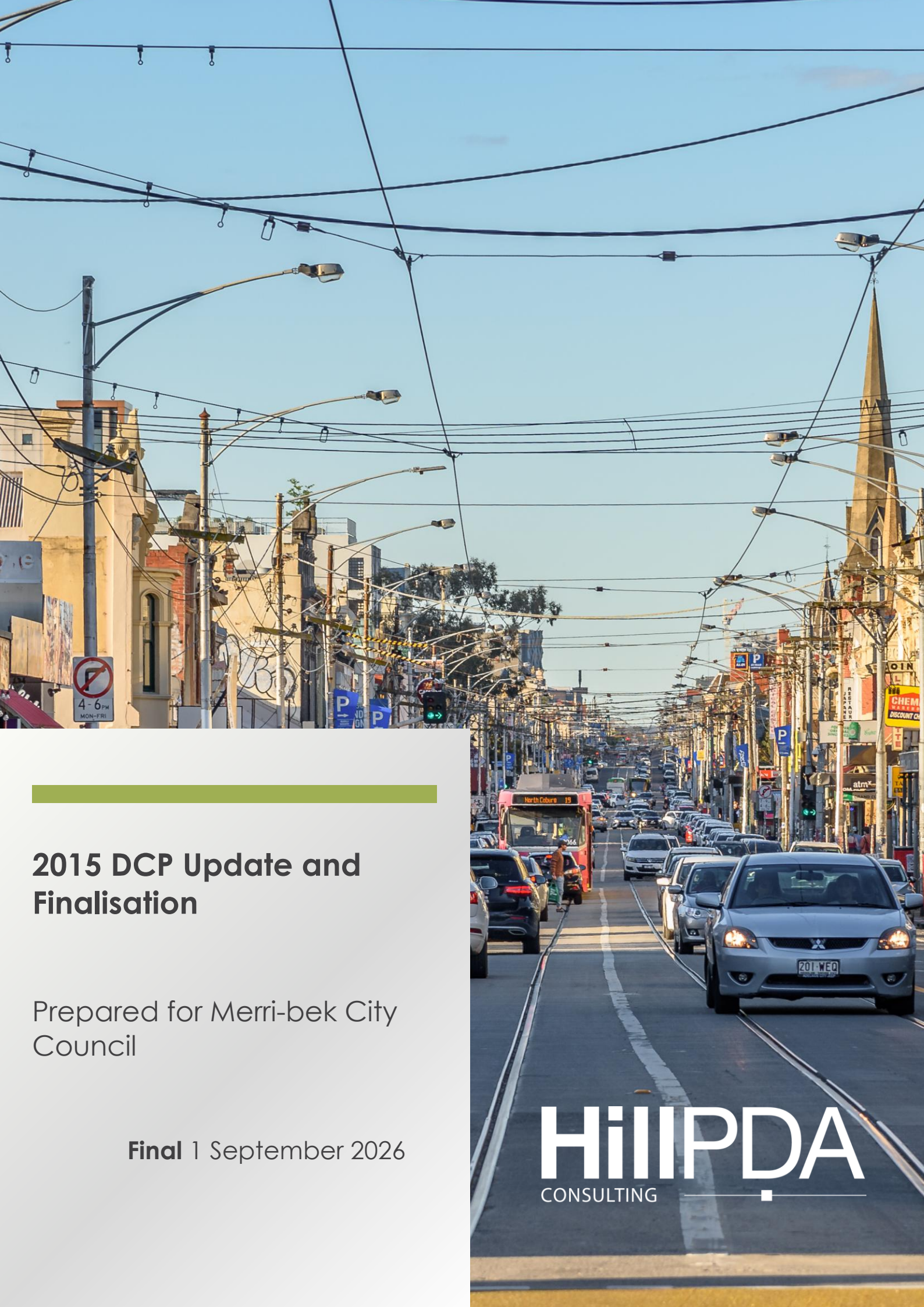
Notes to the Financial Statements
for the year ended 30 June 2026

Note 10. Changes in accounting policies

There have been no changes to accounting policies in the 2025-26 year.

Appendix 1:

Merri-bek DCP acquittal review 1 September 2026



2015 DCP Update and Finalisation

Prepared for Merri-bek City Council

Final 1 September 2026

HillPDA CONSULTING

Contents

Executive Summary **1**

1.0 Introduction **2**

1.1 Purpose 2

2.0 MERRI-BEK DCP **3**

2.1 Background 3

2.2 Merri-bek Capital Works Program 3

2.3 DCP project list 3

2.4 Amendment C215 8

2.5 Amendment C221 5

2.6 Legislative basis for changes 5

2.7 Development Contributions Guidelines 2007 8

2.8 Method 8

3.0 Analysis **8**

3.1 Levy acquittal 9

3.2 Project completion 11

3.3 Multiple works listed as a single DCP project 14

4.0 Conclusions **15**

Appendix 1: 2022 DCP project list **16**

Tables

Table 1: 2015 DCP summary of projects **4**

Table 2: 2015 DCP projects by area and infrastructure type **4**

Table 3: DCP project costs **9**

Table 4: Total acquittal amounts available **9**

Table 5: Total levies collected **10**

Table 6: Difference between levies collected and project completion acquittals **11**

Table 7: Total DCP projects **11**

Table 8: DCP projects completed **12**

Table 9: Expenditure on alternative projects **13**

Table 10: DCP projects not completed **14**

Table 11: Eligible acquittal amounts based on completed and in progress projects **15**

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EXECUTIVE SUMMARY

The Merri-bek whole of municipality Development Contributions Plan (DCP) was incorporated into the Planning Scheme by Amendment C133, which following public exhibition and a Panel Hearing, was gazetted on 10 September 2015. In summary, the 2015 DCP included 842 projects with a total cost of $114,921,542 (June 2012 dollars). The June 2022 value of these projects was $149,822,076. The 2015 DCP was scheduled to end on 30 June 2023.

The DCP was based on Merri-bek's 10-year capital works program which was developed in 2011 and has been revised over the intervening years. Changes in policy priorities, receipt of grant funding and availability of new information since 2011 have generated changes to proposed works and the timing of works.

In addition, the concept of a 10-year DCP timeframe has proven to be too short for a large-scale DCP. This timeframe does not enable Council to reallocate projects over time as priorities change. Also, it does not allow sufficient time to implement the outcomes of a review of the DCP.

Planning scheme amendments C215 and C221 made significant changes to the DCP by extending the date for completion of the DCP as well as amending the project list by removing existing projects and incorporating new ones.

This review has concluded that all levies have been appropriately expended and only 9 (1.3%) projects are, at this stage, not completed.

1.0 INTRODUCTION

1.1 Purpose

The purpose of this report is to review the finalised Merri-bek DCP, particularly in relation to acquittal of the DCP levies and completion of projects.

This report reviews the DCP project list, levies collected and acquitted as well as the status of projects at the finalisation of the DCP on 30 June 2026 to assess whether Merri-bek City Council has met its DCP obligations.

The reasons for changes in the DCP have been fully explained in the following documents:

- 2015 DCP Addendum, and
- 2015 DCP Update and Finalisation.

To maintain consistency with the figures in these reports, all of the amounts in this report are in 2022 dollars which was the reference basis for the 2023 changes to the DCP.

2.0 MERRI-BEK DCP

2.1 Background

The Merri-bek whole of municipality Development Contributions Plan (DCP) was incorporated into the Planning Scheme by Amendment C133. The amendment inserted Schedule 1 to the Development Contributions Plan Overlay (DCPO1) and the Merri-bek Development Contributions Plan 2015 as an incorporated document. The Amendment also altered all planning scheme maps to include DCPO1.

Amendment C133 was authorised on 13 July 2012, exhibited between 11 April 2013 and 16 May 2013 and re-exhibited from 6 May to 6 June 2014. A total of 13 submissions were received to the exhibition of the Amendment. The Panel appointed by the Minister conducted the substantive hearing in October/November 2012 and, subject to changes, recommended that the Amendment be adopted. Council adopted the amendment and the Panel's recommendations on 11 February 2015 and Amendment C133 was gazetted on 10 September 2015.

The calculation of the DCP levies was based on a list of infrastructure projects to be delivered from July 2013 to June 2023. Inserting an end date of 30 June 2023 was one of the Panel's recommendations.

The primary reference documents for the list of infrastructure projects in the DCP was the Merri-bek Capital Works Program (CWP) and the Coburg Initiative Public Realm and Infrastructure Strategy.

2.2 Merri-bek Capital Works Program

The Council confirmed the CWP for 2012-2023 in 2011. The aim of the Council's 10-year CWP was to identify the need for and scope of projects to support existing and future communities and businesses in the area. The CWP projects included:

- Roads, including footpaths, bike paths and shared path replacements and reconstructions
- Streetscape works in Coburg
- Drainage works, and
- Building construction or upgrades, including pavilion upgrades, aquatic and leisure improvements, libraries, community centres and public toilet installations.

2.3 DCP project list

The following Tables 1 and 2 provide a summary of projects included in the DCP. The tables show the number of projects and cost breakdown by type of project. Table 2 shows the relationship of projects to charge areas within the DCP.

Projects in the DCP were nominated to service either one charge area or multiple charge areas in Merri-bek, based on an assessment of their Main Catchment Area (MCA). There are 12 charge areas in the DCP. Most road, footpath and drainage projects were nominated to service a single charge area. Community facilities were generally nominated to service multiple charge areas.

In summary, the 2015 DCP originally included 842 projects with a total cost of $149,822,076.

Table 1: 2015 DCP summary of projects

Infrastructure	Number of Projects	Cost June 2012$	Cost June 2022
Community Facility	110	$49,200,550	$64,142,270
Drainage	19	$3,738,000	$4,873,194
Planning	1	$126,000	$164,265
Roads	712	$61,856,992	$80,642,348
Total	**842**	**$114,921,542**	**$149,822,076**

Table 2: 2015 DCP projects by area and infrastructure type

Charge Area Name	Charge Area No.	Infrastructure Type	Number of Projects	Apportioned Cost to MCA	Cost June 2022
Brunswick East	**Area 001**	Community Facility	8	$2,525,162	$3,292,029
		Drainage	1	$240,000	$312,886
		Planning	1	$126,000	$164,265
		Roads	37	$1,941,183	$2,530,701
Brunswick	**Area 002**	Community Facility	13	$6,631,410	$8,645,304
		Drainage	4	$1,240,000	$1,616,576
		Roads	79	$5,499,638	$7,169,824
Brunswick West	**Area 003**	Community Facility	2	$2,268,505	$2,957,428
		Roads	48	$2,059,890	$2,685,458
Coburg	**Area 004**	Community Facility	12	$7,634,824	$9,953,444
		Drainage	4	$748,000	$975,160
		Roads	127	$21,726,488	$28,324,607
Pascoe Vale South	**Area 005**	Community Facility	8	$2,366,617	$3,085,335
		Roads	80	$7,435,679	$9,693,821
Coburg North	**Area 006**	Community Facility	15	$3,296,337	$4,297,402
		Drainage	1	$120,000	$156,443
		Roads	54	$4,737,592	$6,176,352
Pascoe Vale	**Area 007**	Community Facility	10	$7,713,074	$10,055,458
		Drainage	5	$1,195,200	$1,558,170
		Roads	79	$6,406,363	$8,351,912
Oak Park	**Area 008**	Community Facility	3	$1,980,217	$2,581,589
		Drainage	2	$134,800	$175,737
		Roads	24	$850,636	$1,108,966

Charge Area Name	Charge Area No.	Infrastructure Type	Number of Projects	Apportioned Cost to MCA	Cost June 2022
Fawkner	**Area 009**	Community Facility	11	$4,971,117	$6,480,796
		Roads	60	$4,370,758	$5,698,114
Hadfield	**Area 010**	Community Facility	4	$1,021,739	$1,332,031
		Drainage	2	$60,000	$78,221
		Roads	26	$1,597,310	$2,082,397
Glenroy	**Area 011**	Community Facility	19	$8,396,257	$10,946,117
		Roads	87	$4,778,795	$6,230,068
Gowanbrae / Tullamarine	**Area 012**	Community Facility	5	$395,290	$515,336
		Roads	11	$452,662	$590,131
Total			**842**	**$114,921,542**	**$149,822,076**

2.4 Amendment C221

Amendment C221 proposed to amend the incorporated document 'Merri-bek Development Contributions Plan, January 2015 (amended December 2022)' with the addendum titled '2015 DCP Addendum, December 2022' which was an updated infrastructure projects list to be funded by the DCP.

The DCP's updated infrastructure list was informed by Council's 4-Year Budget 2022-2026 for its delivery. The budget was prepared after completing community engagement and was adopted on 23 June 2022.

Exhibition of the amendment finished on 15 November 2022 and no submissions were made to the amendment. Council adopted the amendment in December 2022. The Minister for Planning adopted the Amendment on 8 March 2023 and it came into operation on 24 March 2023, when the notice of approval was published in the Victorian Government Gazette.

2.5 Legislative basis for changes

A DCP is enabled by the Planning and Environment Act Part 3B and further defined by the state government's DCP Guidelines (2007) and Ministerial Directions (April 2025).

A DCP is legally enforceable when it is incorporated into a Planning Scheme as an Overlay. The DCP Overlay (DCPO) is a summary of the DCP report which becomes an incorporated document under Clause 72.04 of the Planning Scheme. The DCP specifies contributions from development that applicants are required to make as cash payments (or works in kind) to Council to help pay for nominated infrastructure items located in a specified DCP Area (charge area).

A DCP can cover any form of capital works infrastructure investment, including roads, paths, drainage, community facilities, open space, and land purchase. Councils can decide whether to use open space levies (Clause 53.01) or a DCP for open space contributions but cannot use both tools for the same open space projects.

A DCP must list the infrastructure Council will build over the life of the DCP. The contribution amount is directly linked to the list of committed infrastructure projects. Council must use the contributions for the purpose for which it was obtained. If the contribution is cash, Council must credit the money to a separate DCP account and deliver the infrastructure project or projects listed in the DCP within the timeline specified in the DCP. On this basis, the accountability provisions in a DCP are strong. There must be a clear nexus between development sites making use of (or deriving benefit from) infrastructure, payment of DCP charges and receiving infrastructure within a specified period.

The method to prepare a DCP is outlined in detail in the 2007 Guidelines. The steps are summarised in the following extract from the Guidelines. Essentially, the key steps are:

- Identify infrastructure that is required to service an area or areas of the municipality.
- Identify development and projected future development in the area that will make use of the infrastructure (based on strategic or structure plans and Planning Scheme).
- Apportion the cost of the infrastructure across all anticipated existing and future users of the infrastructure using the method specified in the Guidelines.
- Summarise the information in tables that show:
  - charges required to be paid by development within an area
  - the infrastructure that the charges are based on and will be delivered within a specified period.

Section 46Q of the Planning and Environment Act outlines the responsibilities of a Council in relation to the DCP:

> ***46Q Responsibilities of municipal councils***
> *1) A municipal council must, in accordance with the Local Government Act 1989, keep proper accounts of any amount of levy paid to it as a collecting agency or a development agency under this Part.*
> *(1A) A municipal council to which an amount of levy is paid as a collecting agency under this Part must forward to a development agency any part of the levy that is imposed for plan preparation costs incurred by the development agency or for the carrying out of works, services or facilities by or on behalf of that development agency*
> *(2) Subject to this section, a municipal council to which an amount of levy is paid as a development agency under this Part must apply that amount only—*
> *(a) for a purpose relating to plan preparation costs or the provision of works, services and facilities in respect of which the levy was imposed; and*
> *(b) in accordance with the approved development contributions plan.*
> *(3) A municipal council may refund any amount of levy paid to it as a development agency under this Part in respect of a development if it is satisfied that the development is not to proceed.*
> *(4) If—*

(a) an amount of levy has been paid to a municipal council as a development agency under this Part for plan preparation costs incurred by the council or for the provision by the council of works, services or facilities in an area; and
(b) that amount has not been expended within the period required by the approved development contributions plan—
the municipal council must within 6 months after the end of that period—
(c) with the consent of the Minister and in the manner approved by the Minister, pay that amount to the current owners of land in the area; or
(d) in accordance with Part 3, submit to the Minister an amendment to the approved development contributions plan to provide for the expenditure of that amount; or
(e) with the consent of the Minister and in the manner approved by the Minister, expend that amount for the provision of other works, facilities or services in that area.

The Act provides that within 6 months of the end of a DCP, where there are levies not acquitted against completed projects, the Council must do one of the following:

- Refund levies collected for projects not delivered to the current owners of the land with the consent of the Minister for Planning.
- Prepare an amendment to the approved DCP that provides for the expenditure of that amount and submit it to the Minister for Planning for approval.
- Expend the amount collected for the provision of other infrastructure in the area with the consent of the Minister for Planning.

With respect to 46Q(4)(e) it is likely the Minister would require a planning scheme amendment to formalise the changes.

For the last two options to be done, Council would need to be able to have a strategically justified case for replacing projects not delivered.

This occurred with the Darebin Municipal DCP where the Minister approved the allocation of $6 million contributions to be reallocated to a municipal community facility project.

Amendments C215 and C221 have been put in place to ensure that the finalisation of the DCP is consistent with Section 46Q and that Council will not have to refund any levies or seek the Minister's approval for an alternative arrangement. The Amendments altered the DCP to do all of the following:

- Substitute projects within the same charge area and type.
- Update all costs to 2022 dollars.
- Remove projects that will not be delivered.
- Add new projects through a planning scheme amendment process.

- Ensure new projects within the same geographic charge area, within the same infrastructure type and at least the same or higher cost in 2022 dollars.

2.6 Development Contributions Guidelines 2007

The Development Contributions Guidelines (Guidelines) assist by stating that changes can be made based on the calculation process and apportionment principles that applied at the time the DCP was originally prepared and approved. In other words, substitute projects should be in the same charge area and generally be of a similar nature, cost, and apportionment between charge areas.

2.7 Method

This report presents the findings of a review of the DCP in relation to the levies collected and expended and completion of the projects on the project list as at the completion of the DCP on 30 June 2026. The steps taken to review the 2015 DCP were:

- Obtain the following data from Council:
  - Detailed DCP projects list including status (completed, in progress or not started)
  - Levies collected to 30 June 2023
- Review the DCP documentation
- Review the DCP project list (refer to Appendix 1)
- Collate, analyse and report on the data by charge area, and
- Prepare a report.

2.8 Amendment C215

Amendment C215more changed the Incorporated Document 'Merri-bek Development Contribution Plan, January 2015', listed in the Schedule to Clause 72.04 Documents Incorporated of the Merri-bek Planning Scheme. Specifically, the amendment altered text at section 7.3 'Funds Administration' (page 20) to extend the date by which projects funded via this DCP will be delivered, from 30 June 2023 to 30 June 2026. The end date by which funds would be collected was not changed and remained at 30 June 2023.

Amendment C215more was submitted to the Minister for Planning following Council's resolution at the 10 November 2021 Council meeting.

Amendment C215more was approved by the Minister for Planning on 22 March 2022 and came into operation on 14 April 2022, when the notice of approval was published in the Victorian Government Gazette.

Extending the DCP deadline until the 30 June 2026 deadline meant all DCP infrastructure projects would have to be either completed or commenced by this date.

3.0 ANALYSIS

3.1 Levy acquittal

There are 670 projects listed in the DCP. This list includes 669 infrastructure projects and a single project for the costs of preparing a DCP which has a cost of $164,225 of which $35,875.47 is attributable to the DCP and apportioned to one or all charge areas.

Table 3 lists the total project costs by charge areas and infrastructure type of all projects, excluding the preparation costs.

Table 3: DCP project costs

Project Costs					
Charge Area	**Number**	**Roads**	**Drainage**	**Community Facility**	**Total**
Brunswick East/North Fitzroy	Area 001	$2,571,147	$380,000	$4,205,156	$7,156,304
Brunswick	Area 002	$7,252,293	$2,860,194	$27,026,915	$37,139,402
Brunswick West	Area 003	$2,741,032	$114,000	$4,442,544	$7,297,575
Coburg	Area 004	$28,443,910	$979,241	$10,943,774	$40,366,926
Pascoe Vale South	Area 005	$10,161,551	$0	$1,227,382	$11,388,934
Coburg North	Area 006	$6,375,852	$1,048,408	$5,395,930	$12,820,190
Pascoe Vale	Area 007	$8,210,753	$3,052,361	$4,683,479	$15,946,593
Oak Park	Area 008	$1,255,019	$612,750	$7,674,595	$9,542,364
Fawkner	Area 009	$6,080,096	$0	$30,385,249	$36,465,345
Hadfield	Area 010	$5,201,604	$1,117,521	$2,015,635	$8,334,760
Glenroy	Area 011	$6,418,201	$0	$3,572,421	$9,990,622
Gowanbrae/Tullamarine	Area 012	$674,878	$0	$0	$674,878
Total		**$85,386,336**	**$10,164,476**	**$101,573,081**	**$197,123,893**

Table 4 shows the value of levies that could be acquitted on full completion of all projects.

Table 4: Total acquittal amounts available

Eligible acquittal amounts					
Charge Area	**Number**	**Roads**	**Drainage**	Community Facility	**Total**
Brunswick East/North Fitzroy	Area 001	$682,205	$126,382	$2,998,774	$3,807,361
Brunswick	Area 002	$1,371,859	$612,830	$4,384,065	$6,368,754
Brunswick West	Area 003	$357,465	$17,027	$351,789	$726,280
Coburg	Area 004	$3,966,225	$159,444	$2,747,094	$6,872,763
Pascoe Vale South	Area 005	$794,077	$0	$139,984	$934,061
Coburg North	Area 006	$889,786	$114,551	$840,397	$1,844,734
Pascoe Vale	Area 007	$1,782,799	$715,607	$2,638,011	$5,136,417
Oak Park	Area 008	$244,507	$131,368	$346,551	$722,427
Fawkner	Area 009	$728,887	$0	$1,576,008	$2,304,895
Hadfield	Area 010	$789,957	$188,434	$1,111,012	$2,089,404

Eligible acquittal amounts					
Charge Area	**Number**	**Roads**	**Drainage**	Community Facility	**Total**
Glenroy	Area 011	$1,292,377	$0	$6,061,170	$7,353,547
Gowanbrae/Tullamarine	Area 012	$86,534	$0	$358,632	$445,166
Total		**$12,986,679**	**$2,065,642**	**$23,553,488**	**$38,605,810**

Table 5 details the total levies collected to 30 June 2023 and, based on the completion of all projects, the available acquittal amounts considerably exceeds the levies collected in all charge areas and infrastructure types.

Table 5: Total levies collected

Levies collected					
Charge Area	**Number**	**Roads**	**Drainage**	**Community Facility**	**Total**
Brunswick East/North Fitzroy	Area 001	$345,471	$49,275	$422,101	$816,846.95
Brunswick	Area 002	$1,124,829	$307,038	$1,058,258	$2,490,124.38
Brunswick West	Area 003	$218,917	$0	$202,967	$421,883.56
Coburg	Area 004	$3,332,850	$108,746	$732,942	$4,174,537.11
Pascoe Vale South	Area 005	$254,831	$0	$127,888	$382,719.16
Coburg North	Area 006	$792,184	$17,997	$119,916	$930,096.91
Pascoe Vale	Area 007	$963,172	$183,882	$654,515	$1,801,570.05
Oak Park	Area 008	$156,330	$28,908	$263,639	$448,877.69
Fawkner	Area 009	$368,578	$0	$344,935	$713,513.37
Hadfield	Area 010	$315,817	$14,350	$154,322	$484,488.91
Glenroy	Area 011	$571,671	$0	$792,007	$1,363,677.90
Gowanbrae/Tullamarine	Area 012	$44,045	$0	$9,142	$53,186.77
Total		**$8,488,696**	**$710,196**	**$4,882,631**	**$14,081,523**

Table 6 makes this clear by subtracting the levies collected (Table 5) from the eligible levy amounts (Table 4) by charge area and infrastructure type. If the amount is zero or positive then all levies collected have been acquitted. A negative number indicates that there is a shortfall in the acquittal of the levy. On the basis that all projects are completed, the data indicates that Council has successfully acquitted all levies collected in accordance with Section 46Q (1A) and (2) of the Act and fulfilled its obligations.

It is important to note the DCP does not distinguish between community infrastructure (development infrastructure-DI) community infrastructure (community infrastructure-CI). Some of the data provided by Council categorised community infrastructure into CI or DI which is consistent with current DCP practice. However, for the purposes of this report and to be consistent with the DCP, the CI and DI have been combined into a single Community Facility category.

Table 6: Difference between levies collected and project completion acquittals

Levy acquittal status					
Charge Area	**Number**	**Roads**	**Drainage**	Community Facility	**Total**
Brunswick East/North Fitzroy	Area 001	$336,733	$77,107	$2,576,673	$2,990,514.11
Brunswick	Area 002	$247,030	$305,793	$3,325,807	$3,878,629.91
Brunswick West	Area 003	$138,548	$17,027	$148,822	$304,396.90
Coburg	Area 004	$633,375	$50,698	$2,014,152	$2,698,225.64
Pascoe Vale South	Area 005	$539,246	$0	$12,096	$551,342.14
Coburg North	Area 006	$97,602	$96,554	$720,481	$914,637.48
Pascoe Vale	Area 007	$819,626	$531,724	$1,983,496	$3,334,846.69
Oak Park	Area 008	$88,177	$102,460	$82,912	$273,549.33
Fawkner	Area 009	$360,309	$0	$1,231,072	$1,591,381.78
Hadfield	Area 010	$474,140	$174,084	$956,691	$1,604,914.70
Glenroy	Area 011	$720,706	$0	$5,269,163	$5,989,869.06
Gowanbrae/Tullamarine	Area 012	$42,489	$0	$349,490	$391,979.14
Total		**$4,497,983**	**$1,355,447**	**$18,670,858**	**$24,524,287**

Because it applies across the entire municipality, the Planning project should be added to the total levies which would have the effect of reducing the total in (Table 6) by $35,875.47 to $24,488,840,411.53. The above analysis assumes that all DCP projects have been completed. The following section reviews project completion status.

3.2 Project completion

Putting the Planning project to one side because it was completed by the preparation of the DCP, Table 7 shows the total number of DCP projects by charge area and infrastructure type.

Table 7: Total DCP projects

DCP projects					
Charge Area	**Number**	**Roads**	**Drainage**	Community Facility	**Total**
Brunswick East/North Fitzroy	Area 001	22	1	6	29
Brunswick	Area 002	36	14	11	61
Brunswick West	Area 003	19	1	5	25
Coburg	Area 004	107	5	22	134
Pascoe Vale South	Area 005	54	0	6	60
Coburg North	Area 006	56	7	9	72
Pascoe Vale	Area 007	45	21	13	79
Oak Park	Area 008	25	2	8	35
Fawkner	Area 009	60	0	13	73

DCP projects					
Charge Area	**Number**	**Roads**	**Drainage**	Community Facility	**Total**
Hadfield	Area 010	17	3	6	26
Glenroy	Area 011	54	0	8	62
Gowanbrae/Tullamarine	Area 012	13	0	0	13
Total		**508**	**54**	**107**	**669**

Table 8 lists the total number of DCP projects completed by charge area and infrastructure type. Given the annual nature of local government funding for infrastructure, any project with an 'in progress' status was counted as completed because it is likely that the completion of the project may occur after 30 June 2026. This is consistent with the DCP Guidelines. Consequently, as of 30 June 2026, a total of 662 of the 670 (98.8%) of all projects have been completed, made up of 699 infrastructure projects and one costs-of-preparation project. Projects marked as 'to be completed' are assumed to not have commenced as of 30 June 2026.

Table 8: DCP projects completed

DCP projects completed or in progress					
Charge Area	**Number**	**Roads**	**Drainage**	**Community Facility**	**Total**
Brunswick East/North Fitzroy	Area 001	22	1	6	29
Brunswick	Area 002	36	13	11	60
Brunswick West	Area 003	19	1	5	25
Coburg	Area 004	107	5	22	134
Pascoe Vale South	Area 005	54	0	6	60
Coburg North	Area 006	53	7	9	69
Pascoe Vale	Area 007	45	21	13	79
Oak Park	Area 008	24	2	8	34
Fawkner	Area 009	58	0	13	71
Hadfield	Area 010	17	3	6	26
Glenroy	Area 011	53	0	8	61
Gowanbrae/Tullamarine	Area 012	13	0	0	13
Total		**500**	**53**	**107**	**661**

As of 30 June 2026, a total of eight projects listed in the 2015 DCP *Update and Finalisation* document project list (shown in Appendix 1) have not been completed. Of this total seven are road infrastructure and one is drainage infrastructure as shown in Table 10. The seven road projects that have not been completed have been replaced by other, higher priority road projects in the relevant charge area. Table 9 lists these projects, the cost attributable, the higher priority replacement project, its actual cost and the actual cost in 2022 dollars. In all cases the cost of the higher priority projects exceeds the cost originally attributable to the DCP projects. The one drainage project requires significant drainage upgrades and further investigation before it can proceed. Council delivered an alternative drainage project in the same charge area with a cost that exceeded that of the DCP Project.

Table 9: Expenditure on alternative projects

No	Original DCP project name/description	MCA cost ($2022)	Replacement project name/description	Actual cost	2022$ actual cost
DR102N	Union St From Millward St to Brunswick Rd, **Brunswick**, Drainage Works	$1,282,500	Drainage Works, Michael and Saxon St, **Brunswick**,	$1,589,124	$1,739,355
RD1208	Anselm Gve - Glenroy; A'beckett - Pascoe Vale:Both Carriageways **Glenroy**	$26,074	Everard Street - Morley to West, **Glenroy**	$75,457	$64,937
RD1370N	Murray Street from Hume Kerb Line to Mcdougall Centre Line, **Fawkner**, Road Resurfacing	$42,144	Piper - Lynch to Major, **Fawkner**	$47,976	$52,511
RD1377N	Wembley Road from Argyle Kerb Line to Lorne Kerb Line, **Fawkner**, Road Resurfacing	$32,462	Somerlayton Crescent - Anderson to Anderson, **Fawkner**	$54,224	$59,350
RD2033N	Claremont Street from Jackson Kerb Line to Elizabeth Kerb Line, **Coburg North**, Road Resurfacing	$35,670	Newlands Road - Carr to McMahons, **Coburg North**	$67,364	$73,732
RD2043N	Mantell Street from Williams Kerb Line to Mcdonald Kerb Line, **Coburg North**, Road Resurfacing	$24,650	Elizabeth St - Livingstone to Arthur to Jenkin, **Coburg North**	$45,719	$43,344
RD4005N	Treloar Street from Keady to Spry, **Coburg North**, Road Resurfacing	$34,003	Arthur St - Elizabeth to Dead End, **Coburg North**	$44,074	$48,241
RD4014N	Winifred Street from John to Sylvester , **Oak Park**, Road Resurfacing	$25,523	Jacaranda St - Willett to Victoria **Oak Park**	$41,657	$35,849
Total		**$1,503,025**		**$1,965,594**	**$2,117,320**

Table 10: DCP projects not completed

DCP projects not completed					
Charge Area	**Number**	**Roads**	**Drainage**	**Community Facility**	**Total**
Brunswick East/North Fitzroy	Area 001	0	0	0	0
Brunswick	Area 002	0	1	0	1
Brunswick West	Area 003	0	0	0	0
Coburg	Area 004	0	0	0	0
Pascoe Vale South	Area 005	0	0	0	0
Coburg North	Area 006	3	0	0	3
Pascoe Vale	Area 007	0	0	0	0
Oak Park	Area 008	1	0	0	1
Fawkner	Area 009	2	0	0	2
Hadfield	Area 010	0	0	0	0
Glenroy	Area 011	1	0	0	1
Gowanbrae/Tullamarine	Area 012	0	0	0	0
Total		**7**	**1**	**0**	**8**

3.3 Multiple works listed as a single DCP project

A total of 13 individual DCP road and footpath projects have a nominated single project cost that is spread over roads or footpaths in multiple locations in some charge areas. Not all of the works listed in these projects need to be completed to satisfy the expenditure specified in the DCP. The expenditure in all these projects exceeds the amount specified in the DCP.

4.0 CONCLUSIONS

There are two matters that completion of the DCP should address. One is full acquittal of the levies and the other is completion of the project list which is an incorporated document in the Merri-bek planning scheme. Comparing Table 5 to Table 11, all levies have been fully acquitted. Council has effectively fulfilled its obligations under the Planning and Environment Act.

Whilst not all projects listed in the updated incorporated document have been completed, Council has delivered other road projects with have a higher priority in the same charge area with a cost that exceeds that of the DCP projects. The single drainage project has been delayed because it needs further investigation before it can proceed. Council delivered an alternative drainage project in the same charge area with a cost that exceeded that of the DCP Project.

These minor changes effectively mean that Council has completed the projects and the expenditure it has committed to undertake. In addition, as Table 11 demonstrates, expenditure by Council on projects is far more than required to acquit the DCP. On this basis Council has finalised the Merri-bek DCP.

Table 11: Eligible acquittal amounts based on completed and in progress projects

Eligible acquittal amounts on completed projects					
Charge Area	**Number**	**Roads**	**Drainage**	**Community Facility**	**Total**
Brunswick East/North Fitzroy	Area 001	$682,205	$126,382	$2,998,774	$3,807,361
Brunswick	Area 002	$1,371,859	$338,040	$4,384,065	$6,093,964
Brunswick West	Area 003	$352,847	$17,027	$351,789	$721,662
Coburg	Area 004	$3,966,225	$159,444	$2,747,094	$6,872,763
Pascoe Vale South	Area 005	$750,760	$0	$139,984	$890,744
Coburg North	Area 006	$877,694	$114,551	$840,397	$1,832,642
Pascoe Vale	Area 007	$1,782,799	$715,607	$2,638,011	$5,136,417
Oak Park	Area 008	$238,855	$131,368	$346,551	$716,774
Fawkner	Area 009	$722,685	$0	$1,576,008	$2,298,693
Hadfield	Area 010	$789,957	$188,434	$1,111,012	$2,089,404
Glenroy	Area 011	$1,287,958	$0	$6,061,170	$7,349,128
Gowanbrae/Tullamarine	Area 012	$86,534	$0	$358,632	$445,166
Total		**$12,910,378**	**$1,790,852**	**$23,553,488**	**$38,254,718**

APPENDIX 1: 2022 DCP PROJECT LIST

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0059	DI	Roads	Edward Street. Clarke to John	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$33,557
RD0713	DI	Roads	John Street. Miller to Miller	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$22,032
RD0459	DI	Roads	Lygon Street. Barkly to Weston (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$21,263
RD1190	DI	Roads	Lygon Street. Barkly to Weston (Left Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$41,360
RD0463	DI	Roads	Lygon Street. Brunswick to Barkly (Left Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$30,529
RD0897	DI	Roads	Lygon Street. Blyth to Stewart (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$29,409
RD0442	DI	Roads	Lygon Street. Brunswick to Barkly (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$80,133
RD0699	DI	Roads	Lygon Street. Stewart to Albion (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$38,398
RD0899	DI	Roads	Lygon Street. Victoria to Blyth (Left Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$21,263

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0918	DI	Roads	Lygon Street. Albert to Victoria (Left Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$26,611
RD0859	DI	Roads	Lygon Street. Albert to Victoria (Right Carriageway)	Road Reconstruction	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$21,263
RD0912	DI	Roads	Lygon Street. Albert to Victoria (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$26,611
RD0666	DI	Roads	Lygon Street. Barkly to Weston (Right Carriageway)	Road Reconstruction	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$17,346
RD0900	DI	Roads	Lygon Street. Glenlyon to Pitt (Left Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$26,281
RD0803	DI	Roads	Lygon Street. Glenlyon to Pitt (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$17,346
RD0906	DI	Roads	Lygon Street. Pitt to Albert (Left Carriageway) (Part A)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$17,493
RD0913	DI	Roads	Lygon Street. Pitt to Albert (Right Carriageway)	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$21,915
RD1242	DI	Roads	Right of Way Methven Lane. Methven to rear 2 Jarvie	Laneway Reconstruction	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$228,146

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD3017N	DI	Roads	Road Resurfacing Capital Works Program for Pascoe Vale	Road Resurfacing	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$580,000
RD0827	DI	Roads	Albert Street. Sydney to Frith	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$33,717
RD0042	DI	Roads	Collier Crescent. Fallon to Barry	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$15,321
RD0493	DI	Roads	Drainage to Rear 23 to 35 Donald Street Rear Of Donald Street	Laneway Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$230,236
RD0356	DI	Roads	Frederick Street. Albion to Mackenzie	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$26,074
RD0192	DI	Roads	Grant Street. Donald to Davies	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$14,042
RD0052	DI	Roads	Henkel Street. Alexander to Wendel	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$16,879
RD0050	DI	Roads	Horne Street. Edward to Glenlyon	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$37,404
RD0291	DI	Roads	Ingram Street. Ewing to Dead End	Road Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$73,235

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0906	DI	Roads	Lygon Street. Pitt to Albert (Left Carriageway) (Part A)	Road Resurfacing	Brunswick East/North Fitzroy	Area 002	Same as shown in 2015 DCP project list	$12,157
RD1244	DI	Roads	Right of Way 21 Grant Lane. Grant to Rear 23 Grant	Laneway Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$40,049
RD1236	DI	Roads	Right of Way 24 Ford Lane. 62 Hope to rear 25 Osborne	Laneway Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$233,491
RD1235	DI	Roads	Right of Way 26 Austral Lane. Rear 26 Austral to rear 2 Austral	Laneway Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$287,464
RD1234	DI	Roads	Right of Way rear 44 Cliff Lane. Wendel to rear 28 Cliff	Laneway Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$230,362
RD0807	DI	Roads	Sheffield Street. Pearson to Dead End (Part A)	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$12,273
RD1208	DI	Roads	Anselm Grove. A'Beckett to Pascoe Vale	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$26,074
RD0942	DI	Roads	French Street. Dawson to Williams	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$19,168
RD0937	DI	Roads	Ila Street. West to Farview (Part A)	Road Resurfacing	Glenroy	Area 010	Same as shown in 2015 DCP project list	$4,723

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD3016N	DI	Roads	Road Resurfacing Capital Works Program for Pascoe Vale South	Road Resurfacing	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$300,000
RD3015N	DI	Roads	Road Resurfacing Capital Works Program for Coburg	Road Resurfacing	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$300,000
RD3014N	DI	Roads	Road Resurfacing Capital Works Program for Brunswick	Road Resurfacing	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$200,000
RD3013N	DI	Roads	Footpath Renewal Capital Works Program for Gowanbrae and Tullamarine	Footpath Renewal	Gowanbrae/Tullamarine	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$62,000
RD3012N	DI	Roads	Footpath Renewal Capital Works Program for Fawkner	Footpath Renewal	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$300,000

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD3011N	DI	Roads	Footpath Renewal Capital Works Program for Oak Park	Footpath Renewal	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$100,000
RD3010N	DI	Roads	Footpath Renewal Capital Works Program for Pascoe Vale	Footpath Renewal	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$790,000
RD3009N	DI	Roads	Footpath Renewal Capital Works Program for Pascoe Vale South	Footpath Renewal	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$500,000
RD0841	DI	Roads	Albion Street. Moonee to Change of Seal	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$34,068
RD0467	DI	Roads	Collings Street. Dead End to Temple	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$33,354
RD0032	DI	Roads	Coral Street. Perrett to Dead End	Road Reconstruction	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$52,148
RD0484	DI	Roads	Cumming Street. Bent to Melville	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$46,624

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0364	DI	Roads	Egginton Street. Hope to Block 2	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$27,324
RD0061	DI	Roads	Hope Street. Henderson to Dead End	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$15,897
RD0323	DI	Roads	Howson Street. Collier to Dawson	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$19,980
RD0321	DI	Roads	Owen Street. Dead End to Collings	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$17,922
RD0301	DI	Roads	Perrett Street. Merri-bek to Dead End	Road Reconstruction	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$456,292
RD1233	DI	Roads	Right of Way 55 Newman Lane. 55 Newman to Straw	Laneway Reconstruction	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$556,154
RD0807	DI	Roads	Sheffield Street. Pearson to Dead End (Part A)	Road Resurfacing	Brunswick	Area 003	Same as shown in 2015 DCP project list	$4,313
RD0327	DI	Roads	Temple Street. Hunter to Smith	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$28,896
RD0937	DI	Roads	Ila Street. West to Farview (Part A)	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$20,139
RD0935	DI	Roads	Davies Street. Surrey to Gloucester	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$26,143

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0026	DI	Roads	Armstrong Street Batman to Ross Coburg	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$228,146
RD0458	DI	Roads	The Avenue. Nicholson to Dead End	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$70,399
RD0036	DI	Roads	Batman Avenue. Gaffney to Ryan	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$78,221
RD1195	DI	Roads	Beckley Street. Crozier to Grant	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$391,107
RD0288	DI	Roads	Belgrave Street. Harding to Bell	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$586,661
RD0615	DI	Roads	Blair Street. De Carle to BarRight of Way	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$221,228
RD0606	DI	Roads	Bruce Street. Munro to Reynard	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$52,148
RD0085	DI	Roads	Butler Grove. The Grove to Rennie	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$36,206
RD0329	DI	Roads	Clifton Grove. Murray to Bell	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$30,540
RD0332	DI	Roads	Clifton Grove. O'Hea to Murray	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$27,303

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0025	DI	Roads	Coburg Street. Change of Width to Walsh	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$195,554
RD0024	DI	Roads	Coburg Street. Hardwick to Change of Width	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$52,148
RD0018	DI	Roads	Coburg Street. Rennie to Hardwick	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$228,146
RD1192	DI	Roads	Cole Crescent. Grant to Crozier	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$456,292
RD0430	DI	Roads	Cole Crescent Harding to Grant Coburg	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$260,738
RD0482	DI	Roads	Craigrossie Avenue. Glencairn to Wattle	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$338,959
RD0181	DI	Roads	Crozier Street. Cole to Nicholson	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$183,168
RD1196	DI	Roads	Dare Street. Edward to Rennie	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$286,812
RD0170	DI	Roads	Davis Street. Munro to Bell	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$521,476
RD0167	DI	Roads	Devon Avenue. Merri-bek to Lever	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$667,543

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1193	DI	Roads	Edward Street. Chambers to Sydney	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$521,476
RD0173	DI	Roads	Franklin Street. Hardwick to Rennie	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$195,554
RD0183	DI	Roads	Glenora Avenue. Carlisle to Rennie	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$395,206
RD0306	DI	Roads	Glenora Avenue. Harding to Carlisle	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$271,168
RD0837	DI	Roads	Gordon Street. Munro to Bell	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$65,185
RD0015	DI	Roads	Kelson Street. Munro to Victoria	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$258,131
RD0220	DI	Roads	Lygon Street. Merri-bek to Blair	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$77,995
RD0021	DI	Roads	Merribell Avenue. Nicholson to Edna	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$430,218
RD0470	DI	Roads	Murray Street. Lonsdale to Montefiore	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$65,185
RD0469	DI	Roads	Murray Street. Montefiore to Sussex (Part A)	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$44,847

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0318	DI	Roads	Norman Street. Sydney to Cameron	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$21,965
RD0650	DI	Roads	Queen Street. Merri-bek to Lever	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$302,000
RD0289	DI	Roads	Rogers Street. Ross to Dead End	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$260,086
RD0570	DI	Roads	Rolls Street. Rennie to Hardwick	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$391,107
RD0668	DI	Roads	Rose Street. Brearley to Bell	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$37,765
RD0597	DI	Roads	Rose Street. Princes to Brearley	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$39,111
RD0029	DI	Roads	Ross Street. Gaffney to Rogers	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$260,738
RD1245	DI	Roads	Right of Way 2/4 Rennie Lane. Rennie to The Grove	Laneway Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$228,446
RD1227	DI	Roads	Right of Way 260/262 Reynard Lane. Reynard to Munro	Laneway Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$591,549
RD1197	DI	Roads	Right of Way 82 Moore Lane. East to Nicholson	Laneway Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$91,258

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0027	DI	Roads	Ryan Street. Ross to Batman	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$169,480
RD0051	DI	Roads	Soudan Street. Sussex to Cramer (Part A)	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$24,399
RD0043	DI	Roads	Sutherland Street. Murray to O'Hea	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$37,759
RD0001	DI	Roads	The Coburg Initiative	Streetscape Upgrades	Coburg	Area 004	Same as shown in 2015 DCP project list	$5,214,760
RD0175	DI	Roads	The Avenue. De Carle to BarRight of Way	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$782,214
RD0182	DI	Roads	The Avenue. Dead End to De Carle	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$156,443
RD0035	DI	Roads	The Grove. De Carle to BarRight of Way	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$977,768
RD0166	DI	Roads	The Grove. Nicholson to Dead End	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$391,107
RD0168	DI	Roads	The Grove. Sydney to De Carle	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$305,333
RD0077	DI	Roads	Walsh Street. Chambers to Sydney	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$81,543

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0215	DI	Roads	Walsh Street. Patterson to BarRight of Way	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$13,037
RD0294	DI	Roads	Waterfield Street. Bell to Victoria	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$651,845
RD0920	DI	Roads	Murray Street. McDougall to William	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$33,388
RD0917	DI	Roads	Dickinson Street. Walter to Middle	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$28,540
RD0915	DI	Roads	Glengyle Street. Nicholson to Kirkby	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$17,236
RD0898	DI	Roads	Moonee Boulevard. Cross to Valley	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$46,641
RD3008N	DI	Roads	Footpath Renewal Capital Works Program for Coburg	Footpath Renewal	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$350,000
RD3007N	DI	Roads	Footpath Renewal Capital Works Program for Brunswick West	Footpath Renewal	Brunswick West	Area 003	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$110,000

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD3006N	DI	Roads	Footpath Renewal Capital Works Program for Brunswick	Footpath Renewal	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$900,000
RD3005N	DI	Roads	Footpath Renewal Capital Works Program for Brunswick East and North Fitzroy	Footpath Renewal	Brunswick East/North Fitzroy	Area 001	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$400,000
RD3002N	DI	Roads	O'hea Street. Bishop to Sussex	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$632,000
RD3001N	DI	Roads	Baxter Street. Sydney to Railway	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$380,000
RD3000N	DI	Roads	Beccles Street. Anderson to Lowson	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$777,150

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD2052N	DI	Roads	Orvieto Street. Mashoobra to Marama	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$32,980
RD2051N	DI	Roads	Mehegan Avenue. Peterson to Claremont	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$26,040
RD2049N	DI	Roads	Mathieson Street. Manly to Dead End	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$43,470
RD2048N	DI	Roads	Gould Street. Spry to Keady	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$29,900
RD2047N	DI	Roads	Carr Street. Sydney to Convent	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$28,275

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD2046N	DI	Roads	Nola Street. Newlands to Dead End	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$20,313
RD2045N	DI	Roads	Charles Street. Dawson roundabout to Williams	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$37,800
RD2044N	DI	Roads	Charles Street. Mercier to Dawson roundabout	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$40,293
RD2043N	DI	Roads	Mantell Street. Williams to McDonald	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$24,650
RD2041N	DI	Roads	Boyne Street. Elizabeth to east end of Ballard	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$46,905

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD2040N	DI	Roads	Boyne Street. East end of Ballard to west end of Ronald	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$44,398
RD2039N	DI	Roads	Dawson Street. Bakers to French	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$52,260
RD2038N	DI	Roads	Hossack Avenue. Gaffney to Charles	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$50,370
RD2037N	DI	Roads	Catherine Street. Bakers Road to Change Of Width	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$28,275
RD2033N	DI	Roads	Claremont Street. Jackson to Elizabeth	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$35,670

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD2032N	DI	Roads	Marama Street. Orvieto to Boundary	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$35,880
RD2029N	DI	Roads	Jackson Parade. Boyne to Boyd	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$41,180
RD2027N	DI	Roads	Borang Street. Mathieson to Dead End	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$17,160
RD2015N	DI	Roads	Sussex Street. Boundary to South	Road Resurfacing	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$84,150
RD2014N	DI	Roads	Strachan Street. Pascoe Vale to Station	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$21,735

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD2013N	DI	Roads	Station Road. Kiama to Cartwright	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$60,775
RD2012N	DI	Roads	Lex Grove. Grevillia to Nerissa	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$49,120
RD2010N	DI	Roads	Victoria Street. Pascoe Vale to Sim	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$22,263
RD2009N	DI	Roads	Murphy Street. Marie to Xavier	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$18,688
RD1383N	DI	Roads	Paisley Court. Bluebell to Dead End	Road Reconstruction	Gowanbrae/Tullamarine	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$180,500

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0157	DI	Roads	Derby Street to Turner Street	Alteration to roundabout and for pedestrian movements	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$22,684
RD0212	DI	Roads	Coonans Road. Lothair to Woodlands	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$117,036
RD0221	DI	Roads	Coonans Road. Parkstone to Reynard	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$100,902
RD0209	DI	Roads	Coonans Road. Woodlands to Parkstone	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$90,400
RD0431	DI	Roads	Daphne Street. Waratah to O'Hea (Part A)	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$54,755
RD0434	DI	Roads	Dickens Street. Woodlands to Parkstone	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$195,554
RD0033	DI	Roads	Disraeli Grove. Louisville to Walhalla	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$456,292
RD0207	DI	Roads	Hackett Street. Bell to Greenbank	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$23,744
RD0229	DI	Roads	Hackett Street. Greenbank to Thistle	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$16,948
RD1201	DI	Roads	Kathleen Street. Woodlands to Ellenvale	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$391,107

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0788	DI	Roads	Langtree Avenue. Lothair to Woodlands	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$174,694
RD0793	DI	Roads	Marsden Avenue. Dead End to Wadham	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$231,568
RD0219	DI	Roads	McKeon Avenue. Dead End to Hillview	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$13,037
RD0464	DI	Roads	Mitchell Parade. Hackett to Thistle	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$26,074
RD0476	DI	Roads	Mitchell Parade. Le Cateau to Vaux	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$39,111
RD0483	DI	Roads	Mitchell Parade. Reynard to Le Cateau	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$39,111
RD0791	DI	Roads	Mitchell Parade. Thistle to Bell	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$319,115
RD0433	DI	Roads	Mitchell Parade. Vaux to Hackett	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$76,266
RD0227	DI	Roads	Moascar Street. Mitchell to Gallipoli	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$26,074
RD0469	DI	Roads	Murray Street. Montefiore to Sussex (Part A)	Road Resurfacing	Coburg	Area 005	Same as shown in 2015 DCP project list	$7,301

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0218	DI	Roads	Northgate Street. Bolingbroke to O'Hea	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$22,609
RD0706	DI	Roads	Northgate Street. O'Hea to Cleve	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$15,524
RD0180	DI	Roads	O'Hea Street. Northgate to Burgundy (Part A)	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$122,547
RD0030	DI	Roads	Prendergast Street. Walhalla to Louisville	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$521,476
RD0846	DI	Roads	Reynard Street. Winifred to Lemnos	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$30,974
RD0293	DI	Roads	Somali Street. Gallipoli to Reynolds	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$260,738
RD0051	DI	Roads	Soudan Street. Sussex to Cramer (Part A)	Road Resurfacing	Coburg	Area 005	Same as shown in 2015 DCP project list	$3,972
RD0020	DI	Roads	Springhall Parade. Brearley to Bell	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$391,107
RD0023	DI	Roads	Springhall Parade. Princes to Brearley	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$391,107
RD1213	DI	Roads	The Boulevard. Henley to Dead End	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$17,250

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0474	DI	Roads	Thistle Street. Hackett to Mitchell	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$13,037
RD0436	DI	Roads	Vaux Street. Reynolds to Gallipoli	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$195,554
RD0576	DI	Roads	Wadham Street. Winona to Dead End	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$195,554
RD0670	DI	Roads	Waverley Parade. Brearley to Bell	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$356,820
RD0081	DI	Roads	Wentworth Avenue. Brentwood to Dead End North	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$41,066
RD0468	DI	Roads	Westgate Street. Anderson to Cumberland	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$39,111
RD0790	DI	Roads	Winona Grove. Wadham to Dead End	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$383,741
RD0481	DI	Roads	Greenbank Crescent. Divided Road to Bell	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$20,859
RD0860	DI	Roads	Jukes Road. William to Minona	Road Reconstruction	Fawkner	Area 009	Same as shown in 2015 DCP project list	$52,376
RD0594	DI	Roads	Boyd Crescent. Claremont to Jackson	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$32,592

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0610	DI	Roads	Carr Street. Convent to De Chene	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$45,629
RD0663	DI	Roads	Carr Street. De Chene to De Chene	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$130,369
RD0679	DI	Roads	Galeka Street. Boundary to Orvieto	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$182,647
RD0214	DI	Roads	Glyndon Avenue. Delta to Shorts	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$21,524
RD0198	DI	Roads	Goleen Street. Sydney to Dead End	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$36,503
RD0789	DI	Roads	Lorensen Avenue. Orvieto to Dead End	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$83,273
RD0296	DI	Roads	Morris Street. McMahons to De Chene	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$260,738
RD0794	DI	Roads	Norris Street. Dead End to Shorts	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$176,448
RD0563	DI	Roads	Plaisted Street. Sydney to Bain	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$123,851
RD0593	DI	Roads	Ronald Street. Boyne to Boyne	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$65,185

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0325	DI	Roads	Smith Street. Fame to Bakers	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$16,061
RD0774	DI	Roads	Spry Street. Sydney to Gould	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$260,738
RD0772	DI	Roads	Trade Place. Newlands to Dead End	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$84,860
RD0600	DI	Roads	Ulm Street. Pallett to Guilfoyle	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$27,846
RD1203	DI	Roads	Whitton Parade. Outlook to Boyne	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$286,812
RD1202	DI	Roads	Whitton Parade. Peterson to Outlook	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$338,959
RD0842	DI	Roads	Middle Street. David to Davies	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$69,438
RD0834	DI	Roads	Melbourne Avenue. Salisbury to Granville	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$43,606
RD0034	DI	Roads	Wentworth Avenue. Brentwood to Dead End	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$391,107
RD0833	DI	Roads	Colorado Street. Watt to Quick (Part A)	Road Resurfacing	Pascoe Vale	Area 008	Same as shown in 2015 DCP project list	$5,071

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0828	DI	Roads	Glen Street. Hilton to Melbourne	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$48,150
RD0810	DI	Roads	Jukes Road. Minona to Tyson	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$63,744
RD0798	DI	Roads	Seggan Circle. Gowanbrae to Dead End	Road Reconstruction	Gowanbrae/Tullamarine	Area 012	Same as shown in 2015 DCP project list	$15,058
RD0783	DI	Roads	Albion Street. Hamilton to Pearson	Road Reconstruction	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$35,850
RD0758	DI	Roads	Peterson Avenue. Mehegan to Jackson	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$195,554
RD0710	DI	Roads	Lawrence Street. Middle to Walter	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$29,201
RD0157	DI	Roads	Derby Street to Turner Street	Alteration to roundabout and for pedestrian movements	Pascoe Vale South	Area 007	Same as shown in 2015 DCP project list	$16,426
RD0047	DI	Roads	O'Hea Street. Anderson to Davern (Part A)	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$36,310
RD0062	DI	Roads	Reynard Street. Reynolds to Lemnos	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$36,489
RD0431	DI	Roads	Daphne Street. Waratah to O'Hea (Part A)	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$205,983

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0073	DI	Roads	Hackett Street. Bell to Greenbank	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$39,111
RD0153	DI	Roads	Northgate Street. Bolingbroke to O'Hea	Traffic Control Devices (speed humps)	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$39,111
RD0165	DI	Roads	Mckeon Avenue. Dead End to Hillview	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$429,566
RD0195	DI	Roads	Arndt Road. Watt to Quick (Part A)	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$4,693
RD0287	DI	Roads	Dale Avenue. Bradley to O'Hea (Part A)	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$144,710
RD0310	DI	Roads	Princes Terrace. Waverley to Springhall	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$390,129
RD0335	DI	Roads	Callander Road. Snell to Watt (Part A)	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$23,028
RD0347	DI	Roads	Lochinvar Street. Woodlands to Dead End	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$24,625
RD0361	DI	Roads	Parkside Boulevard. Acacia to Peppercorn	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$17,999
RD0370	DI	Roads	Reynard Street Mitchell-Turnbull	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$39,268

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0371	DI	Roads	Henley Street The Boulevar-Brentwood	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$23,095
RD0461	DI	Roads	Vaux Street. Gallipoli to Mitchell	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$65,308
RD0477	DI	Roads	Vaux Street. Reynolds to Gallipoli	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$41,796
RD0479	DI	Roads	Hillview Avenue. Reynard to Purches	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$39,111
RD0559	DI	Roads	Thistle Street. Hackett to Mitchell	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$391,107
RD0578	DI	Roads	Greenbank Crescent. Divided Road to Bell	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$97,777
RD0601	DI	Roads	Mitchell Parade. Reynard to Le Cateau	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$63,521
RD0603	DI	Roads	Royal Parade. Bell to Brearley	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$24,286
RD0707	DI	Roads	Lewis Street. Plumpton to Waterloo	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$30,083
RD0705	DI	Roads	Kalang Road. Waterloo to Plumpton	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$29,083

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1380N	DI	Roads	West Street Neighbourhood Centre	Streetscape Upgrade	Hadfield	Area 010	Neighbourhood Centres Strategy, 2022-26 Council Budget	$2,964,855
RD1379N	DI	Roads	Wroxham Court. Bungay to Dead End	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$15,362
RD0195	DI	Roads	Arndt Road. Watt to Quick (Part A)	Road Resurfacing	Pascoe Vale	Area 008	Same as shown in 2015 DCP project list	$18,773
RD1217	DI	Roads	Barak Court. Rhodes to Dead End	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$18,439
RD0335	DI	Roads	Callander Road. Snell to Watt (Part A)	Road Resurfacing	Pascoe Vale	Area 008	Same as shown in 2015 DCP project list	$6,495
RD0331	DI	Roads	Charlotte Street. Barina to Waterloo	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$20,371
RD0330	DI	Roads	Curie Avenue. Hermione to Grevillia	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$25,778
RD0427	DI	Roads	Gregory Street. Winifred to Dead End	Road Reconstruction	Oak Park	Area 008	Same as shown in 2015 DCP project list	$252,916
RD0612	DI	Roads	Ridge Road. Pines to Willett	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$13,037

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0595	DI	Roads	Ridge Road. Willett to Victoria	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$25,930
RD0486	DI	Roads	School Court. Barak to Dead End	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$15,427
RD0046	DI	Roads	Snell Grove. Hermione to Nerissa	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$23,245
RD0928	DI	Roads	Victoria Street. George to William (Part A)	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$12,710
RD0090	DI	Roads	Waterloo Road. Jessie to Snell	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$31,043
RD0825	DI	Roads	Watt Avenue. Devon to Harra (Part A)	Road Resurfacing	Pascoe Vale	Area 008	Same as shown in 2015 DCP project list	$31,704
RD0832	DI	Roads	Watt Avenue. Harra to Malcolm	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$28,345
RD0715	DI	Roads	Alec Crescent. Anderson to Hogan	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$38,929
RD0930	DI	Roads	Boston Street. Denys to Lowson	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$19,236
RD0064	DI	Roads	Brockley Road. Lorne to Argyle	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$22,812

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0078	DI	Roads	Denys Street. Boston to William	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$39,150
RD0044	DI	Roads	Denys Street. Welch to Boston	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$20,490
RD0911	DI	Roads	Leighton Crescent. Hedley to Anderson	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$19,789
RD0711	DI	Roads	Lovely Street. Hume to Welch	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$16,745
RD0351	DI	Roads	Major Road William to Dowling	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$64,243
RD0344	DI	Roads	Marlborough Street. Albert to Princess	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$37,902
RD0560	DI	Roads	Marlborough Street. Imaroo to Derby	Road Reconstruction	Fawkner	Area 009	Same as shown in 2015 DCP project list	$274,764
RD0082	DI	Roads	Mcbryde Street. Claremont to Somerlayton	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$15,656
RD0802	DI	Roads	McDougall Street. Jukes to Murray	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$47,539
RD0369	DI	Roads	Mutton Road. Lynch to Yuroke	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$40,749

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0724	DI	Roads	Patricia Drive. Lowson to Dead End	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$14,643
RD0188	DI	Roads	Victory Street. James to Dead End	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$18,338
RD0826	DI	Roads	Victory Street Mcbryde to James Fawkner	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$21,134
RD0829	DI	Roads	Yuroke Street. Mutton to Wymlet	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$20,693
RD0690	DI	Roads	O'Hea Street. Davern to Northgate (Part A)	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$22,032
RD0685	DI	Roads	Tyson Street. Jukes to Denys	Road Reconstruction	Fawkner	Area 009	Same as shown in 2015 DCP project list	$259,630
RD0676	DI	Roads	Garden Street. Belfast to Glenlyon	Road Reconstruction	Brunswick	Area 002	Same as shown in 2015 DCP project list	$149,273
RD0614	DI	Roads	Bruce Street. Major to Lynch	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$48,471
RD0613	DI	Roads	Sharp Grove. Lorensen to Glyndon	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$14,762
RD0604	DI	Roads	Campbell Street. De Carle to Dead End	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$26,074

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0592	DI	Roads	Daley Street. Cardinal to Glen	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$32,592
RD0572	DI	Roads	Bain Avenue. Plaisted to Boundary	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$198,161
RD0561	DI	Roads	Seacombe Street. Winn to Lock	Road Reconstruction	Fawkner	Area 009	Same as shown in 2015 DCP project list	$156,443
RD1378N	DI	Roads	Winn Grove. Ledger to Lynch	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$27,588
RD1377N	DI	Roads	Wembley Road. Argyle to Lorne	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$32,462
RD1376N	DI	Roads	Vervale Avenue. Mcbryde to Tyrrell	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$44,987

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1375N	DI	Roads	Tyrrell Crescent. Undera to Mcbryde	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$38,090
RD1374N	DI	Roads	Tucker Street. Lock to Major	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$35,506
RD1372N	DI	Roads	Rohan Court. Anderson to Dead End	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$7,268
RD1371N	DI	Roads	Princess Street. Queens to Argyle	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$31,193
RD1370N	DI	Roads	Murray Street. Hume to Mcdougall	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$42,144

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1369N	DI	Roads	Miller Street. Major to Dead End	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$32,680
RD1368N	DI	Roads	Mcbryde Street. Tyrrell to Vervale	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$38,838
RD1367N	DI	Roads	Mcbryde Street. Lorne to Tyrrell	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$32,459
RD1366N	DI	Roads	Mcbryde Street. Argyle to Lorne	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$38,088
RD1365N	DI	Roads	Margaret Street. Mcdougall to Hume	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$55,176

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1364N	DI	Roads	Maher Street. Mcdougall to Hume	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$45,458
RD1363N	DI	Roads	Lynch Road. Mutton to Tyrrell	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$61,940
RD1360N	DI	Roads	Leonard Street. Mcbryde to Dead End	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$8,127
RD1359N	DI	Roads	Leo Street. Dead End to Hume	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$42,793
RD1351N	DI	Roads	Hedley Street. Leighton to Eva	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$28,685

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1342N	DI	Roads	Brian Street. Alec to Birchwood	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$41,681
RD1341N	DI	Roads	Basil Street. Bonwick to McDougall	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$16,459
RD1340N	DI	Roads	Baan Close. Imaroo to Dead End	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$8,075
RD1336N	DI	Roads	Albert Street. Argyle to Queens	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$31,184
RD1335N	DI	Roads	Grandview Avenue. Brearley to Princes	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$586,500

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1334N	DI	Roads	Ellenvale Avenue. Winifred to Hillview	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$543,750
RD1333N	DI	Roads	Ellenvale Avenue. Hillview to Dead End	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$273,000
RD1332N	DI	Roads	O'Hea Street. Lonsdale to Montefiore	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$1,085,577
RD1331N	DI	Roads	Alva Grove. Urquhart to Bell	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$221,949
RD1329N	DI	Roads	Montifore Street. Murray to O'Hea	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$437,787

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1328N	DI	Roads	O'Hea Street. Clifton to Lonsdale	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$952,321
RD1327N	DI	Roads	Urquhart Street. Alva to Keith	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$234,061
RD1326N	DI	Roads	O'Hea Street. Montefiore to Bishop	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$609,177
RD1324N	DI	Roads	Fowler Street. Walsh to Dead End	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$228,387
RD0720	DI	Roads	Domain Street. Middle to Stratford	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$37,455
RD0211	DI	Roads	Sutherland Street. Edgar to Samson	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$25,930

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0353	DI	Roads	Sutherland Street. Katoomba to Middle	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$21,575
RD0919	DI	Roads	Walter Street. Jensen to West	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$29,392
RD0756	DI	Roads	Greenwood Street. Bell to O'Hea	Road Reconstruction	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$180,235
RD0472	DI	Roads	McPherson Street. Reynard to Berry	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$19,555
RD0465	DI	Roads	Moonee Parade. Union to Jewell	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$39,013
RD0454	DI	Roads	Hudson Street. Tyson to Minona	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$30,744
RD0453	DI	Roads	Phoenix Street. Dead End to Sydney	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$26,926
RD0452	DI	Roads	Holroyd Street. Gaffney to O'Hea	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$45,556
RD0432	DI	Roads	Keane Street. Carr to McMahons	Road Reconstruction	Coburg North	Area 006	Same as shown in 2015 DCP project list	$325,923
RD0426	DI	Roads	Yungera Street. Wyuna to Mutton	Road Reconstruction	Fawkner	Area 009	Same as shown in 2015 DCP project list	$235,968

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1323N	DI	Roads	Mayfield Street. Victoria to Bell	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$46,000
RD1322N	DI	Roads	Mayfield Street. Munro to Victoria	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$49,000
RD1320N	DI	Roads	Strathearn Avenue. Craigrossie to Merri-bek	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$81,600
RD0858	DI	Roads	Andrew Street. May to Ward	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$516,522
RD0616	DI	Roads	Apsley Street. Cardinal to Murray	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$26,032
RD0055	DI	Roads	Becket Street. Augustine to Gervase	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$16,219
RD0657	DI	Roads	Becket Street. Gervase to Muntz	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$36,267

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0068	DI	Roads	Belair Avenue. Chapman to Augustine	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$127,891
RD0879	DI	Roads	Blenheim Street Glenroy to Murrell	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$325,923
RD0200	DI	Roads	Chapman Avenue. Belair to Clovelly	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$63,443
RD0067	DI	Roads	Gladstone Parade. Chapman to Pascoe Vale	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$48,827
RD0552	DI	Roads	Glen Street. Bindi to View	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$104,295
RD0224	DI	Roads	Hartington Street. Corrigan to Melbourne	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$43,606
RD0352	DI	Roads	Hartington Street. Melbourne to Marlborough	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$43,655
RD1194	DI	Roads	Isla Avenue. Hilda to Hilton	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$417,181
RD0704	DI	Roads	Karin Crescent. Dead End to Augustine	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$23,964
RD0017	DI	Roads	Loongana Avenue. Palana to Pengana	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$134,966

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0016	DI	Roads	Loongana Avenue. William to Palana	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$210,198
RD0201	DI	Roads	Lytton Street. Chapman to William	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$65,185
RD0781	DI	Roads	Lytton Street. Pascoe Vale to Chapman	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$53,742
RD0845	DI	Roads	Maude Avenue. Melbourne to Glenroy	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$30,366
RD0805	DI	Roads	May Street. Hilton to Evell	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$29,994
RD0316	DI	Roads	Melbourne Avenue. Widford to Beatty	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$32,592
RD0362	DI	Roads	Milton Street. Mackinnon to Patrick	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$19,134
RD0086	DI	Roads	Palana Street. Menana to Pengana	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$24,878
RD0348	DI	Roads	Patrick Street. Plumpton to Waterloo	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$31,438
RD0360	DI	Roads	Pengana Avenue. William to Palana	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$26,405

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0225	DI	Roads	Reserve Crescent. Dead End to Augustine	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$16,338
RD0669	DI	Roads	Sadie Street. Morell to Bourchier	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$28,801
RD0302	DI	Roads	Tudor Street. Waterloo to Plumpton	Road Reconstruction	Glenroy	Area 011	Same as shown in 2015 DCP project list	$325,923
RD0928	DI	Roads	Victoria Street. George to William (Part A)	Road Resurfacing	Oak Park	Area 011	Same as shown in 2015 DCP project list	$36,176
RD0342	DI	Roads	Widford Street. Daley Street Intersection	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$26,243
RD0373	DI	Roads	Canberra Street. Fifth to Fourth	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$18,417
RD0366	DI	Roads	Denys Street. William to Minona	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$24,897
RD0358	DI	Roads	Ferriman Street. Dawson to Collier	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$19,694
RD0354	DI	Roads	Glen Street. Delhi to Hilton	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$21,015
RD0343	DI	Roads	Chapman Avenue. George to Pascoe Vale	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$22,144

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0337	DI	Roads	Audrey Avenue. Lily to Bakers	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$39,111
RD0320	DI	Roads	Lanigan Street. Denys to Lowson	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$20,812
RD0825	DI	Roads	Watt Avenue. Devon to Harra (Part A)	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$7,436
RD0233	DI	Roads	Glenfern Place. West to Dead End (Part A)	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$4,479
RD0233	DI	Roads	Glenfern Place. West to Dead End (Part A)	Road Resurfacing	Hadfield	Area 011	Same as shown in 2015 DCP project list	$12,113
RD0217	DI	Roads	De Carle Street The Avenue- The Grove	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$45,629
RD0208	DI	Roads	Electric Avenue. Plumpton to Waterloo	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$28,540
RD1319N	DI	Roads	Connolly Avenue. Goff to Meadow	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$27,400

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1318N	DI	Roads	Barrow Street. Harding to Bell	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$129,300
RD1317N	DI	Roads	Fraser Street. O'Hea to Murray	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$41,100
RD1316N	DI	Roads	Meadow Street. Elizabeth to Connolly	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$53,900
RD1315N	DI	Roads	Alice Street. Victoria to Bell	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$45,200
RD1314N	DI	Roads	Grafton Street. Shaftesbury to Dead End	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$13,100

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1313N	DI	Roads	Huntington Grove. Rennie to Carlisle	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$72,400
RD1312N	DI	Roads	Rogers Street. Sydney to Ross	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$16,900
RD1311N	DI	Roads	Mckay Street. Wilson to Bell	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$46,600
RD1309N	DI	Roads	Darlington Grove. The Grove to Rennie	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$26,600
RD1308N	DI	Roads	Portland Street. Reynard to Munro	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$71,900

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1307N	DI	Roads	Connolly Avenue. Meadow to Goff	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$41,200
RD1306N	DI	Roads	Mavis Street. Willow to Dead End	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$9,500
RD1305N	DI	Roads	Liverpool Street. Reynard to Munro	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$71,400
RD1304N	DI	Roads	Barrow Street. Walsh to Sheffield	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$32,700
RD0341	DI	Roads	Bluebell Crescent. Clover to Elms	Road Resurfacing	Gowanbrae/Tullamarine	Area 012	Same as shown in 2015 DCP project list	$119,522
RD0091	DI	Roads	Coventry Street. Malvern to Change Of Width	Road Resurfacing	Gowanbrae/Tullamarine	Area 012	Same as shown in 2015 DCP project list	$39,111

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0037	DI	Roads	Coventry Street. Malvern to Change of Width	Road Resurfacing	Gowanbrae/Tullamarine	Area 012	Same as shown in 2015 DCP project list	$35,270
RD0326	DI	Roads	Primula Boulevard. Dead End to South to Lanark	Road Resurfacing	Gowanbrae/Tullamarine	Area 012	Same as shown in 2015 DCP project list	$28,731
RD0822	DI	Roads	Rose Court. Rutherglen to Dead End	Road Resurfacing	Gowanbrae/Tullamarine	Area 012	Same as shown in 2015 DCP project list	$69,751
RD0203	DI	Roads	Middle Street. Lawrence to David	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$79,537
DR100N	DI	Drainage	White Street to Fitzroy North	Drainage Upgrades (location 37 in reference document)	Brunswick East/North Fitzroy	Area 001	Drainage Improvement Plan, 2022-26 Council Budget	$380,000
DR101N	DI	Drainage	Charles Street and Dods Street	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$76,000
DR102N	DI	Drainage	Union Street. Millward to Brunswick	Drainage Renewal (location 24 in reference document)	Brunswick	Area 002	Drainage Improvement Plan, 2022-26 Council Budget	$1,282,500
DR103N	DI	Drainage	Patterson Street. Tinning to Albion	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$131,100
DR104N	DI	Drainage	Katawa Grove. Cooraminta to Dead End	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$128,250

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
DR105N	DI	Drainage	Peveril Street. Sydney to Cameron	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$136,800
DR106N	DI	Drainage	Carnarvon Street. Dorothy to Stewart	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$82,650
DR107N	DI	Drainage	Carnarvon Street. Blyth to Dorothy	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$125,400
DR108N	DI	Drainage	Newman Street. Pearson to Westboume	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$142,016
DR109N	DI	Drainage	Tinning Street. Walter to Patterson	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$219,126
DR110N	DI	Drainage	Tinning Street. Patterson to Garnet	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$90,844
DR111N	DI	Drainage	Shamrock Street	Drainage Renewal	Brunswick West	Area 003	Drainage Asset Management Plan, 2022-26 Council Budget	$114,000
DR128N	DI	Drainage	De Carle Street. Donald to Davies	Drainage Renewal	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$213,273

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
DR131N	DI	Drainage	Fallon Street. Union to Collier (Left Carriageway)	Drainage Renewal (stage 2)	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$114,000
DR132N	DI	Drainage	Fallon Street. Union to Collier (Right Carriageway)	Drainage Renewal (stage 3)	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$58,995
DR130N	DI	Drainage	Fallon Street. Union to Collier	Drainage Renewal (stage 1)	Brunswick	Area 002	Drainage Asset Management Plan, 2022-26 Council Budget	$59,240
DR98	DI	Drainage	Merribell Avenue. Nicholson to Edna	Drainage Renewal	Coburg	Area 004	Same as shown in 2015 DCP project list	$114,725
DR04	DI	Drainage	27 Devon Avenue to Merri-bek	Drainage Renewal	Coburg	Area 004	Same as shown in 2015 DCP project list	$182,517
DR112N	DI	Drainage	Blair Street	Drainage Renewal	Coburg	Area 004	Drainage Asset Management Plan, 2022-26 Council Budget	$285,000
DR142N	DI	Drainage	Carlisie Street	Drainage Renewal	Coburg	Area 004	Drainage Asset Management Plan, 2022-26 Council Budget	$247,000
DR129N	DI	Drainage	Shore Grove. McMahons to Carr	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$209,655
DR134N	DI	Drainage	Keane Street. Carr to McMahons	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$128,681

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
DR137N	DI	Drainage	Peterson Avenue. Jackson to Outlook	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$163,048
DR140N	DI	Drainage	Peterson Avenue. Claremont to Mehegan	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$107,526
DR133N	DI	Drainage	Williams Road. Mantell to Gaffney	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$125,229
DR135N	DI	Drainage	Suvla Grove. Sydney to Dead End	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$188,499
DR138N	DI	Drainage	Mehegan Avenue. Murray to Peterson	Drainage Renewal	Coburg North	Area 006	Drainage Asset Management Plan, 2022-26 Council Budget	$125,771
DR15	DI	Drainage	Springhall Parade. Princes to Brearley	Drainage Renewal	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$52,148
DR99	DI	Drainage	Callander Road. Snell to Watt (Part A)	Drainage Renewal	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$45,890
DR23	DI	Drainage	Prendergast Street. Walhalla to Louisville	Drainage Renewal	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$91,258
DR01	DI	Drainage	Springhall Parade. Brearley to Bell	Drainage Renewal	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$260,738

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
DR113N	DI	Drainage	Moama Crescent and Jhonson Street	Drainage Upgrades (location 21 in reference document)	Pascoe Vale	Area 007	Drainage Improvement Plan, 2022-26 Council Budget	$351,500
DR114N	DI	Drainage	Stennis Street. Lyking to Gaffney	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$182,400
DR115N	DI	Drainage	Northumberland Road. Fawkner to Longview	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$245,100
DR116N	DI	Drainage	Herbert Street. Pascoe Vale to Dead End	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$42,750
DR117N	DI	Drainage	Bendigo Street. Alpine to Cumberland	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$151,050
DR118N	DI	Drainage	Shedden Street. Derby to Sussex	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$199,500
DR119N	DI	Drainage	Daley Street. Cumberland to Alpine	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$156,750
DR120N	DI	Drainage	Northumberland Road. CRight of Wayley to Rhodes	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$111,150

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
DR121N	DI	Drainage	Devon Street. View to Oak	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$228,000
DR122N	DI	Drainage	Daphne Street. Waratah to O'Hea	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$122,550
DR123N	DI	Drainage	Kent Road. Bawden to Derby	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$160,794
DR124N	DI	Drainage	Northumberland Road. Arndt to CRight of Wayley	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$333,504
DR136N	DI	Drainage	Hillview Avenue. Reynard to Purches	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$17,558
DR127N	DI	Drainage	O'Hea Street. Anderson to Davern	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$6,314
DR141N	DI	Drainage	South Street. Sussex to East Glenroy (Part B)	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$115,106
DR139N	DI	Drainage	O'Hea Street. Davern to Northgate	Drainage Renewal	Pascoe Vale	Area 007	Drainage Asset Management Plan, 2022-26 Council Budget	$15,602

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
DR99	DI	Drainage	Callander Road. Snell to Watt (Part A)	Drainage Renewal	Pascoe Vale	Area 008	Same as shown in 2015 DCP project list	$162,701
DR143N	DI	Drainage	Sim Crescent and Victoria Street	Drainage Upgrades (location 8 in reference document)	Oak Park	Area 008	Drainage Improvement Plan, 2022-26 Council Budget	$361,950
DR125N	DI	Drainage	718 Pascoe Vale Road (7 & 12 Clyde Court)	Drainage Renewal	Oak Park	Area 008	Drainage Asset Management Plan, 2022-26 Council Budget	$250,800
DR97	DI	Drainage	Halsbury Street to Walter Street	Drainage Renewal	Hadfield	Area 010	Same as shown in 2015 DCP project list	$65,185
DR126N	DI	Drainage	South Street. Everitt to West	Drainage Upgrades (location 12 in reference document)	Hadfield	Area 010	Drainage Improvement Plan, 2022-26 Council Budget	$1,039,300
CF087	CI	Community Facility	ATC Cook Reserve. 133 to 165 Daley Street	Pavilion Upgrade	Glenroy	Area 011 Area 012	Same as shown in 2015 DCP project list	$321,959
CF091	CI	Community Facility	ATC Cook Reserve. 133 to 165 Daley Street	Tennis Facility Upgrade	Glenroy	Area 011 Area 012	Same as shown in 2015 DCP project list	$284,726
CF085	CI	Community Facility	Bob Hawke Centre. 24 to 26 Hudson St	Meals on Wheels Facility Upgrade	Coburg	Area 001 Area 002 Area 003 Area 004 Area 005 Area 006 Area 007 Area 008 Area 009 Area 010 Area 011 Area 012	Same as shown in 2015 DCP project list	$699,495

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF155N	CI	Community Facility	Bonwick Street, near 115 Jukes Road	Public Toilet Upgrade	Fawkner	Area 009	Public Toilet Strategy, 2022-26 Council Budget	$190,000
CF100	CI	Community Facility	Brearley Reserve. 1 to 25 Heliopolis Street	Community Facility Upgrade	Pascoe Vale South	Area 004 Area 005 Area 007	Same as shown in 2015 DCP project list	$137,024
CF124N	CI	Community Facility	Brearley Reserve. 1 to 25 Heliopolis Street	Public Toilet Upgrade	Pascoe Vale	Area 007	Public Toilet Strategy, 2022-26 Council Budget	$47,500
CF138N	CI	Community Facility	Brunswick Baths. 14 Dawson Street	Building Systems Upgrade	Brunswick	Area 002	Aquatic and Leisure Strategy, 2022-26 Council Budget	$114,000
CF139N	CI	Community Facility	Brunswick Baths. 14 Dawson Street	Building Renewal	Brunswick	Area 002	Aquatic and Leisure Strategy, 2022-26 Council Budget	$997,500
CF077	CI	Community Facility	Roberts Reserve. 50 to 2 Harrison Street	Brunswick Cycling Club Pavilion Upgrade	Brunswick East/North Fitzroy	Area 001 Area 002 Area 004	Same as shown in 2015 DCP project list	$91,715
CF029	CI	Community Facility	Roberts Reserve. 50 to 72 Harrison Street	Pavilion Upgrade (Brunswick Cycling Club)	Brunswick East/North Fitzroy	Area 001 Area 002 Area 004	Same as shown in 2015 DCP project list	$162,388
CF058	CI	Community Facility	Bush Reserve. 227a Bell Street	Bowls Facility Upgrade	Coburg	Area 004 Area 005	Same as shown in 2015 DCP project list	$533,314
CF052	CI	Community Facility	Bush Reserve. 227a Bell Street	Tennis Courts Upgrade	Coburg	Area 004 Area 005	Same as shown in 2015 DCP project list	$354,812
CF008	CI	Community Facility	Campbell Reserve. 11 to 49 Merri-bek Road	Public Toilet Upgrade (male toilet)	Coburg	Area 001 Area 002 Area 004	Same as shown in 2015 DCP project list	$159,572

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF012	CI	Community Facility	CB Smith Reserve. 79 Jukes Road	Soccer Pavilion Grandstand Upgrade (stage 4 of 4)	Fawkner	Area 009	Same as shown in 2015 DCP project list	$1,290,653
CF140N	CI	Community Facility	CERES. 7 Lee Street	Community Facility Upgrade	Brunswick East/North Fitzroy	Area 001	CERES Environmental Park Funding Agreement, 2022-26 Council Budget	$503,025
CF069	CI	Community Facility	Charles Mutton Reserve. 86 Lorne Street	Athletics Facility Upgrade	Fawkner	Area 009	Same as shown in 2015 DCP project list	$208,206
CF010	CI	Community Facility	Charles Mutton Reserve. 86 Lorne Street	Pavilion Upgrade	Fawkner	Area 006 Area 009	Same as shown in 2015 DCP project list	$682,417
CF022	CI	Community Facility	Charles Mutton Reserve. 86 Lorne Street	Public Toilet Upgrade	Fawkner	Area 006 Area 009	Same as shown in 2015 DCP project list	$56,319
CF108	CI	Community Facility	Charles Mutton Reserve. 86 Lorne Street	Tennis Facility Upgrade	Fawkner	Area 006 Area 009	Same as shown in 2015 DCP project list	$119,640
CF141N	CI	Community Facility	Clifton Park. 377 Albert Street	Synthetic Soccer Upgrade	Brunswick	Area 002	Sport and Active Recreation Strategy, 2022-26 Council Budget	$617,500
CF105	CI	Community Facility	Clifton Park (Festival Site). 377 Albert Street	Public Toilet Upgrade	Brunswick	Area 001 Area 002 Area 003 Area 004 Area 005 Area 006 Area 007 Area 008 Area 009 Area 010 Area 011 Area 012	Same as shown in 2015 DCP project list	$115,739

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF064	CI	Community Facility	Clifton Park. 377 Albert Street	Pavilion Upgrade	Brunswick	Area 002	Same as shown in 2015 DCP project list	$225,043
CF123	DI	Community Facility	Coburg Children's Centre. 86 Bell Street	Childcare Facility Upgrade	Coburg	Area 004 Area 005	Same as shown in 2015 DCP project list	$488,884
CF142N	CI	Community Facility	Coburg Pool. 50 Murray Road	Sand Filter Renewal	Coburg	Area 004 Area 005	Aquatic and Leisure Strategy, 2022-26 Council Budget	$380,000
CF143N	CI	Community Facility	Coburg Senior Citizens. 21 Harding Street	Community Facility Upgrade	Coburg	Area 004	2022-26 Council Budget	$190,000
CF039	CI	Community Facility	Cole Reserve. Cumberland Road	Community Facility Upgrade (north oval, football facility)	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$685,741
CF089	CI	Community Facility	Cole Reserve (South). 177b Cumberland Road	Soccer Facility Upgrade	Pascoe Vale	Area 005 Area 007	Same as shown in 2015 DCP project list	$101,844
CF144N	DI	Community Facility	Derby Street Kindergarten Children's Centre. 122 Derby Street	Childcare Facility Upgrade	Pascoe Vale	Area 007	Early Years Infrastructure Plan, 2022-26 Council Budget	$1,045,000
CF125N	CI	Community Facility	Pascoe Vale Pool. 7 Prospect Street	12x12m Diving Pool Upgrade	Pascoe Vale	Area 007	Aquatic and Leisure Strategy, 2022-26 Council Budget	$23,750
CF145N	DI	Community Facility	Doris Blackburn Kindergarten. Shore Reserve. Reynard Street	Childcare Facility Upgrade	Pascoe Vale South	Area 005	Early Years Infrastructure Plan, 2022-26 Council Budget	$522,500

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF106	CI	Community Facility	Dunstan Reserve. 22 Peacock Street	Pavilion Upgrade	Brunswick West	Area 002 Area 003	Same as shown in 2015 DCP project list	$877,175
CF115	DI	Community Facility	Dunstan Reserve Childcare. 49 to 55 Everett Street	Childcare Facility Upgrade	Brunswick West	Area 003 Area 005	Same as shown in 2015 DCP project list	$2,078,212
CF126N	CI	Community Facility	Fawkner Leisure Centre. 79 to 83 Jukes Road	Outdoor Pool Rehabilitation	Fawkner	Area 009	Aquatic and Leisure Strategy, 2022-26 Council Budget	$380,000
CF127N	CI	Community Facility	Fawkner Leisure Centre. 79 to 83 Jukes Road	Facility Redevelopment	Fawkner	Area 009 Area 010 Area 011 Area 012	Aquatic and Leisure Strategy, 2022-26 Council Budget	$26,220,000
CF128N	CI	Community Facility	Fawkner Leisure Centre. 79 to 83 Jukes Road	Pool Blankets Rehabilitation	Fawkner	Area 009	Aquatic and Leisure Strategy, 2022-26 Council Budget	$47,500
CF050	CI	Community Facility	CB Smith Reserve. 79 Jukes Road	Fawkner Library Upgrade	Fawkner	Area 009	Same as shown in 2015 DCP project list	$602,305
CF129N	CI	Community Facility	Fawkner Reserve. Francis Street	Community Hall Upgrade	Fawkner	Area 009	2022-26 Council Budget	$142,500
CF146N	CI	Community Facility	Hosken Reserve. Pallett Street	Football Pitch Upgrade	Coburg North	Area 006 Area 007	Sport and Active Recreation Strategy, 2022-26 Council Budget	$2,764,500
CF063	CI	Community Facility	Gavin Park. Northumberland Cresent	Public Toilet Upgrade	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$15,058

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF147N	CI	Community Facility	Hadfield Sporting Club. Martin Reserve. Box Forest Road	Scoreboard Upgrade	Hadfield	Area 010	Sport and Active Recreation Strategy, 2022-26 Council Budget	$80,750
CF045	CI	Community Facility	Middle Street Reserve 90 Middle St, Hadfield	Hadfield Tennis Club Upgrade	Hadfield	Area 005 Area 007 Area 010	Same as shown in 2015 DCP project list	$156,599
CF093	CI	Community Facility	Hallam Reserve. 144 Landells Road	Community Facility Upgrade	Pascoe Vale	Area 007 Area 010	Same as shown in 2015 DCP project list	$262,824
CF075	CI	Community Facility	Hallam Reserve. 144 Landells Road, Pascoe Vale	Public Toilet Upgrade	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$166,872
CF148N	CI	Community Facility	Harold Stevens Athletics Track. Jacksons Reserve. Outlook Road	Fencing Upgrade	Coburg North	Area 006	Sport and Active Recreation Strategy, 2022-26 Council Budget	$142,500
CF130N	CI	Community Facility	Holbrook Reserve. Jewell Crescent	Upgrade for Female Friendly Change Rooms	Brunswick West	Area 003	Sport and Active Recreation Strategy, 2022-26 Council Budget	$1,187,500
CF066	CI	Community Facility	Hosken Reserve. 39a Shorts Road	Soccer - Footpath Facility Upgrade	Coburg North	Area 004 Area 005 Area 006 Area 007	Same as shown in 2015 DCP project list	$274,329
CF067	CI	Community Facility	Hosken Reserve. 39a Shorts Road	Tennis Facility Upgrade	Coburg North	Area 004 Area 005 Area 006 Area 007	Same as shown in 2015 DCP project list	$700,994
CF068	CI	Community Facility	Jackson Reserve. 1 Outlook Road	Football - Cricket Facility Upgrade	Coburg North	Area 004 Area 006	Same as shown in 2015 DCP project list	$150,029

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF065	CI	Community Facility	James Martin Reserve. 80-82 Domain Street	Change Rooms Upgrade	Hadfield	Area 010	Same as shown in 2015 DCP project list	$278,155
CF102	CI	Community Facility	James Martin Reserve. 80 to 82 Domain Street	Former Pigeon Club Facility Upgrade	Hadfield	Area 010 Area 011	Same as shown in 2015 DCP project list	$98,559
CF107	CI	Community Facility	James Martin Reserve. 80-82 Domain St Hadfield	Social Pavilion Upgrade	Hadfield	Area 010 Area 011	Same as shown in 2015 DCP project list	$369,049
CF149N	CI	Community Facility	Kingsford Smith Ulm Reserve Upgrade-Ulm Reserve	Community Facility Upgrade	Glenroy	Area 011 Area 012	Kingsford Smith Ulm Reserve Council Report (11 August 2021), 2022-26 Council Budget	$380,000
CF046	CI	Community Facility	Lake Reserve. Gaffney Street	Public Toilet Upgrade (north toilets)	Coburg	Area 004 Area 006	Same as shown in 2015 DCP project list	$220,584
CF005	CI	Community Facility	Lake Reserve. Gaffney Street	South Public Toilets Upgrade	Coburg	Area 004 Area 006	Same as shown in 2015 DCP project list	$211,198
CF150N	CI	Community Facility	Hosken Reserve. Pallett Street	Public Lighting Upgrade	Coburg North	Area 006	Aquatic and Leisure Strategy, 2022-26 Council Budget	$717,250
CF070	CI	Community Facility	Mailer Reserve. Merri-bek Road	Tennis Facility Upgrade	Coburg	Area 003 Area 004	Same as shown in 2015 DCP project list	$299,960
CF042	CI	Community Facility	McBryde Street Reserve. Moomba Park. 276 McBryde Street	Social Rooms Upgrade	Fawkner	Area 006	Same as shown in 2015 DCP project list	$256,185

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF002	CI	Community Facility	McDonald Reserve. 66 Bell Street	Public Toilet Upgrade	Coburg	Area 004	Same as shown in 2015 DCP project list	$107,946
CF001	CI	Community Facility	Methven Park. 7 Methven Street	Public Toilet Upgrade	Brunswick East/North Fitzroy	Area 001 Area 002	Same as shown in 2015 DCP project list	$56,319
CF026	CI	Community Facility	Morris Reserve. 11 Brentwood Avenue	Pavilion Upgrade	Pascoe Vale	Area 005	Same as shown in 2015 DCP project list	$536,912
CF031	CI	Community Facility	Morris Reserve. 11 Brentwood Avenue	Store (building) Upgrade	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$37,546
CF028	CI	Community Facility	Morris Reserve. 11 Brentwood Avenue	Public Toilet Upgrade	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$107,946
CF133N	CI	Community Facility	Narre Narre Stadium. 9 Hillcrest Road	Stadium Upgrade	Oak Park	Area 008	Sport and Active Recreation Strategy	$1,271,150
CF122	DI	Community Facility	North-West Brunswick Pre-School. 34 Rose Street	Pre-School Facility Upgrade	Brunswick	Area 002 Area 003 Area 006	Same as shown in 2015 DCP project list	$304,301
CF006	CI	Community Facility	Oak Park Reserve. 563a Pascoe Vale Road	Pavilion Replacement	Pascoe Vale	Area 007 Area 008 Area 011 Area 012	Same as shown in 2015 DCP project list	$1,308,175
CF015	CI	Community Facility	Oak Park Sports and Aquatic Centre. 563a Pascoe Vale Road	Aquatic Facility Redevelopment (stage 4 of 5)	Oak Park	Area 007 Area 008 Area 011 Area 012	Same as shown in 2015 DCP project list	$1,955,535

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF020	CI	Community Facility	Oak Park Sports and Aquatic Centre. 563a Pascoe Vale Road	Aquatic Facility Redevelopment (stage 5 of 5)	Oak Park	Area 007 Area 008 Area 011 Area 012	Same as shown in 2015 DCP project list	$1,694,797
CF121	DI	Community Facility	Park Street Child Care Centre. 785b Park Street	Childcare Facility Upgrade	Brunswick	Area 002 Area 003	Same as shown in 2015 DCP project list	$228,671
CF134N	CI	Community Facility	Oak Park Sports and Aquatic Centre. 563a Pascoe Vale Road	Plant Room Renewal	Oak Park	Area 008	Aquatic and Leisure Strategy, 2022-26 Council Budget	$332,500
CF007	CI	Community Facility	Raeburn Reserve. 8 to 42 Landells Road	Public Toilet Upgrade	Pascoe Vale	Area 006 Area 007	Same as shown in 2015 DCP project list	$215,891
CF135N	CI	Community Facility	Rayner Reserve. 46a Devon Road	Public Toilet Upgrade	Pascoe Vale	Area 007	Public Toilet Strategy, 2022-26 Council Budget	$142,500
CF101	CI	Community Facility	Rayner Reserve. 46a Devon Road	Cricket - Soccer Facility Upgrade	Oak Park	Area 007 Area 008	Same as shown in 2015 DCP project list	$296,498
CF061	CI	Community Facility	Reddish Reserve. 42 Domain Street	Soccer 2 Facility Upgrade	Glenroy	Area 010 Area 011	Same as shown in 2015 DCP project list	$302,795
CF032	CI	Community Facility	Richards Reserve. 30 to 34 Charles Street	Community Facility Upgrade	Coburg	Area 006 Area 007 Area 009 Area 010	Same as shown in 2015 DCP project list	$56,319
CF151N	CI	Community Facility	Richards Reserve. Charles Street	Natural Turf Renewal	Coburg North	Area 006	Sport and Active Recreation Strategy, 2022-26 Council Budget	$323,000

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF016	CI	Community Facility	Robinson Reserve. 104a Reynard Street	Public Toilet Upgrade	Coburg	Area 004	Same as shown in 2015 DCP project list	$107,946
CF136N	CI	Community Facility	Saxon St Community Hub. Saxon Street	Community Facility Upgrade	Brunswick	Area 001 Area 002 Area 004	Saxon Street Development Concept Plan, 2022-26 Council Budget	$21,505,150
CF095	CI	Community Facility	Shore Reserve. Reynard Street	Football - Cricket Facility Upgrade	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$351,116
CF137N	CI	Community Facility	Snell Grove	Public Toilet Upgrade	Oak Park	Area 008	Public Toilet Strategy, 2022-26 Council Budget	$171,000
CF152N	CI	Community Facility	Allard Park. Donald Street	Sportsfield Lighting Upgrade	Brunswick East/North Fitzroy	Area 001	Sport and Active Recreation Strategy, 2022-26 Council Budget	$380,000
CF153N	CI	Community Facility	JP Fawkner Reserve. Francis Street	Sportsfield Lighting Upgrade	Oak Park	Area 008	Sport and Active Recreation Strategy, 2022-26 Council Budget	$380,000
CF003	CI	Community Facility	Sussex Street Neighbourhood House. 237 Sussex Street	Community Facility Upgrade (Stage 2 of 3)	Coburg	Area 006 Area 007	Same as shown in 2015 DCP project list	$1,955,535
CF013	CI	Community Facility	Sussex Street Neighbourhood House. 237 Sussex Street	Community Facility Upgrade (stage 3 of 3)	Coburg	Area 006 Area 007 Area 009 Area 010	Same as shown in 2015 DCP project list	$1,955,535
CF019	CI	Community Facility	Temple Park. 24 Gray Street	Public Toilet Upgrade	Brunswick	Area 002	Same as shown in 2015 DCP project list	$247,701

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF051	CI	Community Facility	Temple Park. 24 Gray Street	Senior Citizens Centre Upgrade	Brunswick	Area 002	Same as shown in 2015 DCP project list	$254,611
CF154N	CI	Community Facility	Coburg Tennis Club. 227A Bell Street	Tennis Facility Upgrade	Coburg	Area 004 Area 005	Sport and Active Recreation Strategy, 2022-26 Council Budget	$304,000
CF047	CI	Community Facility	Lake Reserve. Gaffney Street	Public Toilets Upgrade (east of Harry Atkinson Art Centre)	Coburg	Area 004 Area 006	Same as shown in 2015 DCP project list	$78,026
CF118	DI	Community Facility	Brunswick West Maternal & Child Heath Centre. 482 Victoria Street	Childcare Facility Upgrade	Brunswick West	Area 002 Area 003	Same as shown in 2015 DCP project list	$222,931
CF079	CI	Community Facility	Wallace Reserve (North). 115 Justin Avenue	Community Facility Upgrade	Glenroy	Area 011 Area 012	Same as shown in 2015 DCP project list	$344,956
CF096	CI	Community Facility	Wallace Reserve (South). 115 Justin Avenue	Community Facility Upgrade	Glenroy	Area 011 Area 012	Same as shown in 2015 DCP project list	$344,614
DR12	DI	Drainage	Knole Street. South to Bond	Drainage Renewal	Hadfield	Area 010	Same as shown in 2015 DCP project list	$13,037
RD0180	DI	Roads	O'Hea Street. Northgate to Burgundy (Part A)	Road Reconstruction	Pascoe Vale South	Area 007	Same as shown in 2015 DCP project list	$138,191
RD0287	DI	Roads	Dale Avenue. Bradley to O'Hea (Part A)	Road Reconstruction	Pascoe Vale	Area 005	Same as shown in 2015 DCP project list	$50,844

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0190	DI	Roads	Jessie Street. Station to West End to Dead End	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$40,845
RD0178	DI	Roads	O'Hea Street. Anderson to Davern (Part B)	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$295,541
CF097	CI	Community Facility	Wylie Reserve. 256-264 Union Street	Dog Club and Scout Hall Upgrades	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$76,725
RD0169	DI	Roads	De Carle Street The Grove-Rennie	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$260,738
RD0089	DI	Roads	Trevannion Street. Daley to View	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$14,179
RD1303N	DI	Roads	Chambers Street. Walsh to Edward Bend	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$16,500

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1302N	DI	Roads	Urquhart Street. Armstead to Carpark	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$19,100
RD1301N	DI	Roads	Spring Street. Connolly to Connolly	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$40,100
RD1300N	DI	Roads	Grey Court. Meadow to Dead End	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$7,600
RD1299N	DI	Roads	Barrys Lane. O'Hea to Dead End	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$9,700
RD1298N	DI	Roads	Hawthorn Street. Merri-bek to Benny	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$63,000

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1296N	DI	Roads	Preston Street. Munro to Reynard	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$73,000
RD1292N	DI	Roads	Upfield Shared Pathway at Batman Avenue	Pathway Upgrade	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$171,000
RD1291N	DI	Roads	Kendall to Harding bridge over Merri Creek	Footbridge Upgrade	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$404,700
RD1290N	DI	Roads	Mcpherson Street. Dead End to Reynard	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$237,500
RD1289N	DI	Roads	Marion Avenue. Whitby to Hope	Road Reconstruction	Brunswick West	Area 003	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$570,000

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1288N	DI	Roads	Dalgety Street. Hope to Whitby	Road Reconstruction	Brunswick West	Area 003	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$627,000
RD1287N	DI	Roads	Brunswick Activity Centre. Wilson Avenue	Streetscape Upgrade	Brunswick	Area 002	Wilson Avenue Stage 2 Streetscape Improvement Drawings, 2022-26 Council Budget	$1,662,500
RD1286N	DI	Roads	Peveril Street. Sydney to Cameron	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$319,200
RD1285N	DI	Roads	Patterson Street. Tinning to Albion	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$305,900
RD1284N	DI	Roads	Newman Street. Pearson to Westboume	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$331,370

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1283N	DI	Roads	Katawa Grove. Cooraminta to Dead End	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$299,250
RD1282N	DI	Roads	Carnarvon Street. Dorothy to Stewart	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$192,850
RD1281N	DI	Roads	Carnarvon Street. Blyth to Dorothy	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$292,600
RD1280N	DI	Roads	Brunswick Activity Centre. Stewart Street	Streetscape Upgrade	Brunswick East/North Fitzroy	Area 001	Stewart Street Concept Plan, 2022-26 Council Budget	$1,425,000
RD1258N	DI	Roads	Chris Court. Devereaux to Dead End	Road Reconstruction	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$218,500

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1257N	DI	Roads	Waratah Street. Derby to Erica	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$346,810
RD1256N	DI	Roads	Waratah Street. Erica to Derby	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$355,217
RD1255N	DI	Roads	Stennis Street. Lyking to Gaffney	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$425,600
RD1254N	DI	Roads	Shedden Street. Derby to Sussex	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$465,500
RD1252N	DI	Roads	Northumberland Road. Crowley to Rhodes	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$259,350

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1251N	DI	Roads	Northumberland Road. Arndt to Crowley	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$778,175
CF111	DI	Community Facility	Barry Beckett ChildCare Centre. 12 Connolly Avenue	Childcare Facility Upgrade	Coburg	Area 004 Area 006	Same as shown in 2015 DCP project list	$777,912
CF112	DI	Community Facility	Anne Sgro ChildCare Centre. 45 May Street	Childcare Facility Upgrade	Coburg	Area 004 Area 006	Same as shown in 2015 DCP project list	$1,580,072
CF113	DI	Community Facility	Hadfield MCHC. Volga Street	Childcare Facility Upgrade	Hadfield	Area 007 Area 010 Area 011	Same as shown in 2015 DCP project list	$1,032,523
CF074	CI	Community Facility	Bridges Reserve City Oval. Bridges Reserve. Bell Street	Public Toilet Upgrade (south toilets, male and female)	Coburg	Area 004	Same as shown in 2015 DCP project list	$135,519
CF049	CI	Community Facility	Middle Street Reserve. 90 Middle Street	Hadfield Community Hall Upgrade	Glenroy	Area 008 Area 009 Area 010 Area 011	Same as shown in 2015 DCP project list	$459,942
CF043	CI	Community Facility	Parker Reserve. 2 Keady Street	Public Toilet Upgrade	Coburg North	Area 006	Same as shown in 2015 DCP project list	$38,328
CF034	CI	Community Facility	Austin Crescent Reserve, opposite Gavin Park. 2 Austin Crescent	Community Facility Upgrade	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$131,412
CF054	CI	Community Facility	737 Pascoe Vale Road (relocated to 50 Wheatsheaf Road)	Glenroy Library New Facility	Glenroy	Area 008 Area 010 Area 011	Same as shown in 2015 DCP project list	$1,133,428

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF080	CI	Community Facility	Parker Reserve (South). 2 Keady Street	Pavilion Upgrade	Coburg	Area 004	Same as shown in 2015 DCP project list	$85,418
CF099	CI	Community Facility	Campbell Reserve. 11 to 49 Merri-bek Road	Soccer Facility Upgrade	Coburg	Area 004	Same as shown in 2015 DCP project list	$261,729
DR3004N	DI	Drainage	Baxter Street. Sydney to Railway	Drainage Renewal	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$150,000
RD1250N	DI	Roads	Kent Road. Bawden to Derby	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$375,185
RD1248N	DI	Roads	Daley Street. Cumberland to Alpine	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$365,750
RD1247N	DI	Roads	Bendigo Street. Alpine to Cumberland	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$352,450

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD1245N	DI	Roads	Braemar Street. Melville to Reynard	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$311,000
RD1001NR	DI	Roads	Truscott Street. West to Farview	Road Reconstruction	Glenroy	Area 011	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$448,841
RD1000NR	DI	Roads	South Street. Sussex to East	Road Reconstruction	Hadfield	Area 010	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$482,144
RD0840NR	DI	Roads	South Street. Sussex to East Glenroy	Road Reconstruction	Pascoe Vale	Area 007	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$268,580
RD0804NR	DI	Roads	Curtin Avenue. David to Sutherland	Road Reconstruction	Hadfield	Area 010	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$519,907

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0773NR	DI	Roads	Peterson Avenue. Claremont to Mehegan	Road Reconstruction	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$250,895
RD0088	DI	Roads	Glen Street. View to Delhi	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$34,981
RD0752NR	DI	Roads	Hatton Grove. Sydney to Dead End	Road Resurfacing	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$51,000
RD0690NR	DI	Roads	O'Hea Street. Davern to Northgate (Part B)	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$363,644
RD0688NR	DI	Roads	Lorne Street. Kiddle to Wilson	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$625,352

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0671NR	DI	Roads	Mehegan Avenue. Murray to Peterson	Road Reconstruction	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$293,465
RD0656NR	DI	Roads	Lonsdale Street. O'Hea to Murray	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$433,786
RD0651NR	DI	Roads	Lorne Street. Hume to Wembley	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$772,350
RD0609NR	DI	Roads	Maude Avenue. Hilda to Hilton	Road Reconstruction	Glenroy	Area 011	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$775,067
RD0580NR	DI	Roads	Trevannion Street. Corrigan to Hilton	Road Reconstruction	Glenroy	Area 011	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$489,298

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0579NR	DI	Roads	Peterson Avenue. Jackson to Outlook	Road Reconstruction	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$380,445
RD0574NR	DI	Roads	Daley Street. Trevannion to Hartington	Road Reconstruction	Glenroy	Area 011	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$671,650
RD0548NR	DI	Roads	Claremont Street. Whitton to Jackson	Road Reconstruction	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$300,228
RD0471NR	DI	Roads	Suvla Grove. Sydney to Dead End	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$439,831
RD0441NR	DI	Roads	Jersey Street. O'Hea to Gaffney	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$826,216

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0438NR	DI	Roads	Hillview Avenue. Reynard to Purches	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$341,413
RD0372NR	DI	Roads	Williams Road. Mantell to Gaffney	Road Reconstruction	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$292,201
RD0313NR	DI	Roads	Fallon Street. Union to Collier (Right Carriageway)	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$137,655
RD0312NR	DI	Roads	Trevannion Street. Melbourne to Corrigan	Road Reconstruction	Glenroy	Area 011	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$556,995
RD0299NR	DI	Roads	Fallon Street Union to Collier (Left Carriageway)	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$266,000

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0297NR	DI	Roads	Fallon Street. Union to Collier	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$138,227
RD0210NR	DI	Roads	Truscott Street. West to Farview	Road Reconstruction	Hadfield	Area 010	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$112,210
RD0184NR	DI	Roads	Flinders Street. O'Hea to Murray	Road Reconstruction	Coburg	Area 004	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$475,000
RD0177NR	DI	Roads	Shore Grove. Mcmahons to Carr	Road Reconstruction	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$489,194
RD0174NR	DI	Roads	De Carle Street. Donald to Davies	Road Reconstruction	Brunswick	Area 002	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$497,638

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF027NR	CI	Community Facility	Fleming Park. 47 to 51 Albert Street	Other Community Buildings Upgrade	Brunswick East/North Fitzroy	Area 001	Fleming Park MasterPlan, 2022-26 Council Budget	$3,011,710
CF094NR	CI	Community Facility	John Pascoe Fawkner Reserve. 1 Francis Street	Community Facility Upgrade	Oak Park	Area 007 Area 008 Area 011	Sport and Active Recreation Strategy, 2022-26 Council Budget	$1,573,115
CF103NR	CI	Community Facility	McBryde Street Reserve. Moomba Park. 276 McBryde Street	Pavilion Upgrade	Fawkner	Area 009	Sport and Active Recreation Strategy, 2022-26 Council Budget	$189,525
CF092NR	CI	Community Facility	Parker Reserve. 2 Keady Street	Basketball Facility Upgrade	Coburg North	Area 006	Sport and Active Recreation Strategy, 2022-26 Council Budget	$285,000
CF030NR	CI	Community Facility	Shore Reserve. Reynard Street	Public Toilet Upgrade	Pascoe Vale South	Area 005	Public Toilet Strategy, 2022-26 Council Budget	$71,250
RD0031NR	DI	Roads	South Street. Dickinson to Everitt	Road Reconstruction	Hadfield	Area 010	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$755,250
RD0022NR	DI	Roads	Moascar Street. Gallipoli to Reynolds	Road Reconstruction	Pascoe Vale South	Area 005	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$518,833

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
CF014	CI	Community Facility	Fleming Park. 47 to 51 Albert Street	Community Hall Upgrade	Brunswick	Area 001 Area 002	Fleming Park MasterPlan, 2022-26 Council Budget	$2,416,699
RD0069	DI	Roads	Grevillia Road. Snell to Albert	Road Resurfacing	Oak Park	Area 008	Same as shown in 2015 DCP project list	$48,870
RD0833	DI	Roads	Colorado Street. Watt to Quick (Part A)	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$17,978
RD0424	DI	Roads	Budds Street, Bell to Change Of Seal	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$260,738
RD0667	DI	Roads	Muchell Grove, Rennie to Crozier	Road Reconstruction	Coburg	Area 004	Same as shown in 2015 DCP project list	$287,464
RD0041	DI	Roads	Leinster Grove Jarvie-Dead End	Road Resurfacing	Brunswick East/North Fitzroy	Area 001	Same as shown in 2015 DCP project list	$13,037
RD0045	DI	Roads	Hope Street Wallace-Melville	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$33,564
RD0063	DI	Roads	View Street Trevannion-Maple	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$23,931
RD0084	DI	Roads	Row-2 Gladstone Lane Gladstone-1 Lytton	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$16,948
RD0193	DI	Roads	Victoria Street Boase-Sydney Right Carriageway	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$25,438

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0205	DI	Roads	Albion Street Sydney-Lillian	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$66,175
RD0317	DI	Roads	Hope Street Sutherland-Fraser-Both Carriagewayss	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$53,377
RD0334	DI	Roads	Calk Street Livingstone-Tilley	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$20,710
RD0359	DI	Roads	Henley Street The Boulevar-Brentwood	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$17,999
RD0910	DI	Roads	Reynard Street. Winifred to Lemnos	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$36,863
RD1188	DI	Roads	O'Hea Street. Sussex to Lansdown	Road Resurfacing	Pascoe Vale	Area 007	Same as shown in 2015 DCP project list	$24,405
RD0446	DI	Roads	Third Avenue Fourth-Fifth	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$17,086
RD0457	DI	Roads	Albion Street Leithead-Latrobe	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$38,068
RD0473	DI	Roads	Magdalen Street Cleve-Bell	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$19,555
RD0584	DI	Roads	Hilton Street Churchill-Cromwell	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$51,657

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0585	DI	Roads	Woodlands Avenue Hillview-Winifred	Road Resurfacing	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$39,111
RD0588	DI	Roads	Albion Street Lillian-Austin	Road Resurfacing	Brunswick	Area 002	Same as shown in 2015 DCP project list	$59,485
RD0605	DI	Roads	Selbourne Street Shaftesbury-Clarendon	Road Resurfacing	Coburg	Area 004	Same as shown in 2015 DCP project list	$26,074
RD0647	DI	Roads	Moonee Blvd Bikepath Ch 28-Ch 238	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$31,313
RD0712	DI	Roads	Adler Grove Boundary-Tonkin	Road Resurfacing	Coburg North	Area 006	Same as shown in 2015 DCP project list	$29,201
RD0776	DI	Roads	Minona Street Jukes-Denys	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$21,300
RD0778	DI	Roads	Jukes Road Boston-Change Of Seal	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$80,241
RD0784	DI	Roads	Major Road Hume-Bonwick	Road Resurfacing	Fawkner	Area 009	Same as shown in 2015 DCP project list	$79,331
RD0821	DI	Roads	Grandview Street Chapman-William	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$54,536
RD0896	DI	Roads	Hilton Street Hartington-Trevannion	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$33,065

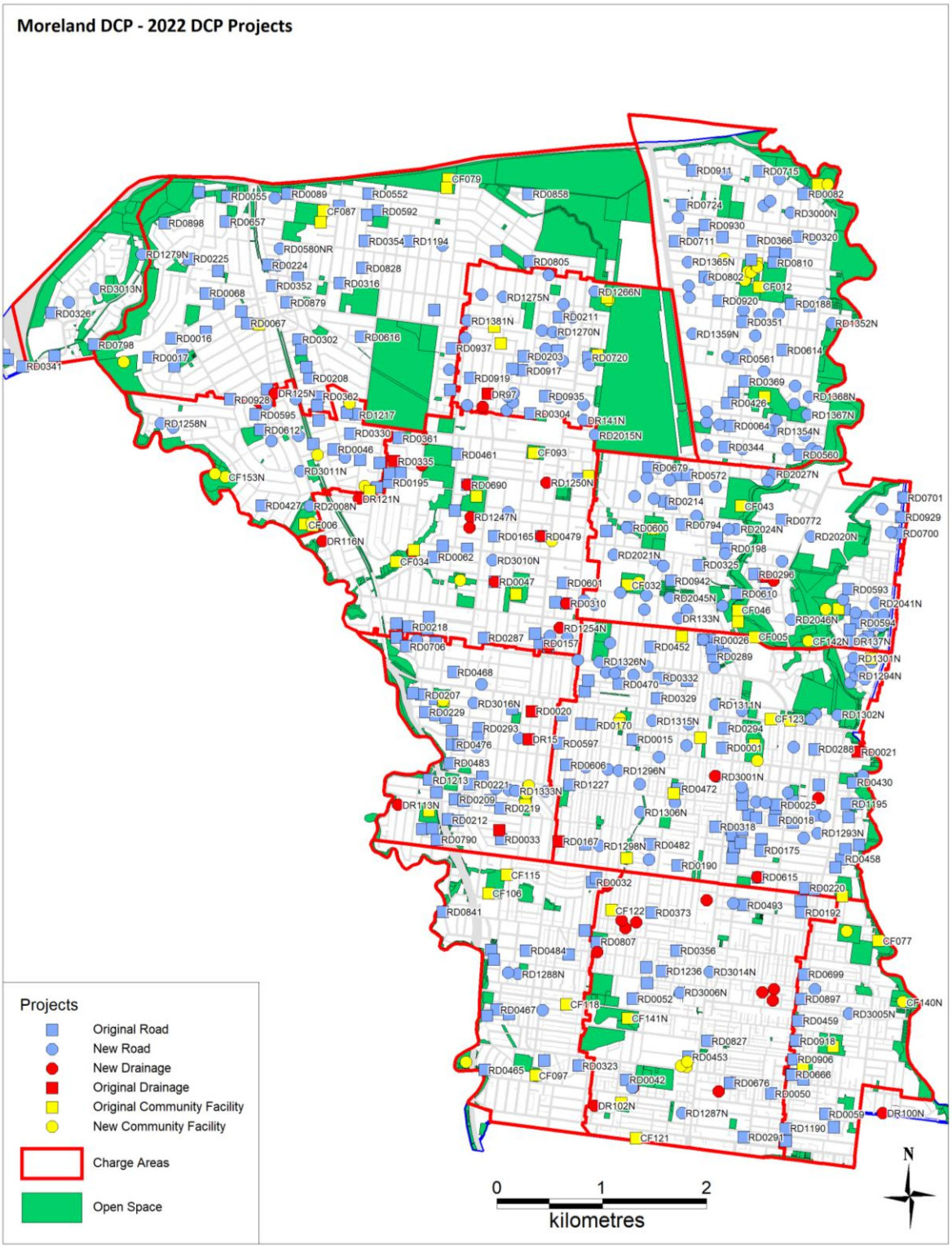
DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD0909	DI	Roads	Freeman Drive West-Liza - Part B	Road Resurfacing	Hadfield	Area 010	Same as shown in 2015 DCP project list	$3,434
RD0909	DI	Roads	Freeman Drive West-Liza	Road Resurfacing	Glenroy	Area 011	Same as shown in 2015 DCP project list	$12,921
RD1219	DI	Roads	Curtin Av - Brunswick West; Hopetoun - Dead End:Both Carriageways	Road Resurfacing	Brunswick West	Area 003	Same as shown in 2015 DCP project list	$17,253
RD0231	DI	Roads	Princes Terrace Waverley-Springhall	Road Reconstruction	Pascoe Vale South	Area 005	Same as shown in 2015 DCP project list	$51,077
RD4000N	DI	Roads	Athens Place. Devereaux To Dead End	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$35,200
RD4001N	DI	Roads	Kerr Avenue . Devereaux To Vincent	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$33,896
RD4002N	DI	Roads	Primula Boulevard. From Lanark To Adelaide	Road Resurfacing	Gowanbrae	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$70,399

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD4003N	DI	Roads	Winn Grove. From Major To Ledger	Road Reconstruction	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$886,509
RD4004N	DI	Roads	Guilfoyle Avenue. From Bakers To Ulm Centre Line	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$37,171
RD4005N	DI	Roads	Treloar Street. From Keady To Spry	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$34,003
RD4006N	DI	Roads	Merlyn Street. From Boundary To Orvieto	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$50,201
RD4007N	DI	Roads	Keady Street. From Sydney To Dead End	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$67,305

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD4008N	DI	Roads	Lily Street. From Sussex To Guilfoyle	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$49,508
RD4009N	DI	Roads	Audrey Avenue. From Bakers To Leslie	Road Resurfacing	Coburg North	Area 006	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$38,966
RD4014N	DI	Roads	Winifred Street. From John To Sylvester	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$25,523
RD4015N	DI	Roads	Ash Grove. From Vincent To Summit	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$41,565
RD4016N	DI	Roads	Hillcrest Road. From Plumpton To Cardinal	Road Resurfacing	Oak Park	Area 008	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$75,468

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD4017N	DI	Roads	Hare Street. From Mcbryde To Dead End	Road Resurfacing	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$57,657
RD4018N	DI	Roads	Alec Crescent. From Hogan To Anderson	Road Resurfacing	Fawkner	Area 009	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$64,679
RD4019N	DI	Roads	Seggan Circle. From Gowanbrae To Opp 31 Seggan	Road Resurfacing	Gowanbrae	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$14,379
RD4020N	DI	Roads	Bluebell Crescent. From Lilac To Clover	Road Resurfacing	Gowanbrae	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$25,080
RD4021N	DI	Roads	Iris Court. From Bluebell To Dead End	Road Resurfacing	Gowanbrae	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$8,213

DCP No	Category	Type	2022DCP Project Location	Description	Suburb	Charging Area	Reference Document	2022 Cost
RD4022N	DI	Roads	Seggan Circle. From Gowanbrae To 1 Seggan	Road Resurfacing	Gowanbrae	Area 012	Annual Road Reconstruction & Resurfacing Program Information Sheet, 2022-26 Council Budget	$6,864
RD0431	DI	Roads	Daphne Street. Waratah to O'Hea (Part A)	Road Reconstruction	Pascoe Vale South	Area 007	Same as shown in 2015 DCP project list	$205,983


Moreland DCP - 2022 DCP Projects
Projects
Original Road
New Road
New Drainage
Original Drainage
Original Community Facility
New Community Facility
Charge Areas
Open Space
0
1
2
kilometres
N

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