



Moreland
City Council



CITY OF MORELAND

SPORT AND ACTIVE RECREATION STRATEGY

2020



Acknowledgements:

Moreland City Council acknowledges the traditional owners of the land on which we live, work and play – the Wurundjeri people. We recognise their continuing connection to the land and community. We pay our respect to the Wurundjeri people, and to their Elders past, present and future.

Moreland City Council acknowledges the support of the Victorian Government.

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NORTHERN
Saints
FOOTBALL CLUB

MAYOR'S FOREWORD

We recognise the importance and value of sport and active recreation in the lives of our community - a walk or run in the park, playing regular sport, riding a bike to school or work are all examples of participation that can benefit everyone.

We understand that there are more than just physical health benefits to sport and active recreation. Improved mental health and wellbeing, environmental and economic benefits and stronger communities are just some of the benefits to getting out and being active. Participating in sport and active recreation activity often means that we meet our neighbours, we make new friends, and we develop skills that help us in life.

The Moreland Sport and Active Recreation Strategy provides Moreland City Council with a strategic document to guide the planning, provision, promotion and advocacy of sport and active recreation for the next ten years and beyond. It aims to increase both formal and informal participation in sport and active recreation in Moreland's diverse community.

The strategy provides an evidence-based framework to respond to the needs and aspirations of our community and establishes principles to inform decision making, guide partnerships and prioritise the allocation of council resources towards the greatest need.

This strategy sets the foundation and key priorities across three key areas for council and its partners to provide a range of sport and recreational participation opportunities for the next ten years and beyond. These key areas are:

- Increased participation in sport and active recreation;
- Sporting facilities and environments; and
- Policy and planning to improve sport and active recreation activity outcomes.

I am proud to introduce the Moreland Sport and Active Recreation Strategy. The strategy is evidence of our significant commitment to improving the quality of lives of Moreland residents through access to a range of sport and active recreation opportunities. It will also aid the planning and development of a range of sport and recreational facilities, many in partnership with other providers.

The provision of quality sport and physical activity opportunities and fit-for-purpose facilities contributes to the liveability, health and wellbeing and a connected community where everyone has opportunities to pursue their choice of sport and recreational interests.



Cr Lambros Tapinos
Mayor, Moreland City Council





Executive Summary

Council is committed to the long-term planning for recreation and sport which is a key contributor in maintaining and improving the health and wellbeing of the Moreland community. This commitment will ensure that facilities and services are provided with careful consideration of current needs, as well as future community expectations.

The Moreland Sport and Active Recreation Strategy provides an evidence-based framework to respond to the needs and aspirations of our community and establishes principles to inform Council decision making, guide partnerships and prioritise the allocation of Council resources for the greatest community benefit.

The Strategy provides a roadmap for further development and investment in sport and recreation to enable more people to be more active more often. Research and consultation has identified challenges and opportunities and provides direction to enable Council and other stakeholders to respond appropriately to changing community needs.

The Strategy is closely aligned to the Moreland Public Health and Wellbeing Plan and the Moreland Open Space Strategy. Together these Strategies combine to deliver positive impacts for the overall health and wellbeing of the Moreland community. Importantly, the Strategy delivers on Councils commitment in the 2017 to 2021 Council Plan to:

- Set a clear vision and strategy for aquatics, leisure and sporting facilities to meet ongoing community needs; and
- Maintain and match our infrastructure to community needs and population growth.

Development of the Strategy has been underpinned by extensive community and stakeholder consultation.

The Strategy responds to several current and emerging issues. These include the increase in population within our municipality, broader social challenges of increasingly sedentary lifestyles, increased leisure time spent in front of electronic screens and reduction in time being physically active. Increased participation by people of all ages in sport and physical activity has the potential to significantly contribute to health improvement, social inclusion and improved quality of life.

The Strategy sets the foundation and priorities across three key strategic directions along with detailed actions for Council and partners to provide a range of sport and recreational participation opportunities over the next ten years and beyond:

1 Increasing participation by Moreland residents in sport and active recreation and fostering strong relationships with local recreation clubs, associations, peak bodies and government agencies.

2 Ensuring an adequate supply and distribution of good quality sporting infrastructure used in the most effective and efficient manner possible.

3 Ensuring Moreland City Council's approach to sport and active recreation provision is underpinned and well informed by robust policies, strategies and plans.

The total value of proposed actions that are detailed in the Moreland Sport and Active Recreation Strategy cost plan is in the order of \$62,261,000, noting that several projects identified require further detailed investigation and planning to understand the full cost of implementation. These projects will be subject to normal Council budgeting processes and the securing of external funding.

The outcome of the Strategy's implementation will be a more physically active, healthy, connected and happy community where everyone has opportunities to pursue their sport and recreational interests.

1.0 INTRODUCTION

This document presents the Moreland Sport and Active Recreation Strategy Report which:

- Outlines the scope of and methodology used to develop the Moreland Sport and Active Recreation Strategy.
- Lists the significant actions taken and achievements made since 2014 when the Moreland Sport and Physical Activity Framework 2014-2018 was adopted by Moreland Council.
- Discusses the matters and information that should be considered in developing the Strategy.
- Provides a summary of the consultation findings.
- Outlines the aim and objectives of the Strategy.
- Presents the strategic directions and key actions of the Strategy.

1.1 SCOPE OF STRATEGY

For the purpose of the Strategy:

- Sport is defined as competitive and social sport in which teams and individuals participate in a formal, structured way (e.g. Eastern Football League competitions) or a casual, unstructured way (e.g. a social game of cricket or basketball played by groups of friends on weekends).
- Active recreation is defined as leisure time physical activity undertaken outside of structured and unstructured sport. Activities include walking, gym workouts, cycling, dancing, community gardening and running/jogging.
- Non-physical recreation or leisure, for example board games, art and craft or singing, is not included in the scope of the Strategy. Whilst there is recognition of the value of passive recreation, this strategy is aimed at increasing active participation.

In terms of recreation facilities, the project scope excludes:

- Moreland Council's aquatic and fitness centres.
- Private gyms, fitness clubs and the like.
- Open space that is primarily used for passive/contemplative use, bushland and conservation areas.
- Cultural and heritage facilities, programs and services, such as libraries, cinemas and arts and cultural places and spaces, events and home-based or private recreation activities and pursuits.

Note: separate strategies have already been produced for Council's aquatic/fitness facilities, open space areas and cultural facilities.

1.2 METHODOLOGY

The methodology for developing the strategy involved the following steps:

- Review of relevant policy and planning documents.
- Review of the status of the recommendations of the Moreland Sport and Physical Activity Strategy 2014-2018.
- Audit of the recommendations contained in Council planning documents that have relevance to sport and active recreation provision in Moreland.
- Analysis of general and local demographic/leisure trends and their implications for sport and active recreation provision in Moreland.
- Consultation with key stakeholders.
- Compilation of Draft Strategy.
- Completion and adoption of Final Strategy.

1.3 AIM OF STRATEGY

The Moreland Sport and Active Recreation Strategy is aimed at fulfilling the key priorities and commitments outlined in the Moreland Council Plan 2017-21 and Moreland Health and Wellbeing Plan 2017-21 that relate to sport and active recreation - these being:

- Growing participation in sport and active recreation, particularly by women, juniors, the elderly and other priority groups.
- Ensuring access for all residents to a diverse range of recreation opportunities.
- Building strong and productive relationships between Council, schools, sporting clubs, associations, peak bodies, government agencies and other key sport and active recreation providers.

The Strategy provides Council with a document to guide the planning, provision, promotion and advocacy of sport and active recreation in Moreland for the next 10 years and beyond.

1.4 STRATEGIC DIRECTIONS

A detailed Action Plan is provided in Table 3. The actions are consolidated under three strategic directions:

1. Increasing participation by Moreland residents in sport and active recreation and fostering strong relationships with local recreation clubs, associations, peak bodies and government agencies.
2. Ensuring Moreland City Council's approach to sport and active recreation provision is underpinned and well informed by robust policies, strategies and plans.
3. Ensuring an adequate supply and distribution of good quality sporting infrastructure used in the most effective and efficient manner possible.

Timelines have been given to the actions in the Plan – core, short term (1-5 years), medium (6-10 years) and long (10+ years). The core actions are activities that are embedded in Council's operations and undertaken on a regular ongoing basis. Whilst the timelines listed in the table provide the basis for scheduling projects, other

practical matters must be taken into account which may necessitate changes in the timelines. These include:

- External funding or partnership opportunities may become available for some medium and long term projects before some shorter term projects. Council may want to take advantage of these opportunities as they arise.
- Insufficient funds are available to carry out the more costly short term projects but enough funds are available to undertake less costly medium and long term projects. External conditions may change that increase the importance of some medium to long term projects, e.g. prolonged drought conditions required playing field reconstructions more critical.
- Many projects will be contingent on receiving part funding from State or Federal Governments, peak sports bodies and/or other external sources. If this funding is not secured, the projects may have to be deferred or scaled back.

1.5 FUNDING SOURCES

Council will need to consider the full range of available funding models in order to deliver the actions identified in the Plan. Available funding models and sources include:

- Federal and State Government funding.
- Joint use facilities: collaboration with Department of Education, private providers, and clubs/user groups
- Sponsorship: collaboration with industry groups, private providers etc.
- Regional facilities: collaboration with State Sporting Association, national bodies, State and Federal Government.
- Asset sales and consolidation.
- Developer contributions.

1.6 MONITORING AND EVALUATION PROCESS

The Action Plan will be reviewed on an annual basis. This review will be a formal process. It will identify the status of the recommendations – whether they have been fully implemented, whether the recommendations are still relevant or should be disregarded or altered and whether any new actions are required. A revised Action

Plan will be developed which outlines the progress to date and the actions that will be undertaken in the ensuing year. The review will be undertaken by Council's recreation team in collaboration with other relevant teams at Moreland City Council.



2.0 ACHIEVEMENTS: COUNCIL ACTIONS RELATING TO SPORT AND ACTIVE RECREATION - 2014-2019

This section lists the significant actions taken and achievements made since the Moreland Sport and Physical Activity Strategy 2014-2018 was adopted by Moreland City Council in 2014 (also see Appendix A).

2.1 PLANNING AND POLICY DOCUMENTS/PROJECTS

Planning projects:

- Active Women and Girls Moreland Framework, 2019
- Indoor Sporting Facilities Needs Analysis, 2019
- Parks Close to Home: A Framework for filling Open Space Gaps, 2017
- Aquatic and Leisure Facilities Strategy, 2018
- CB Smith Reserve Sport and Education Facility Management Plan, 2017
- Charles Mutton Reserve Precinct Redevelopment Plan, 2018
- Sports Field Lighting Priority List, 2018
- Hybrid Synthetic Sports Surfaces Needs Analysis, 2018
- Coburg City Oval Concept Design Report, 2016
- Capital Expenditure Plan, Sports Facilities, 2017
- Fleming Park Masterplan, 2018
- Gillon Oval Masterplan, 2016
- Allard Park Landscape Plan, 2018
- Moreland Pavilion Strategy, 2017
- Female Participation in Sport: Evaluation Project, 2017
- Moreland Sportsfields Condition Review, 2017
- Moreland Play Strategy, 2016
- Moreland Public Toilet Strategy, 2019
- Moreland Female Friendly Sports Facilities Priority List, 2018

Policy review/development:

- Sportsground Advertising Policy
- Allocation and Use Policy for Sportsfields
- Ground Allocation Policy
- Ground Maintenance Policy
- Outdoor Sports Facilities Capital Works Sporting Club Contributions Policy
- Outdoor Sports Facility Maintenance Responsibilities Policy and Communications Plan
- Moreland City Council Sports Ground User Guide
- Moreland Leasing Principles Policy

2.2 FACILITY WORKS

- Upgrade of track and provision of new training lights and apparatus at Harold Stevens Athletics Track.
- Construction of two multi-purpose courts, new playground and grass field for unstructured play at Gowanbrae Park.
- Installation of new skate bowl at the Brunswick Skate Park and Sewell Reserve.
- Resurfacing of synthetic field and conversion of part of the community soccer field to a hybrid surface at CB Smith Reserve.
- Construction of a new synthetic green at Glenroy Bowls Club.
- Resurfacing of the track of installation of light at the Brunswick Cycling Club.
- Construction of new pavilion/upgrade of existing pavilion at:
 - Balfe Park
 - Brunswick Cycling Club
 - Campbell Reserve
 - CB Smith Reserve
 - Charles Mutton Reserve (netball)
 - DeChene Reserve
 - Dunstan Reserve
 - Gillon Oval
 - Hallam Reserve
 - Jackson Reserve (soccer)
 - Morris Reserve
 - Parker Reserve
 - Oak Park Reserve
 - Sewell Reserve
 - Raeburn Reserve.
- Construction/upgrade of netball courts at:
 - J.P. Fawkner Reserve (2 courts)
 - Coburg High School (4)
 - Charles Mutton Reserve (8)
 - Morris Reserve (2)
 - Sewell Reserve (4)
 - CB Smith Reserve (2),
 - Gillon Oval (2),
 - Martin Reserve (2).
- Resurfacing of synthetic hockey field at Brunswick Secondary College.
- Upgrade/reconstruction of grass playing field/s at:
 - Campbell Reserve
 - Morris Reserve
 - Raeburn Reserve
 - Dunstan Reserve (north)
 - Sewell Reserve.
- Installation/upgrade of lighting at:
 - Richards Reserve
 - McDonalds Reserve
 - Clifton Park West playing field
 - Sumner Reserve playing field
 - Sewell Reserve playing field.
- Construction of turf wicket table, synthetic cricket wicket and practice nets at Morris Reserve.
- Construction of synthetic practice nets at City Oval.

2.3 RECREATION PARTICIPATION

- Ongoing improvements to recreation infrastructure across the municipality to ensure residents can access high quality facilities.
- Redevelopment of 15 sports pavilions in Moreland to provide suitable change facilities and amenities for female players, umpires/referees, officials and spectators.
- Responding to the lack on netball courts in Moreland by developing new courts or upgrading existing courts at various locations across the municipality.
- Facilitating the creation of and provision of support to multifaceted sports clubs across the municipality - Brunswick Community Sports Club, Glenroy Sports Club, Fawkner-North Coburg Sports, Hadfield Sporting Club, Moreland Sports Club, Oak Park Community Sports, Pascoe Vale Sports Club, West Coburg Sports Club, Penola St Francis Moreland Community Sports Club, Coburg Sports Club.
- Encouraging sports and recreation clubs to support participation by people with disabilities and from disadvantaged circumstances in Club activities.
- Through Council's ground allocation policy, requiring Clubs to field junior and women's teams to be eligible for occupancy of a sports venue.
- Creating and resourcing a dedicated 'female sports participation officer' whose role is to encourage greater participation by females and other under-represented groups in sports.
- Monitoring the success or otherwise of Council's participation strategies and adjusting the strategies, where necessary.



3.0 CONTEXT AND CONSIDERATIONS

3.1 VISION AND STRATEGIC PRIORITIES FOR SPORT AND ACTIVE RECREATION PARTICIPATION, FEDERAL AND VICTORIAN GOVERNMENTS AND MORELAND CITY COUNCIL

3.1.1 FEDERAL AND VICTORIAN GOVERNMENT

Sport 2030 presents the Australian Government's vision and goals for sport and physical activity for the period 2018-2030. The Government's vision is that 'Australia is the world's most active, healthy sporting nation, known for its integrity and excellence'. The Government's key goals are encouraging people to be more active in their daily lives, reducing barriers to participation in sport, improving governance arrangements across the sporting sector and encouraging greater collaboration between the organisations involved in sport.

The Victorian Government's vision and strategic directions for sport and active recreation are presented in Active Victoria - A Strategic Framework for Sport and Recreation 2017-2021. The Government's vision is that Victorians 'will be more active, sporting activities will be more inclusive, organisations involved in sport will be more collaborative and sustainable and the sporting system will be more integrated with pathways through and connections across the system'. The Government's key strategic directions are increasing the capacity of sport and active recreation infrastructure, providing affordable participation options, continuing its investment in female participation, providing support to under-represented communities – people with disabilities, LGBTIQ+ community and disengaged youth and supporting volunteers and the active recreation workforce.

3.1.2 MORELAND CITY COUNCIL

Moreland Council's vision, strategic priorities and commitments are outlined in the following documents:

- Moreland Community Vision (Our Community in 2025)
- Moreland Council Plan 2017-2021
- Municipal Public Health and Wellbeing Plan 2017-2021
- Moreland Human Rights Policy 2016-2026

Council's vision is that Moreland will have a diverse, healthy and connected community and be a progressive and sustainable city in which to live. Its key priorities and commitments that are relevant to sport and active recreation provision are:

- Providing a variety of high quality aquatic leisure and sporting facilities to meet community needs.
- Encouraging a diverse range of active and passive recreation opportunities that reflect the priorities of the community.
- Promoting the benefits of formal and informal forms of physical activity.
- Supporting environments that promote the participation of women, juniors and other priority groups and ensure they feel safe, welcome and included.
- Developing and maintaining partnerships with sporting clubs, associations, health agencies and service providers to enhance residents participation in physical activities.
- Planning, developing and delivering a range of leisure, cultural and recreation opportunities and events that allow all people to participate in community activities.

- Developing a healthy eating framework for community and sporting clubs to implement.
- Providing funding and support to local clubs to build a more connected and engaged community.
- Ensuring that its community infrastructure planning will consider a growing and a changing population and prioritise local access to health, education, social, leisure and cultural facilities.
- Ensuring the design of community facilities allows for multipurpose use.
- Exploring investment partnerships for the development of consolidated community facilities.

3.2 COUNCIL'S SPORT AND RECREATION RELATED STRATEGIC DOCUMENTS

Council has completed a number of significant planning documents relating to sporting infrastructure in recent years. The relevant planning documents are:

- Indoor Sporting Facilities Needs Analysis, 2019
- Sportsfields Condition Review, 2017
- Sportsfield Lighting Priority List, 2018
- Hybrid Synthetic Sports Surfaces Needs Analysis, 2018
- Coburg City Oval Concept Design Report, 2016
- Pavilion Redevelopment Strategy, 2017
- Public Toilet Strategy, 2016
- Public Lighting Policy, 2016
- Female Friendly Sports Facilities Priority List, 2018
- Allard Park Landscape Plan, 2018
- Charles Mutton Reserve Precinct Redevelopment Plan, 2018
- Fleming Park Masterplan, 2018
- Gillon Oval Masterplan, 2016
- Moreland Councils CAPEX Program 2019-2024

The recommendations contained in these documents have been reviewed for this study (see Appendix B).

3.3 PEAK BODIES' STRATEGY AND SPORTS DEVELOPMENT PLANS

Many of the Peak Bodies for sport in Victoria have prepared strategy plans and sport development plans (see Appendix C for a summary and analysis of these documents). The plans contains recommendations that have relevance to active recreation provision in Moreland. These relate to:

- Partnering with local government in participation programs and infrastructure planning.
- Improving relationship with schools and accessing schools facilities for community sport.
- Increasing opportunities for participation at the local level, particularly by under-represented groups.
- Improving governance at local clubs.
- Recognising and encouraging the contribution of local volunteers.
- Enhancing the quality, capacity, accessibility and flexibility of local facilities.
- Optimising the use of local facilities.
- Encouraging shared use of local facilities.

4.0 POPULATION GROWTH AND DEMOGRAPHIC CHANGE

Significant demographic change and population growth has occurred in Moreland over recent decades and will continue in the future. This growth will add to the demand for recreation infrastructure. The major features of this change are as follows (see Appendix D for a detailed population analysis):

- Moreland has experienced rapid population growth over the past 13 years. Its population increased by 27,000 (21%) between the 2006 and 2016 census dates. It has grown by a further 28,000 since 2016.
- Moreland's population is projected to increase by around 37,000 people over the next 17 years - from 191,000 to 228,000. The Moreland North area is anticipated to grow by 8,000, Moreland Central by 14,000 and Moreland South by 15,000.
- On a suburb basis, the largest increases are projected to occur in Brunswick (8,270), Coburg (7,500), Brunswick East (5,060) and Glenroy (4,850). On a small local area basis, the largest increases are expected to occur in the Coburg Activity Centre (6,700) and Brunswick Anstey, Dawson and Central (2,565, 2132 and 2,000 respectively).
- Moreland's junior sports age cohort is projected to increase by around 4,120 (or 24%) over the 17 years – Moreland North by 1,235, Central by 1,431 and South by 1450. The largest increases are anticipated to occur In Glenroy (884), Brunswick (741), Coburg (579), Brunswick East (511) and Pascoe Vale (464). On a small local area basis, the largest increases are expected to occur in the Coburg Activity Centre (481), Glenroy West Central (349), Glenroy Box Forest (315) and Brunswick Anstey (272).
- Moreland's main senior sports age cohort is projected to increase by around 5,920 (or 9%) over the 17 years – Moreland North by 940, Central by 3,070 and South by 1,910. The largest increases are anticipated to occur in Coburg (2,076), Brunswick (1,670) and Glenroy (608). On a small local area basis, the largest increases are expected in the Coburg Activity Centre (2,515, note: this is 42% of the total increase across the municipality), Brunswick Dawson (695), Coburg North (475).



Table 1 - Population forecasts: Total population by SLA and local area

Region/Suburb	Estimated total population				
	2019	2027	2036	Difference 2019-2036	% increase
Moreland North					
Fawkner	15101	16056	16497	1396	9.2
Glenroy	24922	29970	29769	4847	19.4
Gowanbrae	3155	3068	3036	-119	-3.8
Hadfield	7089	7891	8280	1191	16.8
Oak Park	7355	7811	8080	725	9.9
Sub-total	57622	64796	65662	8040	14.0
Moreland Central					
Coburg	29907	35704	37407	7500	25.1
Coburg North	8721	10319	10453	1732	19.9
Pascoe Vale	19106	21398	22082	2976	15.6
Pascoe Vale South	11398	12234	12571	1173	10.3
Sub-total	69132	79655	82513	13381	19.4
Moreland South					
Brunswick	29225	35081	37494	8269	28.3
Brunswick East	17414	20937	22478	5064	29.1
Brunswick West	17630	18834	19560	1930	10.9
Sub-total	64269	74852	79532	15263	23.7
Moreland City	191023	219303	227707	36684	19.2

5.0 TRENDS IN SPORT AND ACTIVE RECREATION PARTICIPATION

Over that past decade, participation rates in most outdoor recreation activities have risen, some significantly – particularly in junior and women’s teams in competition sport, youth and young adults in social unstructured sport and middle and older adults in informal recreational activities like cycling, running, gym, swimming and dog walking.

The popularity of some indoor sport and recreation activities has also grown markedly. Fitness activities such as aerobics, spinning and circuit classes and yoga have nearly doubled in popularity over the past decade. Player numbers in basketball are growing rapidly and interest in gymnastics and emerging sports, like indoor soccer, is increasing significantly.

5.1 TRENDS IN PARTICIPATION

A number of factors are contributing to this growth in participation. They include:

- The support and encouragement being given to girls and women to play sport by Government, peak sporting bodies, sports associations, clubs and schools.
- Community concern about obesity and increasing awareness of the health benefits of being involved in physical and mental activities.
- People living longer and staying in better health as they age and Councils and other organisations running active ageing programs which contribute to this health outcome.
- Peak sporting groups, associations and clubs placing greater emphasis on sports development and participation programs.
- New residential areas being developed in a manner which encourages physical activity – bike paths, playgrounds, early provision of indoor and outdoor recreation facilities.
- People choosing to participate in casual, social sport because they want to remain active but are time poor and do not wish to commit to regular sporting competition.
- The introduction by most sports of modified and/or shorter length competition games which cater for players who are also time poor but still want to play competition seasons.
- The introduction and/or expansion of masters competitions by some sports – notably hockey, soccer, football, netball, basketball and cricket.
- Councils, clubs and associations being prepared to be flexible in the timetabling of their activities and use of their grounds which is enabling residents, particularly juniors, to play multiple sports, e.g. juniors being able to play cricket on Friday evenings and tennis on Saturday mornings.

This increase in participation is not universal across Melbourne. For example, areas with high CALD population, like Moreland, have comparatively lower participation levels. Communities with less access to facilities have lower participation levels. Also, the increase is not universal across all sports. There are some sports, such as cricket, tennis and bowls, where competition participation rates in some parts of Melbourne are declining. Conversely, there are some sports where casual or social participation is increasing, e.g. social cricket, soccer, bowls, tennis and basketball.

However, there are some concerning trends and policies that eventually may slow down or reverse the trend in participation in future years. The trends/policies include:

- The increasing marginalisation of sport and physical education at schools, e.g. in 2012, only 9% of Victorian schools taught the mandated hours of physical education, in 2017, about 60% of PE lesson times at primary schools was spent inactive.
- Growing numbers of children, youth and young adults preferring to participate in 'screen time' rather than physical activity/sport.
- The general ageing of the community and the lack of sporting activities tailored to the older population.

- People working longer hours and having less time for sport.
- The population growing more ethnically diverse, with some communities having less interest in sport.

Some Moreland stats/numbers for participation in organised, competition sports:

- Overall player numbers in organised sport increased by 2,929 over the 10 year period 2009-2019; 2046 being women. Female player/participant numbers increased in all the sports (see Table 4).
- Australian Rules has the highest number of players, followed closely by soccer.
- Soccer had the biggest increase in numbers between 2009-2019, 1,542 players.
- Australian rules increased by 807; 785 being women.
- Netball increased from 171 to 511 players.
- Two sports experienced a decline in numbers – cricket and lacrosse.
- There are 2,900 registered basketball participants in Moreland. Similar sized councils in Victoria have registered members between 6,000–9,000 (example – City of Whitehorse with 176,000 residents has 8,533 registered participants).

Table 2 – Player/participant numbers: 2009-19

Sport	Total players			Female players		
	2009	2019	+ -	2009	2019	+ -
AFL	2581	3388	807	99	884	785
Soccer	1843	3385	1542	362	719	357
Cricket	2455	2067	-388	189	350	161
Netball	171	687	516	171	682	511
Hockey	313	463	150	105	206	101
Athletics	84	319	235	39	138	99
Baseball	28	123	95	0	18	18
Lacrosse	108	80	-28	10	24	14
Total	7583	10512	2929	975	3021	2046

5.2 FACILITY TRENDS

Councils are increasingly redesigning and adapting their facilities and open space areas to ensure they are environmentally sustainable and promote universal access, i.e. accessible to people of all ages, backgrounds and abilities.

Several peak sports bodies have developed facility standards – e.g. AFL Victoria, Cricket Victoria, Netball Victoria and Football Federation Victoria. These standards nominate facility hierarchies and list the facilities that should be provided at each level of the hierarchy. The peak bodies are keen for recreation providers, like Moreland City Council, to upgrade their facilities, over time, to these standards.

Traditionally, active sports reserves were used for structured sporting purposes. This use was typically during the day on weekends and the early evenings on weekdays. The reserves would sit near idle at other times. This trend has changed in recent decades and sports reserves are now seen as community recreation reserves which provide for both structured and unstructured recreation. Councils have been active in encouraging this trend by:

- Providing social spaces, meeting rooms and commercial standard kitchens in pavilions and other sports facilities that are suitable for use by the general community.
- Providing and/or upgrading public toilet facilities at active recreation facilities.
- Placing a greater emphasis on safety and security at sporting facilities, e.g. enhanced security and carpark lighting, removal of dark spots, removal of trip hazards etc.
- Introducing or upgrading facilities at reserves that support passive recreation and social sport – rebound walls, outdoor netball and basketball courts, playgrounds, circuit paths, shade structures, park furniture, tree planting, dog water bowls etc.
- Being more relaxed about the use of playing fields and courts by people playing social and casual sport, undertaking personal training,

walking their dogs etc.

Schools are increasingly using Council's sporting reserves for their physical education activities and intra and interschool sports, particularly schools situated on small sites in inner City locations (like many Moreland Schools). Some are using the reserves for their morning and lunchtime play activities. This increased school use is adding to the load on playing fields and pavilions and reducing the recovery time of the playing fields.

Councils are constructing synthetic playing fields. These fields have considerably more capacity than natural surfaces and are a good solution in established areas where existing fields are at or near capacity and there is growing and unmet demand sporting demand.

Councils are taking other measures to enhance the capacity and sustainability of their active sporting venues. These measures include:

- Constructing or reconstructing fields with effective drainage and watering systems and all year grass or synthetic surfaces.
- Erecting lights over the full playing fields.
- Constructing functional and durable pavilions.
- Using recycled/harvested water to irrigate ovals.
- Using drought resistant/tolerant grasses.
- Providing enhanced facilities for spectators including public toilet facilities, undercover and hard surface viewing areas and access to canteen and social facilities.
- Making facilities disability accessible.
- Converting turf wicket tables to synthetic or installing synthetic wickets in addition to turf wicket tables.



6.0 SUMMARY OF CONSULTATION FINDINGS

Local sport and active recreation clubs, local schools, regional sports association and peak sporting bodies and Moreland Council staff were asked to (where relevant):

- Rate the condition and quality of the community recreation facilities the clubs, schools and associations use.
- Indicate whether the facilities will meet their current future needs and what improvements are required.
- Identify what Council can do to assist clubs, schools, associations and the peak bodies.
- Indicate their interest in pursuing joint development opportunities with the Council.

Their responses are detailed in Appendix E. A summary of the responses is as follows:

6.1 CLUBS, ASSOCIATIONS AND PEAK BODIES

- The clubs and associations rated the condition and quality of the facilities as fair to very good. All indicated however, that the facilities will not meet their future needs.
- They indicated a range of required facility improvements and actions. These included:
 - Redevelopment/upgrade of pavilions, spectator facilities and playing fields
 - Provision of suitable changerooms and amenities to provide for female players and umpires
 - Provision of suitable amenities for female spectators
 - Provision/upgrade of cricket nets
 - Upgrade of ground and court lighting
 - Production of redevelopment masterplans for their reserves
 - Full implementation of adopted masterplans
 - Provision of outdoor toilets
 - Upgrade of security lighting
 - Provision of additional playing fields.
 - Improved security at the venues
 - Construction of additional synthetic fields
 - Adoption of the peak body facility standards.
- The clubs, associations and peak bodies indicated that Council could best assist them by undertaking the works listed above, continuing to communicate and consult with them, assisting them with promotion and participation programs, responding quickly to maintenance requests, having a flexible mindset, advocating for funding on their behalf of the clubs and associations, assisting with finding additional grounds, assisting with the maintenance of school playing fields and continuing to champion women's participation.

6.2 SCHOOLS

- All the schools regularly use Council's recreation facilities – sports reserves, athletics track, pools. The schools rate the facilities as being good to excellent.
- The suggested improvements to the facilities included improving and/or providing access to public toilets, shaded areas and drinking fountains and installing an athletics track when the synthetic field is constructed at Hosken Reserve.
- A number of schools said they were interested in potential joint development projects with Council.

6.3 COUNCIL OFFICERS

Relevant Council's officers were asked to respond to comment on the following with respect to sport and active recreation provision in Moreland:

- The positive aspects of sport and active recreation provision in Moreland.
- The deficiencies in provision.
- The areas that need to be addressed as a matter of priority.

Their responses are detailed in Appendix E. A summary of the responses is as follows:

The positive aspects

- The diversity of the sports and active recreation opportunities available in Moreland and the positive attitudes, enthusiasm and strength of the local sporting clubs and associations.
- The strong and productive relationships between Council, clubs, associations, peak bodies and government agencies.
- The strong commitment of Council, the clubs and associations to increasing participation in sport and active recreation by women and juniors.
- Council's and local clubs' support for the inclusion of minority/marginalised groups.
- The growing willingness of clubs to repurpose and share their spaces.
- The improvement in the quality of the core facilities at Council sports venues, especially the provision of facilities for female players and umpires and spectators and players with a disability.
- Success in securing external funding for recreation programs and facilities.
- Council's embrace of new technologies which increase the capacity and sustainability of recreation facilities – synthetic fields, LED lights, warm season grasses, ESD requirements, improved drainage and irrigation systems.
- Council's increasing investment in the maintenance and upgrade of recreation infrastructure – increased maintenance budget and activities, public lighting, public toilets, security lighting.
- The high and growing profile of some sports clubs in Moreland.
- The good governance of the clubs.

The not so positive aspects

- Lack of indoor multi-purpose facilities across Moreland.
- The less than optimal use of turf wicket cricket venues.
- Lack of infrastructure for informal recreation at active reserves – paths, furniture, rebound walls, basketball courts, exercise stations, shaded areas and like facilities.
- The tendency of some users to regard Council's sporting pavilions as single use facilities for sport and not consider the potential of these facilities as multi-purpose community venues.
- The narrow planning that is sometimes undertaken, e.g. when a redevelopment plan is completed for a sports building or reserve without considering nearby land uses and facility provision in the surrounding precinct.
- The sometimes piecemeal redevelopment of sporting pavilions where only a section of the pavilion is being redeveloped and not the whole facility.

- The lack of:
 - Collaboration with Moreland's neighbouring Councils when undertaking planning municipal level/regional projects or projects that relate to facilities that are situated close to Moreland's boundaries with these Councils.
 - Collaboration or coordination between Council departments on key planning projects.
 - Accessible information – internet and external signage - about what is available at sporting reserves.
 - Youth friendly spaces and technology at Council's recreation infrastructure.
 - A formal response by Council to the facility standards proposed by the peak sports bodies.
- Reviewing the arrangements for the leased clubs
- Collaborating with adjoining LGAs on facility planning projects that will or may impact residents of Moreland and the adjoining municipalities
- Develop a policy framework for the future provision of turf wickets in Moreland.
- Landscape or redevelopment plans should be produced for the following reserves – Glenroy College, Jackson Reserve, Balfe Reserve, Wallace Reserve, Holbrook Reserve, Sumner Park, Parker Reserve, Brunswick Central Parklands, Richards Reserve, Moomba Park, Fawkner Parklands. The broader context of the reserves should be considered when producing the plans. This context includes:

Priorities

- Council should continue to focus on what it is doing well – strong relationships with clubs, schools, peak bodies, associations and government agencies, support to clubs, growing participation, policy review, data capture and analysis, external funding, increasing investment in infrastructure maintenance and upgrade.
- Council should address all areas of deficiency. Priority should be given to the following areas:
 - Encouraging schools to giving greater emphasis to students participating in physical activity
 - Providing additional indoor courts
 - Optimising the use of turf wicket cricket venues
 - Providing infrastructure for social sport and informal recreation at active reserves
 - Improving planning practices: Council's sporting pavilions as multi-purpose community venues, precinct planning, whole of facility redevelopment, integrated planning
 - Providing accessible information: internet and external signage - about what is available at sporting reserves
 - Producing a formal response by Council to the facility standards proposed by the peak sports bodies
- The role/functions of the reserves: competitive and/or social sport, informal and informal play, structured and unstructured exercise, social space, gathering space, view line, visual amenity/buffer, connection/thoroughfare, drainage reserve and conservation/ environmental /heritage values
- The proximity of other reserves that have similar role and functions
- The classification of the reserves in Council's reserve hierarchy and the works required to meet the facility standards specified in the hierarchy
- Land uses around the reserves
- Physical changes that are occurring or will occur around the reserves
- Catchment area/s served by facilities within the reserves
- Demographic characteristics of these catchment areas
- Participation numbers and trends in the sports and other activities undertaken at the reserves
- The views of user groups and the local community about what improvements should be made at the reserves.



7.0 SPORT AND ACTIVE RECREATION ACTION PLAN

7.1 INCREASE PARTICIPATION BY MORELAND RESIDENTS IN SPORT AND ACTIVE RECREATION AND FOSTER STRONG RELATIONSHIPS WITH LOCAL RECREATION CLUBS, ASSOCIATIONS, PEAK BODIES AND GOVERNMENT AGENCIES.

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
1	Moreland City	Strategy consultation	Continue to promote opportunities available within Moreland to participate in sport and active recreation.	✓			
2	Moreland City	Strategy consultation	Continue to promote/encourage the participation of the LGTBIQ+ community and other disadvantaged, vulnerable and isolated people and groups in sport and active recreation.	✓			
3	Moreland City	Strategy consultation	Continue to use the Council community grants program to support new sports and active recreation initiatives.	✓			
4	Moreland City	Strategy consultation	Continue to explore opportunities to bring clubs together into Community Sporting Clubs.	✓			
5	Moreland City	Strategy consultation Planning considerations	Continue the policy requirement that sporting/sports clubs must field junior and female teams to be allocated seasonal or leased use of Council's sporting reserves. Expand the policy to include a provision that clubs must endeavour to achieve a minimum 40% representation by women on their committees by 2022 (in line with the Victorian Government's Gender Equality Strategy and Moreland's Gender Equality Commitment).	✓	✓		
6	Moreland City	Strategy consultation	Develop a statistical profile of sport and active recreation participation in Moreland. Review on a 2-yearly basis. In particular, assess the participation levels of juniors, females, the LGTBIQ+ community and other disadvantaged, vulnerable and isolated people and groups.		✓	✓	✓
7	Clubs and Associations in Moreland	Strategy consultation Planning considerations	Continue to foster strong relations with sport and active recreation clubs and associations in Moreland. Communicate with them regularly (formally and informally). Support their club development initiatives and respond to their facility needs. Support their activities aimed at encouraging and retaining volunteers.	×			

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
8	Sports Peak Bodies	Strategy consultation Planning considerations	Continue to foster strong relations with the peak bodies for sport and active recreation in Victoria and Australia. Embrace and support their participation and facility development initiatives. Participate in forums organised by the bodies and respond to information and other requests for assistance.	✓			
9	Government agencies	Strategy consultation Planning considerations	Continue to foster strong relations with the government agencies involved in sport and active recreation provision, in particular SRV, VicHealth and VicSport. Support their planning, policy, participation and facility development initiatives.	✓			
10	Schools in Moreland	Strategy consultation Planning considerations	Continue to encourage schools to: Place a greater emphasis in their curriculums on physical education and sport Promote the participation of students in community sport and active recreation programs.	✓			
11	All outdoor sporting venues	Strategy consultation	Continue to encourage the use of Council's outdoor sporting venues by schools. Ensure the schools have suitable access to toilet facilities and shade/shelter areas at the facilities.	✓			
12	Informal recreation spaces	Strategy consultation Planning considerations	Investigate the actions that Council can take to encourage residents to more frequently use active and passive reserves for social sport and informal recreation activities – accessible spaces, dog facilities, circuit paths, other walking and bike paths, exercise stations, rebound walls, cricket nets, soccer nets, rebound walls, climbing walls and other like play facilities.	✓			
13	Glenroy/ Hadfield	Strategy consultation Planning considerations	Explore opportunities to provide outdoor basketball facilities on Council and/or school land.		✓		
14	Glenroy	Strategy consultation	Investigate opportunities for the Glenroy Boxing Club to access indoor spaces where dedicated equipment can be permanently set-up.		✓		

7.2 ENSURE MORELAND CITY COUNCIL'S APPROACH TO SPORT AND ACTIVE RECREATION PROVISION IS UNDERPINNED AND WELL INFORMED BY ROBUST POLICIES, STRATEGIES AND PLANS

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
1	All recreation facilities	Strategy consultation	Undertake a high level, strategic and integrated analysis of Moreland's open spaces and recreation facilities (involving all relevant sections of Council) that will inform and prioritise Council's capital investments in recreation, open space and community infrastructure and assist in the development of Council's community infrastructure plan.	✓			
2	All recreation facilities	Strategy consultation	Review the Council's formal hierarchy system for classifying Council's sports reserves and pavilions. As part of this Review, develop a set of Moreland Facility Standards which indicate the type and quality of facilities to be provided at each level of the hierarchy. The Standards should be informed by the facility standards produced by peak sports bodies and SRV and the standards recommended in Moreland Council's pavilion redevelopment strategy.		✓		
3	All clubs	Planning considerations	Continue to use the Council community grants program to support new sports and active recreation initiatives.		✓		
4	Leased outdoor recreation facilities	Strategy consultation	Undertake a review of Council's leased outdoor recreation facilities. The review should investigate/make recommendations about the following: <ul style="list-style-type: none"> The condition, functionality and usage of the facilities. The user club's player/membership trends. The viability/sustainability of the user clubs. The facility needs of the user clubs. The works required to improve the condition of the facilities and meet the facility needs of the clubs. The roles and responsibilities of the user clubs with respect to maintenance, upgrade and expansion and operation of the facilities. The suitability of the current lease arrangements - terms, lease fees, responsibilities, sub-lease arrangements. 		✓		

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
5	Moreland City	Strategy consultation	Regularly review and amend, when necessary, Council's recreation policies (e.g. Active Moreland Framework, City of Moreland Allocation and Use of Sporting Facilities, Grounds and Pavilions Policy; Active Women and Girls Strategy; Moreland City Council Sport Ground User Guide and Moreland Lease Principles Policy)	✓			
6	Adjoining municipalities	Strategy consultation	Collaborate with adjoining LGAs on facility planning projects that will or may impact residents of Moreland and the adjoining municipalities.	✓			✓
7	Turf wicket cricket venues	Strategy consultation	Develop a policy framework for the future provision of turf wickets in Moreland. The framework will: <ul style="list-style-type: none"> Identify the grades of cricket that will have access to turf wickets, the venues that will have turf wickets, the turf facilities that will be provided (centre table and training) and curator arrangements. Investigate the feasibility of installing synthetic wickets on the playing fields in addition to the turf wickets. 		✓		
8	Moreland City	Strategy consultation	Review the capital works program on an annual basis. In this review, consider the outcomes of the additional strategic work recommended by the Sport and Active Recreation Strategic Plan in this Review.	✓			
9	Glenroy College	Strategy consultation	Prepare a landscape plan for relevant area (collaborate with Dept of Ed) (note: design to meet 'Park Close to Home' requirements for public playground).		✓		

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
10	Jackson Reserve	Strategy consultation	Prepare a landscape plan for the reserve (note: plan should incorporate two new basketball courts proposed in Basketball Strategy for Coburg High School/Jackson Reserve).		✓		
11	Balfe Reserve	Strategy consultation	Prepare a development plan for the reserve.		✓		
12	Wallace Reserve	Strategy consultation	Prepare a development plan for the reserve.		✓		
13	Holbrook Reserve	Strategy consultation	Prepare a development plan for the reserve.		✓		
14	Sumner Park	Strategy consultation	Prepare a facility plan for the reserve.		✓		
15	Parker Reserve	Strategy consultation	Prepare a development plan for the reserve.		✓		
16	Brunswick Central Parklands	Strategy consultation	Prepare a development plan for the reserve.		✓		
17	Richards Reserve	Strategy consultation	Prepare a development plan for the reserve.		✓		
18	Moomba Park	Strategy consultation	Prepare a development plan for the reserve (note: link with existing masterplan, wetland project and proposed Fawkner Activation and Conservation Plan).		✓		
19	Fawkner Parklands	Strategy consultation	Prepare activation and conservation plan for the reserve.		✓		

7.3 ENSURE AN ADEQUATE SUPPLY AND DISTRIBUTION OF GOOD QUALITY SPORTING INFRASTRUCTURE USED IN THE MOST EFFECTIVE AND EFFICIENT MANNER POSSIBLE.

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
1	Glenroy/ Hadfield	Strategy consultation Planning considerations	Construct outdoor basketball facilities at suitable locations.		✓		
2	Moreland City	Strategy consultation Planning considerations	Implement the recommendations of the investigation into what actions can be taken to encourage residents to more frequently use informal recreation spaces – outdoor public courts, circuit oaths, cricket nets, soccer nets, rebound walls.		✓	✓	✓
3	Allard Park	Allard Park Landscape Plan Moreland Sportsfields Review	Implement landscape plan recommendations – reconstruct playing field, perimeter fence and sportsfield lighting.			✓	
4	Allard Park	Public Toilet Strategy	Renew public toilets.			✓	
5	ATC Cook Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires.		✓		
6	ATC Cook Reserve	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, strategic drainage, sportsfield lighting.				✓
7	ATC Cook Reserve	Public Toilet Strategy	Construct public toilets.		✓		
8	ATC Cook Reserve	Public Toilet Strategy	Renew public toilets.			✓	
9	ATC Cook Reserve (tennis pavilion)	Moreland Sports and Physical Activity Strategy	Redevelop pavilion.		✓		
10	Balfe Park	Moreland Sportsfields Review Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Upgrade playing field surface - levelling and grassing, new drainage, new irrigation (consider part hybrid surface - centre corridor and goal areas).			✓	
11	Balfe Park	Public Toilet Strategy	Renew public toilets.			✓	
12	Balfe Park	Strategy consultation	Upgrade sportsfield lighting.			✓	
13	Brearley Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires.		✓		
14	Brearley Reserve	Public Toilet Strategy	Renew public toilets.			✓	

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
15	Brearley Reserve	Moreland Sportsfields Review	Upgrade playing field - new drainage, grass conversion.				✓
16	Bush Reserve	Public Toilet Strategy	Renew public toilets.				✓
17	Bush Reserve (Bowls)	Recreation Unit Review	Redevelop pavilion.		✓		
18	Bush Reserve (Tennis)	Recreation Unit Review	Redevelop pavilion.		✓		
19	Campbell Reserve	Public Toilet Strategy	Upgrade public toilets.			✓	
20	CB Smith Reserve	Public Lighting Strategy	Upgrade public lighting (paths and carpark).			✓	
21	Charles Mutton Reserve	Sport and Physical Activity Strategy Moreland Pavilion Redevelopment Strategy	Implement current pavilion upgrade priorities at Charles Mutton Reserve Pavilion. Redevelop the pavilion to make suitable for female players and umpires.		✓		
22	Charles Mutton Reserve	Moreland Sports and Physical Activity Strategy	Upgrade tennis pavilion.		✓		
23	Charles Mutton Reserve	Charles Mutton Reserve Masterplan	Implement masterplan recommendations.		✓		
24	Charles Mutton Reserve	Charles Mutton Reserve Masterplan	Complete implementation of masterplan.			✓	
25	Charles Mutton Reserve	Public Toilet Strategy	Renew public toilets.			✓	
26	Charles Mutton Reserve (east)	Moreland Sportsfields Review	Upgrade playing field – levelling and grassing, new drainage.				✓
27	Charles Mutton Reserve (west)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.			✓	
28	Charles Mutton Reserve (west)	Moreland Sportsfields Review	Upgrade playing field – levelling and grassing, new drainage.				✓
29	City Oval	Moreland Sportsfields Review	Reconstruct playing field.		✓		

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
30	City Oval	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.		✓		
31	City Oval	Sport and Physical Activity Strategy	Implement pavilion upgrade priorities at City Oval.		✓		
32	City Oval	Public Toilet Strategy	Renew public toilets.		✓		
33	Clifton Park (synthetic)	Moreland Pavilion Redevelopment Strategy	Redevelop pavilion to improve suitability for female players and umpires.		✓		
34	Clifton Park (synthetic)	Moreland Sportsfields Review	Resurface synthetic playing field.		✓		
35	Clifton Park (middle)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage.				✓
36	Clifton Park (middle)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires.		✓		
37	Clifton Park (west)	Moreland Sportsfields Review Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Upgrade playing field - levelling and grassing, new drainage (consider hybrid or synthetic surface).		✓	✓	
38	Clifton Park (west)	Public Lighting Strategy	Upgrade public lighting.		✓		
39	Coburg High School	Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Liaise with the school and explore the development and construction of a lit synthetic multi-sport field.			✓	
40	Coburg High School	Indoor Sporting Facilities Needs Analysis	Liaise with the school and explore the potential to develop a 4-6 court stadium at the school site		✓		
41	Coburg Basketball Stadium	Indoor Sporting Facilities Needs Analysis	Explore partnerships and opportunities to expand the stadium - one or two additional courts (one being a 750 seat show court). Improve the entry, changeroom, toilets, café and lounge area.			✓	
42	Coburg Tennis Club	Moreland Sport and Physical Activity Strategy	Convert remaining courts to synthetic grass.		✓		
43	Cole Reserve (north and south)	Moreland Pavilion Redevelopment Strategy	Redevelop football/cricket pavilion to make suitable for female players and umpires (relocate cricket nets).		✓		
44	Cole Reserve (north)	Moreland Sportsfields Review	Upgrade playing field – new drainage, grass conversion.			✓	
45	Cole Reserve (south and west)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.		✓		

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
46	Cole Reserve (south)	Moreland Sportsfields Review	Upgrade playing field – levelling and grassing, new drainage, new irrigation system.				✓
47	Cole Reserve (west)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage, new irrigation system.				✓
48	DeChene Reserve	Strategy consultation	Upgrade existing change facilities and provide two additional changerooms. Make suitable for female players and umpires.			✓	
49	Dunstan Reserve	Public Toilet Strategy	Renew public toilets.		✓		
50	Dunstan Reserve (south)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.		✓		
51	Dunstan Reserve (south)	Moreland Sportsfields Review	Reconstruct playing field.			✓	
52	East Coburg Tennis Club	Strategy consultation	Rectify tennis courts subsidence.			✓	
53	Fawkner Tennis Club	Sport and Physical Activity Strategy	Convert remaining en-tout-cas courts to synthetic grass.		✓		
54	Fleming Park	Fleming Park Masterplan	Implement the masterplan recommendations.		✓		
55	Fleming Park	Fleming Park Masterplan	Complete implementation of masterplan recommendations.			✓	
56	Fleming Park	Public Toilet Strategy	Renew public toilets.			✓	
57	Gillon Oval	Moreland Pavilion Redevelopment Strategy Gillon Oval Masterplan	Upgrade facilities at reserve – umpires changerooms, social facilities, scoreboard.		✓		
58	Gillon Oval	Gillon Oval Masterplan	Extend synthetic wicket cricket nets.			✓	
59	Gillon Oval	Public Lighting Strategy	Improve public lighting.		✓		
60	Gillon Oval	Moreland Sportsfields Review	Upgrade playing field – new drainage, grass conversion		✓	✓	
61	Gowanbrae Reserve	Gowanbrae Reserve Masterplan	Implement actions from masterplan.		✓		
62	Hallam Reserve	Moreland Sportsfields Review	Upgrade playing field – levelling and grassing, new drainage.			✓	
63	Hallam Reserve	Sportsfield Flood Lighting Priority List	Erect 2 additional sportsfield lights.			✓	

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
64	Holbrook Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop pavilion to provide suitable facilities for female players and spectators.		✓		
65	Holbrook Reserve	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.		✓		
66	Holbrook Reserve	Moreland Sportsfields Review	Upgrade playing field – new drainage, grass conversion.			✓	
67	Hosken Reserve	Hosken Reserve Masterplan	Complete implementation of masterplan recommendations.			✓	
68	Hosken Reserve	Moreland Pavilion Redevelopment Strategy	Refurbish facilities at reserve.		✓		
69	Hosken Reserve (north)	Moreland Sportsfields Review	Develop synthetic field (including sportsfield lighting).		✓		
70	Hosken Reserve (south)	Moreland Sportsfields Review	Reconstruct playing field.		✓		
71	Jackson Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop athletics pavilion.		✓		
72	Jackson Reserve	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.			✓	
73	Jackson Reserve	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage, new irrigation system.				✓
74	JP Fawkner Reserve (east)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires.		✓		
75	JP Fawkner Reserve (west)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.		✓		
76	JP Fawkner Reserve (west)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires.		✓		
77	JP Fawkner Reserve (west)	Moreland Sportsfields Review	Upgrade playing field – new drainage system, new irrigation, grass conversion.		✓		
78	Mailer Road (Glencairn) Tennis Club	Sport and Physical Activity Strategy	Implement current pavilion upgrade priorities.		✓		
79	Martin Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities.		✓		

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
80	Martin Reserve	Moreland Sportsfields Review	Upgrade playing field – grass conversion.				✓
81	McDonald Reserve	Public Toilet Strategy	Renew public toilets.			✓	
82	McDonald Reserve	Moreland Sportsfields Review	Upgrade playing field – levelling and grassing, new drainage.				✓
83	Merlynston Tennis Club	Sport and Physical Activity Strategy	Convert remaining en-tout-cas courts to synthetic grass at Merlynston Tennis Club.		✓		
84	Merlynston Tennis Club	Strategy consultation	Upgrade toilet facilities		✓		
85	Moomba Park	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion, including making facilities suitable for female players and umpires.		✓		
86	Moomba Park	Public Toilet Strategy	Construct public toilets.		✓		
87	Moomba Park	Moreland Sportsfields Review	Upgrade playing field – new drainage, grass conversion.				✓
88	Morris Reserve	Morris Reserve Masterplan	Complete implementation of masterplan recommendations.			✓	
89	Morris Reserve	Public Toilet Strategy	Renew public toilets.			✓	
90	Oak Park Reserve (east)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.			✓	
91	Oak Park Reserve (east)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage, new irrigation system.				✓
92	Oak Park Reserve (west)	Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Install a synthetic AFL/cricket field.			✓	
93	Oak Park Stadium	Indoor Sporting Facilities Needs Analysis	Investigate the feasibility of developing an additional full size indoor court				✓
94	Parker Reserve	Moreland Pavilion Redevelopment Strategy	Refurbish the pavilion to provide suitable facilities for female players and umpires.		✓		
95	Parker Reserve	Public Toilet Strategy	Construct public toilets.		✓		
96	Parker Reserve	Public Toilet Strategy	Renew public toilets.			✓	
97	Parker Reserve (west)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.			✓	

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
98	Parker Reserve (west)	Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Install a synthetic multi-purpose field.			✓	
99	Raeburn Reserve	Public Toilet Strategy	Construct public toilets.		✓		
100	Raeburn Reserve	Public Toilet Strategy	Renew public toilets.			✓	
101	Reaburn Reserve	Sportsfield Flood Lighting Priority List	Erect new sportsfield lighting system.			✓	
102	Ray Kibby Table Tennis Centre	Moreland Sports and Physical Activity Strategy	Explore the opportunities and partnerships to Upgrade the pavilion.		✓		
103	Ray Kibby Table Tennis Centre	Indoor Sporting Facilities Needs Analysis	Explore the opportunities and partnerships to expand the stadium to provide 4-6 full size tables.		✓		
104	Rayner Reserve	Moreland Pavilion Redevelopment Strategy	Explore the opportunities and partnerships to redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities.		✓		
105	Rayner Reserve	Public Toilet Strategy	Construct public toilets.		✓		
106	Rayner Reserve	Moreland Sportsfields Review	Upgrade playing field – levelling and grassing, new drainage.				✓
107	Reddish Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires.		✓		
108	Reddish Reserve (north)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage.				✓
109	Reddish Reserve (south)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage.				✓
110	Richards Reserve	Moreland Pavilion Redevelopment Strategy	Upgrade multipurpose pavilion to accommodate cycling and soccer.		✓		
111	Richards Reserve	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage, new irrigation				✓
112	Shore Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities.		✓		
113	Shore Reserve	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage, new irrigation.			✓	
112	Shore Reserve	Strategy consultation	Erect new sportsfield lighting system.			✓	

No	Location	Strategic justification	Action	Timelines – Years			
				Core	0-5	6-10	10+
114	Sumner Park	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities.		✓		
115	Sumner Park	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage., new irrigation			✓	
116	Sumner Park	Public lighting strategy	Upgrade public lighting.				
117	Wallace Reserve (cricket/ soccer)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires.		✓		
118	Wallace Reserve (east and west)	Moreland Sportsfields Review	Upgrade playing field.				✓
119	Wallace Reserve (east)	Moreland Sportsfields Review	Upgrade playing field - new irrigation.		✓		
120	Wallace Reserve (east)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting (2 fields).			✓	
121	Wallace Reserve (north)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires.		✓		
122	Wallace Reserve (north)	Sportsfield Flood Lighting Priority List	Upgrade sportsfield lighting.				✓
123	Wallace Reserve (north)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage.				✓
124	Wallace Reserve (south)	Moreland Sportsfields Review	Upgrade playing field - levelling and grassing, new drainage.				✓
125	West Brunswick Tennis Club	Strategy consultation	Construct two additional multipurpose courts			✓	
126	Site to be determined	Indoor Sporting Facilities Needs Analysis	In partnership with Basketball Victoria, investigate commercial sites in Coburg North to retrofit or build new sports courts			✓	
127	School sites to be determined	Indoor Sporting Facilities Needs Analysis	Investigate opportunities for partnerships with local schools to develop additional indoor courts			✓	
128	Site to be determined	Indoor Sporting Facilities Needs Analysis	Investigate site opportunities in the north central corridor for outdoor basketball courts			✓	



Overall Panels

PASCOE-VALE SOCCER CLUB

T Nu Tech Tiling

PASCOE-VALE SOCCER CLUB

PASCOE-VALE SOCCER CLUB

PASCOE-VALE SOCCER CLUB

rdv BUSINESS SOLUTIONS

NIKE



A group of women are gathered outdoors for a traditional game. In the foreground, a woman in a black hijab and abaya is crouching, looking at a small black ball on the ground. Behind her, several other women are standing, some holding small, round, patterned balls. One woman in a light blue denim jacket and grey dress is holding a white ball. Another woman in a pink hijab and black top is also holding a white ball. The background shows a brick building and a yellow umbrella. The word "APPENDICES" is overlaid in large white letters across the center of the image.

APPENDICES

APPENDIX A – SPORTS AND PHYSICAL ACTIVITY STRATEGY 2014-2018: CURRENT STATUS OF RECOMMENDATIONS

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Moreland City	Promote casual and unstructured participation in sport and physical activity	✓				Completed and ongoing
Moreland City	Work with local sporting clubs and community organisations to develop programs and activities that promote participation in sport and physical activity	✓				Completed and ongoing
Moreland City	Promote opportunities available within Moreland to participate in sport and physical activity, particularly via the Active Moreland website	✓				Completed and ongoing
Moreland City	Continue to focus recreation opportunities and program development initiatives to disadvantaged, vulnerable, isolated and marginalised groups	✓				Completed and ongoing
Moreland City	Continue to promote increased participation in sport and physical activity by children and youth, females and new arrivals.	✓				Completed and ongoing
Moreland City	Review the impact and effectiveness of past and current initiatives to encourage greater female and junior participation	✓				Completed and ongoing
Moreland City	Identify the barriers that hinder the participation of these groups in recreation and take what action it can to address these barriers.	✓				Completed and ongoing
Moreland City	Use the Council community grants program to support the start-up of new Sporting Clubs Associations and Community Sporting Programs.	✓				Completed and ongoing
Moreland City	Encourage the establishment of multi-sports clubs via Council's sports ground allocation policy, including encouraging the smaller clubs whom don't meet policy requirements to merge with other sporting associations/clubs within Moreland.	✓				Completed and ongoing
Moreland City	Support the establishment of new sporting clubs from sports with no or minimal presence within the City of Moreland	✓				Completed and ongoing
Moreland City	Continue to seek opportunities to improve the physical environment of Moreland in a way which encourages greater participation in physical activity.			✓		Completed and ongoing

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Moreland City	Continue with current general capital works priorities encompassing: Sport fields & ovals (including surface upgrades) Sportsfield lighting upgrades; Planning and undertaking improvements to open space bike paths; Other general Infrastructure improvements at open space reserves; and The implementation of sporting reserve masterplans	✓				Completed and ongoing
Harold Stevens Athletics Track	Upgrade and redevelop Harold Stevens Athletics Track		✓			Completed – upgraded track, lights and apparatus
Gowanbrae Park	Undertake Gowanbrae outdoor multipurpose court development (Tennis, Netball, Basketball court Facility)		✓			Part completed – nets, courts and playground. To be completed in 2019/2020.
Brunswick Skate Park	Construct of Brunswick Skate Park			✓		Completed – new bowl erected
CB Smith East Reserve	Redevelop CB Smith East Soccer Pitch			✓		Completed
Fawkner Tennis Club	Convert remaining en-tout-cas courts to synthetic grass at Fawkner Tennis Club			✓		Not completed – on CAPEX
Merlynston Tennis Club	Convert remaining en-tout-cas courts to synthetic grass at Merlynston Tennis Club			✓		Not completed – on CAPEX
Moreland City	Provide more leisure amenity in local parks to encourage informal physical recreation activity			✓		Ongoing
Hosken Reserve	Construct Hosken Reserve synthetic pitch			✓		Planned – on CAPEX
Glenroy Bowls Club	Continue to work with Glenroy Bowls Club to design an undercover playing rink			✓		Not happening – Synthetic green installed
Charles Mutton Reserve	Implement current pavilion upgrade priorities at Charles Mutton Reserve Pavilion			✓		Planned – on Capex
Brunswick Cycling Club	Implement current pavilion upgrade priorities at Brunswick Cycling Club Pavilion			✓		Completed – new pavilion
City Oval (Coburg)	Implement current pavilion upgrade priorities at City Oval (Coburg) Grandstand / Pavilion			✓		Planned – on Capex
Glencairn Tennis Club	Implement current pavilion upgrade priorities at Glencairn Tennis Club			✓		Planned – on Capex

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Fleming Park	Explore the construction of a new pavilion at Fleming Park as part per the Masterplan			✓		Planned – on Capex
J.P. Fawkner Reserve	Investigate the construction of 2 outdoor netball courts at J.P. Fawkner Reserve		✓			Completed
Charles Mutton Reserve	Convert Charles Mutton Reserve East Athletics to an alternative active playing field use		✓			Completed – netball courts
Brunswick Secondary College	Investigate the construction of a new sport pavilion at Brunswick Secondary College Synthetic hockey field			✓		Completed by school
Moreland City	Ensure Moreland’s approach to improving sport and physical activity in underpinned and well informed by robust policies, strategies and plans	✓				Completed
Moreland City	Ensure Moreland’s approach to improving sport and physical activity in underpinned and well informed by robust policies, strategies and plans	✓				Completed
Moreland City	Implement ground maintenance policy and schedule	✓				Completed
Moreland City	Undertake a sports ground capacity & competition scheduling strategy		✓			Not completed still relevant
Moreland City	Review current sporting allocations at Municipal reserves based on the sports ground and competition scheduling strategy		✓			Not completed still relevant
Moreland City	Develop a Moreland recreation facility standards & hierarchy policy		✓			Not completed still relevant
Moreland City	Develop an outdoor sports facilities capital works sporting club contributions policy		✓			Completed
Moreland City	Develop an outdoor sports facility maintenance responsibilities policy and communications plan to better inform clubs of their rights and responsibilities		✓			Completed
Moreland City	Identify and implement improved lighting priorities for Councils outdoor sporting reserves that enhance competition and training capacity		✓			Completed
Moreland City	Identify opportunities to establish additional synthetic sporting grounds across the municipality to allow for greater and more diversified sporting use			✓		Completed
Moreland City	Undertake a pavilion strategy and identify redevelopment priorities that clearly facilitate greater and more diversified sporting use, as well as non-sporting uses (e.g. community meeting space).		✓			Completed
Moreland City	Develop a sports ground and recreation facility strategy focussed on reviewing existing building configurations, maximising use and reducing management and maintenance costs			✓		Completed

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Moreland City	Investigate joint school / community initiatives that increase opportunities for sport and physical activity	✓				Completed
Moreland City	Collaborate with major adjoining LGAs to advocate to the State Government for funding to purchase additional land for active outdoor / indoor recreation facilities because of significant projected population growth			✓		Not undertaken
Moreland City	Continue to strengthen and evaluate Council policies in relation to increasing participation in sport and physical activity by females, children and young people and new arrivals.	✓				Completed
Moreland City	Ensure all local sporting clubs comply with Council recreation policies.	✓				Completed
Moreland City	Explore opportunities to strengthen the viability of local sporting clubs.	✓				Completed
Moreland City	Engage with all relevant sporting associations annually to review and align strategic directions.	✓				Completed
Moreland City	Monitor and review Moreland DCP recreation infrastructure projects including income received from land use developments.		✓			Completed
Moreland City	Review and amend, where required exiting Council recreation policies (e.g. Active Moreland Framework: 2010 – 2014; City of Moreland Allocation and Use of Sporting Facilities, Grounds and Pavilions Policy; Active Women and Girls Strategy; Moreland City Council Sport Ground User Guide & Moreland Lease Principles Policy)	✓				Completed
Moreland City	Monitor the impact of the proposed East-West road project and seek compensation from the State Government if the use of Holbrook Reserve (Brunswick) as an active sporting reserve is lost or significantly compromised.		✓			Completed
Moreland City	Review 5 year capital works program on a regular basis with consideration given to suggested improvements for sporting facilities identified by tenant clubs (refer to Appendix 4.4) and based on the findings of the additional strategic work recommended to be undertaken by the Sport & Physical Activity Strategy.		✓			Completed
Moreland City	Ensure Moreland's approach to improving sport and physical activity is underpinned and well informed by robust policies, strategies and plans	✓				Completed
Moreland City	Implement ground maintenance policy and schedule	✓				Completed

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Moreland City	Undertake a sports ground capacity & competition scheduling strategy		✓			Not completed still relevant
Moreland City	Review current sporting allocations at Municipal reserves based on the sports ground and competition scheduling strategy		✓			Not completed still relevant
Moreland City	Develop a Moreland recreation facility standards & hierarchy policy		✓			Not completed still relevant
Moreland City	Develop an outdoor sports facilities capital works sporting club contributions policy		✓			Completed
Moreland City	Develop an outdoor sports facility maintenance responsibilities policy and communications plan to better inform clubs of their rights and responsibilities		✓			Completed
Moreland City	Identify and implement improved lighting priorities for Councils outdoor sporting reserves that enhance competition and training capacity		✓			Completed
Moreland City	Identify opportunities to establish additional synthetic sporting grounds across the municipality to allow for greater and more diversified sporting use			✓		Completed
Moreland City	Undertake a pavilion strategy and identify redevelopment priorities that clearly facilitate greater and more diversified sporting use, as well as non-sporting uses (e.g. community meeting space).		✓			Completed
Moreland City	Develop a sports ground and recreation facility strategy focussed on reviewing existing building configurations, maximising use and reducing management and maintenance costs			✓		Completed
Moreland City	Investigate joint school / community initiatives that increase opportunities for sport and physical activity	✓				Completed
Moreland City	Collaborate with major adjoining LGAs to advocate to the State Government for funding to purchase additional land for active outdoor / indoor recreation facilities because of significant projected population growth			✓		Not undertaken
Moreland City	Continue to strengthen and evaluate Council policies in relation to increasing participation in sport and physical activity by females, children and young people and new arrivals.	✓				Completed
Moreland City	Ensure all local sporting clubs comply with Council recreation policies.	✓				Completed
Moreland City	Explore opportunities to strengthen the viability of local sporting clubs.	✓				Completed
Moreland City	Engage with all relevant sporting associations annually to review and align strategic directions.	✓				Completed

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Moreland City	Monitor and review Moreland DCP recreation infrastructure projects including income received from land use developments.		✓			Completed
Moreland City	Review and amend, where required exiting Council recreation policies (e.g. Active Moreland Framework: 2010 – 2014; City of Moreland Allocation and Use of Sporting Facilities, Grounds and Pavilions Policy; Active Women and Girls Strategy; Moreland City Council Sport Ground User Guide & Moreland Lease Principles Policy)	✓				Completed
Moreland City	Monitor the impact of the proposed East-West road project and seek compensation from the State Government if the use of Holbrook Reserve (Brunswick) as an active sporting reserve is lost or significantly compromised.		✓			Completed
Moreland City	Review 5 year capital works program on a regular basis with consideration given to suggested improvements for sporting facilities identified by tenant clubs (refer to Appendix 4.4) and based on the findings of the additional strategic work recommended to be undertaken by the Sport & Physical Activity Strategy.		✓			Completed
Moreland City	Ensure Moreland's approach to improving sport and physical activity is underpinned and well informed by robust policies, strategies and plans	✓				Completed
Moreland City	Implement ground maintenance policy and schedule	✓				Completed
Moreland City	Undertake a sports ground capacity & competition scheduling strategy		✓			Not completed still relevant
Moreland City	Review current sporting allocations at Municipal reserves based on the sports ground and competition scheduling strategy		✓			Not completed still relevant
Moreland City	Develop a Moreland recreation facility standards & hierarchy policy		✓			Not completed still relevant
Moreland City	Develop an outdoor sports facilities capital works sporting club contributions policy		✓			Completed
Moreland City	Develop an outdoor sports facility maintenance responsibilities policy and communications plan to better inform clubs of their rights and responsibilities		✓			Completed
Moreland City	Identify and implement improved lighting priorities for Councils outdoor sporting reserves that enhance competition and training capacity		✓			Completed

Location	Action	Timelines – Years				Current Status
		Immediate and ongoing	Short-term priority 1 – 2 YRS	Medium-term priority 3-4 YRS	Long-term priority 5+ YRS	
Moreland City	Identify opportunities to establish additional synthetic sporting grounds across the municipality to allow for greater and more diversified sporting use			✓		Completed
Moreland City	Undertake a pavilion strategy and identify redevelopment priorities that clearly facilitate greater and more diversified sporting use, as well as non-sporting uses (e.g. community meeting space).		✓			Completed
Moreland City	Develop a sports ground and recreation facility strategy focussed on reviewing existing building configurations, maximising use and reducing management and maintenance costs			✓		Completed
Moreland City	Investigate joint school / community initiatives that increase opportunities for sport and physical activity	✓				Completed
Moreland City	Collaborate with major adjoining LGAs to advocate to the State Government for funding to purchase additional land for active outdoor / indoor recreation facilities because of significant projected population growth			X		Not undertaken
Moreland City	Continue to strengthen and evaluate Council policies in relation to increasing participation in sport and physical activity by females, children and young people and new arrivals.	✓				Completed
Moreland City	Ensure all local sporting clubs comply with Council recreation policies.	✓				Completed
Moreland City	Explore opportunities to strengthen the viability of local sporting clubs.	✓				Completed



APPENDIX B – REVIEW OF FACILITY PLANNING RELATED DOCUMENTS, SPORT AND ACTIVE RECREATION

This Appendix lists the recommendations made in the facility related planning documents completed since 2014 that have not yet been actioned and makes recommendations about how the actions should be treated in the Sport and Active Recreation Strategy

The facility related planning documents that have been completed since 2014 are as follows:

- Indoor Sporting Facilities Needs Analysis (draft), 2019
- Sport and Physical Activity Strategy, 2014-2018
- Sportsfields Condition Review, 2017
- Aquatic and Leisure Facilities Strategy, 2018
- Sportsfield Lighting Priority List, 2018
- Hybrid Synthetic Sports Surfaces Needs Analysis, 2018
- Coburg City Oval Concept Design Report, 2016
- Pavilion Strategy, 2017
- Public Toilet Strategy, 2016
- Public Lighting Plan, 2016
- Female Friendly Sports Facilities Priority List, 2018
- Allard Park Landscape Plan, 2018

- Charles Mutton Reserve Precinct Redevelopment Plan, 2018
- Fleming Park Masterplan, 2018
- Gillon Oval Masterplan, 2016

The Aquatic and Leisure Strategy is a significant strategy of similar importance to the Sport and Active Recreation Strategy. Its recommendations stand on their own and are not included in this Plan. The other documents (listed above) and their recommendations were reviewed by Council staff in the process of developing the Plan.

Appendix B1 lists the recommendations that have been included in the CAPEX Plan 2019-2024. These recommendations should be included as short term, high priority actions in the Sport and Active Recreation Strategy. Appendix B2 list the projects that should be considered for inclusion in the CAPEX Plan. Appendix B3 list the projects that should be considered for inclusion in the Sport and Active Recreation Strategy as medium term (6-10 years) and long-term projects (10+ years).

APPENDIX B1- CAPEX PROJECTS (1-5 YEARS)

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
ATC Cook Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires	2020/21	\$309K
ATC Cook Reserve	Public Toilet Strategy	Upgrade public toilets	2020/21	\$190K
ATC Cook Reserve (tennis pavilion)	Moreland Sports and Physical Activity Strategy	Redevelop pavilion	2020/21	\$273K
Brearley Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires	2020/21	\$150K
Bush Reserve Bowls	Recreation Unit Review	Redevelop pavilion	2020/21	\$373K
Bush Reserve Tennis	Recreation Unit Review	Redevelop pavilion	2020/21	\$340K

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
Charles Mutton Reserve	Sport and Physical Activity Strategy Moreland Pavilion Redevelopment Strategy	Implement current pavilion upgrade priorities at Charles Mutton Reserve Pavilion. Redevelop the pavilion to make suitable for female players and umpires	2021-23	\$801K
Charles Mutton Reserve	Moreland Sports and Physical Activity Strategy	Tennis pavilion upgrade	2022/23	\$97K
Charles Mutton Reserve	Charles Mutton Reserve Masterplan	Implement masterplan recommendations	2022-24	\$688K
City Oval	Moreland Sportsfields Review	Reconstruct playing field	2022-24	\$600k
City Oval	Sportsfield Flood Lighting Priority List	Upgrade lighting	2020/22	\$200K
City Oval	Sport and Physical Activity Strategy	Implement pavilion upgrade priorities at City Oval	2019-22	\$6M
City Oval	Public Toilet Strategy	Upgrade public toilets	2019/20	\$200K
Clifton Park (synthetic)	Moreland Pavilion Redevelopment Strategy	Redevelop pavilion to make suitable for female players and umpires	2020/21	\$93K
Clifton Park (synthetic)	Moreland Sportsfields Review	Resurface playing field	2021/22	\$450K
Clifton Park East (pavilion)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires	2020/21	\$287K
Cole Reserve (north and south)	Moreland Pavilion Redevelopment Strategy	Redevelop football/cricket pavilion to make suitable for female players and umpires	2019-22	\$623K
Cole Reserve (south and west)	Sportsfield Flood Lighting Priority List	Upgrade lighting	2023/24	\$200K
Dunstan Reserve	Public Toilet Strategy	Upgrade public toilets	2022/23	\$50K
Fawkner Tennis Club	Sport and Physical Activity Strategy	Convert remaining en-tout-cas courts to synthetic grass at Fawkner Tennis Club	2022/23	\$200K
Fleming Park	Fleming Park Masterplan	Implement the masterplan recommendations	2019-24	\$5.2M
Hosken Reserve	Moreland Pavilion Redevelopment Strategy	Refurbish facilities at Reserve	2021/22	\$222K
Hosken Reserve (south)	Moreland Sportsfields Review	Reconstruct playing field	2020-22	\$600K
Hosken Reserve (north)	Moreland Sportsfields Review	Develop synthetic field (including lights)	2021/22	\$1.2M
Jackson Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop athletics pavilion	2021/22	\$400K
JP Fawkner Reserve (east)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires	2021/22	\$421K
JP Fawkner Reserve (west)	Sportsfield Flood Lighting Priority List	Upgrade lighting	2024/25	\$200K
JP Fawkner Reserve (west)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make suitable for female players and umpires	2021/22	\$489K
JP Fawkner Reserve (west)	Moreland Sportsfields Review	Upgrade playing field	2024/25	\$300K
Mailer Road (Glencairn) Tennis Club	Sport and Physical Activity Strategy	Implement current pavilion upgrade priorities at Glencairn Tennis Club	2019/20	\$500K

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
Martin Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities	2020/21	\$620K
Merlynston Tennis Club	Sport and Physical Activity Strategy	Convert remaining en-tout-cas courts to synthetic grass at Merlynston Tennis Club	2021/22	\$100K
Moomba Park	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to make facilities suitable for female players and umpires	2022/23	\$406K
Moomba Park	Public Toilet Strategy	Upgrade public toilets	2022/23	\$180K
Parker Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires	2021/22	\$320K
Parker Reserve	Public Toilet Strategy	Upgrade public toilets	2022/23	\$180K
Raeburn Reserve	Public Toilet Strategy	Upgrade public toilets	2019-21	\$165K
Ray Kibby Table Tennis Centre	Moreland Sports and Physical Activity Strategy	Upgrade the pavilion	2022/23	\$664K
Rayner Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities	2023/24	\$150K
Rayner Reserve	Public Toilet Strategy	Upgrade public toilets	2019-21	\$165K
Reddish Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires	2021/22	\$331K
Richards Reserve	Moreland Pavilion Redevelopment Strategy	Upgrade multipurpose facility to accommodate cycling and soccer	2019/20	\$700K
Shore Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities	2020/21	\$283K
Sumner Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires and update social facilities	2020/21	\$367K
Sumner Reserve	Moreland Sportsfields Review	Undertake irrigation works	2019/20	\$50K
Wallace Reserve (cricket/ soccer)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires	2021-23	\$278K
Wallace Reserve (east)	Moreland Sportsfields Review	Undertake irrigation works	2022/23	\$80k
Wallace Reserve (north)	Moreland Pavilion Redevelopment Strategy	Redevelop the pavilion to provide suitable facilities for female players and umpires	2020/21	\$441K

APPENDIX B2 - WORKS TO BE CONSIDERED FOR INCLUSION AS SHORT TERM (HIGH PRIORITY PROJECTS (1-5 YEARS))

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
Coburg High School	Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Install a synthetic multi-sport field at the school	1-5 years project	\$2M
Coburg High School	Indoor Sporting Facilities Needs Analysis	Explore potential to develop a 4-6 court stadium at the school site	1-5 years project	TBD
Coburg Basketball Stadium	Indoor Sporting Facilities Needs Analysis	Expand the stadium - one or two additional courts (one being a 750 seat show court). Improve the entry, changeroom, toilets, café and lounge area.	1-5 years project	TBD
Ray Kibby Table Tennis Centre	Indoor Sporting Facilities Needs Analysis	Expand the stadium to provide 4-6 full size tables	1-5 years project	TBD
Dunstan Reserve South	Sportsfield Flood Lighting Priority List	Upgrade lights	1-5 years project	\$200K
Gillon Oval	Moreland Pavilion Redevelopment Strategy	Upgrade facilities at reserve	1-5 years project	\$1M
Holbrook Reserve	Moreland Pavilion Redevelopment Strategy	Redevelop pavilion to provide suitable facilities for female players and spectators	1-5 years project	\$600K
Holbrook Reserve	Sportsfield Flood Lighting Priority List	Upgrade lights	1-5 years project	\$200K

APPENDIX B3 - WORKS TO BE CONSIDERED FOR INCLUSION AS MEDIUM (6-10 YEARS) AND LONG TERM PROJECTS (10+ YEARS)

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
6-10 years				
Allard Park	Allard Park Landscape Plan	Implement landscape plan recommendations – reconstruct playing field, perimeter fence, lights and cricket nets	6-10 years	\$1. 3M
Allard Park	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
ATC Cook, Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Balfe Park	Moreland Sportsfields Review Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Upgrade playing field (consider part hybrid)	6-10 years	\$220K
Balfe Park	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Brearley Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Bush Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
Campbell Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Charles Mutton Reserve	Fleming Park Masterplan	Complete implementation of masterplan	6-10 years	\$TBD
Charles Mutton Reserve (west)	Sportsfield Flood Lighting Priority List	Upgrade lights	6-10 years	\$200K
Charles Mutton Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Clifton Park (west)	Moreland Sportsfields Review Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Upgrade playing field (consider hybrid or synthetic surface)	6-10 years	\$325K
Coburg Tennis Club	Moreland Sport and Physical Activity Strategy	Convert remain courts to synthetic grass	6-10 years	\$250K
Cole Reserve (north)	Moreland Sportsfields Review	Upgrade playing field	6-10 years	\$100k
Dunstan Reserve South	Moreland Sportsfields Review	Upgrade playing field	6-10 years	\$200K
Fleming Park	Fleming Park Masterplan	Complete implementation of masterplan	6-10 years	\$7,261M
Fleming Park	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Hallam Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Hosken Reserve	Hosken Reserve Masterplan	Complete implementation of masterplan	6-10 years	\$800K
Jackson Reserve	Sportsfield Flood Lighting Priority List	Upgrade lights	6-10 years	\$200K
McDonald Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Morris Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Oak Park Reserve (east)	Sportsfield Flood Lighting Priority List	Upgrade lights	6-10 years	\$200K
Oak Park Reserve (north)	Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Install a synthetic AFL/cricket field	6-10 years	\$1.2m
Parker Reserve (west)	Sportsfield Flood Lighting Priority List	Upgrade lights	6-10 years	\$200K
Parker Reserve (west)	Moreland Hybrid Surfaces and Synthetic Surfaces Needs Study	Install a synthetic multi-purpose	6-10 years	\$1.2m
Parker Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Raeburn Reserve	Public Toilet Strategy	Upgrade public toilets	6-10 years	\$50K
Wallace Reserve (east)	Sportsfield Flood Lighting Priority List	Upgrade lights	6-10 years	\$100K
Site to be determined	Indoor Sporting Facilities Needs Analysis	Investigate commercial sites in Coburg North to retrofit or build new sports courts	6-10 years	TBD
School sites to be determined	Indoor Sporting Facilities Needs Analysis	Investigate opportunities for partnerships with local schools to develop additional indoor courts	6-10 years	TBD

Location	Strategy	Action	Current status – CAPEX	
			Year/s	Estimated cost, Council
Site to be determined	Indoor Sporting Facilities Needs Analysis	Investigate site opportunities in the north central corridor for outdoor basketball courts	6-10 years	TBD
10+ years				
Brearley Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$105K
Charles Mutton Reserve (east)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$325K
Charles Mutton Reserve (west)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$325K
Clifton Park (east)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$325K
Cole Reserve (west)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$100k
Cook Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$100K
Hallam Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$190K
Holbrook Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$105K
Jackson Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$105K
Martin Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$190K
Moomba Park	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$150K
Oak Park Reserve (east)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$325K
Oak Park Stadium	Indoor Sporting Facilities Needs Analysis	Investigate the feasibility of developing an additional full size indoor court	10+ years	TBD
Rayner Reserve	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$325K
Reddish Reserve (north)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$155K
Reddish Reserve (south)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$65K
Richards Reserve (south)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$220K
Shore Reserve (south)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$65K
Wallace Reserve (east and west)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$390K
Wallace Reserve (north)	Sportsfield Flood Lighting Priority List	Upgrade lights	10+ years	\$200K
Wallace Reserve (north)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$390K
Wallace Reserve (south)	Moreland Sportsfields Review	Upgrade playing field	10+ years	\$215K

APPENDIX C – PEAK SPORTING BODIES, STRATEGIC AND FACILITIES PLANS

NETBALL VICTORIA STRATEGIC PLAN

- Providing safe and compliant netball facilities across the state and locations addressing the community needs and enabling growth.
- Implementing a schools participation strategy.
- Provide a range of options to participate in netball (both traditional netball and other netball products)
- Implementing NV's state-wide facilities strategy, enabling a greater number of participants to play.
- Supporting our netball affiliates to become key tenants of quality sporting facilities
- Implementing a new diversity strategy
- Developing a product and program pipeline for the various stages of life
- Developing the capacity and capability of people in netball to help meet the ever increasing needs of our community.
- Demonstrating appreciation of our volunteers.
- Continuing to advocate for and represent girls and women in our community.

Netball Victoria Statewide Facilities Plan

- Continue to develop partnerships across Federal, State and Local Governments to better inform the planning and development of netball facilities.
- Continue to work in partnership with netball associations, leagues and clubs and contribute to the planning and development of netball facilities.
- Continue to partner and collaborate with AFLVic, TV and BV on regional strategic planning projects which focus on facility planning and sport development objectives.
- Continue to contribute to strategic planning activities led by LGAs.
- Build on partnerships with schools, universities and TAFE colleges, and private facility operators in planning netball facilities.
- Investigate the implementation of an LGA reference group.
- Advocate for all existing netball facilities to be redeveloped to meet national standards.
- Provide and widely distribute practical facility planning resources, such as Netball Victoria's Facility Manual and Netball Victoria's Compliance Fact Sheet.
- Encourage clubs, associations and leagues to optimise the capacity and use of existing netball facilities.

- Where appropriate, support the installation of lighting to optimise the use of courts.
- Encourage all netball facilities with no, or inadequate amenities to review the Netball Victoria Facilities Manual and plan for the development of appropriate supporting infrastructure.
- Work with local schools and DET to improve access to appropriate school netball facilities
- Ensure all new netball facilities are developed to meet national standards
- Satisfy the demand for netball facilities in growth areas by working with LGA to inform and contribute to the planning of new netball facilities.
- In collaboration with LGAs, undertake a comprehensive review of netball facility provision in the Greater Melbourne Regions and work to address current deficits in the provision of netball facilities.
- Continue to develop strong working relationship with AFLVic/BV and TV and where appropriate cooperate in the planning and design of new facilities.
- Support LGA to apply for funding to develop new netball courts and amenities.
- Ensure all new netball facilities include the provision of appropriate amenities and supporting infrastructure, as outlined in Netball Victoria's Facility Manual.
- Provide access to appropriate netball venues in each Netball Victoria region that satisfy the needs of grassroots netball associations and Netball Victoria's competition and elite pathway programs.
- Advocate for the development of the State Netball and Hockey Centre and ensure it becomes the high-performance venue for Victoria's elite netballers.
- Work together with the Victorian Government to implement the Inner-City Netball Project and deliver 64 new netball courts for grassroots participation.
- Work with LGAs to ensure there is an 8+ court venue maintained in each Region and work together with LGAs in the Central Highlands region to explore options for a Regional venue.

AFL VICTORIA STRATEGIC PLAN

- Refreshing the NAB AFL Auskick curriculum, including a stepped progression between entry level Auskick and Club Football.
- Reviewing school football competitions to ensure a clear, relevant and logical approach to these competitions and that all school programs have a clear link to ongoing participation via community football.
- Defining the role of AFL 9s in schools and the social/community setting.
- Define the positioning of AFL Active as a participation product.
- Continuing to focus on schools with low football participation rates, in particular multicultural schools.
- Working with football leagues/commissions to find efficiencies to support the volunteer network.
- Better utilising and promoting the Club Improvement Program to support clubs and target those most in need strategically and address in a prioritised approach.
- Enhance support of volunteers and club development activities, with particular focus on managing increasing diversity and dealing with social issues in the community.
- Continuing to implement and evolve the Community Club Sustainability Program. „ Proactively establish new clubs in growing communities.
- Prioritise unisex facilities and develop funding approaches to fast track improvements.
- Implement ongoing facility auditing and mapping tools across all regions.
- Continue regional planning in conjunction with Councils, aiming to complete all regions
- Promote and support innovation to grow ground capacity - schools, synthetics, hybrid turf, more night match quality lighting
- Implement/continue a range of government engagement/partnership initiatives - AFLV Local Government Reference Group, Biennial Local Government Forums
- Implement Football Facilities Development Plan.
- Through regional planning with LGAs, develop specific plans for Melbourne's growth areas (based on AFL Victoria's facility planning hierarchy} to ensure that football is well placed to advocate for new facilities within precinct structure plans and subsequent master planning.
- Continue to work closely with Netball Victoria and Cricket Victoria as key partners in the planning of venue use and upgrades given, we share more grounds and facilities with these sports than any other.
- Continue to work closely with other sports and users to plan new and upgraded ovals and facilities as applicable on a site by site basis.

AFL Victoria Football Facilities Plan

- Support the prioritisation, planning and funding processes of player and umpire change room upgrades, based on current provision and projected female participation to cater for unisex use.
- Progressively upgrade existing facilities to meet standards outlined in the AFL Preferred Facilities Guidelines.
- Ensure lighting to training standards is considered a key priority for funding and a core component at any club facility.
- Continue to support the adoption of warm season grass surfaces as protection against future drought and water restrictions and rising water costs.
- Continue to research and promote synthetic surfaces as part of the facility mix to address ground carrying capacity issues as well as advocate for appropriate facilities to be developed at these venues, with a target to provide at least one synthetic ground surface within each AFL Victoria region / commission.
- Support school and sport partnerships at the local level to capitalise on school ground access opportunities, including promotion of best practice partnerships to local government, leagues and clubs.
- Work with other sports and facility managers to encourage access at non-traditional football venues to address ground shortages.
- Advocate to and partner with LGAs on the importance of maintaining a selection of fenced venues to support the hosting of finals matches and other football events.
- Support leagues and clubs to manage facility access to support participation growth, including female participation.
- Identify suitable locations for TAC Cup venues/regional hubs with consideration of potential partnerships with existing facility providers, player catchment areas and travel, accommodation and education opportunities.

- Implement a venue improvement program for second tier (State League) venues to identify facility gaps, facility development and funding opportunities that supports player pathways and implementation of female football at the elite level.
- Support investment into recognised landmark sites to protect the sports' heritage.
- Ensure new and refurbished facilities include unisex change rooms for players and umpires.
- Incorporate the use of Universal Design principles and the Preferred Facility Guidelines Amenities Upgrades for Unisex Use in the design and development of football facilities.
- Develop innovative and responsive funding for best practice unisex projects.
- Continue to advocate for the inclusion of appropriately sized social/community rooms as core components of football facility developments.
- Promote the findings from the Value of a Community Football Club and the AFL Female Football Club Guide to encourage inclusiveness and diversity at the club level.
- Partner with local government to collaboratively deliver regional facility plans across all AFL Victoria regions commissions and leagues to ensure facility provision upgrade and renewal is strategically planned for and maximises funding and investment opportunities.
- Ensure AFL Victoria participation statistics and other planning documents such as the AFL Preferred Facilities Guidelines are communicated regularly to facility owners and asset managers to assist in their planning.
- Collaborate with the AFL to review the AFL Preferred Facilities Guidelines to incorporate greater flexibility around amenity provision that better supports local government access to funding and investment.
- Continue to provide funding in partnership with Government at all levels to strategically important football facility projects.
- Continue to advocate to clubs the importance of setting aside funds to assist with investing in facility developments.
- Maintain the AFL Victoria Local Government Reference Group to advise on key issues affecting football that relate to local government functions and services and support the development of LGA reference groups at the local level.

CRICKET VICTORIA STRATEGY PLAN

- Our Vision: Victoria's favourite sport and a sport for all Victorians
- Our Purpose: Inspire and support all Victorians to love cricket
- Over the next five years, we will achieve this with the following strategic themes:
- Make Victoria Number 1 for fans: – Grow our fan base through the Big Bash
- Make Victoria Number 1 for participation: – Grow sustainable participation and increase support for Victorian clubs and volunteers
- Make Victoria Number 1 in all formats: – Deliver the best High Performance system in Australia that feeds Victorian, Big Bash and Australian teams

Victorian Cricket Infrastructure Strategy

- Provide leadership to stakeholders on facility planning, use, renewal, policy development and budgeting through the utilisation of Cricket Victoria's facility and participation data.
- Finalise site selection and partners for proposed Regional Cricket and Community Centres across Country Victoria and Metropolitan Melbourne and partner with Local Government, State Government and commercial partners to finalise funding.
- Prioritise and support the upgrade and development of facilities at sites with identified and potential female participation growth.
- Seek partnership opportunities with the education sector and local government to access and support management of cricket infrastructure at education facilities.
- Seek partnership opportunities with the education sector and local government to access and support management of cricket infrastructure at education facilities.
- Promote successful design models for multiuse cricket practice facilities.
- Encourage flexibility in use/design of indoor social and amenity spaces.
- Research turf management practices and pitch preparation times and techniques to identify opportunities for alternate summer uses for cricket facilities.
- Partner Cricket Australia, AFL/AFL Victoria, FFV and relevant LGAs to identify potential sites for shared synthetic playing fields.
- Identify opportunities to provide floodlighting at select grounds to expand multi-sport event opportunities and showcase games in local communities.

- Align cricket's priorities with local and state government strategic directions, policies and funding criteria to leverage investment.
- Partner local government and the cricket community to better match existing facilities with changing club needs.
- Promote and communicate what infrastructure a 'club cricket facility' needs, and what is critical to cricket.
- Prioritise the renewal and upgrade of cricket training facilities to safe and practical levels.
- Provide leadership as to the most appropriate balance of synthetic and turf pitches at community club level. Prioritise the sustainable provision of turf wickets at venues that support player pathway and development initiatives.
- Increase education on ground maintenance and turf wicket management requirements and best practices.
- Partner Local and State Government and commercial partners to finalise funding and investment plans.
- Prioritise and support the upgrade and development of facilities at sites with identified and potential female participation growth. Prioritise and support projects that deliver diversity and inclusion outcomes
- Seek joint opportunities for cricket and winter sports to improve inclusive off-field player, umpire and spectator amenities.
- Adapt industry design guidelines to educate how cricket can integrate its inclusive programs through facility design.
- Highlight inclusive practices via facility design and management case studies.

FOOTBALL VICTORIA STRATEGY PLAN

- Building strong relationships with Local, State and Federal Governments
- Providing facilities of all types
- Improving facilities for women and girls
- Reversing chronic under-investment in facilities and infrastructure
- Ensuring facilities are financially and operationally sustainable
- Providing data-driven outcomes for social, health and wellness
- Providing 420 new and equivalent full-size pitches by 2027 to keep up with growing demand for our game and population growth
- Focus on women and girls football Increasing our footprint at schools
- Creating a strong community, club and game day experience.

Football Victoria Facilities Plan

- Develop new venues focusing on growth areas driven by population increase i.e. outer Melbourne suburbs.
- Advocate for more open space in land use planning to accommodate sport.
- Develop additional pitches at existing venues.
- Investigate infill sites for football including Parks Victoria land in the metro region.
- Advocate to the Department of Education and Training to plan and provide all new schools with a compliant football pitch and access to PPP schools.
- Partner with state and local government and schools to develop school sites at least for junior and training pitches (with lights).
- Increase community access to existing school pitches.
- Use small artificial grass pitches at schools for MiniRoos
- Increase the carry capacity of pitches.
- Increase the number of synthetic pitches.
- Support programs to upgrade current standard of facilities to be more inclusive and code compliant.
- Make more facilities female friendly, accessible and code compliant – especially change rooms Increase the compliance of referee facilities.
- Increase the proportion of pitches that are compliant senior pitches.

BASKETBALL VICTORIA STRATEGIC PLAN

- Ensure Basketball Victoria is best placed to meet future demands and provide a structure whereby all associations, big and small, can flourish.
- Ensuring each basketball player has a place to play that new basketball facilities and upgrades to existing facilities are front-of-mind whenever local, state and federal funding is allocated
- Work with other sports to ensure that multi-use facilities best benefit basketball.
- Provide opportunity and pathways for all participants to achieve their potential at all levels of basketball competition.

Basketball Victoria Facilities Plan

- Address the gap in basketball court provision across the State - an additional 191 basketball courts by the end of 2022, a further 79 courts by 2036.
- Consider the following actions in Moreland:
 - A major investment into indoor facilities, potentially:
 - A new 4-6 indoor court facility to act as the new core venue

- A major upgrade/rebuild of Coburg Stadium
- Satellite venue opportunities with schools (preferably 2-4 courts) in targeted suburbs linking back to the core facility
- Improved support to build the capabilities of the Coburg Basketball Association. Coburg Basketball has the ability to grow its membership well over 5,000 with full time administration and development staff. If the City of Moreland has just 3.5% of the population registered for basketball (which is less than the state average), it equates to 6,685. If Coburg Basketball draws in from the Moreland, as well as Moonee Ponds and some of Darebin, then reaching 5,000 members is a safe target.
- Address the facility management model for Coburg Stadium. The Association is severely hampered by the current management model. The Coburg Basketball Association could adopt direct management of the Coburg Stadium, employ Association management staff to oversee venue operations and invest in association and stadium development. This model is a way Council can support self-sustainable growth and success of the sport, whilst ensuring the asset is managed to set standards.
- It is recommended that future facility planning consider where possible, the option of the sport managing a facility, or the courts, to be able to provide a sustainable solution for both Council and the sport.

HOCKEY VICTORIA FACILITIES PLAN

- Provide additional hockey fields across Melbourne.
- Key priorities in northern metropolitan region
 - Establish program and participation opportunities at Newbury Park
 - Relocate the Melton Hockey Club to Kuranjang Recreation Reserve.
 - Renew and convert the existing pitch at Cyril Cummins and Hardiman Reserve to a synthetic hybrid surface.
 - Renew and convert pitch one at the Essendon Hockey Centre to a synthetic hybrid surface.

ATHLETICS VICTORIA

- Strengthening group member relations by improving support networks to enhance club governance in attracting and retaining members
- Strengthening individual member relations and improve support networks to enhance individual experience
- Reviewing individual and group membership offering based on market research and enhance membership benefits through key partnerships
- Developing and commencing execution of a plan to develop clubs across metropolitan and country Victoria to streamline operations and events
- Engaging with community audiences to drive funding and partnerships to increase women, youth, AWD and recreational running participation

BOWLS VICTORIA STRATEGIC PLAN

- Identifying new participant segments and develop programs/pathways that attract new players to the sport.
- Empowering and assisting clubs, divisions and regions to develop opportunities to link with their communities by providing attractive participation offerings.
- Role modelling best practice governance leading to strong committee structures and strategic alliances.
- Growing strong and skilled clubs/divisions/regions that are engaged, viable and sustainable into the future.
- Promoting an all-inclusive/multi-generational, fun and exciting sport.
- Maximising available resources.



TABLE TENNIS VICTORIA STRATEGY PLAN

- Establish a TTV membership model framework, which builds capacity, increases revenues and enables greater breadth and reach of Table Tennis across Victoria; and for TTV to know and connect with its members / participants.
- Develop a participation growth strategy to increase the number of people participating in our sport at all levels, in all roles and in all environments across Victoria - including the development of new entry level programs / products and social participation products.
- Introduce a club enhancement initiative to assist Clubs identify how they are operating in key areas
- Introduce a marketing and Communications strategy designed to guide our activities, as they relate to maximising the sport's exposure across Victoria

CROQUET VICTORIA

- Tackle conservatism at club level.
- More flexible activities, e.g. beginner courses, playing times and competitions outside working hours
- More provision for sociable activities at club level.
- Clubs actively recruit groups of 30-60 year olds.
- Clubs link with local health workers.

Croquet Facilities Plan

- Adopt the following priorities.
 - Facility upgrade and renewal
 - Ground upgrade and renewal
 - Lighting provision.
- Provide lights at croquet facilities
- Provide strategic support to existing clubs
 - particularly capacity building, growing recruitment and participation, volunteer support and assistance with facility upgrade or renewals (i.e. assistance with funding applications and advocacy).
- Review and improve volunteer education and development programs to improve the capacity of individual clubs to coach / teach all forms of the game.
- Utilise existing clubs and venues to leverage participation opportunities – build from a position of strength.
- Work with the Regions and local clubs to increase flexibility in the delivery of the sport, including scheduling to encourage access by a wider audience

- Update the Croquet Facility Guide to include information on facility demand assessment, standards and recommended hierarchy to help inform Local Government

LACROSSE VICTORIA FACILITIES PLAN

- Adopt the proposed Lacrosse Victoria Facility Hierarchy Model and utilise its structure to prioritise lacrosse facility developments across Victoria.
- Communicate and promote Lacrosse Victoria's facility hierarchy model and preferred facility standards to Victorian lacrosse and government stakeholders.
- Advocate to State and Local Government, Lacrosse Victoria's commitment to and support of inclusive, multi-purpose facilities that encourage increased participation, especially females.
- Prioritise the provision of female and family friendly facilities (including unisex change rooms, amenities, referee rooms and social environment) to provide a more welcoming environment that supports and encourages increased participation and community connectedness.
- Conduct a floodlighting assessment on international standards for lacrosse and investigate comparable 'fast moving small ball sports' preferred lighting standards in order to develop a position on recommended lighting provision for lacrosse training and competition activities.
- Encourage feedback from lacrosse stakeholders (clubs, associations, facility owners/managers) on preferred facility standards and modify as required.
- In alignment with the facility hierarchy model and recommended facility use/purposes, develop a set of preferred lacrosse programming and management/operational service levels for a club, local and regional level facility.
- Support lacrosse clubs to work with local government to develop individual facility renewal programs with priority given to facility access, functionality and sustainability.
- Work with local government and other stakeholders to investigate opportunities and the feasibility to develop four regional lacrosse centres in Melbourne's North, South, East and West.
- Investigate the possible consolidation / amalgamation of lacrosse clubs and facilities in areas of high provision (e.g. Caulfield, Malvern, Glen Iris, Hobsons Bay areas) in order to achieve a better distribution of facilities, larger and more sustainable clubs/facilities and the ability to cater for future growth.

- Work with Councils to develop new dedicated or enhanced multi-purpose precincts within identified lacrosse growth areas (and those with Council support) including Maribyrnong, Hobsons Bay, Casey/Cardinia, Hume, Melton, Wyndham, Geelong and Whittlesea.
- Work with Universities, High Schools and the Department of Education to identify opportunities to utilise existing school facilities (indoor and field) to provide additional opportunities to accommodate and grow the sport of lacrosse.
- Research new models and trends in facility provision and use for lacrosse (e.g. synthetic surfaces, indoor box lacrosse) and identify key opportunities for Lacrosse Victoria to grow all forms of the sport and to capitalise on new sport and business opportunities (e.g. masters indoor program, junior indoor development program, social/introductory programs, summer competitions on synthetic surfaces, night competitions etc.)
- With support from State Government, seek to secure commitment from a venue operator (capable of accommodating major events and competitions, e.g. Lakeside Stadium) for key Lacrosse Victoria events to enable greater promotion of the sport and revenue opportunities.
- Identify potential indoor facilities located in close proximity to proposed regional facility locations and negotiate future use of these venues to create a link between all formats of the sport and develop a greater presence in these geographic areas (Melbourne's North, South, East and West).
- Advocate for 'planning' (Federal/State/Local Government funding) to deliver on key recommendations outlined in the Strategic Facilities Plan (e.g. infield auditing, regional facility feasibility planning).
- Continue to identify and support local projects eligible for Victorian or local, state or federal government investment. Ongoing Lacrosse Victoria and Clubs Lacrosse Victoria and Clubs Local, State and Federal Government
- Work with clubs to lobby and support local councils, schools etc. to apply for funding to improve existing or develop new lacrosse facilities and opportunities for increased participation.
- Encourage clubs to identify LGA community grants funding schemes for program and small capital works projects and to apply regularly.
- Encourage local lacrosse clubs to review their relevant LGA's Recreation/Leisure Strategies and identify how their club's programming and services aligns with Council's sport/recreation participation objectives and related funding schemes.
- Continue to work in partnership with State Sporting Associations and other bodies on multi-use, joint facility and precinct planning projects in order to maximise sports investment into key future projects.



APPENDIX D – POPULATION AND DEMOGRAPHIC CHANGE

POPULATION CHANGE

Significant demographic change and population growth has occurred in Moreland over recent decades and will continue in the future. The significant features of this change are as follows (also see Appendix D):

- Moreland experienced rapid population growth over the past 13 years. Its population increased by 27,000 (21%) between the 2006 and 2016 census dates. It has grown by a further 28,000 since 2016.
- Moreland's population is projected to increase by around 37,000 people (or 19%) over the next 17 years - from 191,000 to 228,000. The Moreland North area is anticipated to grow by 8,000, Moreland Central by 14,000 and Moreland South by 15,000.
- On a suburb basis, the largest increases are projected to occur in Brunswick (8,270), Coburg (7,500), Brunswick East (5,060) and Glenroy (4,850). On a small local area basis, the largest increases are expected to occur in the Coburg Activity Centre (6,700) and Brunswick Anstey, Dawson and Central (2,565, 2132 and 2,000 respectively).
- Moreland's junior sports age cohort is projected to increase by around 4,120 (or 24%) over the 17 years – Moreland North by 1235, Central by 1431 and South by 1450. The largest increases are anticipated to occur In Glenroy (884), Brunswick (741), Coburg (579), Brunswick East (511) and Pascoe Vale (464). On a small local area basis, the largest increases are expected to occur in the Coburg Activity Centre (481), Glenroy West Central (349), Glenroy Box Forest (315) and Brunswick Anstey (272).
- Moreland's main senior sports age cohort is projected to increase by around 5,920 (or 9%) over the 17 years – Moreland North by 940, Central by 3,070 and South by 1,910. The largest increases are anticipated to occur In Coburg (2,076), Brunswick (1,670) and Glenroy (608). On a small local area basis, the largest increases are expected to occur in the Coburg Activity Centre (2,515, note: this is 42% of the total increase across the municipality), Brunswick Dawson (695), Coburg North (475).

POPULATION FORECASTS: TOTAL POPULATION BY SLA AND SUBURB

Statistical Local Area/ Suburb	Estimated total population				
	2019	2027	2036	Difference 2019-2036	% increase
Moreland North					
Fawkner	15101	16056	16497	1396	9.2
Glenroy	24922	29970	29769	4847	19.4
Gowanbrae	3155	3068	3036	-119	-3.8
Hadfield	7089	7891	8280	1191	16.8
Oak Park	7355	7811	8080	725	9.9
Sub-total	57622	64796	65662	8040	14.0
Moreland Central					
Coburg	29907	35704	37407	7500	25.1
Coburg North	8721	10319	10453	1732	19.9
Pascoe Vale	19106	21398	22082	2976	15.6
Pascoe Vale South	11398	12234	12571	1173	10.3
Sub-total	69132	79655	82513	13381	19.4

Statistical Local Area/ Suburb	Estimated total population				
	2019	2027	2036	Difference 2019-2036	% increase
Moreland South					
Brunswick	29225	35081	37494	8269	28.3
Brunswick East	17414	20937	22478	5064	29.1
Brunswick West	17630	18834	19560	1930	10.9
Sub-total	64269	74852	79532	15263	23.7
Moreland City	191023	219303	227707	36684	19.2

POPULATION FORECASTS: TOTAL POPULATION BY SMALL LOCAL AREA

Small local area	Population 2036	Increase 2019-2036	% increase
Coburg (Activity Centre)	9350	6685	250.8
Brunswick (Anstey)	11167	2565	29.8
Brunswick (Dawson)	7016	2132	43.7
Brunswick (Central)	6978	2000	40.2
Pascoe Vale (Railway)	8130	1872	29.9
Brunswick East (Fleming)	7056	1804	34.3
Coburg North (Merlynston)	6546	1746	36.4
Glenroy (West Central)	11057	1704	18.2
Glenroy (Box Forest)	9602	1696	21.5
Brunswick (Barkly)	6245	1474	30.9
Glenroy (East Central)	9110	1447	18.9
Brunswick East (Weston)	6926	1320	23.5
Pascoe Vale South (Bell)	8320	1243	17.6
Hadfield	8280	1191	16.8
Brunswick East (Albion)	4664	1129	31.9
Brunswick West (Moonee Vale)	10754	1023	10.5
Pascoe Vale (Central)	6822	957	16.3
Pascoe Vale (Westbreen)	7849	866	12.4
Fawkner (South)	8541	855	11.1
Brunswick East (Merri)	3832	811	26.8
Oak Park	8080	725	9.9
Fawkner (North)	7955	540	7.3
Brunswick West (Grantham)	4269	488	12.9
Coburg (O'Hea)	8924	478	5.7
Brunswick West (Melville)	4537	419	10.2
Coburg (Reynard)	8676	229	2.7
Coburg (Nicholson)	10456	107	1.0
Brunswick (Gillon)	6088	99	1.7
Coburg North (Newlands)	3907	-14	-0.4
Pascoe Vale South (Coonans Hill)	4251	-70	-1.6
Gowanbrae	3036	-119	-3.8

JUNIOR SPORT PLAYING AGE COHORTS, 8-17 YEARS BY SLA AND SUBURB

Statistical Local Area/ Suburb	Junior sport playing age cohorts, 8-17 years				
	2019	2027	2036	Difference 2019-2036	% increase
Moreland North					
Fawkner	1896	2099	2063	167	8.8
Glenroy	2456	3169	3340	884	36.0
Gowanbrae	420	373	338	-82	-19.5
Hadfield	796	954	996	200	25.1
Oak Park	757	820	823	66	8.7
Sub-total	57622	64796	65662	8040	14.0
Moreland Central	6325	7415	7560	1235	19.5
Coburg	2746	3138	3325	579	21.1
Coburg North	817	1072	1062	245	30.0
Pascoe Vale	1960	2305	2424	464	23.7
Pascoe Vale South	1472	1605	1615	143	9.7
Sub-total	69132	79655	82513	13381	19.4
Moreland South	6995	8120	8426	1431	20.4
Brunswick	1660	2054	2401	741	44.6
Brunswick East	1097	1388	1608	511	46.6
Brunswick West	1310	1442	1508	198	15.1
Sub-total	4067	4884	5517	1450	35.6
Moreland City	17387	20419	21503	4116	23.7



POPULATION FORECASTS: JUNIOR SPORT PLAYING AGE COHORTS, 8-17 YEARS BY SMALL LOCAL AREA

Small local area	Population 2036	Increase 2019-2036	% increase
Coburg (Activity Centre)	639	481	304
Glenroy (West Central)	1101	349	46
Glenroy (Box Forest)	1194	315	36
Brunswick (Anstey)	776	272	54
Brunswick (Dawson)	467	255	120
Pascoe Vale (Railway)	915	241	36
Coburg North (Merlynston)	670	239	55
Glenroy (East Central)	1045	219	27
Brunswick East (Fleming)	507	218	75
Pascoe Vale (Westbreen)	794	217	38
Hadfield	996	200	25
Brunswick (Central)	397	179	82
Pascoe Vale South (Bell)	1062	172	19
Brunswick East (Weston)	393	128	48
Brunswick West (Moonee Vale)	809	106	15
Fawkner (North)	1016	96	10
Brunswick West (Grantham)	323	88	37
Brunswick East (Albion)	356	87	32
Brunswick East (Merri)	353	79	29
Fawkner (South)	1047	71	7
Oak Park	823	66	9
Coburg (O'Hea)	869	63	8
Brunswick (Barkly)	339	60	22
Coburg (Nicholson)	955	37	4
Coburg North (Newlands)	393	7	2
Pascoe Vale (Central)	715	6	1
Brunswick West (Melville)	376	4	1
Coburg (Reynard)	862	-2	0
Brunswick (Gillon)	422	-25	-6
Pascoe Vale South (Coonans Hill)	553	-29	-5
Gowanbrae	338	-82	-20

**POPULATION FORECASTS:
MAIN SENIOR SPORT PLAYING AGE COHORTS, 18-35 YEARS**

Statistical Local Area/ Suburb	Main senior sport playing age cohorts, 18-35 years				
	2019	2027	2036	Difference 2019-2036	% increase
Moreland North					
Fawkner	4152	4282	4351	199	4.8
Glenroy	7946	8154	8554	608	7.7
Gowanbrae	673	622	608	-65	-9.7
Hadfield	1903	2020	2069	166	8.7
Oak Park	2273	2283	2301	28	1.2
Sub-total	16947	17361	17883	936	5.5
Moreland Central					
Coburg	9754	11898	11830	2076	21.3
Coburg North	2423	2819	2730	307	12.7
Pascoe Vale	5803	6101	6363	560	9.7
Pascoe Vale South	2701	2793	2831	130	4.8
Sub-total	20681	23611	23754	3073	14.9
Moreland South					
Brunswick	13334	14762	15003	1669	12.5
Brunswick East	8347	8818	8808	461	5.5
Brunswick West	7162	6897	6945	-217	-3.0
Sub-total	28843	30477	30756	1913	6.6
Moreland City	66471	71449	72393	5922	8.9



POPULATION FORECASTS: MAIN SENIOR SPORT PLAYING AGE COHORTS, 18-35 YEARS BY SMALL LOCAL AREA

Small local area	Population 2036	Increase 2019-2036	% increase
Coburg (Activity Centre)	4037	2515	165
Brunswick (Dawson)	3083	695	29
Coburg North (Merlynston)	1932	475	33
Brunswick (Central)	2909	453	18
Brunswick (Anstey)	4407	401	10
Brunswick East (Albion)	1853	361	24
Glenroy (Box Forest)	2607	359	16
Pascoe Vale (Railway)	2465	332	16
Pascoe Vale (Central)	1803	252	16
Brunswick (Barkly)	2372	192	9
Hadfield	2069	166	9
Pascoe Vale South (Bell)	1983	166	9
Brunswick East (Fleming)	3014	164	6
Fawkner (South)	2393	140	6
Glenroy (West Central)	3323	140	4
Brunswick East (Merri)	1201	117	11
Glenroy (East Central)	2623	107	4
Fawkner (North)	1959	60	3
Coburg (O'Hea)	2637	50	2
Brunswick West (Melville)	1510	48	3
Oak Park	2301	28	1
Brunswick West (Grantham)	1550	24	2
Pascoe Vale (Westbreen)	2096	-22	-1
Pascoe Vale South (Coonans Hill)	848	-36	-4
Gowanbrae	608	-65	-10
Brunswick (Gillon)	2232	-72	-3
Coburg (Reynard)	2196	-162	-7
Coburg North (Newlands)	798	-168	-17
Brunswick East (Weston)	2740	-181	-6
Brunswick West (Moonee Vale)	3884	-290	-7
Coburg (Nicholson)	2959	-328	-10

Demographic change

- The Moreland community is getting younger with the median age falling from 36 to 34 years between 2006 and 2016.
- Households are getting wealthier with the median household income growing by 61% over the same period compared to 40% for Greater Melbourne.
- The proportion of the workforce in part-time employment grew. The overseas born population increased slightly and the proportion of detached dwellings decreased significantly.
- Compared to Greater Melbourne, Moreland has a smaller average household size, similar median household income and proportions of the population born overseas and significantly higher proportions of group and one person households.

Characteristic	Moreland		Greater Melbourne
	2006	2016	2016
Total population	135,764	162,588	4,485,211
Gender			
Female	51.5%	51.1%	51%
Male	48.5%	48.9%	49%
Median age	36	34	36
Average no children in families with children	-	1.8	1.8
All private dwellings	59,231	70,650	1,832,043
Average household size	2.4	2.5 people	2.7 people
Median weekly household income	\$931	\$1,503	\$1,542
Marital status (people age 15+ years)			
Married	44%	41.6%	48.4%
Never married	39%	43.8%	36.6%
Education levels			
Year 12		16.6%	17.2%
Bachelor or above		33.6%	27.5%
Cultural background			
English		16.7%	20.3%
Australian		15.2%	18.3%
Italian		11.8%	<5.6%
Country of birth – Australia	60.2%	59.2%	59.8%
Both parents born overseas		48.5%	46.2%

Characteristic	Moreland		Greater Melbourne
	2006	2016	2016
Religious affiliation			
No religion		32%	31%
Catholic		27%	23.4%
Islam		9.8%	<4.3%
Languages			
English only spoken		56%	62%
Households where non-English is spoken		41.2%	34.9%
Employment			
Part time	27.1%	30.5%	30.6%
Full time	60.8%	58.0%	58.0%
Occupation			
Professionals		31.1%	25.0%
Trade workers		11.5%	12.6%
Family composition			
Couple without children	36.9%	38.8%	34.5%
One parent family	16.6%	14.2%	15.0%
Dwelling structure			
Separate house	67%	56.3%	67.8%
Semi detached	13.6%	26.3%	16.8%
Apartment	18.5%	16.6%	14.7%
1 bedroom		7.7%	5.7%
2 bedroom		33.3%	20.3%
3 bedroom		41.6%	42.1%
Household composition			
Family households	61.7%	64.0%	71.7%
Lone person	26.6%	27.0%	23.2%
Group	6/0%	9.0%	5.0%



Characteristic	SLAs (2016)			Moreland City (2016)
	Moreland Nth	Moreland Central	Moreland South	
Total population	75,506	75,506	75,506	162,588
Gender				
Female	50.5%	50.5%	50.5%	51.1%
Male	49.5%	49.5%	49.5%	48.9%
Median age	35	35	35	34
Average no children in families with children	1.8	1.8	1.8	1.8
All private dwellings	30,896	30,896	30,896	70,650
Average household size	2.6	2.6	2.6	2.5 people
Median weekly household income	1,345	1,345	1,345	\$1,503
Marital status (people age 15+ years)				
Married	48.5%	48.5%	48.5%	41.6%
Never married	34.3%	34.3%	34.3%	43.8%
Education levels				
Year 12	17.1%	17.1%	17.1%	16.6%
Bachelor or above	24.4%	24.4%	24.4%	33.6%
Cultural background				
English	13.8%	13.8%	13.8%	16.7%
Australian	14.2%	14.2%	14.2%	15.2%
Italian	13.3%	13.3%	13.3%	11.8%
Country of birth – Australia	32.0%	32.0%	32.0%	59.2%
Both parents born overseas	54.5%	54.5%	54.5%	48.5%
Religious affiliation				
No religion	20.1%	20.1%	20.1%	32%
Catholic	31.5%	31.5%	31.5%	27%
Islam	15.9%	15.9%	15.9%	9.8%
Languages				
English only spoken	48%	48%	48%	56%
Households where non-English is spoken	48.4%	48.4%	48.4%	41.2%

Characteristic	SLAs (2016)			Moreland City (2016)
	Moreland Nth	Moreland Central	Moreland South	
Employment				
Part time	29.6%	29.6%	29.6%	30.5%
Full time	57.5%	57.5%	57.5%	58.0%
Occupation				
Professionals	23.2%	23.2%	23.2%	31.1%
Trade workers	14.1%	14.1%	14.1%	11.5%
Family composition				
Couple without children	34.4%	34.4%	34.4%	38.8%
One parent family	16.0%	16.0%	16.0%	14.2%
Dwelling structure				
Separate house	66.2%	66.2%	66.2%	56.3%
Semi detached	27.8%	27.8%	27.8%	26.3%
Apartment	5.4%	5.4%	5.4%	16.6%
1 bedroom	2.6%	2.6%	2.6%	7.7%
2 bedroom	28.6%	28.6%	28.6%	33.3%
3 bedroom	49.7%	49.7%	49.7%	41.6%
Household composition				
Family households	69.7%	69.7%	69.7%	64.0%
Lone person	25.4%	25.4%	25.4%	27.0%



APPENDIX E – CONSULTATION FINDINGS

This Appendix presents the findings of the consultation program undertaken with the following groups and organisations:

- Moreland sporting clubs
- Moreland schools
- Sports associations and peak sporting bodies
- Moreland City Council staff

SPORTS/SPORTING CLUBS

Sports Clubs located at seasonally allocated venues were asked through a survey to:

- Rate the condition and quality of the fields they use.
- Indicate whether the facilities will meet their future needs.
- Indicate what facility improvements are required.
- Indicate what Council can do to assist their Clubs.

A summary of their responses is as follows (also see Appendix F):

- The clubs rated the condition and quality of the facilities as fair to very good.
- All indicated that the facilities will not meet their future needs.
- The Clubs indicated a range of required facility improvements and actions. These included:
 - Full redevelopment of pavilion, spectator facilities and playing field
 - Redevelopment/upgrade/extension of pavilions
 - Upgrade of playing fields
 - Upgrade of changerooms and amenities to provide for female players and spectators
 - Provision/upgrade of cricket nets
 - Upgrade of ground and court lighting
 - Production of redevelopment masterplans for their reserves
 - Upgrade of kitchen and social facilities
 - Full implementation of adopted masterplans
 - Provision of outdoor toilets
 - Upgrade of security lighting
 - Provision of additional playing fields.

- The Clubs indicated that Council could best assist them by undertaking the works listed above, continuing to communicate and consult with the clubs, assisting the clubs with promotion, responding quickly to maintenance requests, having a flexible mindset, advocating for funding on behalf of the clubs, assisting with finding additional grounds, assisting with the maintenance of school playing fields and continuing to champion women's participation.

The sporting clubs occupying venues under lease arrangements with Council were asked similar questions about the quality of their facilities and facility needs. They were also required to provide information on player numbers and trends. A summary of their responses is as follows:

- All clubs said their player numbers are growing and will continue to increase in the future.
- The clubs rated the condition and quality of their facilities as fair to very good. Some clubs indicated that the facilities will not meet their future needs.
- The Clubs indicated a range of required facility improvements and actions. These included:
 - Expansion and redevelopment of tennis clubhouses
 - Upgrade of clubrooms
 - Upgrade of spectator facilities
 - Provision of additional basketball courts
 - Provision of additional tennis courts
 - Improving security generally and after hours
 - more lighting, cameras
 - Additional storage
 - Provision of disabled toilets
 - Provision of LED lights over tennis courts
 - Repaint of clubrooms
 - Better signage of club facilities.
- The Clubs indicated that Council could best assist them by implementing the works listed above and liaising more frequently with the Clubs.

SPORTS ASSOCIATIONS/PEAK BODIES

The local sports associations operating in Moreland were asked by survey to:

- Indicate their player numbers and trends.
- Rate the condition and quality of the facilities used by the associations and clubs in Moreland.
- Indicate what general and specific improvements are needed at the facilities.
- Indicate whether their sports are making any change to rules that will have facility implications.
- Identify what Council do to assist their associations.

The association's responses were as follows:

- Some associations were anticipating significant growth – Australian football and soccer.
- Others were anticipating that their numbers would remain stable or grow slowly – cricket/ little athletics.
- The ratings (condition/quality) of the facilities ranged from good to very good. The Essendon District Football League indicated that most of its venues do not meet AFL Victoria's football facility standards. The League requested that Council support the Melbourne North Regional Football Strategy.
- The associations advised that their peak bodies had introduced facility standards and it was hoped that Moreland Council would, over time, upgrade their facilities to these standards.
- The associations identified the following facility improvements:
 - Enhancing maintenance regimes
 - Improving security at the venues
 - Installing more lights at the soccer fields and constructing additional synthetic fields
 - Upgrading pavilions and ground surfaces
 - Continuing to provide female friendly facilities.
- The associations indicated that Council could provide assistance by undertaking the EDFL facility improvements listed above, supporting the participation initiatives introduced by the Associations and recognising the contributions of the volunteers involved in local associations and clubs.
- Tennis Victoria indicated that it is undertaking an audit of community tennis facilities in Victoria. The audit will provide information on the condition/functionality of the tennis venues in Moreland and could assist Council in making decisions about future investment in tennis infrastructure.

- Tennis Victoria requested that Council compel local tennis clubs (through a clause in their occupancy agreements) to complete the annual Tennis Victoria annual health check.

SCHOOLS

Local schools in Moreland were asked by survey to:

- Indicate the use they make of Council's sporting facilities and whether this use will increase in the future.
- Rate the condition and quality of the Council facilities they use.
- Indicate the sports facilities they have at their schools, their availability for community use and whether the schools have any plans to upgrade these facilities.
- Indicate their interest in investigating joint development opportunities with Council

A summary of their responses is as follows:

- All the schools regularly use Council's recreation facilities – sports reserves, athletics track, pools.
- The schools rate the facilities as being good to excellent.
- The suggested improvements to the facilities included improving and/or providing access to public toilets, shaded areas and drinking fountains and installing an athletics track when the synthetic field is constructed at Hosken Reserve.
- The sports facilities at schools range from small outdoor play areas to indoor basketball courts. Some schools allowed community use of their facilities. 3 are proposing to upgrade their facilities over the next 10 years. 5 schools said they were interested in potential joint development projects with Council.
- The schools indicated that Council could take the following actions to increase local sports participation:
 - Continue to improve the quality of playing fields and pavilions
 - Continue its flexible approach to school use of Council reserves
 - Meet the demand for women's sport
 - Maintain the online booking system
 - Suitable access to toilets at all venues.

COUNCIL OFFICERS

Council's officers were asked to respond to the following questions with respect to sport and active recreation provision in Moreland.

- What is good about sport and active recreation provision? What does Council do well?
- What is deficient about provision? What could Council do better?
- What needs to be addressed? What are the priorities?

Their responses were as follows:

What is good? What does Council do well?

- Diversity of sports and active recreation opportunities available in Moreland.
- Strong and enthusiastic clubs and associations.
- Good relationships with clubs, associations and local schools.
- Good relationships with peak bodies and government agencies.
- The strong commitment of Council to increasing participation in sport and active recreation by women and juniors.
- Council's and local clubs' support for the inclusion of minority/marginalised groups.
- The growing willingness of clubs to repurpose and share their spaces.
- The improvement in the quality of the core facilities at Council facilities, especially the provision of facilities for female players and umpires and spectators and players with a disability.
- Council's comprehensive policy and strategic planning base for sport and recreation provision.
- Council's databases on local participant numbers in sport and active recreation.
- The comparative affordability of sport and active recreation programs in Moreland.
- Success in securing external funding for recreation programs and facilities.
- Council's embrace of new technologies which increase the capacity and sustainability of recreation facilities – synthetic fields, LED lights, warm season grasses, ESD requirements, improve drainage and irrigation systems.

- Council's increasing investment in the maintenance and upgrade of recreation infrastructure – increased maintenance budget and activities, public lighting, public toilets, security lighting.
- The high and growing profile of some sports clubs in Moreland.
- The good governance of the clubs.

What is deficient about provision?

What could Council do better?

- Lack of indoor multi-purpose facilities across Moreland.
- The less than optimal use of turf wicket cricket venues.
- Lack of infrastructure for informal recreation at active reserves – paths, furniture, rebound walls, basketball courts, exercise stations, shaded areas.
- The tendency to regard Council's sporting pavilions as single use facilities for sport and not consider the potential of these facilities as multi-purpose community venues.
- The narrow planning that is sometimes undertaken, e.g. when a redevelopment plan is completed for a sports building or reserve without considering land uses, facility provision in the surrounding precinct.
- The sometimes piecemeal redevelopment of sporting pavilions where only the change areas are being redeveloped and not the whole facility.
- The lack of collaboration with Moreland's neighbouring Councils when undertaking planning municipal level/regional projects or projects that relate to facilities that are situated close to Moreland's boundaries with these Councils.
- The lack of collaboration or coordination between Council departments on key planning projects.
- Lack of accessible information – internet and external signage - about what is available at sporting reserves.
- The lack of youth friendly spaces and technology at Council's recreation infrastructure.
- The lack of a formal response by Council to the facility standards proposed by the peak sports bodies.

What needs to be addressed?

What are the priorities?

- Council should continue to focus on what it is doing well – strong relationships, support to clubs, growing participation, policy review, data capture and analysis, external funding, increasing investment in infrastructure maintenance and upgrade.
- Council should address all areas of deficiency. Priority should be given to the following areas:
 - The provision of additional indoor courts
 - Optimising the use of turf wicket cricket venues
 - Providing infrastructure for informal recreation at active reserves
 - Improving planning practices - Council's sporting pavilions as multi-purpose community venues, precinct planning, whole of facility redevelopment, integrated planning
 - Information provision about facilities
 - Lack of accessible information – internet and external signage - about what is available at sporting reserves
 - A formal response by Council to the facility standards proposed by the peak sports bodies.

What key recommendations should be included in the Strategy?

- Continue to work with local sporting clubs and community organisations to develop programs and activities that promote participation in sport and active recreation.
- Continue to focus recreation opportunities and program development initiatives to disadvantaged, vulnerable, isolated and marginalised groups.
- Formally expand the role of Council's Female Sports Participation Officer's position to include promoting the participation of the LGTBIQ+ community and other disadvantaged, vulnerable, isolated and marginalised people and groups in sport and active recreation.
- Continue to use the Council community grants program to support the new sports and active recreation initiatives.
- Continue the policy requirement that sporting clubs must field junior and female teams to be allocated seasonal or leased use of Council's sporting reserves. Expand the policy to include a provision that Clubs must endeavour to achieve a minimum 40% representation by women on their committees by 2022 (in line with the Victorian Government's Gender Equality Strategy and Moreland's Gender Equality Commitment).
- Continue for foster strong relations with recreation clubs and associations in Moreland. Communicate with them regularly (formally and informally). Support their sports development initiatives. Respond to their facility needs. Formally recognise their committees and other volunteers make contribution to their clubs, associations and Moreland community.
- Continue to foster strong relations with the peak bodies for sport in Victoria and Australia. Embrace and support their participation and facility development initiatives. Participate in forums and respond to information and other requests for assistance.
- Continue for foster strong relations with the government agencies involved in sport and active recreation provision, in particular SRV, VicHealth and VicSport. Support their planning policy, participation and facility development initiatives.
- Use Council's strong relationships with the local schools in Moreland, to encourage schools to promote the participation of students in community recreation programs.
- Continue to encourage the use of Council's outdoor sporting venues by schools. Ensure the schools have suitable access to toilet facilities and shade/shelter areas at the facilities.
- Investigate the actions that Council can take to encourage residents to more frequently use informal recreation spaces – circuit paths, other walking and bike paths, exercise stations, outdoor public courts and other play facilities, cricket nets, soccer nets and rebound walls.
- Undertake a high level, strategic and integrated analysis of Moreland's open spaces and recreation facilities (involving all relevant sections of Council). Use this analysis to inform and prioritise Council's capital investments in recreation, open space and community infrastructure.

- Develop a formal hierarchy system for classifying Council's sport reserves. This system should indicate the role of the reserve, the highest grade of competition sport that can be played at the reserve, the maximum standard of facilities that will be provided at the reserve and the extent of use the reserve can receive.
- Develop a set of Moreland Facility Standards for Council's active sporting reserves. The Standards should:
 - Indicate the level and quality of facilities to be provided at each level of the reserve hierarchy.
 - Consider the facility standards produced by the State Peak Sports Bodies and SRV.
 - Build on the standards recommended in Council's pavilion redevelopment strategy.
- Undertake a review of Council's leased outdoor recreation facilities. The review should investigate/make recommendations about the following:
 - The condition, functionality and usage of the facilities
 - The user club's player/membership trends
 - Viability/sustainability of the user clubs
 - The roles and responsibilities of the clubs with respect to maintenance, upgrade and expansion and operation of the facilities
 - The suitability of the current lease policy - terms, lease fees, responsibilities, sub-lease arrangements.
- Collaborate with adjoining LGAs on facility planning projects that will or may impact residents of Moreland and the adjoining municipalities.
- Develop a policy framework for the future provision of turf wickets in Moreland. The framework will:
 - Identify the grades of cricket that will have access to turf wickets, the venues that will have turf tables, the turf facilities that will be provided (centre table and training) and curator arrangements
 - Investigate the feasibility on installing synthetic wickets on the playing fields in addition to the turf wickets.

- Review the capital works program on an annual basis. Consider the outcomes of the additional strategic work recommended by the Sport and Active Recreation Strategy in this Review.
- Prepare landscape plans for the following reserves: Glenroy College, Jackson Reserve
- Prepare development plans for the following reserves: Balfe Reserve, Wallace Reserve, Holbrook Reserve, Sumner Park, Parker Reserve, Brunswick Central Parklands, Richards Reserve, Moomba Park and Fawkner Parklands.

What changes should be considered to internal processes?

- Regard pavilions as multipurpose recreation facilities and investigating/encouraging greater shared use.
- Where feasible, undertake the full redevelopment of pavilions in one stage (or in significant sub-stages) rather than only upgrade sections of the pavilions.
- Consider the broader context when undertaking masterplanning processes for sporting reserves:
 - The functions of the reserves: structured and unstructured sport, informal and informal play, structured and unstructured exercise, social space, gathering space, view line, visual amenity, connection/ thoroughfare, drainage, conservation/environmental/ heritage values.
 - Land uses around the reserves
 - Physical changes that are occurring or will occur around the reserves
 - Local demographics
 - Participation trends in the sports and other activities undertaken at the reserves
 - The classification of the reserves in Council's reserve hierarchy



APPENDIX F - SPORTS FACILITY AUDIT

Reserve / Facility	Suburb	Sports Facility Type							
		No. of Australian Rules Playing Fields	No. of Indoor Basketball Courts	No. of Cricket Playing Fields	No. of Outdoor Soccer Playing Fields	No. of Indoor Soccer Courts	No. of Outdoor Tennis Courts	No. of Indoor Netball Courts	No. of Outdoor Netball Courts
Brunswick Mallet Sports Club	Brunswick								
Brunswick Sports Stadium	Brunswick		1			1		1	
Brunswick Velodrome	Brunswick								
Brunswick City Baths	Brunswick								
Brunswick Secondary College	Brunswick								
Clifton Park	Brunswick			1	2				
Gillon Oval	Brunswick	1		1					
West Brunswick Tennis Club	Brunswick						8		
Reaburn Reserve	Brunswick								2
Allard Park	Brunswick East	1		1					
Balfe Park	Brunswick East				1				
Brunswick Bowls Club	Brunswick East								
Fleming Park	Brunswick East	1		1					
Sumner Park	Brunswick East				1				
Dunstan Reserve	Brunswick West				2				
Fraser Reserve Tennis Club	Brunswick West						2		
Holbrook Reserve	Brunswick West			1	1				
Wylie Reserve	Brunswick West				1				
Campbell Reserve	Coburg			1	2				
City Oval	Coburg	1		1					
Coburg East Tennis Club	Coburg						6		
Coburg Leisure Centre	Coburg								
Coburg High School	Coburg								4
Coburg Moreland Bowls Club	Coburg								
Coburg Olympic Swimming Pool	Coburg								
Coburg Tennis Club	Coburg						7		
De Chene Reserve	Coburg				2				
Harmony Park (Moreland Skate Park)	Coburg								
Mailer Reserve	Coburg						3		
McDonald Reserve	Coburg			1	1				
Ray Kibby Centre	Coburg								
Hosken Reserve	Coburg North				3		4		
Jackson Reserve	Coburg North			1	1				
Parker Reserve	Coburg North			2					
Richards Reserve	Coburg North				1				
Coburg Basketball Stadium	Coburg North		4						

Reserve / Facility	Suburb	Sports Facility Type							
		No. of Australian Rules Playing Fields	No. of Indoor Basketball Courts	No. of Cricket Playing Fields	No. of Outdoor Soccer Playing Fields	No. of Indoor Soccer Courts	No. of Outdoor Tennis Courts	No. of Indoor Netball Courts	No. of Outdoor Netball Courts
West Coburg Bowling club	Coburg West								
Cole Reserve	Pascoe Vale	1		3	1				
Hallam Reserve	Pascoe Vale	1		1					
Pascoe Vale Outdoor Pool	Pascoe Vale								
Raeburn Reserve	Pascoe Vale	1		1					
Brearley Reserve	Pascoe Vale South	1		1					
Morris Reserve	Pascoe Vale South	1		2					2
Shore Reserve	Pascoe Vale South	1		1					
CB Smith Reserve	Fawkner				3			2	2
Charles Mutton Reserve	Fawkner	2		2			6		8
Fawkner Bowling Club	Fawkner								
Fawkner Leisure Centre	Fawkner								
Moomba Park	Fawkner						6		
Fawkner Sports Stadium	Fawkner		1						
Cook Reserve	Glenroy	1		1			6		2
Corpus Christi Tennis Club	Glenroy						3		
Glenroy Bowls Club	Glenroy								
Sewell Reserve	Glenroy	1		1					4
Wallace Reserve	Glenroy			2	4				
Hadfield Tennis Club	Hadfield						6		
Martin Reserve	Hadfield	1		1					2
Reddish Reserve	Hadfield				2				
JP Fawkner Reserve	Oak Park	2		2					2
Oak Park Aquatic Centre	Oak Park								
Oak Park Reserve	Oak Park	2		2					
Oak Park Stadium	Oak Park		1						
Rayner Reserve	Oak Park			1	1				
Total		19	7	32	29	1	57	3	28

Sports Facility Type														
No. of Athletics Venues	No. of Hockey Playing Fields	No. of Lawn Bowls Greens	No. of Baseball / Softball Diamonds	No. of Velodrome Facilities	No. of Table Tennis Tables	No of Indoor Aquatic Facilities (Public)	No of Outdoor Aquatic Facilities (Public)	No. of Fitness Centres / Gyms (Public)	No. of Skate Venues	No. of Mallet Sports Greens	No. of Lacrosse Fields	No. of bocce courts	No. of Other	
		2												
							1							
												1		
									1					
		2				1	1	1						
		3												
						1	1							
1	1	11	1	2	10	4	5	3	3	2	1	5	1	

APPENDIX G – IMPROVEMENTS IDENTIFIED BY TENANT CLUBS

RESERVE	PHYSICAL IMPROVEMENTS IDENTIFIED BY TENANT CLUBS AS BEING REQUIRED AT COUNCIL SPORTING RESERVES
Allard Park	<ul style="list-style-type: none"> • Ground lighting improvements: to allow night matches, improve safety at training and assist in attracting kids/parents for Friday night Auskick • Ground realignment (move goal posts) to increase distance from bike track in SE corner (currently not safe) • Ground conditions: safety issues particularly with increased female participation. A girl broke her leg last week: • Security lighting for women/girls at night-time. Very dark. • Larger/additional clubrooms/changerooms for rapid expansion of women's teams
ATC Cook Reserve	<ul style="list-style-type: none"> • Adequate toilet facilities for female players and spectators. We currently have 1 female toilet at Cook Reserve. • Changeroom facilities for female participants. • A working canteen area. We are currently unable to prepare food from our Cook Reserve rooms.
Balfe Park	<ul style="list-style-type: none"> • Fix up netting • Improve ground surface
Brearley Reserve	<ul style="list-style-type: none"> • Increased social area kitchen facilities at Brearley Reserve
City Oval	<ul style="list-style-type: none"> • New: canteen, playing surface, interchange benches, changerooms, social spaces, terracing, grandstand, lighting, safety measures, e.g shutters, lighting, security cameras, wheelchair access, visitor toilets/amenities, broadcast positions and signage
Gillon Oval	<ul style="list-style-type: none"> • More nets at Gillon
Holbrook Reserve	<ul style="list-style-type: none"> • Revamped facilities at Holbrook or a replacement ground to make it suitable for senior cricket and women's cricket Improved safety at Holbrook (balls on freeway) • Sportsfield Lighting
JP Fawkner Reserve West	<ul style="list-style-type: none"> • The rooms need a complete overhaul. In particular: - kitchen - Male toilets - Change rooms • Electrical board can't cope with demand - Room has substantial amount of asbestos • Ground itself is in poor condition mainly linked to lack of functioning irrigation • Ground lighting, buildings upgrade, cricket nets, ground surface
McDonald Reserve	<ul style="list-style-type: none"> • Outdoor toilets • Female changerooms
Raeburn Reserve	<ul style="list-style-type: none"> • Upgrade lighting facilities to over 100 lux • Cricket nets upgrade at Raeburn Reserve • Storage for sports equipment • Security alarm

RESERVE	PHYSICAL IMPROVEMENTS IDENTIFIED BY TENANT CLUBS AS BEING REQUIRED AT COUNCIL SPORTING RESERVES
Sumner Park	<ul style="list-style-type: none"> Facilities for women Improved ground surface
Coburg Stadium	<ul style="list-style-type: none"> Security in Carpark especially at night with young people using the carpark as a meeting point. Glass bottles broken in Car Park area on a regular basis. Lighting was installed but needs to have further lights along both sides of the carpark and possibly security cameras. Car park needs provision to be locked at night. Hall requires an upgrade in toilets and storage rooms. Club needs an electronic key system (FOB) to make access easier for members, in the past keys go missing by users. Our club requires additional storage space for uniform facilities in a lockable room - only to be accessed by our club.
Coburg Tennis Club	<ul style="list-style-type: none"> Toilets updated Kitchen upgraded Gas hot water system /gas heaters updated Surrounding areas of club house to be landscaped Club house generally updated More open space Courts redone with drainage and sprinkler systems Existing tank/pump system needs upgrade to provide more pressure to taps on the courts to better utilize the tank water
West Brunswick Tennis Club	<ul style="list-style-type: none"> Two additional courts to cater for the growing member and casual user base. Incorporate into the club area a BBQ area and more bike stands.
Oak Park Tennis Club	<ul style="list-style-type: none"> Update rooms
Croquet facility, Brunswick Park	<ul style="list-style-type: none"> Disabled Toilets LED playing light
Moomba Park Tennis Club	<ul style="list-style-type: none"> Repaint clubhouse walls
Fawkner Bowling Club	<ul style="list-style-type: none"> Repair roof leaks General maintenance of building Better directional signage in Mutton Reserve
Glencairn Tennis Club	<ul style="list-style-type: none"> Additional courts and one faulty court requires structural repair. Social facilities -clubrooms are inadequate, outdated and not compliant. Fencing requires replacement as its past end of life. Spectator and visitor facilities are needed



Moreland City Council

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Moreland Language Link

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