



Moreland City Council

## COUNCIL AGENDA

TUESDAY 23 APRIL 2019

COMMENCING 6 PM

**COUNCIL CHAMBER, MORELAND CIVIC CENTRE,  
90 BELL STREET, COBURG**

### Language Link

This is the Agenda for the Council meeting.  
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ਇਹ ਕੌਂਸਲ ਦੀ ਮੀਟਿੰਗ ਦਾ ਏਜੰਡਾ ਹੈ।  
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## **INFORMATION ABOUT COUNCIL MEETINGS**

Council encourages its citizens to participate in the local government of Moreland. Accordingly, these notes have been developed to help citizens better understand Council meetings. All meetings are conducted in accordance with Council's Meeting Procedure Local Law 2018.

**WELCOME** The Mayor, who chairs the meeting, formally opens the meeting, delivers an acknowledgement of country and welcomes all present. This Council meeting will be recorded and webstreamed live to Council's website. This recording will also be available as Video on Demand. Although every care is taken to maintain privacy, gallery attendees are advised they may be recorded.

**APOLOGIES** Where a Councillor is not present, his/her absence is noted in the minutes of the meeting.

**DECLARATION OF INTERESTS AND/OR CONFLICT OF INTERESTS** Under the *Local Government Act 1989*, a Councillor has a duty to disclose any direct or indirect pecuniary (financial) interest, s/he may have in any matter to be considered by Council that evening.

**CONFIRMATION OF MINUTES** The minutes of the previous meeting are placed before Council to confirm the accuracy and completeness of the record.

**MINUTES/REPORTS OF SPECIAL COMMITTEES** Council considers reports from Special Committees that Councillors represent Council on.

**PETITIONS** Council receives petitions from citizens on various issues. Any petitions received since the previous Council meeting are tabled at the meeting and the matter referred to the appropriate Director for consideration.

**PUBLIC QUESTION TIME** This is an opportunity (30 minutes), for citizens of Moreland to raise questions with Councillors.

**COUNCIL REPORTS** Officers prepare detailed reports, which are considered by Councillors and a Council position is adopted on the matters considered. The Mayor can invite firstly Councillors, secondly Officers, and then citizens in attendance to identify Council reports which should be given priority by the meeting and considered in the early part of the meeting.

**NOTICES OF MOTION** A motion which has been submitted to the Chief Executive Officer no later than 12 pm (noon) ten days prior to the meeting which is intended to be included in the agenda. The motion should outline the policy, financial and resourcing implications.

**NOTICE OF RESCISSION** A Councillor may propose a motion to rescind a resolution of the Council, provided the previous resolution has not been acted on, and a notice is delivered to the authorised officer setting out the resolution to be rescinded and the meeting and date when the resolution was carried. For a decision of the Council to be rescinded, the motion for rescission must be carried by a majority of the votes cast. If a motion for rescission is lost, a similar motion may not be put before the Council for at least one month from the date it was last lost, unless the Council resolves that the notice of motion be re-listed at a future meeting. If a motion for rescission is not moved at the meeting for which it is listed, it lapses. A motion for rescission listed on a meeting agenda may be moved by any Councillor present but may not be amended.

**FORESHADOWED ITEMS** This is an opportunity for Councillors to raise items proposed to be submitted as Notices of Motion at future meetings.

**URGENT BUSINESS** The Chief Executive Officer or Councillors, with the approval of the meeting, may submit items of Urgent Business (being a matter not listed on the agenda) but requiring a prompt decision by Council.

**CONFIDENTIAL BUSINESS** Whilst all Council and Committee meetings of Council are open to its citizens, Council has the power under the *Local Government Act 1989* to close its meeting to the general public in certain circumstances which are noted where appropriate on the Council Agenda. Where this occurs, members of the public leave the Council Chamber or Meeting room while the matter is being discussed.

**CLOSE OF MEETING** The Mayor will formally close the meeting and thank all present.

**NEXT MEETING DATE** The next Council meeting will be held on Wednesday 8 May 2019 commencing at 7 pm, in the Council Chamber, Moreland Civic Centre, 90 Bell Street, Coburg.



**1. WELCOME**

**2. APOLOGIES**

Leave of absence has been granted to:

Cr Carli Hannan - 11 April 2019 to 12 August 2019 and Cr Riley - 14 April 2019 to 27 April 2019.

**3. DECLARATION OF INTERESTS AND/OR CONFLICT OF INTERESTS**

**4. COUNCIL REPORTS**

**EMF12/19 PROPOSED MORELAND CITY COUNCIL BUDGET  
2019-2020 (D19/125207)**

**4**

# EMF12/19 PROPOSED MORELAND CITY COUNCIL BUDGET 2019-2020 (D19/125207)

## Executive Manager Finance

### Finance and Business Systems

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#### Executive Summary

Council has prepared a proposed budget for the 2019-2020 financial year. This budget continues to deliver services to Moreland's 170,000 residents within the rate cap, while also funding the delivery of Council's audacious goals as set out in its Council Plan.

Key features include:

- The rate rise proposed is 2.50% on the total rate base, in accordance with the rate cap that has been set by the Minister for Local Government;
- The waste charge for the 80 litre bin is proposed to increase by 34 cents per week or \$17.87 per year, largely due to the education phase of the new kerbside collection model roll out. The cost of this bin is now \$193.04 per year and is a lower cost per litre than larger bins to encourage reduced waste;
- An operating projects program of \$7.83 million to implement the Council Plan. This is one of the most significant investments Council has ever made to progress key Council Plan initiatives;
- A capital works program of \$46.30 million. This program includes:
  - Beginning the \$27.5 million W heatsheaf Community Hub project (\$1.5 million)
  - Planting of 5,000 new trees (\$500,000).
  - Funding to fix the indoor pool floor at Brunswick Baths - as part of the Aquatics Infrastructure Program (\$1.0 million).
  - Funding to upgrade the spa and sauna and refurbish the change rooms at Coburg Leisure - as part of the Aquatics Infrastructure Program (\$1.0 million).
  - Five refreshed playgrounds (\$437,000).
  - Renovation of City Oval grandstand and pavilion (\$1.5 million).
  - Fleming Park masterplan implementation (\$1.4 million).
  - Edgers Creek shared path bridge (\$1.3 million) and footbridge at Kingfisher Gardens (\$1.5 million).
  - Implementation of traffic management treatments across Moreland (\$1.2 million).
  - Continued investment in infrastructure (\$29.6 million) including upgrades to roads and carparks (\$11.3 million); footpaths and bicycle paths (\$3.3 million) drainage (\$1.5 million); and parks, open space and streetscapes (\$8.8 million).
  - A continued increase of our investment in footpaths.
  - Increased bike infrastructure so our top 10 cycling projects are completed within this term.
- This budget also includes an allocation of \$2.6 million to implement the Parks Close to Home Strategy, fulfilling the Council Plan commitment of creating at least 2 new parks in the areas which need them most;
- This budget continues Council's strong commitment to delivering on its major projects pipeline with a further \$4 million set aside for the Significant Projects Reserve to fund future projects. The W heatsheaf Hub project is the next significant project to be delivered and will commence construction with \$1.5 million planned for 2019/2020 and a further \$26 million over 2020/2021 and 2022/2023; and
- A balanced cash budget – this requires a comprehensive income statement surplus of \$34.89 million to meet the loan redemption requirements, capital expenditure beyond depreciation and reserve transfers.



This was the first year Council ran the budget simulator to get community sentiment about spending priorities and it was pleasing to see a strong alignment in community priorities and Council expenditure such as open space and parks, waste services and environmental sustainability.

The purpose of this report is to present the Proposed Budget for the 2019-2020 Financial Year as contained in Attachment 1, the Rating Strategy (at Attachment 2) and the Strategic Resource Plan SRP (at Attachment 3) to enable them to be placed on display for public comment.

## **Officer Recommendation**

That Council:

1. Endorses the Proposed Budget 2019-2020, at Attachment 1 to this report, for community consultation in accordance with Section 129 of the *Local Government Act 1989*.
2. Endorses the Rating Strategy 2019-2020, at Attachment 2 to this report, for the purposes of public consultation with the Proposed Budget 2019-2020.
3. Endorses the draft Strategic Resource Plan 2019-2024 at Attachment 3 to this report, updated to guide the development of the Proposed Budget 2019-2020.
4. Notes that \$4.00 million will be transferred to Significant Projects reserve to accumulate funding for Council's long-term significant priorities which include, but are not limited to the Wheatsheaf Hub project, the Fleming Park project and the Saxon Street project. This will be in the form of \$3 million to be directly distributed to the Significant Projects reserve and a \$1 million contamination allowance to enable the treatment of higher than anticipated contamination in building projects. The \$1 million allowance will be transferred to the Significant Projects reserve at the end of the financial year if it is not used.
5. Gives public notice of the preparation of the Proposed Budget 2019-2020 in accordance with section 129(1) of the *Local Government Act 1989* in *The Age* newspaper and invites written submissions in accordance with section 223 of the *Local Government Act 1989* until 5 pm on 23 May 2019.
6. Makes the Proposed Budget 2019-2020 available for inspection at Council Offices, at Council libraries and on the Council internet site.
7. Notes the date and time of the meeting to hear submitters requesting to be heard in support of their written submissions to the Proposed Budget 2019-2020, has been set as 6 pm on 3 June 2019, to be held in Council Chamber.
8. Receives a further report outlining any submissions received on the Proposed Budget 2019-2020 Rating Strategy 2019-2020, including a summary of the Hearing of Submissions meeting, and presenting a final Proposed Budget 2019-2020 at its meeting on 24 June 2019.

## **1. Policy Context**

The Proposed Budget 2019-2020 (Proposed Budget) has been informed by Council priorities and commitments, the Council Plan 2017-2021 and the Strategic Resource Plan.

## **2. Background**

This Proposed Budget has been developed in the context of the Council Plan 2017-2021 (Council Plan) which sets the overall strategic direction for Council. It has also been developed in the context of the Strategic Resource Plan 2019-2024 which demonstrates how the outcomes of the Council Plan can be resourced in a way which ensures Moreland's ongoing financial sustainability.

## **3. Issues**

### **Proposed Budget 2019-2020**

The Proposed Budget 2019-2020 includes the following key features:

- The rate rise proposed is 2.50% on the total rate base, in accordance with the rate cap that has been set by the Minister for Local Government;
- The waste charge for the 80 litre bin is proposed to increase by 34 cents per week or \$17.87 per year (to a total cost of \$193.04 per annum), largely due to the education phase of the new kerbside collection model roll out. The charge per litre for the 80 litre bin (\$2.41 per litre per annum) remains much lower than larger bins that are not shared (average \$3.81 per litre per annum) to encourage reduced waste;
- This budget also includes an allocation of \$2.6 million to implement the Parks Close to Home Strategy, fulfilling the Council Plan commitment of creating at least two new parks in the areas which need them most;
- The new Capital Works Program amounts to \$46.30 million (\$34.01 million funded by rates, \$2.57 million from grants and contributions, \$9.72 million from reserves). Key deliverables in the program include:
  - Beginning the \$27.5 million Wheatsheaf Community Hub project (\$1.5 million).
  - Planting of 5,000 new trees (\$500,000).
  - Funding to fix the indoor pool floor at Brunswick Baths - as part of the Aquatics Infrastructure Program (\$1.0 million).
  - Funding to upgrade the Spa and Sauna and refurbish the change rooms at Coburg Leisure - as part of the Aquatics Infrastructure Program (\$1.0 million).
  - Five refreshed playgrounds (\$437,000).
  - Renovation of City Oval grandstand and pavilion (\$1.5 million).
  - Fleming Park masterplan implementation (\$1.4 million).
  - Edgers Creek shared path bridge (\$1.3 million) and footbridge at Kingfisher Gardens (\$1.5 million).
  - Implementation of traffic management treatments across Moreland (\$1.2 million).
  - Continued investment in infrastructure (\$29.6 million) including upgrades to roads and carparks (\$11.3 million); footpaths and bicycle paths (\$3.3 million) drainage (\$1.5 million); and parks, open space and streetscapes (\$8.8 million).
  - A continued increase of our investment in footpaths; and
  - Increased bike infrastructure so our top 10 cycling projects are completed within this term.

These projects are detailed in **Attachment 1** – Part 6:

- New Operating Projects Program amounts to \$4.74 million. This is in addition to operating projects continuing from 2018-2019 of \$3.09 million. This is one of the most significant investments Council has ever made to progress key Council Plan initiatives. These projects are detailed in **Attachment 1** – Appendix A;
- Total Council expenditure will amount to \$184.07 million and requires a comprehensive income statement surplus of \$34.89 million to meet the loan redemption requirements, capital expenditure beyond depreciation and reserve transfers. The Income Statement is included in **Attachment 1** – Part 3 Financial Statements;
- This Proposed Budget delivers an underlying surplus of \$18.27 million that excludes capital contributions and developer contributions. In this analysis, these items are excluded as they relate to capital commitments and as such are not used to fund the operations of Council – this provides a clearer view of Council’s financial sustainability;
- Apart from the operating expenditure, Council also needs to fund a number of balance sheet items including:
  - \$8.49 million in additional rates funded capital expenditure beyond depreciation. Depreciation being non-cash expenditure, reflects the level of asset consumption and is often a way of funding capital renewal expenditure. However, to gradually close the renewal backlog that Council faces, rates funded capital expenditure needs to exceed depreciation;
  - \$1.11 million in loan principal repayments. Although loan interest is included in the income statement, the principal repayment is a balance sheet item and requires cash funding;
  - \$2.66 million transfer to reserves. This continues the process of replenishing the cash reserves that were used to repay the defined benefit liability in August 2013 and so to restore Council’s liquidity; and
  - \$5.82 million transfer to reserves for future capital works spending.

It is anticipated that a total of \$18.27 million is needed in 2019-2020 to meet the above requirements. This enables a break-even cash result for 2019-2020 that is essential to maintain Moreland’s long term financial sustainability.

This budget continues Council’s strong commitment to delivering on its major projects pipeline with a further \$4 million set aside for the Significant Projects Reserve to fund future projects. The W heatsheaf Hub project is the next significant project to be delivered and will commence construction with \$1.5 million planned for 2019/20 and a further \$26 million over 2020/2021 and 2022/2023.

The Proposed Budget includes these key features, as well as all required statutory information. The Proposed Budget’s preparation will be advertised to the community and made available during the public consultation period.

The Proposed Budget may be subject to change at adoption as a result of the public consultation process.

Council must adopt the Budget not later than 30 June each year pursuant to Section 126 of the *Local Government Act 1989*.

### **Rating Strategy 2019-2020**

As part of the budgeting process, officers have revised and updated the Rating Strategy 2019-2020 (Rating Strategy), which provides the legislative and practical background for the rating framework and outlines the logic behind the Council’s current rating structure.

There is no proposed significant change to the Rating Strategy.

A list of rating strategy recommendations are provided in Section 2 of the Rating Strategy (**Attachment 2**).

## **Strategic Resource Plan**

The Strategic Resource Plan (SRP) is the financial plan which is required to enable Council to achieve its Council Plan goals over at least a four year period. It was developed as part of the preparation of the Council Plan and has been updated to reflect recent financial matters. The draft version has guided the development of the 2019-2029 Budget. The SRP Is contained at **Attachment 3**.

## **Human Rights Consideration**

The implications of this report have been assessed in accordance with the requirements of the Charter of Human Rights and Responsibilities.

## **4. Consultation**

The Proposed Budget has been the subject of extensive consultation between Councillors and officers.

In February 2019, Council launched the Budget Simulator to gain community feedback on the priority of where Council funds should be expensed. Council received 95 responses to the Budget Simulator, with an even split between male and female respondents, almost 50 per cent of the respondents were between the ages of 35-49 and almost 30 per cent lived in Brunswick.

The responses received showed the community members who responded were seeking to prioritise funding in open space and parks, waste and environmental sustainability.

The Proposed Budget will be advertised through *The Age* newspaper, Council's social media channels and its advert in the local newspapers. It will be open for public submissions for 28 days from 26 April 2019 to 23 May 2019.

Council will hear all submissions at a meeting on Monday, 3 June 2019.

## **5. Officer Declaration of Conflict of Interest**

Council officers involved in the preparation of this report have no conflict of interest in this matter.

## **6. Financial and Resources Implications**

Costs associated with the preparation of the Proposed Budget, including the cost of public notices, are funded from the 2018-2019 operating budget allocations.

## **7. Implementation**

Upon Council adoption, the Proposed Budget will be advertised followed by a 28-day public consultation period. Council will hear all submissions at a Council meeting on Monday, 3 June 2019. Following consideration of those submissions, it is anticipated that Council will consider adopting a Budget and declare the rates for 2019-2020 at its meeting on Monday 24 June 2019.

## **Attachment/s**

<a href="#">1↓</a>	Proposed Annual Budget 2019-2020	D19/139789
<a href="#">2↓</a>	2019/2020 Draft Rating Strategy	D19/146548
<a href="#">3↓</a>	Strategic Resource Plan 2019-2024	D19/139790
<a href="#">4↓</a>	Fees and Charges 2019/2020 - Draft	D19/139791

# **Proposed Moreland City Council Budget 2019-20**

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### Mayor and CEO introduction

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- 2 Council services

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- 3 Financial statements
- 4 Notes to budgeted financial statements  
(includes other budget information as required by legislation)
- 5 Financial performance indicators
- 6 Detailed list of capital works

### Appendices

- A Operating Projects 2019/20

## Mayor and CEO's Introduction & Executive Summary



Mayor Cr Natalie Abboud



CEO Dr Nerina Di Lorenzo

It gives us great pleasure to recommend this budget to the Moreland community.

It is a reminder of the breadth and variety of activities, services and infrastructure that Moreland Council provides to its community.

The nature and emphasis of Councils' work necessarily changes as our community grows and asks different things of us. We still provide the core services that we always have like support for the elderly, immunisation for infants, support for early years learning, wonderful libraries and leisure centres. We are adding to open space every year and our sporting facilities and parks are so highly valued by our residents and are being utilised more than ever before. We are constantly renewing our cities infrastructure, roads, footpaths and bridges and many other things that often go unnoticed but underpin the amenity of the city. We are working hard to keep our environment clean and our city sustainable. We are also investing more than ever in our planning department to manage the growth in Moreland and make sure that the things that brought you here in the first place are not lost.

We are also always finding ways to become more efficient. We have worked hard to find cost savings and this is reflected in this year's budget. The State Governments rate cap has continued to create financial pressure, with the rate increase capped at 2.50 per cent for the 2019-20 financial year. Despite the financial challenge this poses, Council is determined to maintain and enhance its services, while working within this cap.

It is worth noting that the total value of properties across the municipality increased by an extraordinary 25% from 2016 to 2019. The valuation conducted on the 1 January 2019 has seen an average of a 6% decrease across the municipality. The specific impact of the revaluation on your property will affect your actual rates impact as the revaluation changes how rate increases and decreases are distributed across the city.

In April 2019, we adopted significant changes to our kerbside collection service. This roll out will occur in 2020/21, however, there will be focus on educating the municipality on this change through 2019/20. This means that for an 80 litre bin, the waste charge has increased by \$0.34 cents per week or \$17.87 per year.

A community consultation process was undertaken in early 2017 regarding the Council Plan and the Five Year Financial Plan, the results of which have informed the Strategic Resource Plan that accompanies this budget. In February 2019, we ran our first ever budget simulator to hear from the community where they wanted to see resources used. We were pleased the feedback aligned with our audacious goals in our Council Plan. The 2019/20 budget follows through with implementing the major decisions made by Council in 2018/19 including the implementation of the Moreland Integrated Transport Strategy and beginning the construction of Wheatsheaf Community Hub in Glenroy.

We are proud to deliver important initiatives in 2019/20 including:

- Continued investment in infrastructure (\$29.6 million) including upgrades to roads and carparks (\$11.3 million); footpaths and bicycle paths (\$3.3 million); drainage (\$1.5 million); and parks, open space and streetscapes (\$8.8 million).
- A continued increase of our investment in footpaths
- Increased bike infrastructure so our top 10 cycling projects are completed within this term
- Beginning the \$27.5 million W heatsheaf Community Hub project (\$1.5 million)
- Planting of 5,000 new trees (\$500,000)
- Funding to fix the indoor pool floor at Brunswick Baths - as part of the Aquatics Infrastructure Program (\$1.0 million)
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- Five refreshed playgrounds (\$437,000)
- Renovation of City Oval grandstand and pavilion (\$1.5 million)
- Fleming Park masterplan implementation (\$1.4 million)
- Edgers Creek shared path bridge (\$1.3 million) and footbridge at Kingfisher Gardens (\$1.5 million)
- Implementation of traffic management treatments across Moreland (\$1.2 million)
- Continuation of two hard waste collections per annum (\$500,000)
- Zero Carbon Emissions project aimed at generating local renewable energy and using energy efficiently to reduce carbon emissions (\$400,000)
- Towards Zero Waste projects aimed at reducing the amount of waste from the municipality going to landfill (\$1.3 million)

The Capital Works program for 2019-20 will be \$46.3 million (including infrastructure noted above). Of the \$46.3 million in capital funding required, \$34 million will come from Council operations, \$2.6 from external grants and contributions and \$9.7 million from reserve cash and investments with no new borrowings required.

We, along with all other Moreland Councillors, look forward to working with you in the community to deliver these valued services and exciting projects throughout the coming year for the benefit of the Moreland community.

This draft budget has been prepared to enable consultation with the Moreland community. We seek your input and look forward to receiving feedback from you.



## Financial overview

Key Statistics	2019-20	2018-19
	Million	Million
Total Revenue:	\$ 218,956	\$ 209,347
Total Expenditure:	\$ 184,065	\$ 181,972
<b>Comprehensive Operating Surplus:</b>	<b>\$ 34,891</b>	<b>\$ 27,375</b>

(Note: The comprehensive operating surplus reflects the anticipated annual performance of the organisation's day to day operations based on recurrent incomes and expenditures )

<b>Underlying operating surplus:</b>	<b>\$ 18,271</b>	<b>\$ 27,375</b>
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(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses)

<b>Cash result:</b>	<b>Deficit \$ 0</b>	<b>Deficit -\$ 1,251</b>
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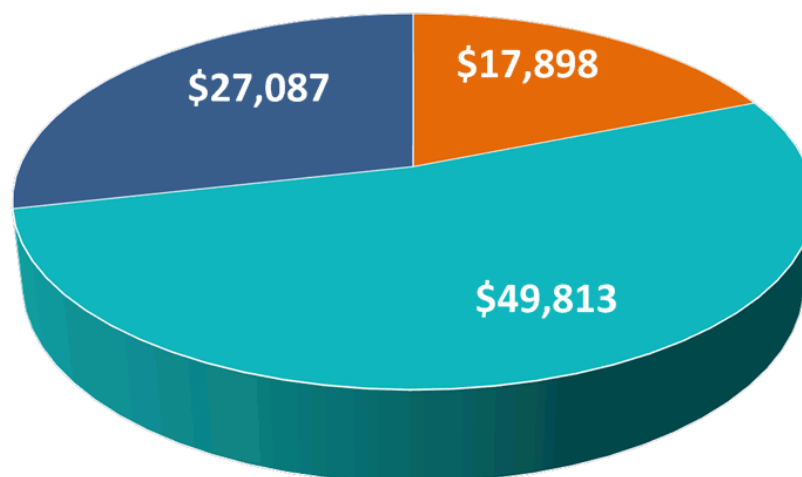
This is the net funding result after considering the funding requirements to meet loan principal repayments and transfers to and from reserves (Refer to Sec. 2.4 for more detail).

<b>Capital Works Program:</b>	<b>\$ 46,305</b>	<b>\$ 43,698</b>
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### Funding the Capital Works Program

Council	\$ 34,014	\$ 30,110
Reserves	\$ 9,721	\$ 11,407
Borrowings	\$ -	\$ -
Grants	\$ 2,570	\$ 2,181
	<b>\$ 46,305</b>	<b>\$ 43,698</b>

**Budgeted Service Expenditure by Strategic Objective  
(\$'000)**



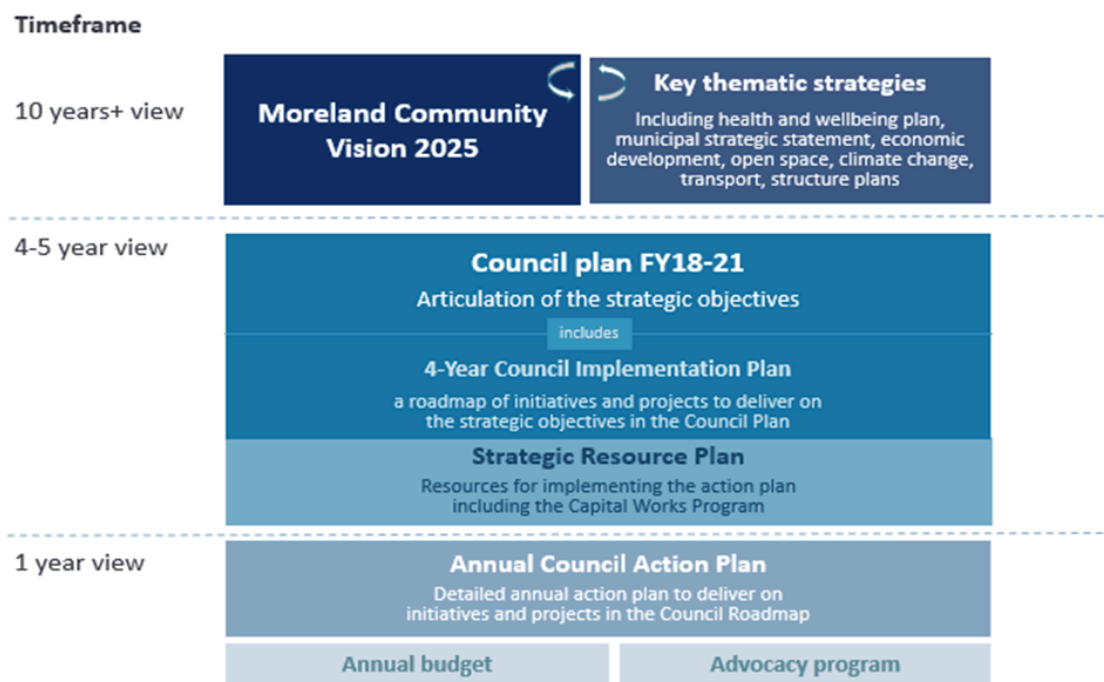
■ Connected community ■ Progressive City ■ Responsible Council

# 1. Linkage to the council plan

The Annual Budget has been developed within an overall strategic planning framework. The framework guides the Council in identifying community needs and aspirations (Vision Statement and the annual Mayor’s Speech) and converting these into medium term (Council Plan) objectives and initiatives and short term (Council Action Plan) actions to implement the initiatives. The Strategic Resource Plan summarises the financial impact of the goals and objectives and determines the sustainability of these plans. The Annual Budget is then framed within the Strategic Resource Plan. The diagram below depicts the strategic planning framework of Council.

## 1.1 Planning and accountability framework

The Strategic Resource Plan, is part of and prepared in conjunction with the Council Plan and is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework adopted by Moreland City Council.



1.2 Council Plan



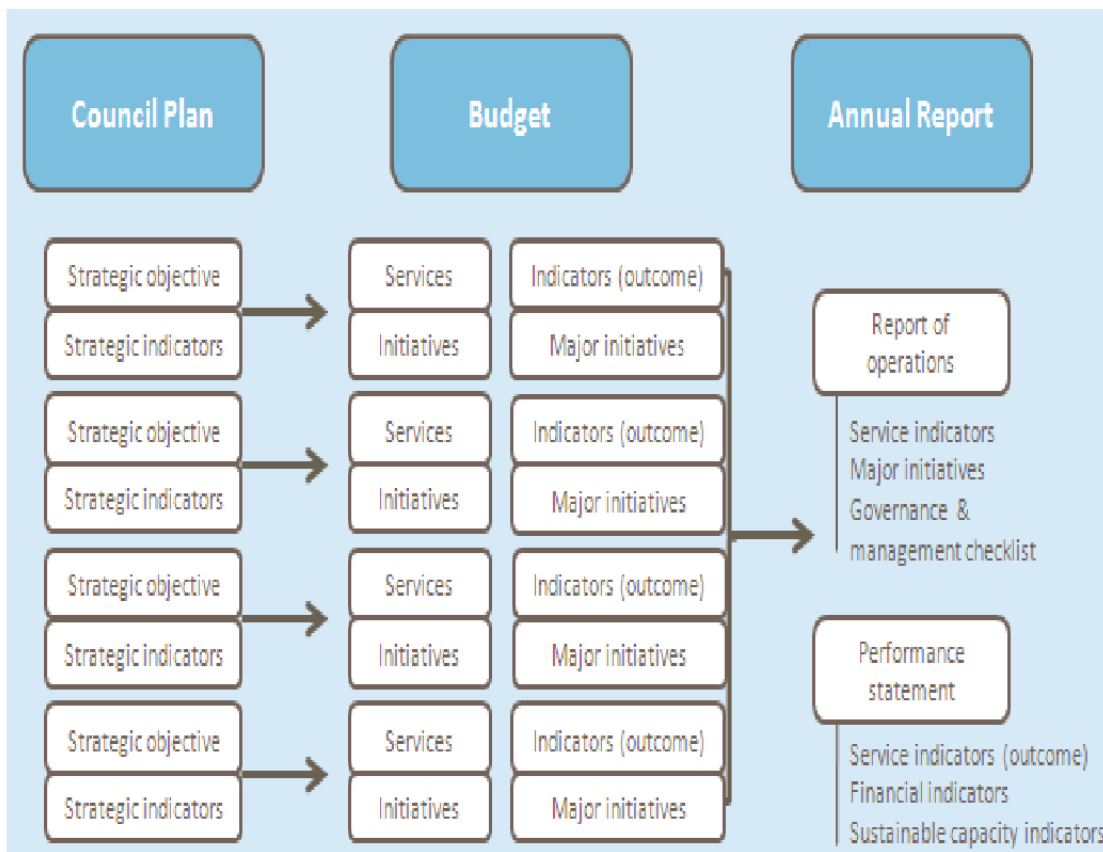
<b>VISION</b>	Moreland will be known for its proud diversity and for being a connected, progressive and sustainable city in which to live, work and play			
<b>VALUES</b>	Customers and Community First • Respect • Personal Accountability • Integrity • One Team			
<b>Our role in creating change</b>	Delivering services directly for our community	Partnering with businesses and community organisations	Advocating for Moreland's needs	Building the city for existing and future needs
<b>Strategic Objectives</b>	1. Connected Community		2. Progressive City	
<b>Key Priorities</b>	<ol style="list-style-type: none"> <li>Achieve higher levels of social cohesion for our multicultural, established and newly arrived community, by fostering opportunities for shared learning and celebration</li> <li>Set a clear vision and strategy for aquatic, leisure and sporting facilities to meet ongoing community needs</li> <li>Determine the best way for Moreland to continue supporting our community throughout, and after Aged Care &amp; NDIS reforms</li> <li>Enhance family and children's services to meet the needs of Moreland's growing population and increasing birth rate</li> <li>Better equip our young people for employment and provide opportunities to actively participate in civic life</li> <li>Help people feel safer in our neighbourhoods</li> </ol>	<ol style="list-style-type: none"> <li>Enhance liveability, affordability and sustainability by guiding growth, and excellence in urban design and development</li> <li>Facilitate a demonstrable shift to more sustainable modes of transport that also targets a long-term reduction in car use</li> <li>Support the local economy and trading environments to enhance economic activity and promote local jobs</li> <li>Increase tree canopy cover, enhance existing open space and create at least two new parks, in areas with the lowest access to open space</li> <li>Move to a proactive approach to managing construction impacts resulting from population growth in our city</li> <li>Develop a clear and funded approach to achieve zero carbon emissions by 2040</li> <li>Invest in the revitalisation of shopping and trading precincts</li> <li>Strengthen and invest in the significant creative sector in Moreland and enhance its standing as a destination for the arts</li> <li>Enhance the environmental outcomes of Council waste services and increase community awareness/participation in environmental initiatives to reduce waste to landfill</li> </ol>	<ol style="list-style-type: none"> <li>Improve resident satisfaction to 90% with Council's performance in customer service</li> <li>Reach the top 25% of all Councils for improved community satisfaction with Council's engagement practices</li> <li>Maintain and match our infrastructure to community needs and population growth</li> <li>Provide transparent and effective governance of Council's operations</li> <li>Operate without seeking an exemption from the rate cap through efficient use of Council's skills and financial resources</li> <li>Enable Council's workforce to be mobile and accessible, supported by smart and efficient technologies</li> </ol>	
	3. Responsible Council			

## 2. Council services

### 2.1 Structure of Strategic Flow

This section provides a description of the activities and initiatives to be funded in the Budget for the 2018-19 year and how these will contribute to achieving the strategic themes specified in the Council Plan. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan is shown below.

Moreland City Council underwent an organisational wide restructure during 2018-19 which may impact the ability to compare 2017-18 actuals and 2018-19 forecast to the 2019-20 budget per service.



Source: Department of Environment, Land, Water and Planning

### 2.2 Connected community

Moreland's residents feel a strong sense of connectedness with their community. We welcome people from a wide range of ethnic backgrounds and appreciate how this diversity enriches our lives.

We are committed to advancing the wellbeing and health of all our residents. However, this remains a challenge with higher rates of chronic disease than the Victorian average and increasing levels of obesity.

Our community is growing both larger and even more diverse; with more residents in their senior years, the arrival of new migrants from different cultural backgrounds, a high rate of childbirth and inflows of new residents from other municipalities.

With change comes challenges as we seek to maintain our community's sense of wellbeing and connectedness, and extend support to the growing population that calls Moreland their home.

<b>Aquatic &amp; Leisure Facilities</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service provides contract management of the appointed service provider for Active Moreland Aquatic and Leisure Services (which includes Aquatic Facilities); direction and oversight of the Active Moreland program and service development; compliance auditing across a range of Functions to deliver the objectives and outcomes required of the contract; capital maintenance and infrastructure improvement planning and project supervision; and, policy development and review.			
<b>Major initiatives:</b>			
- Fix the indoor pool floor at Brunswick Baths - as part of the Aquatics Infrastructure Program (\$1.0 million);	<b>(Revenue)</b> (163)	(216)	(55)
- Upgrade the Spa and Sauna and refurbish the change rooms at Coburg Leisure - as part of the Aquatics Infrastructure Program (\$1.0 million).	<b>Expenditure</b> 1,992	3,490	3,099
	<b>Net Cost</b> 1,829	3,274	3,044

<b>Assessment Services</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service provides the Home and Community Care (HACC) program to older people, people with a disability and their carers, referrals to and information about other related services, and assistance with care coordination.			
	<b>(Revenue)</b> (1,008)	(827)	(844)
<b>Total Referrals:</b> 3,421 pa	<b>Expenditure</b> 1,895	1,165	1,230
<b>Total New Assessments:</b> 1,812 pa	<b>Net Cost</b> 887	337	386

<b>Children's Services</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service provides support to families and children through the Moreland Primary School Holiday Program, the Moreland Family Day Care program and the development and facilitation of local children's services networks, advocacy, policy development, strategic planning, and the provision of resourcing and support to early year service providers.			
	<b>(Revenue)</b> (1,437)	(1,706)	(1,577)
	<b>Expenditure</b> 2,457	3,187	3,080
	<b>Net Cost</b> 1,020	1,481	1,503

<b>Community Development &amp; Social Policy</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service aims to enhance community wellbeing through community development, social policy and planning, and works to assist communities to become empowered and able to meet their own needs and aspirations, and to navigate issues that impact on their health and wellbeing.			
	<b>(Revenue)</b> (301)	(125)	0
	<b>Expenditure</b> 2,720	1,652	1,672
	<b>Net Cost</b> 2,419	1,527	1,672

<b>Home Care</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service aims to assist residents to remain living at home independently and in a safe and secure environment. Specific services include home maintenance, home support, respite support and personal support.			
	<b>(Revenue)</b> (8,269)	(8,214)	(8,403)
<b>No of home support hours:</b> 91,000 p.a	<b>Expenditure</b> 11,599	11,491	10,566
	<b>Net Cost</b> 3,330	3,277	2,163



<b>Library Services &amp; Resources</b>			
<u>Description:</u>	2017/18	2018/19	2019/20
This service provides library lending services, programs and extension services, information services and facilities.	Actuals	Forecast	Budget
	(\$'000)	(\$'000)	(\$'000)
<b>No of library members:</b> 42,000	(Revenue)	(1,491)	(1,287)
<b>No of people visiting libraries:</b> 679,000 pa	<u>Expenditure</u>	<u>5,582</u>	<u>5,954</u>
<b>No of books borrowed:</b> 1,1053,000 pa	<b>Net Cost</b>	<b>4,091</b>	<b>4,667</b>

<b>Maternal &amp; Child Health / Immunisation</b>			
<u>Description:</u>	2017/18	2018/19	2019/20
The Maternal and Child Health (and Immunisations) service supports the optimal health and development of young children and families in their parenting role. Specific activities include: parenting support and education; health promotion; immunisations; monitoring of growth and development in children; and, early identification and attention to child and family health issues.	Actuals	Forecast	Budget
	(\$'000)	(\$'000)	(\$'000)
<b>Additional No. of visits to vulnerable families:</b> 1,755 pa	(Revenue)	(1,723)	(1,981)
<b>No of immunisations:</b> 4,516 babies pa and 5,116 school children pa	<u>Expenditure</u>	<u>4,938</u>	<u>5,284</u>
<b>No of key ages &amp; stages visits:</b> 18,861 pa	<b>Net Cost</b>	<b>3,215</b>	<b>3,302</b>

<b>Recreation Services</b>			
<u>Description:</u>	2017/18	2018/19	2019/20
This service aims to improve sport and physical activity participation for people of all ages gender, background and ability by promoting the use of recreation facilities and enhancing the capacity of local recreation, sporting clubs and community organisations to deliver services.	Actuals	Forecast	Budget
	(\$'000)	(\$'000)	(\$'000)
	(Revenue)	(1,817)	(331)
	<u>Expenditure</u>	<u>1,202</u>	<u>1,530</u>
	<b>Net Cost</b>	<b>(615)</b>	<b>1,199</b>

<b>Social Support Services</b>			
<u>Description:</u>	2017/18	2018/19	2019/20
This service delivers a number of specific social support programs, including Community Transport, Food Services, Planned Activity Group (which provides activities and lunch for socially isolated eligible residents residing in low cost or insecure accommodation), and the provision of information and support to older community residents and senior citizens groups.	Actuals	Forecast	Budget
	(\$'000)	(\$'000)	(\$'000)
<b>No. of meals delivered:</b> 88,000 pa	(Revenue)	(794)	(717)
<b>No. of trips by Community Transport:</b> 22,000 pa	<u>Expenditure</u>	<u>1,723</u>	<u>3,254</u>
	<b>Net Cost</b>	<b>928</b>	<b>2,537</b>

<b>Youth Services</b>			
<u>Description:</u>	2017/18	2018/19	2019/20
This service aims to enhance the lives of young people and provide safe, supportive and engaging services, spaces and programs for young people to learn, connect and socialise. Specific service activities include: facility planning and development; program delivery; and planning and partnerships.	Actuals	Forecast	Budget
	(\$'000)	(\$'000)	(\$'000)
	(Revenue)	(126)	(132)
	<u>Expenditure</u>	<u>1,033</u>	<u>1,255</u>
	<b>Net Cost</b>	<b>907</b>	<b>1,122</b>

<b>Amenity &amp; Compliance</b>			
<u>Description:</u>	2017/18	2018/19	2019/20
This service aims to improve the safety, amenity and access within the municipality. Specific services include: parking enforcement; local laws; animal management; and school crossings service.	Actuals	Forecast	Budget
	(\$'000)	(\$'000)	(\$'000)
<b>No of supervised school crossings:</b> 76	(Revenue)	(9,174)	(10,894)
<b>No of fines issued:</b> 62,000 pa	<u>Expenditure</u>	<u>6,192</u>	<u>7,197</u>
<b>No of animals registered:</b> 17,000 pa	<b>Net Cost</b>	<b>(2,982)</b>	<b>(3,698)</b>

## 2.2 Progressive City

As a thriving, city-fringe municipality, Moreland is undergoing a period of change. This is fuelled by a baby boom and a growing number of people choosing to make Moreland their home. This growth places pressure on our existing infrastructure - including public amenities, community facilities, parking, open spaces, public transport and roads and changes the nature of our neighbourhoods.

However growth can present opportunities as well as challenges. Denser cities use the lowest per capita resource consumption and protect valuable food growing land at their edges making them more sustainable. They also provide the highest access to facilities and services for everyone, making them more affordable cities within which to live. We must embrace the renewal that development brings, and work through the demands of ensuring that new developments are consistent with our intent to enhance Moreland's liveability for current and future generations.

### Arts & Culture

<b>Description:</b>	2017/18 Actuals (\$'000)	2018/19 Forecast (\$'000)	2019/20 Budget (\$'000)
This service is responsible for enhancing opportunities for artistic and cultural experiences by delivering, partnering or facilitating festivals and events, exhibitions and public art initiatives.			
	(Revenue) (243)	(449)	(247)
<b>Other initiatives:</b>	<b>Expenditure</b> 2,346	2,501	2,301
- Arts Investment Grants Program.	<b>Net Cost</b> 2,103	2,053	2,054

### Environmental Health

<b>Description:</b>	2017/18 Actuals (\$'000)	2018/19 Forecast (\$'000)	2019/20 Budget (\$'000)
This service works to prevent food-borne illness (food safety), the prevention of infectious disease, achieving compliance in prescribed accommodation, nuisance complaint investigation and resolution, and provides support to the Municipal Emergency Management Plan and provision of public health-related information.			
	(Revenue) (844)	(872)	(972)
<b>Registration/Inspections of Food Premises:</b> 1,182 pa	<b>Expenditure</b> 957	1,049	1,067
	<b>Net Cost</b> 113	176	95

### Building & Capital Works

<b>Description:</b>	2017/18 Actuals (\$'000)	2018/19 Forecast (\$'000)	2019/20 Budget (\$'000)
This service implements Council's Capital Works Program for buildings and structures and provides planning and advice for project proposals.			
<b>Major Initiatives:</b>	(Revenue) (1,115)	0	0
- Renovation of City Oval grandstand and pavilion (\$1.5 million);	<b>Expenditure</b> 1,002	803	829
- Beginning the \$27.5 million Wheatsheaf Community Hub project (\$1.5 million).	<b>Net Cost</b> (113)	803	829

### Building Maintenance

<b>Description:</b>	2017/18 Actuals (\$'000)	2018/19 Forecast (\$'000)	2019/20 Budget (\$'000)
This service maintains Council buildings to appropriate standards.			
<b>No of responses to work requests:</b> 7,400 pa	(Revenue) (7)	0	0
<b>No of buildings maintained:</b> 280	<b>Expenditure</b> 3,414	3,665	3,607
	<b>Net Cost</b> 3,407	3,665	3,607

<b>Building Services</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service aims to provide a safe and habitable for all stakeholders by meeting Council's statutory obligations under the Building Act 1993 and subordinate legislation.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	(Revenue)	(729)	(771)
	<b>Expenditure</b>	<u>1,461</u>	<u>1,518</u>
	<b>Net Cost</b>	<b>732</b>	<b>982</b>

<b>Engineering Services</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service develops and coordinates the detailed planning, design, tendering and construction of Council's road and drainage asset programs, and manages Councils' drainage network.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	(Revenue)	(1,039)	(192)
	<b>Expenditure</b>	<u>1,014</u>	<u>1,193</u>
	<b>Net Cost</b>	<b>(25)</b>	<b>934</b>

<b>Open Space Design &amp; Development</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service partners with the community, to conserve, plan, design and develop relevant quality public open space which includes parks, reserves, playgrounds, sports fields, creek corridors, streetscapes and civic and urban spaces. The core service responsibilities of his service unit are: strategic planning and policy development; bushland conservation & development; and capital works planning, design and delivery.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
<b>Other Initiatives:</b>	(Revenue)	(59)	0
- Moreland Biodiversity Action Plan.	<b>Expenditure</b>	<u>1,875</u>	<u>2,007</u>
	<b>Net Cost</b>	<b>1,816</b>	<b>2,036</b>

<b>Open Space Maintenance</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service maintains parks, reserves and sports fields; open space assets such as playgrounds, sporting infrastructure, and park furniture; streetscapes such as street trees, roadside garden beds and street/footpath/laneway weeds; and grounds in community centres, child care centres and kindergartens.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
<b>Actively maintained Open Space – parks, reserves, plantations, nature strips:</b> 617 hectares pa	(Revenue)	(549)	(267)
<b>No. of street trees maintained:</b> 63,992 pa	<b>Expenditure</b>	<u>10,974</u>	<u>10,856</u>
<b>Grass sportsfields maintained:</b> 67 hectares pa	<b>Net Cost</b>	<b>10,425</b>	<b>11,274</b>
<b>No. of Playgrounds maintained:</b> 129 pa			

<b>Road Construction &amp; Maintenance</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service aims to create a more liveable city by providing a range of services to maintain and improve the safety and integrity of the City's Road Network. Specific services include: Road maintenance and renewal, asset stewardship and road infrastructure.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
<b>Roads maintained:</b> 613 Kms	(Revenue)	(1,431)	(1,554)
<b>Footpaths maintained:</b> 1,025 Kms	<b>Expenditure</b>	<u>5,250</u>	<u>5,652</u>
	<b>Net Cost</b>	<b>3,819</b>	<b>4,098</b>



<b>Street Cleansing</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service aims to maintain and enhance the quality of life for people who live and work in, and travel through Moreland, by improving the cleanliness and presentation of public spaces. This includes graffiti removal, pit and drain cleaning, street sweeping, street and park litter bin collection.			
	<b>(Revenue)</b>	(102)	(102)
	<b>Expenditure</b>	4,297	4,812
<b>Streets cleaned: 21,879 kilometres</b>	<b>Net Cost</b>	<b>4,195</b>	<b>4,708</b>

<b>Transport Development</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service aims to provide transport and development advice to support a liveable city by ensuring that the most convenient, efficient and effective transport mode is also the best for the environment, community and the economy. Specific services include strategic transport planning, traffic management and development advice.			
<b>Major Initiatives:</b>	<b>(Revenue)</b>	(843)	(330)
- Implementation of traffic management treatments across Moreland (\$1.2 million).	<b>Expenditure</b>	3,461	4,972
	<b>Net Cost</b>	<b>2,618</b>	<b>4,642</b>

<b>City Strategy &amp; Design</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
This service is responsible for keeping the Moreland Planning Scheme current, and ensuring it responds to emerging issues and land use trends. It also prepares and implements strategies to guide the sustainable development of our City. It is responsible for a broad range of improvements to the design and appearance of public places in the Major and Neighbourhood Activity Centres. The Branch is also responsible for Councils corporate research program, and managing key sources of evidence to inform the organisation.			
<b>Other Initiatives:</b>	<b>(Revenue)</b>	(399)	0
- Tree protection on private land through the planning scheme.	<b>Expenditure</b>	4,445	3,692
	<b>Net Cost</b>	<b>4,046</b>	<b>3,692</b>

<b>Waste Services</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
The waste collection service provides weekly domestic garbage and recycling collection, fortnightly green waste collection, and yearly kerb side hard waste collection.			
<b>Volume of waste collected: 59,989 tonnes pa</b>			
<b>Volume of waste diverted away from landfill: 26,994 tonnes pa (45%)</b>			
<b>Major Initiatives:</b>	<b>(Revenue)</b>	(644)	(172)
- Towards Zero Waste projects aimed at reducing the amount of waste from the municipality going to landfill (\$1.3 million);	<b>Expenditure</b>	12,801	14,528
- Continuation of two hard waste collections per annum (\$500,000)	<b>Net Cost</b>	<b>12,157</b>	<b>14,356</b>

<b>City Development</b>			
<b>Description:</b>	<b>2017/18 Actuals (\$'000)</b>	<b>2018/19 Forecast (\$'000)</b>	<b>2019/20 Budget (\$'000)</b>
The unit manages planning and building permit and building consent applications, all food and other health related premise registrations and the associated compliance activities associated with planning, building and environmental health registration processes.			
<b>Planning permit applications received: 1,532 pa</b>	<b>(Revenue)</b>	(17,583)	(15,469)
	<b>Expenditure</b>	5,319	5,867
	<b>Net Cost</b>	<b>(12,264)</b>	<b>(9,602)</b>

## Places / Economic Development

	2017/18 Actuals (\$'000)	2018/19 Forecast (\$'000)	2019/20 Budget (\$'000)
<b><u>Description:</u></b> This service includes 'The Coburg Initiative'. It provides leadership and direction in the development and delivery of Council's Place Management, Major Projects Facilitation and Economic Development programs and services. This service supports commercial and industrial investment facilitation, business growth & networking initiatives for startups and established businesses and a range of marketing and promotion activities.			
<b>(Revenue)</b>	(491)	(607)	(674)
<b><u>Expenditure</u></b>	<u>2,795</u>	<u>3,575</u>	<u>3,591</u>
<b>Net Cost</b>	<b>2,304</b>	<b>2,968</b>	<b>2,916</b>

## ESD

	2017/18 Actuals (\$'000)	2018/19 Forecast (\$'000)	2019/20 Budget (\$'000)
<b><u>Description:</u></b> This service is responsible for developing, implementing, monitoring reporting on strategies, policies, programs and partnerships relating to Moreland's environmental sustainability, in particular relating to climate change, sustainable management of waste and water and promoting a sustainable built environment.			
<b>(Revenue)</b>		(4)	(60)
<b><u>Expenditure</u></b>		<u>2,415</u>	<u>3,592</u>
<b>Net Cost</b>		<b>2,411</b>	<b>3,532</b>
<b><u>Major Initiatives:</u></b> - Zero Carbon Emissions project aimed at generating local renewable energy and using energy efficiently to reduce carbon emissions (\$400,000)			

## 2.4 Responsible Council

Over recent years, we have continued to improve the way we deliver services to meet our community's evolving needs. Our residents tell us we perform core services such as waste collection and elderly support services well, but that these critical services must remain a focus and be further developed to meet our community's growing needs. The Moreland community is highly engaged, wants to be consulted about changes, and well informed about Council decisions. With increasing demand for services and increasing operating costs, we will continue to face pressures to effectively constrain our costs over the coming years. Our community expects council to be financially responsible and work within the rate cap.

### Fleet Services

<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service provides a fleet management and maintenance service for over 600 items of plant and equipment.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
<b>No. of mechanical services provided:</b> 376 trucks pa and 288 light vehicles pa	<b>(Revenue)</b>		
	(327)	(149)	(152)
	<b>Expenditure</b>		
	3,475	3,827	3,880
	<b>Net Cost</b>	<b>3,148</b>	<b>3,678</b>
			<b>3,727</b>

### Asset Management

<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service aims to provide sound stewardship of Council's \$1 billion asset base, undertaken through the development and implementation of Asset Management policies, strategies and plans and the provision of high quality Asset Management data to support informed decision making.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b>		
	0	0	0
	<b>Expenditure</b>		
	759	885	840
	<b>Net Cost</b>	<b>759</b>	<b>840</b>

### Customer Service

<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service is the primary public contact point for the organisation and is delivered through three citizen service centres, the telephone contact centre and other multi-media channels.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b>		
	0	0	0
	<b>Expenditure</b>		
	2,375	2,667	2,726
	<b>Net Cost</b>	<b>2,375</b>	<b>2,667</b>
			<b>2,726</b>

### Facilities

<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service co-ordinates the provision of meeting rooms and Town Hall bookings including facility management, catering and security.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
<b>Venue hire bookings:</b> 10,125 pa			
<b>Meetings supported:</b> 9,353 pa			
<b>Community venue hire spaces:</b> 21			
	<b>(Revenue)</b>		
	(228)	(168)	(175)
	<b>Expenditure</b>		
	2,515	3,010	3,177
<b>Other Initiatives:</b>	<b>Net Cost</b>	<b>2,287</b>	<b>3,002</b>
- Occupancy permits for Council managed community venues.		<b>2,842</b>	

### Organisational Performance

<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service supports and leads Council's corporate planning, continuous improvement, culture building, research, and organisational performance management.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b>		
	0	0	0
	<b>Expenditure</b>		
	1,231	1,174	1,172
	<b>Net Cost</b>	<b>1,231</b>	<b>1,172</b>

<b>Finance</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service provides a range of financial services, including management of Council's finances, internal and external reporting, payments to suppliers of goods and services along with procurement and contracting services, and management of the valuation and rating of properties within the municipality and the collection of debts owed to Council.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
<b>Invoices paid: 30,000 pa</b>	<b>(Revenue)</b> (638)	(2,713)	(1,305)
<b>Rate notices issued: 300,000 pa</b>	<b>Expenditure</b> 3,956	3,660	3,797
	<b>Net Cost</b> 3,318	947	2,492

<b>Corporate Finance</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service undertakes the management of corporate level finances including loan interest repayments.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b> (7,819)	(6,149)	(11,804)
	<b>Expenditure</b> 1,856	9,778	6,601
	<b>Net Cost</b> (5,963)	3,629	(5,203)

<b>Property Services</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service undertakes the management of Council-owned properties.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b> (1,870)	(977)	(1,629)
	<b>Expenditure</b> 1,260	1,323	1,165
	<b>Net Cost</b> (610)	346	(464)

<b>Governance</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service ensures good governance and transparent and responsible decision making, whilst providing support to the Mayor and Councillors through the development and implementation of systems which support democratic and corporate governance. This service also oversees an integrated strategic planning and performance reporting framework to assist Council to link community priorities to operational activities. Governance provides independent assurance that an organisation's risk management, governance and internal control processes are operating effectively. This service also ensures Council understands the internal and external risks that may impact the delivery of its organisational goals and have processes and practices in place to identify, mitigate, manage and monitor those risks to ensure the best outcome for Council, staff and the community.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b> (310)	(39)	(38)
	<b>Expenditure</b> 2,407	4,171	4,313
	<b>Net Cost</b> 2,097	4,133	4,275

<b>Human Resources</b>			
<b>Description:</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
This service provides advice and support to the organisation on health and safety issues including management of WorkCover claims and the return to work of sick and injured employees. In addition there is a focus on the provision of health and well-being activities induction and training which supports a proactive approach to workplace safety.	<b>Actuals</b>	<b>Forecast</b>	<b>Budget</b>
	<b>(\$'000)</b>	<b>(\$'000)</b>	<b>(\$'000)</b>
	<b>(Revenue)</b> (116)	(18)	(18)
	<b>Expenditure</b> 4,186	2,756	2,442
	<b>Net Cost</b> 4,070	2,738	2,424

### Information Technology & Records

Description:	2017/18	2018/19	2019/20
	Actuals (\$'000)	Forecast (\$'000)	Budget (\$'000)
This service provides, supports and maintains corporate communications and computing systems, facilities and infrastructure for Councillors, management, staff and users of our public internet services.	(62)	0	0
(Revenue)			
Expenditure	6,397	7,008	7,797
Net Cost	6,335	7,008	7,797

### Communications

Description:	2017/18	2018/19	2019/20
	Actuals (\$'000)	Forecast (\$'000)	Budget (\$'000)
This service supports a number of corporate functions, including corporate communications and reputation management; community engagement; campaigns and external marketing; and internal communications.	(3)	0	0
(Revenue)			
Expenditure	1,174	1,148	1,178
Net Cost	1,171	1,148	1,178

### Community Engagement

Description:	2017/18	2018/19	2019/20
	Actuals (\$'000)	Forecast (\$'000)	Budget (\$'000)
This service enables Council to ensure that it is able to obtain community feedback on its project proposals before they are implemented. It allows Council to make the right decisions that best reflect the views of the community.			
(Revenue)		0	0
Expenditure		104	236
Net Cost		104	236

**Other Initiatives:**  
- Community Engagement and public participation policy.

### Civic Leadership / General Overheads

Description:	2017/18	2018/19	2019/20
	Actuals (\$'000)	Forecast (\$'000)	Budget (\$'000)
Includes corporate costs related to civic leadership.	0	0	0
(Revenue)			
Expenditure	3,217	3,447	2,883
Net Cost	3,217	3,447	2,883



### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x 100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / Municipal population] x 100
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x 100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about food premises] x 100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x 100
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x 100

### 2.3 Performance statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2019/20 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

### 2.4 Reconciliation with budgeted operating result

Strategic Objective	Net Cost (Revenue) (\$'000)	Expenditure (\$'000)	(Revenue) (\$'000)
Connected community	17,898	44,120	(26,221)
Progressive City	49,812	70,838	(21,026)
Responsible Council	27,087	42,208	(15,121)
<b>Total</b>	<b>94,797</b>	<b>157,165</b>	<b>(62,368)</b>
<b>Expenses added in:</b>			
Depreciation	25,523		
Finance costs	1,377		
<b>Deficit before funding sources</b>	<b>121,697</b>		
<b>Funding sources added in:</b>			
Rates & charges revenue		(140,184)	
Waste charge revenue		(16,404)	
<b>Total funding sources</b>		<b>(156,588)</b>	
<b>Operating Surplus for the year</b>			<b>(34,891)</b>

## Financial Reports

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  - Comprehensive income statement
  - Balance sheet
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  - Statement of capital works
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### 3. Financial statements

#### Budgeted comprehensive income statement for the four years ending 30 June 2023

	NOTES	Strategic Resource Plan				
		Forecast Actual 2018/19 (\$'000)	Budget 2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	
<b>Income</b>					2022/23 (\$'000)	
Rates & charges	1	151,780	157,577	162,360	166,597	170,248
Statutory fees and fines	2	11,934	13,896	14,061	14,231	14,406
User fees	3	5,402	5,212	5,100	5,025	4,981
Contributions - cash	4	13,734	14,050	14,331	14,618	14,910
Grants - operating (recurrent)	5	15,472	17,930	18,010	18,106	18,216
Grants - capital (non-recurrent)	6	3,471	2,570	2,110	1,302	1,102
Other income	7	7,630	7,721	7,848	7,900	8,097
Net gain/loss on disposal of property, infrastructure, plant & equipment		(404)	0	0	0	0
Contributions - non-monetary assets		328	0	0	0	0
<b>Total income</b>		<b>209,347</b>	<b>218,956</b>	<b>223,820</b>	<b>227,779</b>	<b>231,960</b>
<b>Expenses</b>						
Employee costs	8	87,622	95,201	96,588	97,567	99,270
Materials and services	9	65,492	59,439	59,382	58,356	58,729
Bad and doubtful debts	10	1,377	2,031	2,051	2,071	2,092
Depreciation and amortisation	11	25,432	25,523	25,614	25,706	25,797
Finance costs	12	1,358	1,377	1,310	1,247	1,187
Other expenses	13	691	494	499	504	509
<b>Total expenses</b>		<b>181,972</b>	<b>184,065</b>	<b>185,444</b>	<b>185,451</b>	<b>187,584</b>
<b>Surplus (deficit) for the year</b>		<b>27,375</b>	<b>34,891</b>	<b>38,376</b>	<b>42,328</b>	<b>44,376</b>
<b>Comprehensive result</b>		<b>27,375</b>	<b>34,891</b>	<b>38,376</b>	<b>42,328</b>	<b>44,376</b>

### Balance sheet for the four years ending 30 June 2023

	Forecast Actual 2018/19 (\$'000)	Budget 2019/20 (\$'000)	Strategic Resource Plan Projections		
			2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	50,175	68,331	79,277	100,645	133,508
Trade and other receivables	22,637	18,039	18,219	15,402	13,556
Other assets	1,715	1,968	1,948	1,929	1,910
Non current assets classified as held for sale	660	0	0	0	0
Other financial assets	50,000	50,000	50,000	50,000	50,000
Inventories	182	246	246	246	246
<b>Total current assets</b>	<b>125,369</b>	<b>138,584</b>	<b>149,690</b>	<b>168,222</b>	<b>199,219</b>
<b>Non-current assets</b>					
Property, infrastructure, plant and equipment	2,098,431	2,119,212	2,150,848	2,176,340	2,192,459
Investment property	27,143	33,966	33,966	33,966	33,966
Unlisted shares	2	2	2	2	2
Other assets	2,158	1,918	1,947	1,976	2,006
<b>Total non-current assets</b>	<b>2,127,734</b>	<b>2,155,098</b>	<b>2,186,763</b>	<b>2,212,284</b>	<b>2,228,433</b>
<b>Total assets</b>	<b>2,253,103</b>	<b>2,293,683</b>	<b>2,336,453</b>	<b>2,380,506</b>	<b>2,427,652</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	10,475	12,284	17,204	19,424	22,625
Interest bearing loans and borrowings	1,083	1,105	1,072	1,040	1,009
Provisions	20,567	25,011	25,496	25,978	26,492
Trust funds & deposits	646	643	653	663	673
<b>Total current liabilities</b>	<b>32,771</b>	<b>39,043</b>	<b>44,425</b>	<b>47,105</b>	<b>50,799</b>
<b>Non-current liabilities</b>					
Provisions	1,317	1,845	1,884	1,924	1,965
Interest bearing loans and borrowings	35,323	34,210	33,184	32,188	31,223
<b>Total non-current liabilities</b>	<b>36,640</b>	<b>36,055</b>	<b>35,068</b>	<b>34,112</b>	<b>33,188</b>
<b>Total liabilities</b>	<b>69,411</b>	<b>75,098</b>	<b>79,493</b>	<b>81,217</b>	<b>83,987</b>
<b>Net assets</b>	<b>2,183,693</b>	<b>2,218,585</b>	<b>2,256,961</b>	<b>2,299,289</b>	<b>2,343,665</b>
<b>Equity</b>					
Other reserves	69,649	85,224	89,721	82,315	85,694
Asset revaluation reserve	1,500,589	1,500,589	1,500,589	1,500,589	1,500,589
Accumulated surplus	613,455	632,772	666,650	716,385	757,382
<b>Total equity</b>	<b>2,183,693</b>	<b>2,218,584</b>	<b>2,256,961</b>	<b>2,299,289</b>	<b>2,343,665</b>

Statement of changes in equity  
for the four years ending 30 June 2023

NOTES	Total (\$'000)	Accumulated Surplus (\$'000)	Revaluation Reserve (\$'000)	Other Reserves (\$'000)
<b>2019 Forecast Actual</b>				
Balance at beginning of the financial year	2,156,318	586,499	1,500,589	69,231
Comprehensive result	27,375	27,375	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(9,318)	0	9,318
Transfer from reserves	0	8,900	0	(8,900)
<b>Balance at end of the financial year</b>	<b>2,183,693</b>	<b>613,455</b>	<b>1,500,589</b>	<b>69,649</b>
<b>2020 Budget</b>				
Balance at beginning of the financial year	2,183,693	613,455	1,500,589	69,649
Comprehensive result	34,891	34,891	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(25,644)	0	25,644
Transfer from reserves	0	10,069	0	(10,069)
<b>Balance at end of the financial year</b>	<b>2,218,584</b>	<b>632,772</b>	<b>1,500,589</b>	<b>85,224</b>
<b>2021</b>				
Balance at beginning of the financial year	2,218,584	632,772	1,500,589	85,224
Comprehensive result	36,376	36,376	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(24,318)	0	24,318
Transfer from reserves	0	19,820	0	(19,820)
<b>Balance at end of the financial year</b>	<b>2,256,961</b>	<b>666,650</b>	<b>1,500,589</b>	<b>89,721</b>
<b>2022</b>				
Balance at beginning of the financial year	2,256,961	666,650	1,500,589	89,721
Comprehensive result	42,328	42,328	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(5,455)	0	5,455
Transfer from reserves	0	12,862	0	(12,862)
<b>Balance at end of the financial year</b>	<b>2,299,289</b>	<b>716,385</b>	<b>1,500,589</b>	<b>82,315</b>
<b>2023</b>				
Balance at beginning of the financial year	2,299,289	716,385	1,500,589	82,315
Comprehensive result	44,376	44,376	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(5,455)	0	5,455
Transfer from reserves	0	2,075	0	(2,075)
<b>Balance at end of the financial year</b>	<b>2,343,665</b>	<b>757,382</b>	<b>1,500,589</b>	<b>85,694</b>

### Statement of cash flows for the four years ending 30 June 2023

	Forecast Actual 2018/19 Inflows / (Outflows) (\$'000)	Budget 2019/20 Inflows / (Outflows) (\$'000)	Strategic Resource Plan Projections		
			2020/21 Inflows / (Outflows) (\$'000)	2021/22 Inflows / (Outflows) (\$'000)	2022/23 Inflows / (Outflows) (\$'000)
<b>NOTES</b>					
<b>Cash flows from operating activities</b>					
Rates and charges	151,780	156,001	160,736	164,931	168,546
Statutory fees and fines	11,934	13,618	13,780	13,946	14,118
User fees	5,402	5,212	5,100	5,025	4,981
Contributions - monetary	13,734	14,050	14,331	14,618	14,910
Grants - operating	15,246	17,930	18,010	18,106	18,216
Grants - capital	3,771	2,570	2,110	1,302	1,102
Trust funds & deposits taken	15,000	15,000	15,225	15,453	15,685
Other revenue <i>(interest, trust funds / deposits taken, other, etc)</i>	14,294	15,783	16,020	16,260	16,504
Employee costs <i>(including redundancies)</i>	(85,006)	(92,345)	(93,690)	(94,640)	(96,292)
Materials and services	(67,027)	(65,383)	(65,320)	(64,192)	(64,602)
Trust funds and deposits repaid	(15,000)	(15,000)	(15,225)	(15,453)	(15,685)
Other payments	(511)	(494)	(499)	(504)	(509)
<b>Net cash provided by operating activities</b>	<b>63,617</b>	<b>66,943</b>	<b>70,577</b>	<b>74,853</b>	<b>76,974</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(60,633)	(46,304)	(57,250)	(51,197)	(41,915)
Proceeds from sale of property, infrastructure, plant and equipment	0	0	0	0	0
(Payments for) / proceeds from other financial assets	0	0	0	0	0
<b>Net cash used in investing activities</b>	<b>(60,633)</b>	<b>(46,304)</b>	<b>(57,250)</b>	<b>(51,197)</b>	<b>(41,915)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(1,358)	(1,377)	(1,310)	(1,247)	(1,187)
Proceeds from interest bearing loans and borrowings	0	0	0	0	0
Repayment of interest bearing loans and borrowings	(1,358)	(1,105)	(1,072)	(1,040)	(1,009)
<b>Net cash provided by (used in) financing activities</b>	<b>(2,716)</b>	<b>(2,482)</b>	<b>(2,382)</b>	<b>(2,287)</b>	<b>(2,196)</b>
<b>Net (decrease) increase in cash &amp; cash equivalents</b>	<b>269</b>	<b>18,156</b>	<b>10,945</b>	<b>21,369</b>	<b>32,863</b>
Cash and cash equivalents at the beginning of the year	49,906	50,175	68,331	79,277	100,645
<b>Cash and cash equivalents at end of the financial year</b>	<b>50,175</b>	<b>68,331</b>	<b>79,277</b>	<b>100,645</b>	<b>133,508</b>

**Statement of capital works  
for the four years ending 30 June 2023**

	Forecast		Strategic Resource Plan		
	Actual 2018/19 (\$'000)	Budget 2019/20 (\$'000)	2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
<b>Property</b>					
Land	0	0	0	0	0
Land improvements	0	0	0	0	0
<b>Total land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	15,588	12,808	29,498	21,319	11,822
Building improvements	526	405	300	300	300
Heritage buildings	0	0	0	0	0
<b>Total buildings</b>	<b>16,114</b>	<b>13,213</b>	<b>29,798</b>	<b>21,619</b>	<b>12,122</b>
<b>Total property</b>	<b>16,114</b>	<b>13,213</b>	<b>29,798</b>	<b>21,619</b>	<b>12,122</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment	1,902	1,851	2,014	1,488	1,622
Fixtures, fittings and furniture	197	669	201	674	208
Computers and telecommunications	906	27	445	796	406
Library books	1,000	1,000	1,000	1,000	1,000
<b>Total plant and equipment</b>	<b>4,005</b>	<b>3,547</b>	<b>3,660</b>	<b>3,958</b>	<b>3,236</b>
<b>Infrastructure</b>					
Roads	10,634	11,260	12,224	12,378	12,757
Bridges	135	2,830	80	80	180
Footpaths and cycle ways	3,709	3,323	3,173	3,760	3,130
Drainage	1,743	1,460	1,520	1,590	1,875
Recreational, leisure and community facilities	0	0	0	0	200
Waste management	240	120	84	84	84
Parks, open space and streetscapes	6,806	8,782	4,314	5,031	4,738
Transport management/ Off Street Carparks	1,110	1,236	1,920	1,579	2,074
Other infrastructure	1,134	535	477	1,018	1,520
<b>Total infrastructure</b>	<b>25,512</b>	<b>29,545</b>	<b>23,792</b>	<b>25,620</b>	<b>26,558</b>
<b>Total capital works expenditure</b>	<b>45,632</b>	<b>46,305</b>	<b>57,250</b>	<b>51,197</b>	<b>41,916</b>
<b>Asset Expenditure Types Represented by:</b>					
New	7,563	11,160	17,356	10,957	3,620
Expansion	0	0	0	0	0
Upgrade	11,776	8,056	8,083	10,126	8,132
Renewal	26,292	27,089	31,811	30,114	30,164
<b>Total capital works expenditure</b>	<b>45,631</b>	<b>46,305</b>	<b>57,250</b>	<b>51,197</b>	<b>41,916</b>
<b>Funding Sources Represented by:</b>					
Council	34,155	34,014	35,582	37,249	38,847
Reserves	8,207	9,721	19,558	12,646	1,967
Borrowings	0	0	0	0	0
Grants	3,270	2,570	2,110	1,302	1,102
<b>Total capital works expenditure</b>	<b>45,631</b>	<b>46,305</b>	<b>57,250</b>	<b>51,197</b>	<b>41,916</b>

**Statement of human resources  
for the four years ending 30 June 2023**

	Forecast Actual 2018/19	Budget 2019/20	Strategic Resource Plan Projections		
			2020/21	2021/22	2022/23
NOTES	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Staff expenditure</b>					
Employee costs - operating	87,622	95,201	96,588	97,567	99,270
<b>Total staff expenditure</b>	<b>87,622</b>	<b>95,201</b>	<b>96,588</b>	<b>97,567</b>	<b>99,270</b>
<b>Full-Time Equivalent (FTE) numbers</b>	(FTE)	(FTE)	(FTE)	(FTE)	(FTE)
FTE	872.7	888.4	877.5	870.4	869.4
<b>Total staff numbers</b>	<b>872.7</b>	<b>888.4</b>	<b>877.5</b>	<b>870.4</b>	<b>869.4</b>

Department	Budget 2019/20	Full Time	Part Time	Casual	Temporary
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
City Infrastructure	26,336	22,824	3,157	41	314
Community Development	32,193	14,311	16,435	1,190	256
City Futures	16,095	13,040	1,049	12.5	1,994
Business Transformation	9,563	7,784	1,508	45	226
Engagement & Partnerships	6,679	3,333	2,315	135.9	895.4
Office of the Chief Executive Officer	4,335	3,961	225	-	149
<b>Total</b>	<b>95,201</b>	<b>65,252</b>	<b>24,688</b>	<b>1,425</b>	<b>3,835</b>
Total permanent staff expenditure	89,941				
Casuals, temporary and other expenditure	5,260				
Capitalised labour costs	-				
<b>Total expenditure</b>	<b>95,201</b>				

Department	Budget 2019/20	Full Time	Part Time	Casual	Temporary
	(FTE)	(FTE)	(FTE)	(FTE)	(FTE)
City Infrastructure	268.7	228.0	37.3	0.4	3.0
Community Development	319.8	123.5	181.2	12.7	2.3
City Futures	128.7	103.0	8.1	0.1	17.4
Business Transformation	82.9	66.0	14.5	0.4	2.0
Engagement & Partnerships	55.5	27.0	22.2	0.0	6.3
Office of the Chief Executive Officer	32.8	30.0	1.8	0.0	1.0
<b>Total</b>	<b>888.4</b>	<b>577.5</b>	<b>265.1</b>	<b>13.7</b>	<b>32.0</b>
Total permanent staff expenditure	842.6				
Casuals, temporary and other expenditure	45.7				
Capitalised labour costs	-				
<b>Total expenditure</b>	<b>888.4</b>				

## 4. Notes to the financial statements

### Note 1: Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan (SRP), rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the SRP process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For the 2019-20 the FGRS cap has been set at 2.5%. The cap applies to both general and municipal charges and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in the context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. Council does not intend to apply for a special order to increase the average rate cap above the FGRS cap of 2.5%.

#### 1.1 Rates & Charges - Reconciliation of the rates and charges to the comprehensive income statement

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
General rates * (a)	134,704	140,184	5,480	4%
Waste management charge	14,716	16,404	1,688	11%
Special rates and charges	487	534	48	10%
Supplementary rates and rate adjustments	1,874	454	(1,420)	(76%)
<b>Total rates &amp; charges</b>	<b>151,780</b>	<b>157,577</b>	<b>5,796</b>	<b>4%</b>

\* These items are subject to the rate cap established under the FGRS

#### Comments

(a) Budgeted rates and charges are expected to increase by \$5.8M over 2018-19. This is predominately due to an increased level of property development in the municipality, leading to an increase in the number of assessable properties.

#### 1.2 Rates & Charges Detail

##### 1.2.1 Rate in the dollar

The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type of Property	Forecast Actual 2018-19 cents/\$CIV	Budget 2019-20 cents/\$CIV	Change (%)
General Rate for Residential Properties	0.22004	<b>0.24387</b>	10.83%
Commercial Properties	0.22004	<b>0.24387</b>	10.83%
Industrial Properties	0.22004	<b>0.24387</b>	10.83%

#### Comments:

Council's total rate base has increased by 2.5% in alignment with the rate cap. The rate in the dollar has increased by 10.83% due to property valuations decreasing on average by 6%.



	Forecast Actual 2018-19 (\$)	Proposed Budget 2019-20 (\$)
Total rates	149,419,959	156,588,227
Number of rateable properties	78,762	80,862
Base average rate	1672.53	1691.12
Maximum rate increase (set by the State Government)	2.25%	2.50%
Capped average rate	1710.16	1,733.3941
Maximum general rates and municipal charges revenue*	134,685,415	140,165,714.0000
Budgeted general rates and municipal charges revenue*	134,685,415	140,165,714
Budgeted supplementary rates	1,873,560	454,000
<b>Budgeted total rates and municipal charges revenue</b>	<b>136,558,975</b>	<b>140,619,714</b>

\*Excludes Cultural and Recreational Land

### 1.2.2 Amount raised by type

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

	Forecast Actual 2018-19 (\$)	Budget 2019-20 (\$)	Change (\$)	Change (%)
General Rate for Residential Properties	122,458,473	127,787,838	5,329,365	4%
Commercial Properties	7,303,149	7,488,384	185,235	3%
Industrial Properties	4,923,793	4,889,492	(34,301)	(1%)
Cultural & Recreation	18,277	18,277	0	0%
Garbage Bin Charge	14,716,267	16,404,236	1,687,969	11%
<b>Total rates to be raised</b>	<b>149,419,959</b>	<b>156,588,227</b>	<b>7,168,268</b>	<b>5%</b>

\*Excludes allowance for supplementary rates and special charges

### 1.2.3 Number of assessments

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type of Property	2018/19 (#)	2019/20 (#)	Change (#)	Change (%)
General Rate for Residential Properties	73,388	75,441	2,053	3%
Commercial Properties	3,240	3,304	64	2%
Industrial Properties	2,134	2,117	-17	(1%)
<b>Total number of assessments</b>	<b>78,762</b>	<b>80,862</b>	<b>2,100</b>	<b>3%</b>

### 1.2.4 Basis of valuation

The basis of valuation to be used is the Capital Improved Value (CIV)

### 1.2.5 Estimated value of each property type

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type of Property	Estimated 2018/19 (\$)	Estimated 2019/20 (\$)	Change (\$)	Change (%)
General Rate for Residential Properties	55,653,674,000	51,822,205,000	-3,831,469,000	(7%)
Commercial Properties	3,319,060,666	3,410,001,500	90,940,834	3%
Industrial Properties	2,237,715,000	2,242,640,000	4,925,000	0%
<b>Total</b>	<b>61,210,449,666</b>	<b>57,474,846,500</b>	<b>-3,735,603,166</b>	<b>(6%)</b>



**1.2.6 Waste charges per unit**

The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	No. of Bins	Adopted Budget	Budget	Change (%)	Change (%)
		Per Rateable Property 2018/19 (\$)	Per Rateable Property 2019/20 (\$)		
<b>Waste Charges</b>					
80 Litres	3,061	65.68	72.38	6.70	10%
80 Litres	53,128	175.14	193.01	17.87	10%
120 litres	9,549	394.06	434.27	40.21	10%
120 litre bin (Shared 240L)	974	295.54	325.70	30.16	10%
160 Litres	205	569.20	627.28	58.08	10%
160 Litres Concession	46	284.60	313.64	29.04	10%
200 Litres	75	700.55	772.04	71.49	10%
200 Litres Concession	35	350.27	386.02	35.75	10%
240 Litres	735	831.90	916.79	84.89	10%
240 Litres Residential (2 x 120L)	105	831.90	916.79	84.89	10%
240 litre bin (Shared )	3,141	131.35	144.76	13.41	10%
240 Litres Residential Concession	55	415.95	458.40	42.45	10%

**Comments**

The price increases to the waste charges are primarily due to the change to the kerbside collection model adopted by Council in April 2019. In 2019/20, engagement with the community and education of the new food organic, waste organic service will be the priority, with the introduction of a fully subsidised green bin for those residents who wish to take up the service.

**1.2.7 Estimate to be raised by waste charge by unit**

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	No. of Bins	Adopted Budget	Budget	Change (\$)	Change (%)
		2017-18 (\$)	2018-19 (\$)		
80 Litres	3,061	198,146	221,555	23,409	12%
80 Litres	53,128	9,288,404	10,254,235	965,832	10%
120 litres	9,549	3,769,566	4,146,844	377,278	10%
120 litre bin (Shared 240Lt)	974	151,614	317,249	165,635	109%
160 Litres	205	108,147	128,592	20,445	19%
160 Litres Concession	46	12,807	14,427	1,621	13%
200 Litres	75	60,948	57,903	(3,045)	(5%)
200 Litres Concession	35	11,909	13,511	1,601	13%
240 Litres	735	646,388	673,841	27,453	100%
240 Litres Residential (2 x 120Lt)	105	90,677	96,263	5,586	6%
240 litre bin (Shared )	3,141	333,111	454,636	121,525	36%
240 Litres Residential Concession	55	19,550	25,212	5,662	29%
<b>Total</b>		<b>14,691,267</b>	<b>16,404,269</b>	<b>1,713,002</b>	<b>11.7%</b>

**Comments**

Per comments above in 1.2.6.

**1.2.8 The estimated total amount to be raised by all rates and charges compared with the previous financial year**

	Forecast Actual 2018-19 (\$)	Budget 2019-20 (\$)	Change (\$)	Change (%)
Rates	134,704	140,184	5,480	4.1%
Waste Charge	14,716	16,404	1,688	11.5%
Special Charge	487	534	48	9.8%
Supplementary Rates	1,874	454	-1,420	-75.8%
<b>Total</b>	<b>151,780</b>	<b>157,577</b>	<b>5,796</b>	<b>3.8%</b>

**1.2.9 Changes which may affect the estimates to be raised by rates & charges**

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that the land moves from one rating category to another rating category.
- Requests to move from one bin size to another.

**1.2.10 Cultural and Recreational Land**

In accordance with section 4(4) of the Cultural and Recreational Lands Act 1963, the following amounts are declared as a charge in lieu of the general rate (which would otherwise be payable):

Northern Golf Club - Glenroy Rd, Glenroy	\$	14,500
Vic Amateur Basketball Assoc - Outlook Road, Coburg	\$	2,073
<b>TOTAL</b>	<b>\$</b>	<b>16,573</b>

Please refer to the "Moreland City Council Rating Strategy 2019-2020" for detailed analysis of the services provided in relation to the cultural and recreational land and the benefit to the community derived from them.

**Note 2: Statutory fees and fines**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Infringements and Costs <sup>(a)</sup>	6,115	7,550	1,436	23%
Perin Court Recoveries	876	900	25	3%
Fees Car Parking	268	275	8	3%
Permits	4,676	5,171	495	11%
<b>Total statutory fees and fines</b>	<b>11,934</b>	<b>13,896</b>	<b>1,962</b>	<b>16%</b>

Budgeted Statutory fees and fines are expected to increase by \$2 million as infringements and costs revenue has increased by 16 per cent. Primarily due to increased parking fines within the municipality as a result of additional enforcement staff.

**Note 3: User fees**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Leisure Centre Fees	558	223	(335)	(60%)
Aged Services Fees	1,815	1,872	57	3%
Registration Fees	1,640	1,704	64	4%
Road Occupancy Charges	158	162	5	3%
Building Service Fees	635	660	25	4%
Valuation Fees / Supplementary	0	0	0	0%
Land Information Certificate	159	161	2	2%
Garbage & Waste Collection Recycling	3	2	(1)	-3%
Garbage & Waste Collection Commercial	197	172	(25)	(13%)
Other Fees and Charges	237	255	18	8%
<b>Total user fees</b>	<b>5,402</b>	<b>5,212</b>	<b>(190)</b>	<b>(4%)</b>

**Comments**

Budgeted user fees are expected to reduce by \$0.2 million or 4% on 2018-19 levels primarily due to the income from the YMCA for our profit share in the leisure facilities has not been budgeted for as it is unknown amount.

**Note 4: Contributions - cash**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Subdivider contributions	12,584	12,500	(84)	(1%)
Developer Contribution Plan (DCP) Levy	1,150	1,550	400	35%
<b>Total user fees</b>	<b>13,734</b>	<b>14,050</b>	<b>316</b>	<b>2%</b>

**Comments**

Budgeted cash (subdivider) contributions are expected to increase by 2% to better reflect actual activity.

**Note 5: Operating grants**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
<b>Commonwealth Operating</b>				
Aged Services Management	63	64	1	2%
Home Support	46	46	1	0%
Social Support	112	114	2	0%
Commonwealth Home Support <sup>(a)</sup>	5,801	6,134	333	6%
Children's Services	875	832	(44)	(5%)
<b>Total Commonwealth Operating</b>	<b>6,897</b>	<b>7,191</b>	<b>294</b>	<b>4%</b>
<b>State Government Operating</b>				
Finance Assistance Grant <sup>(b)</sup>	2,299	4,929	2,630	114%
Aged Services Management <sup>(c)</sup>	23	23	0	2%
Home Support <sup>(c)</sup>	68	69	1	2%
Social Support <sup>(c)</sup>	15	16	0	2%
State Home Support <sup>(c)</sup>	1,066	765	(301)	(28%)
Assessment Services <sup>(c)</sup>	799	815	16	2%
Library Services	1,091	1,095	4	0%
Arts & Culture	30	0	(30)	(100%)
Leisure Services	3	0	(3)	(100%)
Youth Services	121	119	(2)	(2%)
Children's Services	518	423	(95)	(18%)
Social Policy <sup>(d)</sup>	125	0	(125)	(100%)
Maternal & Child Health	1,877	1,959	83	4%
Street Cleansing	102	104	1	1%
Amenity & Compliance <sup>(e)</sup>	0	395	395	100%
Environmental Health	18	28	9	50%
Waste <sup>(f)</sup>	300	0	(300)	(100%)
Economic Development	120	0	(120)	(100%)
<b>State Government Operating</b>	<b>8,575</b>	<b>10,739</b>	<b>2,164</b>	<b>25%</b>
<b>Total operating grants</b>	<b>15,472</b>	<b>17,930</b>	<b>2,458</b>	<b>16%</b>

**Comments**

Budgeted operating grants are expected to increase by \$2.5M over 2017-18.

(a) Commonwealth Home Support funding has increased by 6% due to growth funding received in Aged & Community Services.

(b) Half of the 2018/19 Finance Assistance Grants was paid in the 2017/18 financial year. The 2019/20 budget includes the full year grants payment.

(c) State funding for Aged & Community Services has reduced as a result of clients transitioning to NDIS.

(d) The Metro Access program has now been complete and the funding was not renewed.

(e) Funding from Vicroads for School Crossing Supervisors is anticipated to be received in FY2019-20.

(f) Temporary relief funding was received in 2018-19 from DELWP relating to Recycling services which is not anticipated to be received in FY2019-20.

**Note 6: Capital grants**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
<b><u>Non Recurrent Capital Grants</u></b>				
<b>Property</b>				
Buildings	710	1,600	890	125%
<b>Total Property</b>	<b>710</b>	<b>1,600</b>	<b>890</b>	<b>125%</b>
<b>Plant &amp; Equipment</b>				
Plant Machinery & Equipment	0	300	300	0%
Fixtures, Fittings & Furniture	0	0	0	0%
<b>Total Plant &amp; Equipment</b>	<b>0</b>	<b>300</b>	<b>300</b>	<b>#DIV/0!</b>
<b>Infrastructure</b>				
Waste Management	0	0	0	0%
Roads to recovery	231	450	219	95%
Other Infrastructure (Sports field lighting)	80	220	140	175%
Parks Opens Space Street scapes <sup>(a)</sup>	500	0	-500	0%
<b>Total Other Infrastructure</b>	<b>811</b>	<b>670</b>	<b>(141)</b>	<b>(17%)</b>
Capital Grants to be carried forward into FY20	1,950			
<b>Total Non Recurrent Capital Grants</b>	<b>3,471</b>	<b>2,570</b>	<b>(901)</b>	<b>(26%)</b>
<b><u>Recurrent Capital Grants</u></b>				
<b>Total Recurrent Capital Grants</b>		0	0	0%
<b>Total capital grants</b>	<b>3,471</b>	<b>2,570</b>	<b>(901)</b>	<b>(26%)</b>

**Comments**

Total capital grant income is budgeted to decrease by \$0.9M mainly due to receiving two grants in the current year which will be carried forward into FY2019-20.

**Note 7: Other income**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Interest on Rates	500	510	10	2%
Rental Income	1,793	1,732	(61)	(3%)
Leases	382	382	0	0%
Interest	2,712	2,766	54	2%
Other Income <sup>(a)</sup>	1,585	1,755	169	11%
Reimbursements Operating <sup>(b)</sup>	545	460	(86)	(16%)
Contributions Operating	113	116	4	3%
<b>Total other income</b>	<b>7,630</b>	<b>7,721</b>	<b>91</b>	<b>1%</b>

**Comments**

Other income is anticipated to decrease marginally by \$0.1 million primarily due to:

(a) Additional other income totalling \$0.2 million relating to operating projects;

(b) Reimbursements Operating is anticipated to decrease by 0.1M in 2019-20 as we received a one off payment from VBA relating to audit of buildings in the current year.

**Note 8: Employee costs**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Salary & Wages	66,985	73,921	6,936	10%
Annual Leave and Long Service Leave	9,171	9,481	310	3%
Superannuation Expenses	6,791	7,042	252	4%
WorkCover	2,383	2,466	83	3%
Other Employee Related	2,293	2,290	(3)	(0%)
<b>Total employee costs</b>	<b>87,622</b>	<b>95,201</b>	<b>7,579</b>	<b>9%</b>

**Comments**

Budgeted employee costs are expected to increase by \$7.6M over the 2018-19 adopted budget due to various reasons which includes Enterprise Bargain Agreement (EBA) increases as well as an increase in temporary project based staff FTE totalling \$3.6 million.

**Note 9: Materials and services**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Financial Expenses	3,513	3,459	(54)	(2%)
Insurance Costs	1,194	1,217	23	2%
Lease Payments	264	247	(17)	(6%)
Consultants & Professionals	20,086	13,205	(6,881)	(34%)
Office Supplies & Services	1,097	1,073	(24)	(2%)
Computer Supplies & Services	1,805	1,937	132	7%
Communications	2,608	2,596	(12)	(0%)
Repairs & Maintenance	899	726	(173)	(19%)
Utilities <sup>(a)</sup>	4,998	5,088	90	2%
Building Services	1,446	1,609	163	11%
Motor Vehicle Expenses	3,093	3,123	30	1%
General Works & Services	1,309	1,468	159	12%
Building Consultants & Contractors	5,070	5,159	88	2%
Cleaning & Waste Removal	12,434	12,911	477	4%
Control of Animal & Pests	542	540	(2)	(0%)
Travel & Accommodation	117	112	(5)	(4%)
Marketing & Promotion	1,449	1,363	(86)	(6%)
Books Magazines & Papers	166	179	13	8%
Road & Street Works	342	346	3	1%
Building Supplies	896	907	10	1%
Materials General	855	854	(1)	(0%)
Educational Supplies	249	262	13	5%
Medical & Healthcare Expense <sup>(b)</sup>	1,058	1,059	1	0%
<b>Total materials &amp; services</b>	<b>65,492</b>	<b>59,439</b>	<b>(6,053)</b>	<b>(9%)</b>

**Comments**

Budgeted materials & services are expected to decrease by \$6 million (9%) over 2018-19 primarily due to Consultants & Professionals which is anticipated to have a \$7.0 million decrease.

(a) Decrease spending on contractors to backfill vacancies by \$1.5 million;

(b) The 2018-19 forecast actuals have a provision of \$5.0 million for capital expenditure which at the end of the project is determined to be operational in nature, therefore expensed to consultants & professionals as per accounting standards.

**Note 10: Bad and doubtful debts**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Bad & Doubtful Debts	1,377	2,031	654	47%
<b>Total bad &amp; doubtful debts</b>	<b>1,377</b>	<b>2,031</b>	<b>654</b>	<b>47%</b>

**Comments**

Budgeted bad and doubtful debts are expected to increase by 47% over 2018-19. This has increased in line with the additional revenue to allow for anticipated increase parking doubtful debts.

**Note 11: Depreciation & Amortisation**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Buildings	4,202	4,217	15	0%
Plant & Equipment	267	268	1	0%
Motor Vehicles <sup>(a)</sup>	1,742	1,748	6	0%
Furniture & Fittings	75	75	0	0%
Computer Systems	924	927	3	0%
Library Books	939	942	3	0%
Road Surfacing	2,433	2,441	9	0%
Road Pavement	3,465	3,478	12	0%
Drains	1,520	1,526	5	0%
Footpaths	2,932	2,943	10	0%
Kerb & Channel	1,339	1,343	5	0%
Bridges	377	378	1	0%
Other Structures	5,219	5,237	19	0%
<b>Total depreciation &amp; amortisation</b>	<b>25,432</b>	<b>25,523</b>	<b>91</b>	<b>0%</b>

**Comments**

Depreciation and amortisation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.1 million for the budget 2019/2020 financial year is due mainly to the completion of the budget 2018/2019 capital works program and the full year effect of depreciation on the actual 2017/2018 capital works programs.

**Note 12: Finance costs**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Interest Expense	1,358	1,377	19	1%
<b>Total finance costs</b>	<b>1,358</b>	<b>1,377</b>	<b>19</b>	<b>1%</b>

**Comments**

Budgeted finance costs are expected to increase marginally over 2018-19.



**Note 13: Other expenses**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Elected Representatives	17	6	(11)	(66%)
Audit Fees	86	87	1	1%
Legal Advisors	589	402	(187)	(32%)
<b>Total other expenses</b>	<b>691</b>	<b>494</b>	<b>(197)</b>	<b>(28%)</b>

**Comments**

Other expenses are expected to decrease marginally over 2018-19.

**Note 14: Total current assets**

Current assets includes all assets that can reasonably expect to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, assets held for sale among others. Total cash and other financial assets (investments longer than three months) is forecast to increase by \$13.2 million to \$138.6 million this variance is primarily due to a budgeted increase in 'Cash & cash equivalents'. Some of the major components in this grouping include:

(a) 'Cash and cash equivalents' - these are cash and investments such as cash held in the bank and in petty cash.

(b) 'Other financial assets' - these represent the value of investments in deposits with maturity dates greater than three months. These are budgeted to remain constant.

(c) 'Trade and other receivables' - these are monies owed to Council by ratepayers and others. These balances are projected to decrease by \$4.6 million during the year.

**Note 15: Total non-current assets**

Non-current assets includes trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets. Budgeted 'Total non-current assets' are expected to increase over 2018-19 forecast budget by \$27.4M. This variance is primarily due to a budgeted increase in 'Property, infrastructure, plant and equipment'. 'Property, infrastructure, plant and equipment' is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. Property, infrastructure, plant and equipment is expected to increase by \$20.8 million during the year. This is after accounting for the annual capital works program of \$46.3M and depreciation.

**Note 16: Total current liabilities**

Budgeted 'Total current liabilities' are expected to increase over 2018-19 financial year by \$6.2 million, primarily due to budgeted 'Trade and other payables' reflective of the current operating environment and level of activity.

**Note 17: Interest bearing loans and liabilities (Non current)**

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)
Total amount borrowed as at 30 June of the prior year	36,406	35,323
Total amount to be borrowed	0	0
Total amount projected to be redeemed	(1,083)	(1,113)
<b>Total borrowings as at 30 June 2020</b>	<b>35,323</b>	<b>34,210</b>

**Comments**

Budgeted 'Interest bearing loans and liabilities' are expected to decrease over 2018-19 by \$1.1M. This reflects scheduled repayments of existing loan borrowings (except Local Government Funding Vehicle (LGFV) bonds). The 'Total amount projected to be redeemed', excludes transfers to reserves of \$1.4M being set aside to fund the repayment of LGFV bonds on their respective due dates.

**Note 18: Other reserves**

	Budget 2019-20 (\$'000)
<b>Forecast budget 2018-19</b>	69,649
<b>Proposed budget transfers to reserves 2019-20 (Operating and Capital)</b>	
Working Capital	500
Defined Benefit Scheme (DBS) Reserve <sup>(a)</sup>	2,657
Significant Projects Reserve	3,000
Strategic Projects Reserve	412
Housing Strategy Reserve	50
Bridge Reserve <sup>(b)</sup>	500
Local Government Funding Vehicle (LGFV) Reserve <sup>(c)</sup>	1,405
Public Resort & Recreation Land Fund Reserve	12,500
Development Contribution Plan Reserve	1,550
Aquatic Centre Reserve	500
Capital grants to be held in reserve for future use	2,570
<b>Total transfers to reserves</b>	<b>25,644</b>
<b>Proposed budget transfers from reserves 2019-20 (Operating and Capital)</b>	
Operating projects to be funded from reserves	348
Capital projects to be funded from reserves	9,721
<b>Total transfers from reserves</b>	<b>10,069</b>
<b>Proposed budget 2019-20</b>	<b>85,224</b>

**Comments**

Budgeted other reserves are expected to increase by \$15.6 million over 2018-19.

**(a)** Vision Super made a \$13M call against the Defined Benefits Scheme in 2014. Council drew down from cash reserves and committed to replenish the cash.

**(b)** \$1.4M in 2017-18 then \$500K per annum recurring over three years to a total of \$2.9M to be allocated for bridges across the municipality.

**(c)** Council's borrowings of \$28M through the LGFV will need to be repaid when the bond recovery dates fall due.

**Note 19: Total equity**

Total budgeted equity depicts the anticipated net worth of Council at the end of the 2019-20 year which equates to the difference between total assets and total liabilities. This budgeted difference is represented by the anticipated sum of Council's total reserves combined with the value Council's accumulated surpluses. Overall total equity is expected to increase by \$34.9 million.

Equity Item	Description	2018-19 (\$'000)	2019-20 (\$'000)	Movement (\$'000)
Accumulated Surplus	The sum of all surpluses since Council's inception	613,455	632,772	19,317
<b>Reserves</b>				
Asset Revaluation Reserve	The accumulation of all movements in asset values resulting from regular	1,500,589	1,500,589	0
Other Reserves	The sum of all other reserves.	69,649	85,224	15,575
<b>Net Equity</b>		<b>2,183,693</b>	<b>2,218,584</b>	<b>34,891</b>

**Note 20: Net cash provided by operating activities**

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. The increase in cash provided from operating activities is mainly due to strong revenue as a result of continued strong growth throughout the municipality, as well as an increase in operating grants. Offset by an increase in employee costs as a result of the EBA increase and new temporary project positions created.

Budgeted 'Net cash provided by operating activities' is expected to increase by \$3.3 million over 2018-19 levels. The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

### Note 21: Net cash used in investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. In this category, the term 'investing' is broader than the common understanding to include Councils property, plant and equipment as this is recognised as an investment in Council and Council subsequently being able to fulfill its obligations to the community. Budgeted 'Net cash used in investing activities' is expected to decrease over 2018-19 forecast by 14.3 million. This is largely due to several property purchases occurring in 2018-19.

These activities also include the acquisition and sale of financial assets and other assets such as vehicles, property, equipment, etc. The decreases represents the reduction in Council cash being used for capital works expenditure.

### Note 22: Net cash provided by / (used in) financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. Budgeted 'Net cash used in financing activities' is expected to decrease over 2018-19 forecast by \$0.2 million. This is predominately attributable to a reduction in loans.

### Note 23: Total capital works expenditure

	Forecast Actual 2018-19 (\$'000)	Budget 2019-20 (\$'000)	Variance (\$'000)	Variance (%)
Total property	16,114	13,213	(2,901)	(18%)
Total plant and equipment	4,005	3,547	(459)	(11%)
Total infrastructure	25,512	29,545	4,033	16%
<b>Total capital works expenditure</b>	<b>45,632</b>	<b>46,305</b>	<b>673</b>	<b>(14%)</b>

#### Comments

Budgeted 'capital works expenditure' is expected to increase by \$0.7 million over 2018-19 adopted budget. Refer to Section 6: Detailed list of Capital Works for further information.

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Budget 2017/18	Forecast Budget 2018/19	Proposed Budget 2019/20	Strategic Resource Plan Projections			Trend +/-
						2020/21	2021/22	2022/23	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.7%	-0.4%	9.0%	10.6%	12.5%	13.1%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	337.0%	382.6%	355.0%	337.0%	357.1%	392.2%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	10.7%	93.2%	84.8%	89.0%	145.1%	192.6%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	33.4%	23.3%	21.7%	20.4%	19.3%	18.3%	+
Loans and borrowings	Interest and principal repayments / rate revenue		2.6%	1.6%	1.6%	1.5%	1.4%	1.3%	+
Indebtedness	Non-current liabilities / own source revenue		24.8%	20.7%	19.6%	18.5%	17.6%	16.8%	o
Asset renewal	Asset renewal expenditure / depreciation	5	127.1%	103.4%	106.1%	124.2%	117.1%	116.9%	o
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	78.9%	79.0%	77.9%	78.3%	78.6%	78.8%	o
Rates effort	Rate revenue / property values (CIV)		0.29%	0.25%	0.27%	0.30%	0.33%	0.36%	-
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of assessments		\$2,176	\$2,310	\$2,276	\$2,234	\$2,176	\$2,144	o
Revenue level	Residential rate revenue / No. of residential assessments		\$1,457	\$1,669	\$1,694	\$1,694	\$1,694	\$1,694	o
Workforce turnover	No. of resignations & terminations / average no. of staff		11.0%	11.0%	11.3%	11.3%	11.3%	11.3%	o

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

### Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. This is expected to remain relatively constant over the next four years.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital over the next 4 years is forecast to remain steady at an acceptable level.

**3 Unrestricted Cash** – Represents instant reserves, as it can be used for any purpose.

**4 Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**5 Asset renewal** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). Normally, a percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**6 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services.

# Detailed list of capital works

This section provides a project breakdown of the 2019-20 capital budget by asset expenditure type and funding source.





# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2019/20

Funding Sources

ProjectID ActivityType - Project Name

Asset Expenditure Types

TotalExpend \$'000 New \$'000 Expansion \$'000 Upgrade \$'000 Renew \$'000


TotalFund \$'000 Grants \$'000 Reserve \$'000 Borrow \$'000 Council \$'000


## PROPERTY

### BUILDINGS

17485	Feasibility Study/Investigate/Design/Consultant - WALLACE RESERVE - North & South Pavilions design	63	0	0	0	63	63	0	0	0	0	63
9999	General-Building - BOB Hawke Centre	200	0	0	100	100	200	0	0	0	0	200
10137	General-Building - BRIDGES RESERVE (City Oval) - South Toilets M&F	200	0	0	40	160	200	0	0	0	0	200
18945	General-Building - Brunswick City Baths - Reprofitting pool floor	1,000	0	0	500	500	1,000	0	0	0	0	1,000
18946	General-Building - Brunswick City Baths AV and IT systems	100	0	0	50	50	100	0	0	0	0	100
18237	General-Building - CERES Capital Works	118	0	0	0	118	118	0	0	0	0	118
11140	General-Building - City Oval Grandstand / Pavilion Masterplan	1,500	0	0	750	750	1,500	1,500	0	0	0	0
18870	General-Building - Coburg Leisure Centre- Pool shell painting	55	0	0	0	55	55	0	0	0	0	55
18834	General-Building - Coburg Leisure Centre SPA and Sauna, refurbishment of change room facilities	1,000	0	0	0	1,000	1,000	0	426	0	0	574
10191	General-Building - COBURG T/HALL&OFFICE - Town Hall	250	0	0	50	200	250	0	0	0	0	250
10036	General-Building - COLE RESERVE - North - Football	526	0	0	56	470	526	0	26	0	0	500
9904	General-Building - COLE RESERVE - South - Soccer	98	0	0	0	98	98	0	4	0	0	94
18775	General-Building - Contamination Allowance	1,000	0	0	0	1,000	1,000	0	0	0	0	1,000
9823	General-Building - Council Depot - Washbay	184	0	0	0	184	184	0	0	0	0	184
9960	General-Building - Counihan Gallery	218	0	0	43	175	218	0	0	0	0	218
18286	General-Building - DDA Compliance - Council Facilities	100	0	0	100	0	100	0	0	0	0	100
17444	General-Building - Fleming Park Masterplan Implementation	1,393	300	0	278	815	1,393	0	169	0	0	1,224
18756	General-Building - Gowamba EimCourt Toilet Construction	155	155	0	0	0	155	0	0	0	0	155
9869	General-Building - Hadfield Community Hall	405	0	0	70	335	405	0	31	0	0	374
18797	General-Building - Harold Stevens Athletics Track - Track Repair	75	0	0	0	75	75	0	0	0	0	75
9974	General-Building - MAILER RESERVE (Glencairn) - Tennis	500	0	0	50	450	500	0	23	0	0	477
18875	General-Building - Merlynston MCH Centre	348	0	0	48	300	348	0	0	0	0	348
18411	General-Building - Minor Building Works Program	50	0	0	0	50	50	0	0	0	0	50
17668	General-Building - Partnership Grants Program	333	0	0	333	0	333	0	0	0	0	333



 <b>Moreland City Council - Detailed Capital Works Expenditure</b> For Council and State Government requirements											
ProjectID	ActivityType - Project Name	Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
18438	General-Building - RAEBURN RESERVE-Public Toilets	10	0	0	0	10	10	0	0	0	10
9927	General-Building - Reddish Reserve - Soccer	332	0	0	0	332	332	0	18	0	314
18270	General-Building - Richards Reserve Sporting Pavilion	700	0	0	350	350	700	100	0	0	600
10027	General-Building - Robinson Reserve Neighbourhood House	45	0	0	9	36	45	0	0	0	45
18755	General-Building - Russell Street Public Toilet Relocation	100	0	0	0	100	100	0	0	0	100
10935	General-Building - Wheatsheaf Community Hub	1,500	1,300	0	0	200	1,500	0	1,500	0	0
18511	Office Accommodation - Accommodation Changes to Meet Service Demand	250	0	0	125	125	250	0	0	0	250
<b>Totals for Buildings</b>		<b>12,808</b>	<b>1,755</b>	<b>0</b>	<b>2,953</b>	<b>8,100</b>	<b>12,808</b>	<b>1,600</b>	<b>2,198</b>	<b>0</b>	<b>9,010</b>
<b>BUILDING IMPROVEMENTS</b>											
18220	Buildings - Corporate Carbon Reduction	355	355	0	0	0	355	0	0	0	355
10387	Water Conservation - Implementation of Water Building Efficiency	50	50	0	0	0	50	0	0	0	50
<b>Totals for Building Improvements</b>		<b>405</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>405</b>
<b>TOTALS FOR PROPERTY</b>		<b>13,213</b>	<b>2,160</b>	<b>0</b>	<b>2,953</b>	<b>8,100</b>	<b>13,213</b>	<b>1,600</b>	<b>2,198</b>	<b>0</b>	<b>9,415</b>
<b>PLANT &amp; EQUIPMENT</b>											
<b>PLANT, MACHINERY &amp; EQUIPMENT</b>											
18835	Plant, Mechanical & Electrical Equip. - Coburg Leisure Centre- Plant room filtration system	400	0	0	0	400	400	0	0	0	400
18261	Plant, Mechanical & Electrical Equip. - Rolling Pool Plant Reactive Minor Works	76	0	0	0	76	76	0	0	0	76
10433	Vehicle Fleet - Replace Council Fleet	1,375	0	0	0	1,375	1,375	300	0	0	1,075
<b>Totals for Plant, Machinery &amp; Equipment</b>		<b>1,851</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,851</b>	<b>1,851</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>1,551</b>
<b>FIXTURES, FITTINGS &amp; FURNITURE</b>											
18227	Aquatic & Leisure Centres - Gym Equipment Replacement Program	497	0	0	97	400	497	0	0	0	497
18281	Community Use facilities - Counihan Gallery	10	0	0	0	10	10	0	0	0	10
4765	General - Furniture & Fittings Replacement Program	100	0	0	0	100	100	0	0	0	100

 <b>Moreland City Council - Detailed Capital Works Expenditure</b> For Council and State Government requirements		Program for : 2019/20									
		Asset Expenditure Types			Funding Sources						
ProjectID	ActivityType - Project Name	TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
18226	Libraries & Cultural Buildings - Library Shelving and Furniture	62	25	0	0	37	62	0	0	0	62
<b>Totals for Fixtures, Fittings &amp; Furniture</b>		<b>669</b>	<b>25</b>	<b>0</b>	<b>97</b>	<b>547</b>	<b>669</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>669</b>
<b>COMPUTERS &amp; TELECOMMUNICATIONS</b>											
18461	General Hardware - Equipment Refresh & Services	27	0	0	0	27	27	0	0	0	27
<b>Totals for Computers &amp; Telecommunications</b>		<b>27</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27</b>	<b>27</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27</b>
<b>LIBRARY BOOKS</b>											
10446	Books - Library Books Replacement Program	1,000	200	0	0	800	1,000	0	0	0	1,000
<b>Totals for Library Books</b>		<b>1,000</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>800</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
<b>TOTALS FOR PLANT &amp; EQUIPMENT</b>		<b>3,547</b>	<b>225</b>	<b>0</b>	<b>97</b>	<b>3,225</b>	<b>3,547</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>3,247</b>
<b>INFRASTRUCTURE</b>											
<b>ROADS</b>											
1339	(Re)Construction - FOCH AVENUE	489	0	0	171	318	489	0	0	0	489
18681	(Re)Construction - HENKEL STREET	860	0	0	301	559	860	0	0	0	860
14902	(Re)Construction - HENKEL STREET	255	0	0	89	166	255	0	2	0	253
3914	(Re)Construction - LORENSEN AVENUE	230	0	0	81	150	230	0	11	0	219
597	(Re)Construction - MARLBOROUGH STREET	690	0	0	242	449	690	0	1	0	689
611	(Re)Construction - RONALD STREET	575	0	0	201	374	575	0	11	0	564
4416	(Re)Construction - WATERFIELD STREET	845	0	0	170	675	845	0	125	0	720
9764	Feasibility Study/Investigate/Design/Consultant - Forward Plan-Design	360	0	0	0	360	360	0	0	0	360
15342	High Crown Reconn/Rehab - AVENUE THE	585	0	0	205	380	585	0	13	0	572
1107	High Crown Reconn/Rehab - GLENORA AVENUE	866	0	0	303	563	866	0	85	0	781
15603	High Crown Reconn/Rehab - JAMES STREET	500	0	0	175	325	500	450	0	0	50
926	High Crown Reconn/Rehab - ROGERS STREET	433	0	0	152	281	433	0	53	0	380
17867	Laneways - ROW-32 HENKEL LANE	100	0	0	20	80	100	0	0	0	100
17843	Laneways - ROW-32 HENKEL LANE	420	0	0	80	340	420	0	0	0	420
17703	Laneways - ROW-694A/696 SYDNEY	68	0	0	13	55	68	0	0	0	68



**Moreland City Council - Detailed Capital Works Expenditure**

For Council and State Government requirements

Program for : 2019/20

Funding Sources

Asset Expenditure Types

ProjectID	ActivityType - Project Name	Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
18708	Laneways - ROW-694A/696 SYDNEY	50	0	0	10	40	50	0	0	0	50
10733	Program Maintenance - Bluestone Pavement Program	200	0	0	0	200	200	0	0	0	200
2518	Program Maintenance - Crack Sealing Program	75	0	0	0	75	75	0	0	0	75
10744	Program Maintenance - Kerb and Channel Repairs	100	0	0	0	100	100	0	0	0	100
1376	Rehabilitation Program - BECKET STREET	510	0	0	100	410	510	0	2	0	508
4224	Rehabilitation Program - MARLBOROUGH STREET	360	0	0	70	290	360	0	3	0	357
1241	Rehabilitation Program - MUNTZ AVENUE	135	0	0	25	110	135	0	0	0	135
15225	Rehabilitation Program - ROSSER ST 2-8 CARPARK	215	0	0	75	140	215	0	0	0	215
18605	Rehabilitation Program - WILKINSON STREET 2-12 CARPARK	220	0	0	0	220	220	0	0	0	220
3819	Resurface Program - ANDERSON ROAD	53	0	0	0	53	53	0	0	0	53
2285	Resurface Program - ANDREW STREET	39	0	0	0	39	39	0	22	0	17
707	Resurface Program - ANZAC AVENUE	27	0	0	0	27	27	0	0	0	27
14927	Resurface Program - APSLEY STREET	30	0	0	0	30	30	0	1	0	29
14928	Resurface Program - BARAK CRT	20	0	0	0	20	20	0	2	0	18
4061	Resurface Program - BLAIR STREET	100	0	0	0	100	100	0	40	0	60
938	Resurface Program - BLENHEIM STREET	25	0	0	0	25	25	0	14	0	11
14932	Resurface Program - BLUEBELL CRESCENT	20	0	0	0	20	20	0	2	0	18
15433	Resurface Program - BLUEBELL CRESCENT	12	0	0	0	12	12	0	0	0	12
684	Resurface Program - BREARLEY PARADE	21	0	0	0	21	21	0	20	0	1
15443	Resurface Program - CARDINAL ROAD	46	0	0	0	46	46	0	0	0	46
15304	Resurface Program - CARDINAL ROAD	36	0	0	0	36	36	0	0	0	36
18480	Resurface Program - CARDINAL ROAD	35	0	0	0	35	35	0	0	0	35
564	Resurface Program - CORNWALL ROAD	76	0	0	0	76	76	0	6	0	70
4535	Resurface Program - DE CARLE STREET	25	0	0	0	25	25	0	24	0	1
4575	Resurface Program - DE CARLE STREET	67	0	0	0	67	67	0	0	0	67
682	Resurface Program - DERBY STREET	41	0	0	0	41	41	0	0	0	41
1174	Resurface Program - GALEKA STREET	42	0	0	0	42	42	0	0	0	42
1098	Resurface Program - GALEKA STREET	30	0	0	0	30	30	0	28	0	2
3722	Resurface Program - JENNIFER STREET	40	0	0	0	40	40	0	0	0	40




**Moreland City Council - Detailed Capital Works Expenditure**


For Council and State Government requirements

Program for : 2019/20


Funding Sources

ProjectID	ActivityType - Project Name	Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
690	Resurface Program - KARIN CRESCENT	28	0	0	0	28	28	0	1	0	27
3913	Resurface Program - LANGTREE AVENUE	27	0	0	0	27	27	0	4	0	23
453	Resurface Program - LYGON ST	22	0	0	0	22	22	0	4	0	18
4428	Resurface Program - LYGON STREET	19	0	0	0	19	19	0	3	0	16
3670	Resurface Program - LYTTON STREET	47	0	0	0	47	47	0	3	0	44
3715	Resurface Program - MAUDE AVENUE	36	0	0	0	36	36	0	1	0	35
18481	Resurface Program - MITCHELL STREET	30	0	0	0	30	30	0	0	0	30
3846	Resurface Program - MOASCAR STREET	15	0	0	0	15	15	0	1	0	14
15056	Resurface Program - MORRIS STREET	49	0	0	0	49	49	0	48	0	1
18734	Resurface Program - SUTHERLAND STREET	13	0	0	0	13	13	0	0	0	13
612	Resurface Program - TRADE PLACE	75	0	0	0	75	75	0	12	0	63
798	Resurface Program - ULM STREET	32	0	0	0	32	32	0	5	0	27
17308	Resurface Program - VICTORIA STREET	14	0	0	0	14	14	0	0	0	14
14773	Resurface Program - WATKINS STREET	32	0	0	0	32	32	0	0	0	32
577	Resurface Program - YOUNGER ST	31	0	0	0	31	31	0	0	0	31
1080	Resurface Program - ZENITH STREET	67	0	0	0	67	67	0	0	0	67
18228	Retaining Walls - Retaining Wall Design & Investigation	150	0	0	0	150	150	0	0	0	150
18673	Road Rehab/(Re)Construction - Brunswick Activity Centre Upgrade Works (Town Hall and Mech Inst Forecourts)	437	0	0	137	300	437	0	0	0	437
18399	Road Rehab/(Re)Construction - Brunswick Activity Centre Upgrade Works-Stewart/Pitt/Barkly	50	0	0	0	50	50	0	0	0	50
16693	Road Rehab/(Re)Construction - Glenroy Activity Centre Upgrade Works - Morgan Crt Shading	160	160	0	0	0	160	0	0	0	160
<b>Totals for Roads</b>		<b>11,260</b>	<b>160</b>	<b>0</b>	<b>2,619</b>	<b>8,480</b>	<b>11,260</b>	<b>450</b>	<b>547</b>	<b>0</b>	<b>10,263</b>
<b>BRIDGES</b>											
10540	Bridges/Culverts-General - Bridge Programmed maintenance from Level 2 inspection	80	0	0	0	80	80	0	0	0	80
17603	Foot Bridge - Edgars Creek Shared Path Bridge	1,280	1,200	0	0	80	1,280	0	1,280	0	0
18813	Foot Bridge - FOOT BRIDGE AT KINGFISHER GARDENS	1,470	1,470	0	0	0	1,470	0	1,470	0	0

 <b>Moreland City Council - Detailed Capital Works Expenditure</b> For Council and State Government requirements												Program for : 2019/20			
ProjectID	ActivityType - Project Name	Asset Expenditure Types						Funding Sources							
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000				
<b>Totals for Bridges</b>		2,830	2,670	0	0	160	2,830	0	2,750	0	80				
<b>FOOTPATHS AND CYCLEWAYS</b>															
18204	Bicycle Structures - Bike Parking	80	55	0	0	25	80	0	0	0	80				
18668	Bikepath-Asphalt - Upfield Shared Path Safety Upgrade	85	0	0	85	0	85	0	0	0	85				
18539	Bikepath-Concrete - Craigieburn Express Shared Path	656	656	0	0	0	656	0	0	0	656				
16459	Bikepath-Concrete - Merri Creek Trail Access and Safety upgrades	70	0	0	70	0	70	0	0	0	70				
18229	Footpath-Asphalt - ASPHALT FOOTPATH & BIKEPATH RENEWALS	1,000	0	0	0	1,000	1,000	0	0	0	1,000				
14755	Footpath-Concrete - CONCRETE FOOTPATH & BIKEPATH RENEWALS	1,000	0	0	0	1,000	1,000	0	0	0	1,000				
17419	Footpath-Concrete - Footpath Grinding	100	0	0	0	100	100	0	0	0	100				
18667	On-Road Bicycle Paths - On-road facilities	332	100	0	100	132	332	0	0	0	332				
<b>Totals for Footpaths and Cycleways</b>		3,323	811	0	255	2,257	3,323	0	0	0	3,323				
<b>DRAINAGE</b>															
3362	Drainage Inlet Structures (kerb inlet pits) - Repair & maintenance of pits and walls	70	0	0	0	70	70	0	0	0	70				
3370	Feasibility Study/Investigate/Design/Consultant - Drainage Investigations/Design	50	0	0	0	50	50	0	0	0	50				
5549	Feasibility Study/Investigate/Design/Consultant - Survey by CCTV	90	0	0	0	90	90	0	0	0	90				
18703	Road Pipes/Culverts & Structures - MACKINNON GVE	370	170	0	200	0	370	0	0	0	370				
18147	Road Pipes/Culverts & Structures - Reactive Drainage Program	160	60	0	0	100	160	0	0	0	160				
18699	Road Pipes/Culverts & Structures - SAXON STREET	720	720	0	0	0	720	0	0	0	720				
<b>Totals for Drainage</b>		1,460	950	0	200	310	1,460	0	0	0	1,460				
<b>WASTE MANAGEMENT</b>															
18818	Energy & Resource Conservation - Solar Smart Compaction Bins and Smart Bin Sensors	80	80	0	0	0	80	0	0	0	80				
18815	Garbage Bins-Litter Bins - Cigarette Butt Ballot Bins	10	10	0	0	0	10	0	0	0	10				

 <b>Moreland City Council - Detailed Capital Works Expenditure</b> For Council and State Government requirements		Program for : 2019/20									
		Asset Expenditure Types			Funding Sources						
ProjectID	ActivityType - Project Name	TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
16489	Garbage Bins-Litter Bins - Replace street litter bin cabinets-Major shop districts - Stage 9	30	0	0	0	0	30	0	0	0	30
<b>Totals for Waste Management</b>		<b>120</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120</b>
<b>PARKS, OPENSACE &amp; STREETSAPES</b>											
18532	Drainage & Irrigation Systems - Drainage & Irrigation - Backflow System	20	20	0	0	0	20	0	0	0	20
11069	Drainage & Irrigation Systems - Sport Fields & Ovals - Capital Works	300	0	0	100	200	300	0	0	0	300
18793	General Park Infrastructure/Improvements - Belair Avenue Reserve Development	250	0	0	125	125	250	0	0	0	250
18795	General Park Infrastructure/Improvements - Delivering a Park Close to Home	120	120	0	0	0	120	0	120	0	0
18142	General Park Infrastructure/Improvements - Gowanbrae Open Space Development	540	400	0	140	0	540	0	0	0	540
18878	General Park Infrastructure/Improvements - Park Close to Home	2,500	2,000	0	0	500	2,500	0	2,500	0	0
18163	General Park Infrastructure/Improvements - Parks (Major & Minor) Works	500	0	0	250	250	500	0	360	0	140
18128	General Park Infrastructure/Improvements - Playground Strategy - Implementation	437	0	0	137	300	437	0	437	0	0
18155	Landscaping - City Oval Landscaping	400	0	0	400	0	400	0	400	0	0
11106	Natural Cons.Areas/Creek Environs - Creek Environs Improvements	200	100	0	100	0	200	0	200	0	0
18218	Raingarden - WSUD implementation	150	150	0	0	0	150	0	0	0	150
18129	Sporting Fields & Ovals - Sportsfield & Ovals Minor Capital Program	110	10	0	50	50	110	0	0	0	110
10390	Streetscaping - Street Landscape Improvements	100	0	0	50	50	100	0	0	0	100
18427	Streetscaping/Landscaping - Bonwick Street Streetscape Upgrade	1,820	0	0	0	1,820	1,820	0	0	0	1,820
18065	Streetscaping/Landscaping - Coburg Streetscape Masterplan - Russell Street Precinct	900	0	0	300	600	900	0	210	0	690
16735	Streetscaping/Landscaping - Melville Rd/Moreland Rd	85	0	0	0	85	85	0	0	0	85



 <b>Moreland City Council - Detailed Capital Works Expenditure</b> For Council and State Government requirements		Program for : 2019/20									
		Asset Expenditure Types			Funding Sources						
ProjectID	ActivityType - Project Name	TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
18219	Water Conservation-Sporting Fields & Ovals - Sportsfield Stormwater Reuse	350	350	0	0	0	350	0	0	0	350
<b>Totals for Parks, OpenSpace &amp; Streetscapes</b>		<b>8,782</b>	<b>3,150</b>	<b>0</b>	<b>1,652</b>	<b>3,980</b>	<b>8,782</b>	<b>0</b>	<b>4,227</b>	<b>0</b>	<b>4,555</b>
<b>TRANSPORT MANAGEMENT</b>											
18205	Brunswick Integrated Transport Strategy (BITS) - Brunswick Integrated Transport Strategy	250	0	0	200	50	250	0	0	0	250
18798	Integrated Transport Plan (MITS) - MITS - Road closures	166	0	0	0	166	166	0	0	0	166
18209	Pedestrian Safety & Disability Access - DDA Compliance - Shopping Strips and Glenroy Activity Centre	80	0	0	80	0	80	0	0	0	80
10511	Pedestrian Safety & Disability Access - Pedestrian improvement and DDA compliance works	100	50	0	0	50	100	0	0	0	100
18190	Pedestrian Safety & Disability Access - Pedestrian threshold treatments	80	50	0	0	30	80	0	0	0	80
18251	Public Transport-Shelters - Bus stop shelters-stage 5 of 5	60	60	0	0	0	60	0	0	0	60
10485	Traffic Man. Devices/Islands - Traffic Management Devices	500	300	0	0	200	500	0	0	0	500
<b>Totals for Transport Management</b>		<b>1,236</b>	<b>460</b>	<b>0</b>	<b>280</b>	<b>496</b>	<b>1,236</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,236</b>
<b>OTHER INFRASTRUCTURE</b>											
18773	Light Standards & Lights - Lighting in Public Open Space	55	55	0	0	0	55	55	0	0	0
18774	Light Standards & Lights - Lighting in Public Open Space	45	45	0	0	0	45	45	0	0	0
18772	Light Standards & Lights - Lighting in Public Open Space	20	20	0	0	0	20	20	0	0	0
11152	Municipal Art Collection - Municipal Art Collection	19	19	0	0	0	19	0	0	0	19
11149	Public Art - Public Art Program	16	16	0	0	0	16	0	0	0	16
11082	Sportfield Lighting - Sportsfield Lighting	300	300	0	0	0	300	100	0	0	200
10471	Street Decorations - Christmas Decorations	50	0	0	0	50	50	0	0	0	50
18198	Street Lighting - Street Lighting	30	30	0	0	0	30	0	0	0	30
<b>Totals for Other Infrastructure</b>		<b>535</b>	<b>485</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>535</b>	<b>220</b>	<b>0</b>	<b>0</b>	<b>315</b>
<b>TOTALS FOR INFRASTRUCTURE</b>		<b>29,545</b>	<b>8,775</b>	<b>0</b>	<b>5,006</b>	<b>15,763</b>	<b>29,545</b>	<b>670</b>	<b>7,523</b>	<b>0</b>	<b>21,352</b>
<b>GRAND TOTALS</b>		<b>46,304</b>	<b>11,160</b>	<b>0</b>	<b>8,056</b>	<b>27,088</b>	<b>46,304</b>	<b>2,570</b>	<b>9,721</b>	<b>0</b>	<b>34,013</b>



# Appendix A

## PROPOSED Operating Projects 2019-20

Project name	\$	7,832,705
<b>Opex Projects - Continuing from FY19</b>		
Process Mapping Software - Pro Mapp		23,400
Maximising Purchasing Power with Regional Partners		120,000
Public Resort & Recreation Land Fund Officer		20,000
VCAT Consultants		53,000
Bike Strategy - ROLE		121,000
I P S Mark 2 (Better Outcomes) FY19 - FY21		214,301
ESD Engineer		77,244
Improve development/treecanopy via Planning Scheme		70,000
Urban Design Officer for medium density referrals		100,000
Moreland Affordable Housing Ltd		217,084
Brunswick Coburg Activity Centre		30,000
Urban Forest Strategy		500,000
Open Space Maintenance - Gap Analysis New Assets		293,743
Age Friendly Cities		10,000
Moreland Youth Resilience Survey		13,000
Asylum Seeker Refugee Program		25,000
Inner City Netball Courts maintenance program		33,990
Food System Strategy		120,000
Community Grants - Organisational Support		141,760
Social Cohesion Implementation Plan		120,000
Disability Access Planner 18/19		150,000
Aquatics and Leisure Management and Operations		547,237
Saxon St Community Hub		50,000
TCI Development Cluster 2 Hospital/Health Facility		40,000
		<b>3,090,759</b>

<b>Opex Projects - New</b>	
CAP 72 - Environmental Management System	100,000
Occupancy Permits for Council managed community venues	80,000
Community Hire Venues - Auditing and Rolling Maintenance program	50,000
City Change - Integrated Behaviour Change Program (Sustainable Transport, Zero Carbon and Circular Economy)	250,000
Delivering better development outcomes in Moreland	40,000
Developer Contribution Plan Review Implementation	70,000
Heritage Study - Stage 2 Assessment	200,000
MITs - Parking Strategy Implementation (Planning Scheme Amendment)	100,000
MITs implementation position	129,996
MITs parking restriction roll-out	400,000
MITs Promotion	50,000
STREET CLEANSING - Feasibility study - Waste Facility for Mixed & Compacted Litter. (Public Waste Reduction Strategy - Part B)	100,000

Project name	
STREET CLEANSING - Feasibility study into the Pros and Cons of installing GPT into side drains	30,000
STREET CLEANSING - Leafy Streets Program	60,000
Towards Zero Carbon in Planning Scheme (Local ESD Policy V2.0)	125,000
Towards Zero Food Waste Program	534,600
Tree Protection on Private Land Through the Planning Scheme	100,000
Victorian Combustible Cladding Audit & Compliance	150,000
Zero Carbon Program Implementation by MEFL BIG 3	408,800
Zero Waste (and plastic wise) Community and Council (Festivals, events, facilities)	225,000
Food Organics, Green Organics (FOGO) - Roll Out	500,000
Waste & Litter Strategy implementation - surveillance cameras	50,000
Moreland Biodiversity Action Plan	68,000
Trial of Reverse Vending Machines	50,000
Access and Inclusion at Moreland's festivals	21,050
Arts Investment Grants	50,000
Transition and service planning for Wheatsheaf Community Hub CAP	45,000
420 Victoria Street ( BBI )	20,000
Coburg Square 19-20 Business Case	365,000
Community Engagement and Public Participation Policy - implementation package year 1	171,000
Saxon Street building and Site maintenance costs	36,000
LXRA Coreworks Coordination	162,500
	<b>4,741,946</b>



# RATING STRATEGY

2019-20



<p><b>Moreland City Council</b>          Locked bag 10          Moreland Victoria 3058          info@moreland.vic.gov.au          moreland.vic.gov.au</p>	<p>Moreland City Council          Switchboard and after          hours emergency:          T 9240 1111          TTY 9240 2256</p>	<p>中文 9280 1910          Italiano 9280 1911          Ελληνικά 9280 1912          العربية 9280 1913          Türkçe 9280 1914          Việt Ngữ 9280 1915</p>	<p><b>Español</b> 9280 1916  <b>Hrvatski</b> 9280 1917          हिन्दी 9280 1918  <b>All other languages</b>          9280 1919</p>	 Moreland City Council
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# **Rating Strategy 2019-20**

**Moreland City Council**

**June 2019**

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### *Attachments*

1. Decision-making Process for Non-rateable Properties
2. Financial Hardship (Rates and Charges) Policy

## 1. Background & Introduction

The rating framework is set down in the *Local Government Act 1989* and determines a council's ability to develop a rating system. The framework provides considerable flexibility to suit requirements within the context of public finance methodology which includes principles of equity, benefit, efficiency and community resource allocation.

The purpose of this Rating Strategy is to consider what rating options are available to Council under the *Local Government Act 1989*, and how Council's choices in applying these options contribute towards meeting an equitable rating strategy.

It is important to note at the outset that the focus of this Rating Strategy is very different to that which is discussed in the Long Term Financial Strategy/Annual Budget. In these latter documents the key concern is the quantum of rates required to be raised for Council to deliver the services and capital expenditure required. In this Rating Strategy, the focus instead is on how this quantum will be equitably distributed amongst Council's ratepayers.

There are a number of recommendations included in this Rating Strategy that have been used to refine the assumptions included in the 5 Year Financial Plan (5YFP), and to allow the 5YFP to deliver strategic outcomes for the community.

The Rating Strategy will canvas the limited range of rating options available to Council under the *Local Government Act 1989* including the following:

- a) The choice of which valuation base to be utilised (of the three available choices under the Act);
- b) The application of uniform rating versus the consideration of differential rates for various classes of property;
- c) Consideration of the application of fixed service charges for the areas of waste collection and municipal administration;
- d) The application of special rates and charges;
- e) A review of non-rateable properties.
- f) Rates collections
- g) Rates Assistance



## 2. Executive Summary and Recommendations

The selection of rating philosophies and the choice between the limited rating options available under the *Local Government Act 1989* is a difficult one for all Councils and it is most likely that a perfect approach is almost impossible to achieve in any local government environment.

There are two key platforms that have formed the basis of the current approach to rating at Moreland City Council that are recommended for continuation. They are:

- a) That rates will continue to be based principally on the valuation of the various properties with minimal fixed charges to be applied;
- b) That Council will increase the rates by the cap imposed by the Minister for Local Government and that Council would not seek an exemption for the 2019/20 budget year.

This Rating Strategy recommends that Council adopt the following:

Section	Strategy Recommendations
Determining which valuation base to use	<ul style="list-style-type: none"> <li>That Moreland City Council continues to apply the Capital Improved Valuation (CIV) methodology to levy Council rates.</li> </ul>
<b>Determining the Rating System-Uniform or Differential?</b>	<ul style="list-style-type: none"> <li>That Moreland City Council continues to apply a uniform rating system as adopted for the 2018/10 financial year.</li> </ul>
Special Rates & Charges	<ul style="list-style-type: none"> <li>That Council continues to use special rates and charges to promote the commercial centres in the municipality.</li> <li>That Council may consider using special rates and charges for narrowly defined capital projects where special benefit can be shown to exist to a grouping of property owners.</li> </ul>
Municipal Charge	<ul style="list-style-type: none"> <li>That Council does not apply a Municipal Charge.</li> </ul>
Service Rates and Charges	<ul style="list-style-type: none"> <li>That Council continues to apply a Waste Service charge.</li> </ul>
Non-rateable properties	<ul style="list-style-type: none"> <li>That Council only grants non-rateable status to properties that meet the criteria described in the <i>Local Government Act 1989</i>.</li> <li>That Council continue to review the non-rateable properties to ensure all meet the criteria described in the <i>Local Government Act 1989</i>.</li> </ul>
Collections	<ul style="list-style-type: none"> <li>That Council continues to apply the mandatory rate instalment payment option.</li> <li>That Council continues to charge interest on late payments in accordance with the <i>Local Government Act 1989</i>.</li> <li>That Council continues to actively collect rates and pursue outstanding rate debtors.</li> </ul>
Rates Assistance	<ul style="list-style-type: none"> <li>Rates and charges will be waived only to the extent that the amounts waived are recovered from the State Government under the Pensioner Rate Remission Scheme.</li> <li>Consideration is given to the partial or total waiver of penalty interest, should the imposition of such interest cause severe financial hardship.</li> </ul>
Rate Cap	<ul style="list-style-type: none"> <li>Council determine the increase in the 2019/20 rates in accord with the Cap set by the Minister for Local Government</li> </ul>



### 3. What is a Rating Strategy and why have one?

The purpose of this Rating Strategy is to outline Council's approach towards rating its' community and to meet the requirements of Part 8 the *Local Government Act 1989* – Rates and Charges on Rateable Land.

This strategy is to be reviewed and adopted by Council each year as part of its budget setting process. Council aspires, through its budget, to achieve service standards, within resource allocation limits, that benefit the entire community.

#### What is a rating strategy?

A rating strategy is the method by which Council systematically considers factors of importance that informs its decisions about the rating system. The rating system determines how Council will raise money from properties within the municipality. It does not influence the total amount of money to be raised, only the share of revenue contributed by each property. The rating system comprises the valuation base for each property and the actual rating instruments allowed under the *Local Government Act 1989* to calculate property owners' liability for rates.

#### The importance of a rating strategy

Moreland City Council currently receives around 72% of its Total Revenue by way of property-based rates and waste levies. The development of strategies in respect of the rating base is therefore of critical importance to both Council and its citizens.

The principles of good governance further require Council to provide ongoing or periodic monitoring and review of the impact of major decisions. It is therefore essential for Council to evaluate on a regular basis, the legislative objectives to which it must have regard and those other objectives which Council believes are relevant.

Council believes that overall policy must be underpinned by sound principles, which are well understood, communicated to ratepayers and compliant with current legislation. Equity and impact issues are best dealt with in application of all facets of rating policy, including valuation, budgetary requirements, differential rating, government taxation and concessions, collection and hardship considerations.

Council aspires to balance service levels in accordance with the needs and expectations of its community and sets taxation levels (rating) to adequately resource its roles and responsibilities.

In setting rates, Council gives primary consideration to its strategic directions, budget considerations, the current economic climate, other external factors and likely impacts upon the community. In addition, Council must now also abide by the Rate Cap imposed by the Minister for Local Government.

Moreland City Council is seeking to fully document its objectives and approach to the raising of rate revenue in line with its goal of providing transparency in its decision-making.

#### 4. Rating Framework

The purpose of this section is to outline the legislative framework in which Council has to operate in constructing its rating system and the various issues that Council must consider in making its decisions on its rating objectives.

##### 4.1 Legislative Framework

Section 3C of the *Local Government Act 1989* stipulates the primary objective of Council is to endeavour to achieve the best outcomes for the local community having regard to the long term and cumulative effects of its decision. In seeking to achieve its primary objective, a Council must have regard to facilitating the following objectives-

- a) Promote the social, economic and environmental viability and sustainability of the municipal district;
- b) Ensure resources are used efficiently and effectively;
- c) Improve the overall quality of life of the people in the local community;
- d) Promote appropriate business and employment opportunities;
- e) Ensure services and facilities provided are accessible and equitable
- f) Ensure the equitable imposition of rates and charges;
- g) Ensure transparency and accountability in Council decision making.

##### 4.2 User Charges versus Rates

Council pricing policy centres on decisions about how much of the cost of specific services are to be funded by users/consumers and how much is to be funded generally by ratepayers.

There are some major practical considerations that will influence what type of services will attract fees and charges. Most important is whether the services being considered are either entirely or partially "public goods".

Public goods are services that provide a broad and often unquantifiable benefit to the community rather than a particular benefit to individuals, businesses, specific groups or individual properties. The characteristics of "public goods" include:

- i. The use of or enjoyment by one person does not diminish their availability to, or enjoyment by, others (that is, they are non-rival); and
- ii. It is not practical to exclude access to them (that is, they are non-excludable).<sup>1</sup>

Examples include roads and parks and public toilets.

Private goods are those goods which are both rival in consumption (that is, one person's use diminishes its availability or enjoyment by others) and excludable.<sup>2</sup> Examples include childcare centres, leisure centres and use of community halls.

Generally, Council should fund "Private Goods" through user charges and fund "Public Goods" through rates. However, it is often difficult to define local government services as either purely public goods or purely private goods, and most will lie somewhere on the spectrum between the two. This inevitably results in a large number of Council services, although having income from user fees, being subsidised by rates.

<sup>1</sup> Differential Rates Discussion Paper, January 2013, *DPCD*.

<sup>2</sup> Differential Rates Discussion Paper, January 2013, *DPCD*.

### 4.3 Taxation Principles

In addition to the objectives above, public finance theory sets three major criteria for successful taxation policy: equity, efficiency, and simplicity.

#### Equity

In considering what rating approaches are equitable, some concepts that Council may take into account are:

- **Horizontal equity** - ratepayers in similar situations should pay similar amounts;
- **Vertical equity** – those who are better off should pay more than those worse off (the rationale applies for the use of progressive and proportional income taxation). It implies a “relativity” dimension to the fairness of the tax burden.<sup>3</sup>

In the case of property rates, it may be considered equitable for one type of property to have to bear more or less of the rates burden than another type of property. In achieving vertical equity in its rating strategy, Council must consider the valuation base it chooses to adopt to apply property rates and the application of the various rating tools available to it under the *Local Government Act 1989* (e.g. differential rates).

#### The Benefit Principle

This principle refers to the fact that some groups have more access to, make more use of, and benefit from more, specific council services.

It is arguable that there should be a nexus between consumption/benefit and the rate burden; however, application of the benefit principle is difficult in practice due to the complexity and, in some cases, impossibility, of measuring the relative levels of access and consumption across the full range of council services. It is also common that the group of people who require less services of certain type (e.g. child care) may indeed require more frequent service of another type (e.g. aged care). It is the level of benefit across the full gamut of rates-funded services that is important in determining the amount of rates that should be paid.

One of the more misunderstood elements of the rating system is that residents seek to equate the level of rates paid with the amount of benefit they individually achieve. The reality is, however, that rates are a system of taxation not dissimilar to PAYE tax.

In paying a tax on salaries, it is rarely questioned what benefit is received with it being acknowledged that tax payments are required to pay for critical services (Health, Education, etc) across the nation. Local Government is not different to this outcome with Rates being required to subsidise the delivery of services and capital works that would otherwise be unaffordable if charged on a case by case basis.

It is a choice of Council to what degree it wishes to pursue a ‘user pays’ philosophy in relation to charging for individual services on a fee-for-service basis. Similarly, Council must make a rating decision in terms of whether to use a fixed waste charge to reflect the cost of waste collection and a fixed municipal charge to defray the administrative costs of Council. Both of these choices are discussed later in this strategy paper.

<sup>3</sup> “Local Government Better Practice Guide – Revenue and Rating Strategy”, 2014, *Local Government Victoria*.

### Linkage of property wealth to capacity to pay

The valuation of property is an imperfect system in which to assess a resident's ability to pay annual rates but one which Council is restricted to under the *Local Government Act 1989*. A frequently raised example is in relation to pensioners who may live in their family home which carries a high value but live on a pension. The equity question for consideration, however, is should Council support residents in this situation with lower rates that will eventually be to the financial benefit of estate beneficiaries? Or alternatively, should the ability to defer rates (in all or in a part) represent a more equitable outcome for all ratepayers?

### Incentive Principle

The incentive principle aims to affect the behaviour of certain ratepayers, usually in a way deemed to be consistent with a council's broader goals.

Councils commonly use this principle to seek objectives relating to the environment or economic development, including:

- Discouraging the holding of vacant land;
- The preservation of agricultural land or land of high environmental significance;
- Eradication and maintenance of land free from weeds and pests;

### Efficiency

In a technical sense the tax should not unduly interfere with the efficient operation of the economy. For Local Government the tax should be consistent with the major policy objectives of Council.

For services where users are price sensitive, direct charging can influence demand patterns and thus lead to greater allocation efficiency. Conversely, the funding of services through rates (or via subsidies from other services) may result in an inflated demand for services and additional costs for councils to meet this demand.

The efficiency criterion is also directly related to the cost of administering the rates system. Administration costs include the issuing of assessments, collection of rates, including maintaining and improving collection systems, monitoring outcomes, educating and informing ratepayers, and enforcement and debt recovery.

### Simplicity

This refers to both administrative ease (and therefore lower cost) and to ensure that the tax is understood by taxpayers. The latter ensures that the tax system is transparent and capable of being questioned and challenged by ratepayers.

Simultaneously applying all of the above principles may not always be feasible; there are likely to be trade-offs among them. The challenge of a preferred rating strategy is one of appropriately balancing competing considerations. It is important that the decision-making process is clear and coherent.

#### 4.4 What Rates and Charges may a Council declare?

Section 155 of the *Local Government Act (1989)* provides that a Council may declare the following rates and charges on rateable land -

- General Rates under Section 158;
- Municipal Charges under Section 159;
- Service Rates and Charges under Section 162;
- Special Rates and Charges under Section 163.

The recommended rating options in relation to municipal charges, service rates and charges and special rates and charges are discussed later in this document.

#### 4.5 Valuation Methodology available to Council

In raising Council rates, Council is required to primarily use the valuation of the rateable property to levy rates.

Section 157 (1) of the *Local Government Act 1989* provides Council with three choices in terms of which valuation base to utilise. They are Site Valuation, Capital Improved Valuation and Net Annual Value. The advantages and disadvantages of the respective valuation basis are discussed in Section 5 of this strategy.

#### 4.6 Declaring Rates and Charges

Section 158 of the *Local Government Act 1989* provides that Council must at least once in respect of each financial year declare by 30 June the following for the following year:

- The amount which Council intends to raise by way of general rates, municipal charges, service rates and service charges;
- Whether the general rates will be raised by application of –
  - A uniform rate; or
  - Differential rates (if Council is permitted to do so under Section 161 (1))
  - Urban farm rates, farm rates or residential use rates (if Council is permitted to do so under Section 161A)



## 5. Understanding the current rating framework at Moreland City Council

### 5.1 Strategic Directions

Council has determined that its annual rate setting objectives should be developed within a framework which integrates planning from a strategic direction level through to service delivery.

The strategic directions of Council are set out in the following documents:

#### Council Plan 2017-2021

This document includes strategic objectives, performance indicators and the Strategic Resource Plan.

#### Council Budget 2019-20

Annual funding allocations (action plan) for activities and initiatives, with linkage to the Council Plan, together with key financial performance targets and measures.

### 5.2 Budget Considerations

Council prepares and publishes its annual budget as a separate document in compliance with the *Local Government Act 1989*, which includes a comprehensive submissions and approval process.

As part of the financial planning and budget process, the rate revenue required to meet expenditure needs is calculated taking into account other sources of revenue. This rate revenue is now limited by the application of the rate cap.

Other revenue sources include statutory fees for building and planning through to user pays fees assessed annually in accordance with movements in CPI, wages and market factors. Council relies on Federal and State funding mainly via the Grants Commission allocations. Specific purpose grants for new services and capital works are also received.

Each year Council establishes the maintenance needs of its assets and infrastructure and the community services and facilities that will be provided in the next financial year.

Council determines the amount available to be collected from rates under the rate cap and then considers all other sources of revenue that are available.

The structure of the rating system is then determined, considering how rates are levied between and within the various categories of ratepayers by setting differential tariffs i.e. the Rating Strategy.

Generally, Council seeks to have a balanced budget, i.e. that revenue is equal to expenses. Any surplus or deficit result should be minor in context of the overall budget.

### 5.3 External Influences

Council is subject to numerous economic factors. Since Councils major expenditure item is salaries and wages, any price index and EBA adjustments will have a significant impact on costs and subsequent rating decisions. Council is also subject to significant movements in funding from State and Federal sources. Cost shifting back to Council has been a major concern for all Councils and has been subject to a Federal Government Inquiry which found that "the extent and

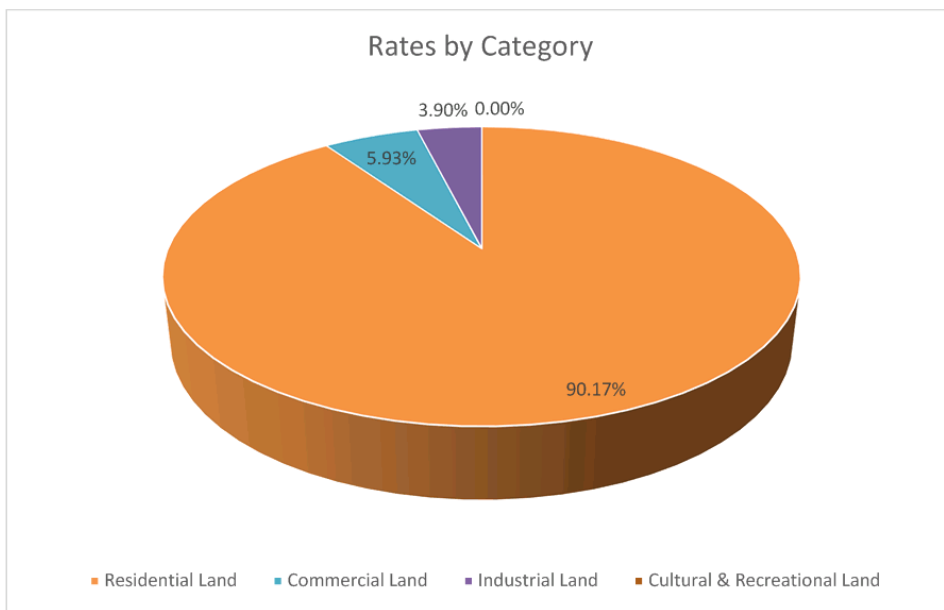


effects of cost shifting as detailed are the major problems facing Local Government’s deteriorating infrastructure”. Regulatory and compliance changes affect Councils operations and changes to population and demographics will influence change particularly in the medium to long term. The most influential external factor on setting the rates is the Rate Cap set by the Minister. This has been set at 2.50 per cent for the 2019-20 financial year. Council is committed to working within the rate cap and will not be seeking an exemption from the cap.

**5.4 Moreland’s Current Rating Structure**

Moreland City Council currently applies the Capital Improved Valuation methodology in order to levy its rates. The below table and graph display the respective revenues from the various rate classes.

Rating Category	No. Assessment 2019/20	Total CIV 2019/20	Total Rates Raised	% Rates of Total
Residential Land	75,441	\$51,822,205,000	\$126,380,439	90.17%
Commercial Land	3,304	\$3,410,001,500	\$8,316,008	5.93%
Industrial Land	2,117	\$2,242,640,000	\$5,469,197	3.90%
Cultural & Recreational Land	2	\$65,775,000	\$18,277	0.00%
<b>Total Rates</b>	<b>80,864</b>	<b>\$57,540,621,500</b>	<b>\$140,165,715</b>	<b>100%</b>
Waste Service Charge			\$ 16,404,235	
<b>Total Rates &amp; Charges</b>			<b>\$156,569,950</b>	



In terms of the rates that Council applies, the below table highlights the various classes that are utilised in the current rating structure.

Rating Category	Rate in the \$ 2019-20	% to General Rate
Residential Land	0.0024387	100.00%
Commercial Land	0.0024387	100.00%
Industrial Land	0.0024387	100.00%
Cultural & Recreational Land	Charge in lieu of rates	N/A

Council currently utilises a service charge to recover the cost of the waste function and applies special rates to some business districts.

Council currently does not apply any municipal charge for the purpose of defraying administration costs of Council.

## 6. Determining which valuation base to use

As outlined, under the *Local Government Act 1989*, Council has three options under the Local Government Act as to the valuation base it elects to use. They are:

- **Capital Improved Valuation (CIV)** – Value of land and improvements upon the land
- **Site Valuation (SV)** – Value of land only
- **Net Annual Value (NAV)** – Rental valuation based on CIV. For residential and farm properties, NAV is calculated at 5 per cent of the Capital Improved Value. For commercial and industrial properties NAV is calculated as the greater of the estimated annual rental value or 5 per cent of the CIV.

### 6.1 Capital Improved Value (CIV)

Capital Improved Valuation is the most commonly used valuation base by Victorian Local Government with more than 70 Councils applying this methodology. Based on the value of both land and all improvements on the land, it is relatively easy to understand by ratepayers as it equates to the market value of the property.

The key driver of using CIV is the ability to apply differential rates (should this rating option be used).

Section 161 of the *Local Government Act 1989* provides that a Council may raise any general rates by the application of a differential rate if –

- a) It uses the capital improved value system of valuing land; and
- b) It considers that a differential rate will contribute to the equitable and efficient carrying out of its functions.

Where a Council does not utilise Capital Improved Valuation, it may only apply limited differential rates in relation to farm land, urban farm land or residential use land.

#### Advantages of using Capital Improved Valuation (CIV)

- Capital-improved value includes all improvements, and hence is often supported on the basis that it more closely reflects “capacity to pay”. The CIV rating method takes into account the full development value of the property, and hence better meets the equity criteria than Site Value and NAV.
- With the current frequency of valuations (every two year), the market values are more predictable which has an impact on the number of objections resulting from valuations.
- The concept of the market value of property is far more easily understood with CIV rather than NAV or SV.
- Most Councils in Victoria have now adopted CIV which makes it easier to compare relative movements in rates and valuations across Councils.

### Disadvantages of using CIV

- The main disadvantage with CIV is the fact that rates are based on the total property value which may not necessarily reflect the income level of the property owner as with pensioners and low-income earners.

### 6.2 Site Value (SV)

Although the Act provides for Councils to use Site Value as the basis of valuation, very few Councils have done so due to the very limited ability to apply differential rates.

#### Advantages of Site Value

- There is a perception that under site valuation, a uniform rate would promote development of land.
- Scope for possible concessions for urban farm land and residential use land.

#### Disadvantages in using Site Value

- SV does not consider the value of improvements. It shifts more of the burden to property owners that have larger areas of land. Typically, flats, units and townhouses will pay lower rates compared to stand alone houses on a suburban block of land, as the underlying land area is smaller.
- SV will reduce Council's rating flexibility and options to deal with any rating inequities due to the removal of the ability to levy differential rates;
- The rate-paying community has greater difficulty in understanding the SV valuation on their rate notices, as indicated by many inquiries from ratepayers on this issue handled by Council's Citizen Services and Property Revenue staff each year.

In very many ways, it is difficult to see an equity argument being served by the implementation of Site Valuation in Moreland City Council, therefore this method is not recommended.

### 6.3 Net Annual Value (NAV)

Net annual value, in concept, represents the annual rental value of a property. However, in practice, NAV is closely linked to capital improved value for residential. Valuers derive the NAV of residential properties directly as 5 per cent of CIV.

In contrast to the treatment of residential properties, Net Annual Value for commercial and industrial properties is assessed with regard to actual market rental. This differing treatment of commercial versus residential and farms has led to some suggestions that all properties should be valued on a rental basis.

Overall, the use of NAV is not supported. For residential ratepayers, actual rental values pose some problems. The artificial rental estimate used may not represent actual market value, and means the base is the same as CIV but is harder to understand.

In choosing a valuation base, Councils must decide on whether they wish to adopt a differential rating system (different rates in the dollar for different property categories) or a uniform rating

system (same rate in the dollar). If a Council was to choose the former, under the Act it must adopt either of the CIV or NAV methods of rating

#### 6.4 Summary

It is recommended that Moreland City Council continue to apply Capital Improved Valuation as the valuation base for the following reasons:

- CIV is considered to be the closest approximation to an equitable basis for distribution of the rating burden.
- It should be noted that more than 70 Victorian Councils apply CIV as their rating base and as such, it has a wider community acceptance and understanding than the other rating bases.

Recommendation
That Moreland City Council continues to apply the Capital Improved Valuation methodology to levy Council rates.

## 7. Determining the Rating System - Uniform or Differential?

As highlighted in Section 3, Council may apply a uniform rate or differential rates to address the needs of the Council. They are quite different in application and have different administrative and appeal mechanisms that need to be taken into account.

### 7.1 Uniform rate

Section 160 of the Act stipulates that if a Council declares that general rates will be raised by the application of a uniform rate, the Council must specify a percentage as the uniform rate. Rates will be determined by multiplying that percentage by the value of the land.

Moreland City Council has adopted uniform rating for the 2019/20 financial year.

### 7.2 Differential Rates

#### Advantages of a Differential rating system

The perceived advantages of utilising a differential rating system are:

- There is greater flexibility to distribute the rate burden between all classes of property, and therefore link rates with the ability to pay and reflecting the tax deductibility of rates for commercial and industrial premises;
- Differential rating allows Council to better reflect the investment required by Council to establish infrastructure to meet the needs of the commercial and industrial sector;
- Enables Council to encourage particular developments through its rating approach e.g. encourage building on vacant blocks;
- Allows Council to reflect the unique circumstances of some rating categories where the application of a uniform rate may create an inequitable outcome; this is however limited by the new requirements introduced under section 161 (2A) and (2B) of the Act.
- Allows Council discretion in the imposition of rates to 'facilitate and encourage appropriate development of its municipal district in the best interest of the community'.

#### Disadvantages of a Differential rating system

The perceived disadvantages in applying differential rating are:

- The justification of the differential rate can at times be difficult for the various rating groups to accept giving rise to queries, objections and complaints where the differentials may seem to be excessive.
- Differential rates can be confusing to ratepayers, as they may have difficulty in understanding the system. Some rating categories may feel they are unfavourably treated because they are paying a higher level of rates than other ratepayer groups.
- Differential rating involves a degree of administrative complexity as properties continually shift from one type to another requiring Council to update its records.



Ensuring the accuracy/integrity of Council's database is critical to ensure that properties are correctly classified into their differential rate category.

- Council may not achieve the objectives it aims for through differential rating. For example, Council may set its differential rate objectives to levy a higher rate on land not developed, however, it is uncertain as to whether the differential rate achieves those objectives.

## 8. What differential rates should be applied?

The table below highlights the uniform rates in 2019-20 if the proposed rating structure is implemented.

Rating Category	No of Assessments	Rate in the \$ 2019-20	% to General Rate
Residential Land	75,441	0.0024387	100.00%
Commercial Land	3,304	0.0024387	100.00%
Industrial Land	2,117	0.0024387	100.00%
Cultural & Recreational Land	2	Charge in lieu of rates	NA

### 8.1 Residential Land (General Rates)

This category includes all properties including those previously classified as Vacant and Unoccupied Land. As the rating category with the largest number of assessments, it is regarded as the General Rate.

### 8.2 Commercial and Industrial Land

Commercial properties are defined as those selling a product or providing a service. Industrial properties are those that are used for the purposes of manufacturing. These properties are similar in respect that they are businesses providing employment opportunities.

Many Victorian Councils adopt a higher differential rate for commercial and industrial properties to reflect the tax-deductible status of rates for these owners or tenants. This is regarded as creating a more equitable result after tax as residential properties are not eligible for a tax deduction.

Across Victoria, the average level of extra payment for commercial and industrial properties is 25% above the general rate, and in practice it ranges from 100% to more than 200% of the general rate.

Moreland City Council has historically applied the same rate as the General Rate (1 times the General Rate or 100%) to these properties (unless they are subject to another rating category). This acknowledges that most businesses in Moreland are small businesses and struggle to remain viable, particularly in the current economic climate. In addition, these properties provide local employment which Council regards as an important contributor to community sustainability.

It is therefore recommended that Council continue to levy the same rate as the General Rate on commercial and industrial properties in 2019/20.

### 8.3 Cultural & Recreational Lands – a charge in lieu of the general rate

Council declares the Cultural and Recreation land in accordance with the *Cultural and Recreational Land Act 1963* – Section 4.

The *Cultural and Recreational Land Act 1963* provides that “an amount be payable in lieu of rates in each year being such amount as the municipal council thinks reasonable having regard to the services provided in relation to such lands and having regard to the benefit to the community derived from such recreational lands”.

Council currently has two properties that are classified as cultural and recreational land.

a) 47-97 Glenroy Road, Glenroy (Northern Golf Club)

*Benefit to the Community*

The club operates on a membership basis and most of its services are not available to the general public, with the exception of some large functions e.g. wedding receptions. The club has approximately 1,300 members, with 50% of them being Moreland residents. This equates to approx. 0.4% of total population and 0.9% of total number of households.

On the other hand, the club's contribution to the preservation of the natural environment needs to be acknowledged and reflected in Council's decision on the amount to be charged in lieu of rates.

Council has purchased around 1.8 hectares of land from Northern Golf Club, which will allow substantial land for open space and public use. Council has also obtained the Right of First Refusal to purchase all or part of the additional land. There are benefits to Council (and thus the Moreland community) arising from the purchase of this land and the Right of First Refusal.

*Services Provided*

Council services provided to Northern Golf Club are primarily in the form of community infrastructure, which is no different to any other non-residential properties in the municipality that are levied 100% of the general rate.

b) Res 1 Outlook Road, Coburg (Coburg Basketball Stadium)

*Benefit to the Community*

The Coburg Basketball Stadium is managed by Sports Stadium Victoria and runs inclusive basketball programs for the community. It is well acknowledged by the community for its inclusive programs covering a broad age range from young children to adults.

*Services Provided*

Council services provided to the Coburg Basketball Stadium are primarily in the form of community infrastructure, which is no different to any other non-residential properties in the municipality that are levied 100% of the general rate.

In accordance with section 4(4) of the *Cultural and Recreational Land Act 1963*, the following amounts are declared as a charge in lieu of the general rate (which would otherwise be payable):

- a) 47-97 Glenroy Road, Glenroy
  - Northern Golf Club \$14,500
- b) Res 1 Outlook Road, Coburg
  - Coburg Basketball Stadium \$2,070

It is recommended that Council continues to treat all eligible recreational land in accordance with the *Cultural and Recreational Land Act 1963*.

#### 8.4 Considerations Given to Retirement Villages

The Minister, in the final Guidelines for Differential Rate (April 2013), states that “Council must give consideration to reducing the rate burden through use of a reduced differential rate include (but are not limited to):

- Farm land (as defined by the Valuation of Land Act 1960); and
- Retirement village land (as defined by the Retirement Villages Act 1986).”

Moreland does not have farm land so this does not apply.

Council has considered whether a differential rate should be applied to retirement village land. Council has decided that it is not appropriate to apply a lower differential rate to retirement villages for the following reasons:

1. Retirement villages receive Council services and have access to community infrastructure in the same way as other residents. In particular, retirement village residents often access Council provided aged services, which is heavily subsidised by rates.
2. Local government rates are a type of tax and not a fee for service. Rates are required to subsidise the delivery of services and capital works that would otherwise be unaffordable if charged on a case by case basis.

#### Recommendations

1. That Council continues to apply the general rate for all residential properties, including flats and units.
2. That Council continues to apply the general rate for Retirement Villages.
3. That Council continues to levy a charge in lieu of rates on Cultural and Recreational properties in accordance with the *Cultural & Recreational Land Act 1963*.
4. That Council continues to apply the general rate to commercial and industrial properties.

## 9. Understanding the impacts of Council Revaluations

From July 1 2018, changes to the *Valuation of Land Act 1960* (the Act) made the Valuer-General responsible for all statutory valuations in Victoria and increases the frequency of revaluations from biennially to annually. For the 2019-20 rating year valuations will be based on values returned as at 1 January 2019.

For the 2019-20 revaluation Council's Valuer-General appointed Valuers undertook a physical inspection of some properties during their revaluation. Other valuations are derived from a complex formula based on sectors, sub market groups, property condition factors (including age, materials and floor area), influencing factors such as locality and views, and land areas compared to sales trends within each sector / sub-market group. The municipality has defined sub-market groups of homogeneous property types which are reviewed during the revaluation process. Valuer-General Valuers determine the valuations according to the highest and best use of a property.

In valuing large areas of land without buildings, residential zoning, permits for subdivision or structure plans are indications of potential for subdivision. If the land is capable of subdivision it will be valued accordingly as potential subdivisional land, despite its use. The amount of valuation increase will depend on market factors at the time of valuation.

Valuations are conducted at general revaluation or where any circumstances as listed under section 13DC of the *Valuation of Land Act 1960* change the valuation and cause Council to undertake a supplementary valuation between general revaluations.

Supplementary Valuations are notified to Ratepayers by the issue of a rates notice.

The Valuer General of Victoria is responsible for reviewing the valuations of each municipality for accuracy before certifying that the valuations are true and correct. Valuations are conducted using Best Practice Guidelines formulated and published by the Valuer General Victoria.

The total value of the municipality is used as a base against which Council strikes its rate in the dollar for each defined rating group.

### No Windfall Gain

There is a common misconception that if a property's valuation rises then Council receives a "windfall gain" with additional income. This is not so as the revaluation process results in a redistribution of the rate burden across all properties in the municipality. Any increase to total valuations of the municipality is offset by a reduction in the rate in the dollar (ad valorem rate) used to calculate the rate for each property. Total rate income is set each year as part of the budget process. Council increases the total rates revenue required to deliver its services, but within the rate cap set by the Minister for Local Government.

### Objections to Property Valuation

The *Valuation of Land Act 1960* provides that objection to the valuation may be made each year within two months of the issue of the original or amended (supplementary) Rates and Valuation Charges Notice (Rates Notice).

Objections must be dealt with in accordance with the *Valuation of Land Act 1960* – Division 3 Sections 16-21.

The Act was amended in 2006 in order to improve the valuation objection process and reduce the number of lengthy and costly disputes. The Act specifically improves the processes and practices for

lodging an objection, sharing and exchange of information, referring an objection dispute to VCAT, awarding of costs, Valuer General notifications and certification of supplementary valuations. Further information can be obtained by accessing the Land Victoria web site at [www.land.vic.gov.au/valuation](http://www.land.vic.gov.au/valuation).

Council will continue to advise ratepayers via the "Rates, Charges and Valuation Notice" (the Rate Notice), rates brochure, web site and Moreland News, of their right to object and appeal the valuation. Property owners also have the ability to object to the site valuations on receipt of their Land Tax Assessment from the State Revenue Office. Property owners can appeal their land valuation within 60 days of receipt of Council Rate Notice (via Council) or within 60 days of receipt of their Land Tax Assessment (via State Revenue Office).

Council is mindful of the impacts of revaluations on the various property types in implementing the differential rating options outlined in the previous section, to ensure that rises and falls in Council rates remain affordable and that rating 'shocks' are mitigated to some degree.

## 10. Special Rates & Charges

Special rates and charges are covered under Section 163 of the Local Government Act which enables Council to:

"Declare a special rate or charge or a combination of both for the purposes of:

- Defraying any expenses; or
- Repaying with interest any advance made or debt incurred, or loan raised by Council;

In relation to the performance of a function or the exercise of a power of the Council, if Council considers that the performance of the function or the exercise of the power is or will be of special benefit to the persons required to pay the special rate or special charge".

There are detailed procedural requirements that Council needs to follow to introduce a special rate or charge, including how Council can apply funds derived from this source.

Section 185 of the Local Government Act provides appeal rights to VCAT in relation to the imposition of a special rate or charge. The Tribunal has wide powers, which could affect the viability of the special rate or charge. It can set the rate or charge completely aside if it is satisfied that certain criteria are met.

Council should be particularly mindful of the issue of proving that special benefit exists to those that are being levied the rate or charge.

In summary, differential rates are much simpler to introduce and less subject to challenge. There may be instances however where a special charge is desirable if raising the levy by use of CIV is not equitable.

Moreland City Council generally applies special rate/charge schemes to commercial centres. The purpose of these schemes is to ensure the future prosperity and viability of commercial centres across the City of Moreland, and the special rates/charges are raised to assist Council in conjunction with business associations to carry out promotional, marketing and business development activities within commercial activity centres. In some instance schemes may apply to infrastructure projects that are narrowly defined.



### Recommendations

1. That Council continues to use special rates and charges to promote the commercial centres in the municipality.
2. That Council may consider using special rates and charges for narrowly defined capital projects where special benefit can be shown to exist to a grouping of property owners.

## 11. Municipal Charge

Another rating option available to Councils is the application of a municipal charge. Under Section 159 of the Local Government Act, a Council may declare a municipal charge to cover some of the administrative costs of the Council. The legislation is not definitive on what comprises administrative costs and does not require Council to specify what is covered by the charge.

A Council's total revenue from a municipal charge in a financial year must not exceed 20 per cent of the combined sum total of the Council's total revenue from the municipal charge and the revenue from general rates.

The application of a municipal charge represents a choice to raise a portion of the rates by a flat fee for all properties, rather than sole use of the CIV valuation method. In applying the legislation, the maximum amount that Moreland City Council could levy as a municipal charge in 2019-20 would be approximately \$342.00 per assessment based upon the current rates.

The arguments in favour of a municipal charge are similar to waste charges. They apply equally to all properties and are based upon the recovery of a fixed cost of providing administrative services irrespective of valuation. The same contribution amount per assessment to cover a portion of Councils administrative costs can be seen as an equitable method of recovering these costs.

The argument against a municipal charge is that this charge is regressive in nature and would result in lower valued properties paying higher overall rates and charges than they do at present. The equity objective in levying rates against property values is lost in a municipal charge as it is levied uniformly across all assessments.

This rating strategy acknowledges that Council does not currently utilise Municipal Charge, however may consider this option in future where appropriate.

### Recommendations

That Council does not apply a Municipal Charge.



## 12. Service Rates and Charges

Section 162 of the Local Government Act (1989) provides Council with the opportunity to raise service rates and charges for any of the following services:

- a) the provision of a water supply;
- b) the collection and disposal of refuse;
- c) the provision of sewerage services;
- d) any other prescribed service.

Moreland City Council currently applies a Service Charge for the collection and disposal of refuse on properties within the municipality (the Waste Services charge). Moreland City Council's current waste services charges reflect the full cost of the service.

The advantages of the waste services charge is that it is readily understood and accepted by residents as a fee for a direct service that they receive. It further provides equity in the rating system in that all residents who receive exactly the same service level all pay an equivalent amount.

The disadvantage of the waste service charge is similar to the municipal charge in that it is regressive in nature. A fixed charge to a property with a low value comprises a far greater proportion of the overall rates than it does to a property with a higher value.

The waste services charge has been designed to encourage ratepayers to reduce their waste management behaviour through the use of pricing signals. The smaller the bin size, the lower the proportional cost of each litre of bin capacity (the lower the waste services charge). This is due to the cost to Council (and thus ratepayers) of managing waste to landfill and recycling material.

On balance, it is recommended that Council retain the existing waste services charge. Unlike a municipal charge where the direct benefit to the resident is invisible – the waste services charge is a tangible service that is provided directly to all in the same way.

### Recommendations

That Council continues to apply a Waste Service charge.

### 13. Non-rateable Properties

Section 154 of the *Local Government Act* (1989) provides for non-rateable properties as follows:

- (1) Except as provided in this section, all land is rateable.
- (2) The following land is not rateable land -
  - (a) land which is unoccupied and is the property of the Crown or is vested in a Minister, a Council, a public statutory body or trustees appointed under an Act to hold that land in trust for public or municipal purposes;
  - (b) any part of land, if that part—
    - (i) is vested in or owned by the Crown, a Minister, a Council, a public statutory body or trustees appointed under an Act to hold that land in trust for public or municipal purposes; and
    - (ii) is used exclusively for public or municipal purposes;
  - (c) any part of land, if that part is used exclusively for charitable purposes;
  - (d) land which is vested in or held in trust for any religious body and used exclusively—
    - (i) as a residence of a practising Minister of religion; or
    - (ii) for the education and training of persons to be Ministers of religion; or
    - (iii) for both the purposes in subparagraphs (i) and (ii);
  - (e) land which is used exclusively for mining purposes;
  - (f) land held in trust and used exclusively—
    - (i) as a club for or a memorial to persons who performed **service or duty** within the meaning of section 3(1) of the **Veterans Act 2005**; or
    - (ii) as a sub-branch of the Returned Services League of Australia; or
    - (iii) by the Air Force Association (Victoria Division); or
    - (iv) by the Australian Legion of Ex-Servicemen and Women (Victorian Branch).
- (3) For the purposes of subsections (2)(a) and (2)(b) any part of the land is not used exclusively for public or municipal purposes if—
  - (a) it is used for banking or insurance; or
  - (b) a house or flat on the land—
    - (i) is used as a residence; and
    - (ii) is exclusively occupied by persons including a person who must live there to carry out certain duties of employment; or
  - (c) it is used by the Metropolitan Fire Brigades Board.
- (3A) For the purposes of subsection (2)(b), any part of land does not cease to be used exclusively for public purposes only because it is leased—
  - (a) to a rail freight operator within the meaning of the **Transport Act 1983**; or
  - (b) to a passenger transport company within the meaning of that Act.

- (4) For the purposes of subsections (2)(c) and (2)(d), any part of the land is not used exclusively for charitable purposes if it is in any of the following categories—
- (a) it is separately occupied and used for a purpose which is not exclusively charitable;
  - (b) a house or flat on the land—
    - (i) is used as a residence; and
    - (ii) is exclusively occupied by persons including a person who must live there to carry out certain duties of employment;
  - (c) it is used for the retail sale of goods;
  - (d) it is used to carry on a business for profit (unless that use is necessary for or incidental to a charitable purpose).

As listed above, the Act has limited provisions for properties that should be exempted from paying rates.

Currently there are 924 properties within Moreland City Council that are treated as non-rateable, including Moreland City Council owned properties. Council reviews the non-rateable properties on a bi-annual basis and decision making charts have been developed accordingly. (*Attachment 1*)

It should be noted that whilst *the Act* provides criteria for land which cannot be rated, it does not stop Council allowing additional specific exemptions to specific properties or uses. Given the importance of rates revenue to Council, it is recommended that specific additional exemptions be avoided and other means of support used to assist organisations deemed worthy of support by Council.

### Recommendations

1. That Council only grants non-rateable status to properties that meet the criteria described in the *Local Government Act 1989*.
2. That Council continue to review the non-rateable properties to ensure all meet the criteria described in the *Local Government Act 1989*.

## 14. Collections

### Liability to Pay Rates

LGA Section 156 makes the owner of the land liable to pay the rates and charges on that land. In certain cases, the occupier, mortgagee or licensee holder is liable to pay the rates.

The LGA Section 156(6) declares the rate or charge, unpaid interest or costs to be a first charge upon the land.

### Electronic Notices

Council encourages the electronic distribution of rate notices. Ratepayers can elect to receive their Annual Rate Notice and Quarterly Rate Installment Notice electronically.

### Payment Dates for Rates

Council, in accordance with the LGA section 167 (1) must allow for the payment of rates by four installments per annum. Council may allow a person to pay a rate or charge in a single lump sum payment LGA Section 167 (2).

Moreland City Council elected to move from the lump sum payment method from the 2007/08 rating year.

The main driver behind the change relates to the improved cash flows that are associated with the instalment payment option. Council operates under a 1 July-30 June financial year and Victorian Local Government is probably the only Government agency/utility that issues an annual account in July and then has to wait seven months to receive the majority of its revenue. During this time Council is required to continue to provide operational services and capital works which place our cash position under severe strain. No other utility (telephone, gas, power, water) is required to operate under the business rules that Local Government is required to.

The move to introduce mandatory instalments is aimed at better matching when Council receives its rate revenue against when we need to expend these same amounts. The move also brings Council into closer alignment with virtually every other utility service provider.

Under the mandatory instalment option, interest penalties are only backdated to the due date of the missed payment.

The Minister fixes payment dates by notice published in the Government gazette. The due dates are the last business days in September, November, February and May.

### Payment options

Council offers a range of payment options including direct debit, Bpay, Centrepay, internet via [www.moreland.vic.gov.au](http://www.moreland.vic.gov.au), by mail, telephone, over the counter services at Council Service Centres or Australia Post agencies.

To assist ratepayers spread the cost of rates over the year, Council allows 10 monthly direct debit.

Council incurs costs of collection via agency and merchant service fees but recommenced recovering credit card fees from 2016/17.

The Council will assist ratepayers who are experiencing hardship by creating individual payment plans which may include deferral of rate payments in full or part, depending on individual circumstances. The interest rate on deferred rates is at the penalty interest rate that is determined by the Minister.

### **Incentives for Prompt Payment**

The LGA Section 168 provides that incentives for prompt payment may be offered. Discount for early payment should be based on cash flow benefit to Council.

Council offers payments via a number of agencies and services to provide ratepayers with choices to make it easy for them to pay their rates. Rates are due by the installment dates which reasonably provides the cash flow Council requires to operate.

In addition, Council rates are secured against the property and penalty interest is payable where payment is not received by the due dates. To provide discounts would be administratively cumbersome and potentially costly and there is no benefit to Council to do so.

It is recommended that no incentives for prompt payment be offered for the year 2019-20.

### **Late Payment of Rates**

Council applies interest penalties in accordance with LGA Section 172.

### **Interest on Arrears and Overdue Rates**

Interest is charged on all overdue rates in accordance with LGA Section 172. The interest rate to apply is fixed under Section 2 of the *Penalty Interest Rates Act 1983*, which is determined by the Victorian Attorney General and published by notice in the Government Gazette.

Council cannot apply an alternative rate but has the power to exempt any person from paying the whole or part of any interest amount generally or specifically payable – LGA Section 172 (2A).

As part of the hardship provisions Council allows people who have proven financial difficulties to defer rate payments. The deferred rate payments are subject to the penalty interest rate that is determined by the Victorian Attorney General.

### **Debt Recovery - Collection of Overdue Rates**

Council makes every effort to contact ratepayers at their correct address but it is the ratepayers' responsibility to properly advise Council of their contact details. Amendments to the Local Government Act require the purchaser of a property, or their agents (e.g. solicitors), to notify Council by way of notice of acquisition.

In the event that the account remains unpaid, Council has established procedures for the issue of an overdue notice from our appointed debt collection agency free of charge. Council may take legal action without further notice to recover any overdue amount if the account remains unpaid. All fees and court costs are recoverable from the ratepayer.

If an amount payable by way of rates in respect to land has been in arrears for three years or more, Council has the authority sell the land as long as it follows due process in accordance with the Local Government Act – Section 181.

The purpose of the policy on debt recovery is to act as a genuine deterrent to ratepayers who might otherwise fail to pay rates on time (and have not been in contact with Council regarding their circumstances), to allow Council to recover the administrative cost of following up unpaid rates and to recover any interest cost the Council may incur due to lost investment opportunities. The principle in providing for such penalty is that ratepayers who pay within the required timeframe should not have to subsidize or bear any cost of ratepayers who default on their payment.

#### Recommendations

1. That Council continues to apply the mandatory rate instalment payment option in 2019-20
2. That Council continues to charge interest on late payments in accordance with the *Local Government Act 1989*.
3. That Council continues to actively collect rates and pursue outstanding rate debtors.



## 15. Rates Assistance

### Rebates and Concessions - LGA section 169

Council currently only provides the Performance Rebate for the vacant and unoccupied land properties as detailed in section 8.4.

It needs to be noted that concessions to one group of ratepayers can have adverse effect on other ratepayers.

### Pensioners Rebate

Holders of a Centrelink or Veterans Affairs Pension Concession card, or a Veteran Affairs Gold card which stipulates TPI or War Widow (excludes Health Care and DVA all conditions, POW, EDA and dependant cards) may claim a rebate on their sole or principle place of residence.

For 2019-20 the government-funded indexed rebate is provided under the Municipal Rates Concession Scheme. Under the Fire Services Property Levy (FSPL) a rebate of \$50 also applies. Upon initial application, an ongoing eligibility is maintained unless rejected by Centrelink or Department of Veteran Affairs during verification procedures. Upon acceptance of pensioner status, the concession or rebate is deducted from the rate account before payment by the ratepayer.

Council considers that it is not appropriate for Council via ratepayer funds to make an additional rebate or offset to all pensioners.

Council's view is that pensioners receive a variety of utility and other concessions funded from general government taxation, which is appropriate. The State Government has historically accepted the need to redistribute income taxes in support of utility concessions and rebates to low income households. Council supports this view, along with annual indexation of the municipal rate concession amount. For Council to make further concessions would mean a redistribution of the rate burden with other ratepayers bearing the cost by way of higher rates and charges and having regard to these factors would unfairly penalize those ratepayers. It should be noted that approximately 16.5% of ratepayers are pensioners (as indicated by those currently receiving the pension rebate).

### Deferral of Rates - LGA Section 170

The option to defer rates is a legislative provision – LGA Section 170.

Deferral is appropriate where ratepayers have incurred increases to rates and immediate affordability is an issue. Council's hardship policy (*"Financial Hardship (Rates and Charges) Policy"*) provides guidelines on application for deferral of rates.

If Council is satisfied on the application of a ratepayer that payment of rates in accordance with the Act would cause hardship, the Council may defer payment or part payment for such period as Council thinks fit.

Outstanding rates and charges (or part thereof) may be deferred under the following conditions:

- The ratepayer must evidence severe financial hardship as certified by a suitably qualified, independent Financial Counsellor.
- Where the financial hardship is expected to exceed one year.

The application for deferral does not change the due date for payment of rates.

#### **Waiver of Rates - LGA Sections 171 and 171A**

Sections 171 and 171A of the *Local Government Act 1989* provides Council the option to waive rates or charges or interest.

Every ratable property should meet its share of rates and charges and a rate waiver should only be granted to the extent that the amounts waived are recovered from the State Government under the Pensioner Rate Remission Scheme.

Any additional waiver of rates or charges will unfairly increase the burden which falls upon other members of the Council's community. It may be considered where there is considerable benefit to Council and the Moreland community.

Where severe financial hardship is evident, consideration should be given to the waiver of penalty interest. Council's hardship policy provides detailed guidelines on application of the interest waiver.

#### **Recommendations**

1. Rates and charges will be waived only to the extent that the amounts waived are recovered from the State Government under the Pensioner Rate Remission Scheme.
2. Consideration is given to the partial or total waiver of penalty interest, should the imposition of such interest cause severe financial hardship.

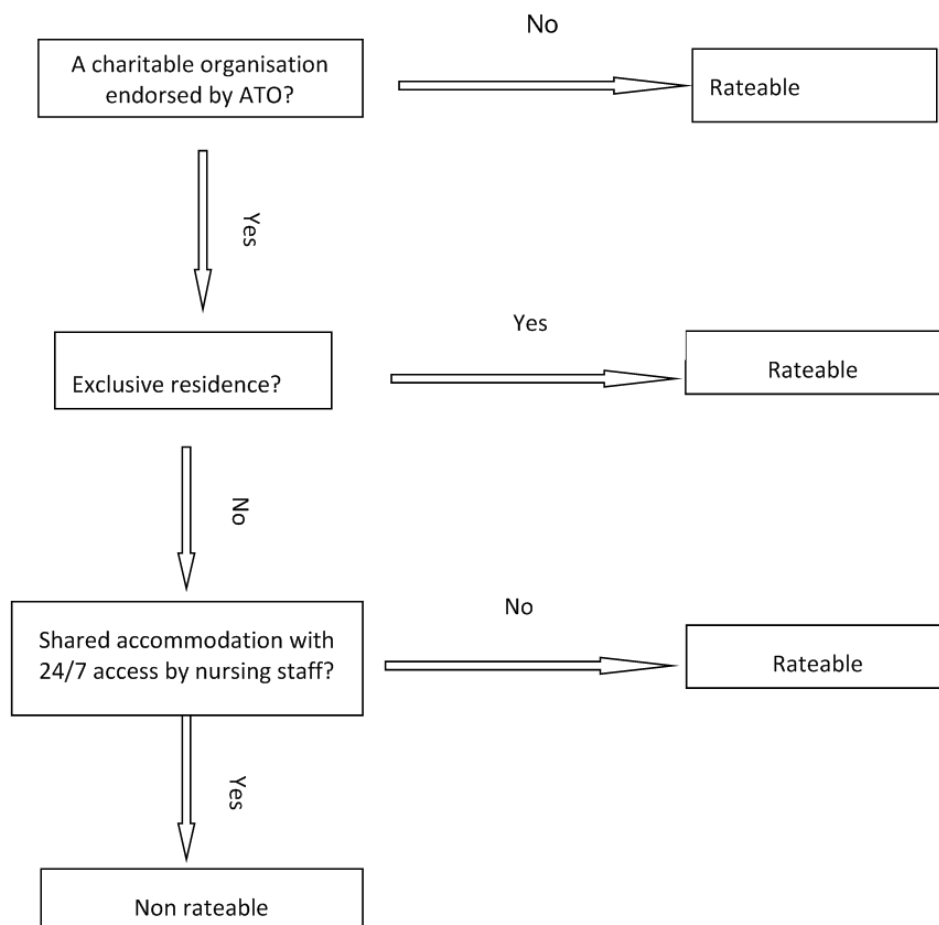
Attachment 1 – Decision Making Process for Non-Rateable Properties

Decision Making for Aged Care Facilities

Questions to be asked:

1. Are you a charitable organisation? If yes, please provide a copy of the ATO endorsement.
2. Please provide details of the occupancy. Is it used as shared accommodation or exclusive residence? Shared accommodation should have more than one person share the room, exclusive residence means the room is used by a single person and the door is lockable. If the property is for combined use, please provide an estimate of the portion that is used for shared accommodation and the portion used as exclusive residence.
3. For the portion that is used as shared accommodation, do nursing staff members have 24/7 access to the rooms?
4. For the exclusive residence, do nursing staff members have 24/7 access, or do nursing staff members need to gain permission each and every time before they access the rooms?

Flow chart for decision making:



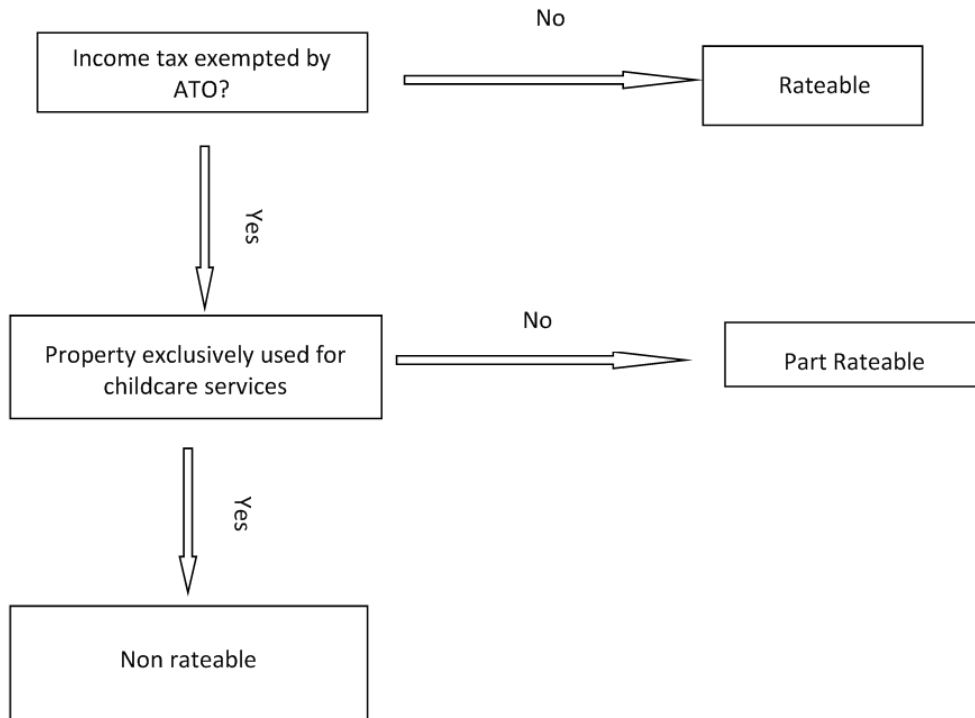
Attachment 1 – Decision Making Process for Non-Rateable Properties

Decision Making for Childcare Centres

Questions to be asked:

1. Do you hold income tax exempt status from ATO? If so, please provide a copy of the ATO endorsement.
2. Please provide details of the occupancy. I.e. How is the property being used? Is any part of the properties used as non-childcare business? If so, what is the percentage used as non-childcare business.

Flow chart for decision making:



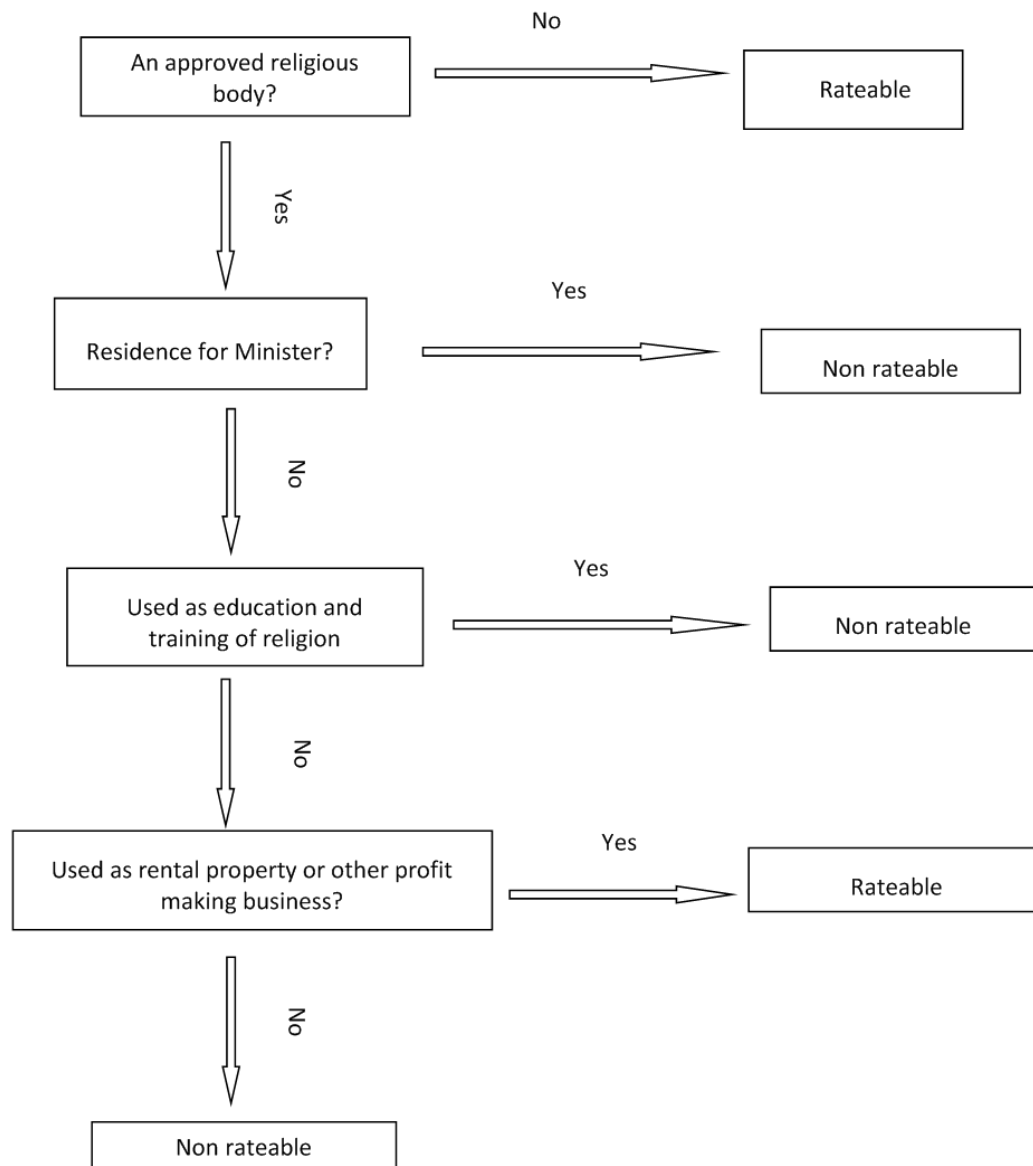
Attachment 1 – Decision Making Process for Non-Rateable Properties

Decision Making for Religious Bodies

Questions to be asked:

1. Please provide proof that you are a religious body
2. Please provide details of the occupancy. i.e., is the property used as residence of a practising Minister of religion? Is the property used for the education and training of persons to be Ministers of religion; Is the property used as a rental property? Or any other use?
3. If the property is for combined use, please provide an estimated portion for each use.

Flow chart for decision making:



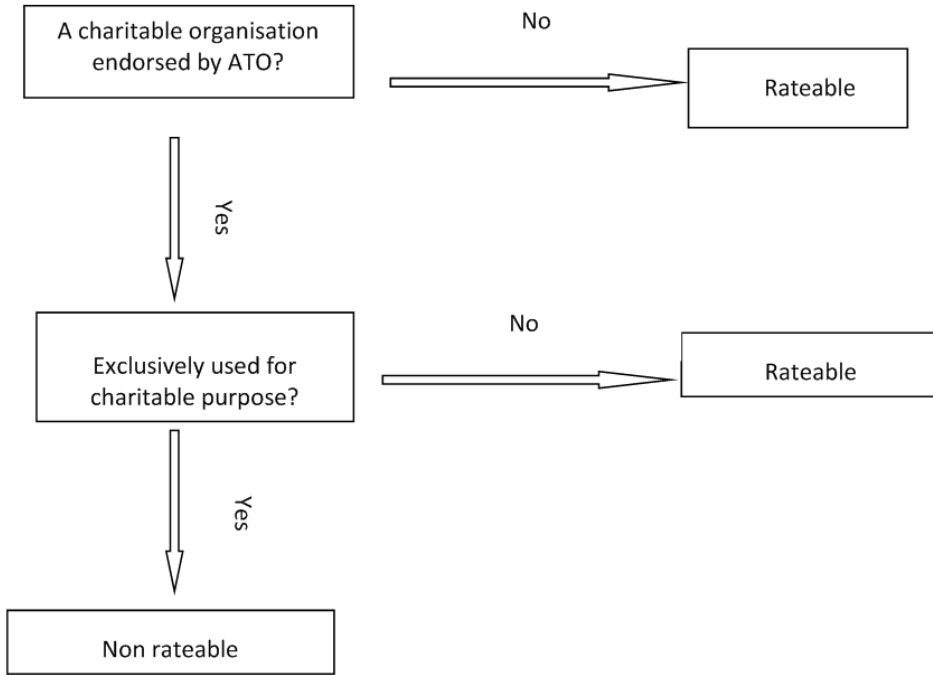
Attachment 1 – Decision Making Process for Non-Rateable Properties

Decision Making for Other Organisations

Questions to be asked:

1. Are you a charitable organisation? If yes, please provide a copy of the ATO endorsement.
2. Please provide details of the occupancy. Is any part of the property used as retail sale of goods or other types of income generating business? Please provide details on the nature of business that is carried out in the property.

Flow chart for decision making:





## Attachment 2 –Financial Hardship (Rates and Charges) Policy

Policy ID no: DCS 5 - Council



Moreland City Council

## Financial Hardship (Rates and Charges) Policy

<b>Date Authorised by Council:</b>	6 December 2017
<b>Commencement Date:</b>	6 December 2017
<b>Review Date (10 years from authorised date):</b>	December 2027
<b>Responsible Department</b>	Corporate Services

This policy has been authorised.

Nerina Di Lorenzo  
Chief Executive Officer

## Attachment 2 –Financial Hardship (Rates and Charges) Policy

### 1 Purpose

The purpose of this Financial Hardship Policy is to provide Council with a policy framework to provide financial relief to individuals who need assistance. The policy also aims to provide ratepayers with a clear and transparent understanding of the options and assistance available if currently experiencing, or at the risk of experiencing, financial hardship.

### 2 Context

Rates income is a secure and reliable source of revenue that Council uses to deliver services to the community. In considering all aspects of the rating strategy for the municipality and this Financial Hardship Policy, Council considers the principles of fairness, transparency and equity.

It is important to note that this policy does not apply to the Fire Services Levy as that is a State government levy and Council does not have the power to waive or defer these debts.

### 3 Principles

The following policy principles form the basis of this hardship policy:

- Information about this hardship program will be made accessible to the community and Council will be proactive in communicating its program.
- Hardship assistance will only be granted to individuals experiencing financial hardship with regard to the rates on their primary residence.
- A range of forms of assistance will be made available.
- The form of hardship assistance provided should match the level of financial difficulty.
- The process must be simple for the ratepayer to use.
- Ratepayers are encouraged to utilise financial counselling, legal and other supports.
- Legal action to recover debt should be the last resort.

### 4 Council policy

#### 4.1 No waiver of rates and charges

Council does not allow the waiver of rates or charges except in exceptional circumstances. This is to ensure that financial hardship assistance offered to one group of ratepayers does not adversely impact other ratepayers. Any waiver of rates or charges must be approved by the Director Corporate Services.

#### 4.2 Interest on overdue rates and charges

Interest will be charged on overdue rates and charges in accordance with section 172 of the *Local Government Act 1989* (Act), unless otherwise specified in this policy. The interest will be calculated at the rate fixed under section 2 of the *Penalty Interest Rates Act 1983*.

## Attachment 2 –Financial Hardship (Rates and Charges) Policy

### 4.3 Waiver of interest on overdue rates and charges

Council may allow the waiving of interest on outstanding rates for owner-occupied residential property in accordance with section 171 of the Act. This will not be considered for property rated as other types of land including Commercial, industrial or vacant land, or where the ratepayer experiencing financial hardship does not reside at the property (as this is assumed to be an investment property).

The applicant must attend to the immediate settlement of all outstanding rates and charges or enter into a payment arrangement where an amount is paid on a regular basis (eg weekly/fortnightly) to clear all outstanding rates and charges within a period of no more than 12 months.

If payment of the outstanding rates and charges is made by payment arrangement, the waiver of interest would apply to interest already incurred to date and during the payment arrangement period.

If the payment arrangement (as above) is not maintained, the amount of interest waived will be withdrawn and the interest reinstated on the assessment.

The waiver of penalty interest will be made on a once-off basis.

#### Interest waiver categories

There are three categories of interest waivers:

##### 4.3.1 Administrative waiver

Ratepayers may have interest waived in the event of an administrative issue, error or omission which caused or significantly contributed to the failure to pay rates in a timely manner.

##### 4.3.2 Waiver on compassionate grounds

Ratepayers may have interest waived where they have demonstrated compassionate grounds for a payment being late. Acceptable compassionate grounds will be independently reviewed taking into consideration individual circumstances.

##### 4.3.3 Waiver on financial hardship grounds

Ratepayers may have interest or part thereof waived subject to compliance with the following conditions:

- the ratepayer must be experiencing undue and unavoidable financial hardship;
- the ratepayer's financial circumstance must be assessed by a suitably qualified, independent Financial Counsellor.

#### Application for waiver of interest

An application for the waiver of interest charges under the categories above should be made in writing to the Coordinator Revenue Services.

#### Delegation to waive interest

The Coordinator Revenue Services is authorised to waive interest charges up to \$50 for any one property.

For requests to waive interest over \$50, the Coordinator Revenue Services will review applications in accordance with this policy and prepare a report for the Chief Finance Officer for consideration and approval. The waiver of interest will be confirmed in writing once it has been approved.

The Chief Finance Officer has delegated authority from Council under section 171(A) of the Act, to waive in whole or in part, interest charges due where the application of the interest would cause financial or undue hardship.

**Attachment 2 –Financial Hardship (Rates and Charges) Policy****4.4 Payment deferral**

Payment deferral occurs where Council agrees to a ratepayer not making rates payments. This option would generally only apply to long term cases of extreme financial hardship.

Rates and other charges (including penalty interest) continue to be charged against the property but collection is not enforced.

Rates and charges will be deferred until such time as the ratepayer's circumstances improve or the property is sold or transferred to another owner, at which time Council would collect the outstanding amount of rates, charges and penalty interest.

Outstanding rates and charges (or part thereof) may be deferred under the following conditions:

- The ratepayer must evidence severe financial hardship as certified by a suitably qualified, independent financial counsellor.
- Where the financial hardship is expected to exceed one year.

Rate notices will continue to be sent to rate payers to ensure they are aware of the growing debt.

Ratepayers will be required to resubmit an application every three years to qualify for a continuation of any deferral arrangement. In addition, Council will undertake a review each year and confirm the payment deferral or advise if there will be a change.

Council may reject a deferral application or cease a deferral arrangement if the total outstanding balance of rates and charges exceeds 50% of the Capital Improved Value (CIV) of the property.

A deferment arrangement may be withdrawn if:

- The ratepayer advises that the hardship conditions no longer exist.
- The ratepayer no longer owns or occupies the property.
- Triennial confirmation of ongoing hardship is not received.
- The total outstanding balance for the property of unpaid rates and charges exceeds 50% of the CIV of the property.

**Application for payment deferral**

An application for the deferral of payment of rates and charges should be made in writing to the Coordinator Revenue Services.

**Approval process**

The Coordinator Revenue Services will review applications in accordance with this policy and if satisfied that financial hardship exists, a report will be provided to the Chief Financial Officer for consideration and approval. The deferral will be confirmed in writing to the ratepayer once it has been approved.

## Attachment 2 –Financial Hardship (Rates and Charges) Policy

### 4.5 Payment plans

A 'payment plan' is a schedule of payments agreed to by both the Council and ratepayer which provides for flexible payment of debts after their due date has lapsed. This differs from 'instalment payments' which Council offers for on-time payment of rates and charges.

Payment arrangements will attract penalty interest on outstanding balances, unless otherwise determined by the delegated authority. Allowing ratepayers additional time to make payments without legal action being taken by Council to recover rates and charges.

#### Application for payment deferral

Payment plans can be arranged by contacting Council's Revenue Services officers.

#### Approval process

The Team Leader Rates will review applications in accordance with this policy and if satisfied that financial hardship exists, a report will be provided to the Coordinator Revenue Services for consideration and approval. The payment plan will be confirmed in writing to the ratepayer once it has been approved.

## 5 Other relevant information

### 5.1 References

Council Plan 2017-21:

- Moreland community has access to information, opportunities to participate in decision making and access to decision makers
- Moreland City Council is financially responsible taking account of current and future needs.

The Victorian *Local Government Act 1989* sets out Council's powers regarding payment of rates and charges.

In addition, the *Victorian Charter of Human Rights and Responsibilities Act 2006* (Charter) must be taken into account. In particular, the rights to:

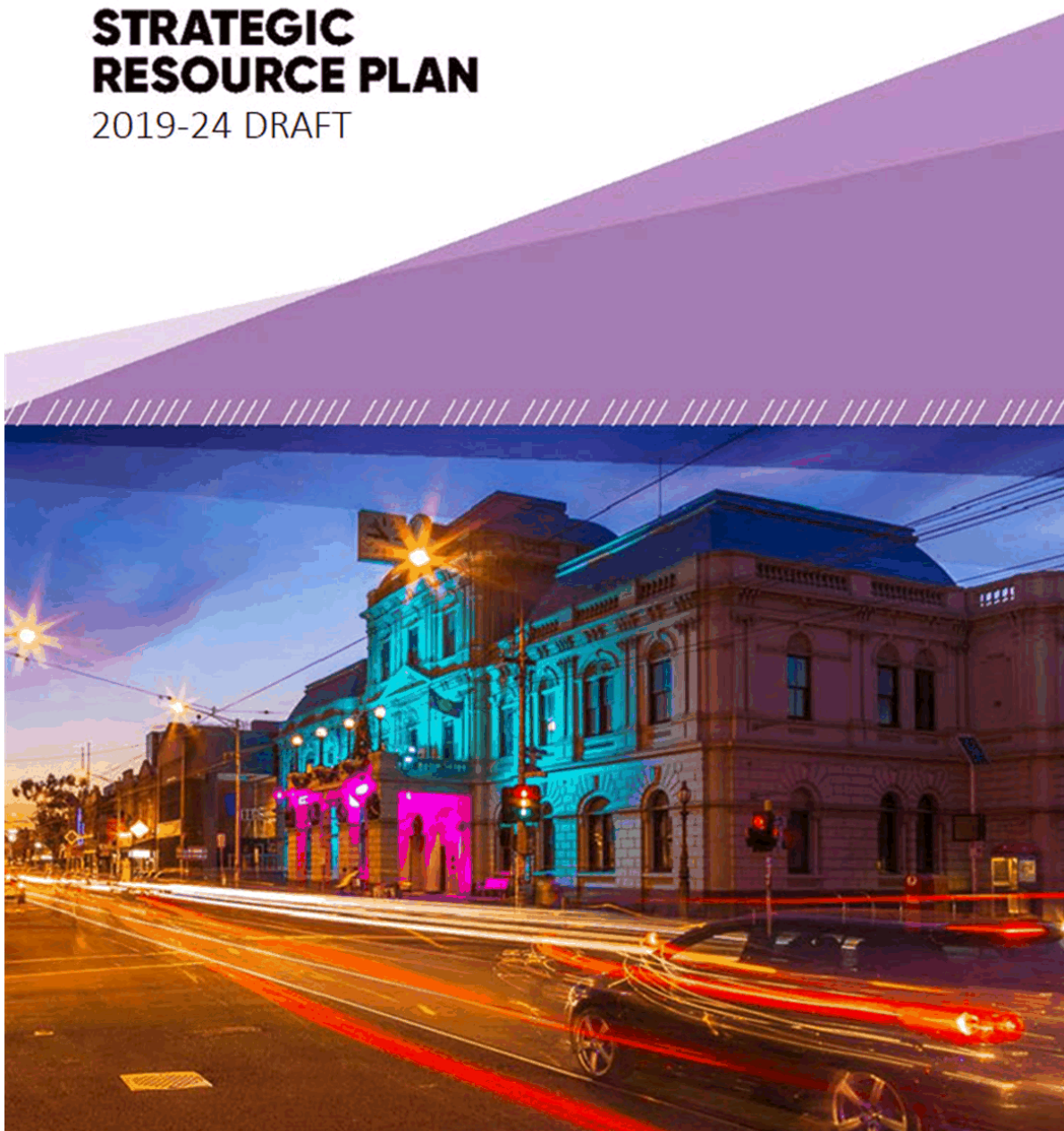
- Recognition of equality before the law (s8);
  - Privacy and reputation (s13);
  - Protection of families and children (s17); and
  - Property rights.
- Moreland City Council Debtor Management Policy.
  - Moreland City Council Rating Strategy.





# STRATEGIC RESOURCE PLAN

2019-24 DRAFT





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## BACKGROUND

The *Local Government Act 1989* (the Act) requires council to prepare a strategic resource plan (SRP) for at least the next four financial years that describes both the financial and non-financial resources required to achieve the strategic objectives in the council plan. In preparing the SRP, council must take into account services and initiatives contained in any plan adopted or proposed to be adopted by council.

Moreland City Council has prepared a five year Strategic Resource Plan 2019-2024 which outlines both the financial and non-financial resources required to achieve the strategic objectives set in the 2017-2021 Council Plan and as part of its integrated planning framework as set out below.

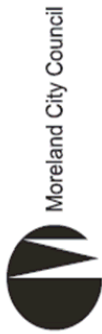


The core objective of the SRP is that Council continues to be financially sustainable while continuing to deliver an acceptable level of service to the community and deliver the strategic objectives in the Council Plan.

The State Government “Fair Go Rates” system was introduced from the 2016-17 financial year with the first rate cap set at 2.5 per cent. Council Officers have worked hard to develop strategies to deal with the significantly reduced rates revenue and the fruition of this work is demonstrated in this version of the Strategic Resource Plan.

Council committed to undertaking transformative internal changes since the introduction of the “Fair Go Rates” system to provide greater financial sustainability and create the ability to deliver transformative change to the city. The internal transformation is evident in this financial plan with Council remaining financially sustainable over the next 5 years.

The Council Plan for 2017-2021 introduced three new Strategic Objectives, Connected Community, Progressive City and Responsible Council, with updated key focus areas for the four years from 2017 to 2021. The Council Plan is outlined on the following page.



Moreland City Council

# 2017-21 COUNCIL PLAN ON A PAGE

<b>VISION</b>	Moreland will be known for its proud diversity and for being a connected, progressive and sustainable city in which to live, work and play			
<b>VALUES</b>	Customers and Community First • Respect • Personal Accountability • Integrity • One Team			
<b>Our role in creating change</b>	Delivering services directly for our community	Partnering with businesses and community organisations	Advocating for Moreland's needs	Building the city for existing and future needs
<b>Strategic Objectives</b>	<b>1. Connected Community</b>			
<b>Key Priorities</b>	<ol style="list-style-type: none"> <li>Achieve higher levels of social cohesion for our multicultural, established and newly arrived community, by fostering opportunities for shared learning and celebration</li> <li>Set a clear vision and strategy for aquatic, leisure and sporting facilities to meet ongoing community needs</li> <li>Determine the best way for Moreland to continue supporting our community throughout, and after Aged Care &amp; NDIS reforms</li> <li>Enhance family and children's services to meet the needs of Moreland's growing population and increasing birth rate</li> <li>Better equip our young people for employment and provide opportunities to actively participate in civic life</li> <li>Help people feel safer in our neighbourhoods</li> </ol>			
	<b>2. Progressive City</b>			
	<ol style="list-style-type: none"> <li>Enhance liveability, affordability and sustainability by guiding growth, and excellence in urban design and development</li> <li>Facilitate a demonstrable shift to more sustainable modes of transport that also targets a long-term reduction in car use</li> <li>Support the local economy and trading environments to enhance economic activity and promote local jobs</li> <li>Increase tree canopy cover, enhance existing open space and create at least two new parks, in areas with the lowest access to open space</li> <li>Move to a proactive approach to managing construction impacts resulting from population growth in our city</li> <li>Develop a clear and funded approach to achieve zero carbon emissions by 2040</li> <li>Invest in the revitalisation of shopping and trading precincts</li> <li>Strengthen and invest in the significant creative sector in Moreland and enhance its standing as a destination for the arts</li> <li>Enhance the environmental outcomes of Council waste services and increase community awareness/participation in environmental initiatives to reduce waste to landfill</li> </ol>			
	<b>3. Responsible Council</b>			
	<ol style="list-style-type: none"> <li>Improve resident satisfaction to 90% with Council's performance in customer service</li> <li>Reach the top 25% of all Councils for improved community satisfaction with Council's engagement practices</li> <li>Maintain and match our infrastructure to community needs and population growth of Council's operations</li> <li>Provide transparent and effective governance of Council's operations</li> <li>Operate without seeking an exemption from the rate cap through efficient use of Council's skills and financial resources</li> <li>Enable Council's workforce to be mobile and accessible, supported by smart and efficient technologies</li> </ol>			
	Fostering community cohesion and active participation in civic life			Leading new ways of doing things

### How the plan was developed

In preparing the SRP, Council has also been mindful of the need to comply with the principles of sound financial management in the Act which requires council to:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

The rigorous process followed to develop the SRP included consultation with the community, Councillors and senior Council officers. The consultation resulted in the following key information being used to develop the plan:

- Audited financial statements as at 30 June 2018;
- Assumptions provided by council service providers about changes in future income and expenditure;
- Assumptions provided by council capital works expenditure providers about the requirements for future asset renewal, expansion, upgrade and new assets;
- Assumptions provided by finance regarding future changes in assets, liabilities and equity; and
- Priorities provided by the Executive Management Team, Council and the Community.

The financial projections included in the SRP have been developed using a 'four-way' budget model. This methodology enables linking of the comprehensive income statement, balance sheet, statement of cash flows and statement of capital works.

## OBJECTIVES

The overall objective of the SRP is financial sustainability in the medium to long term, while still providing sufficient resources to achieve the council plan strategic objectives. The key objectives which underpin the financial plan over the next five years are:

- Achieve a breakeven adjusted underlying result;
- Achieve a balanced budget on a cash basis;
- Maintain existing service levels;
- Meet or exceed council's asset renewal requirements;
- Reduce debt to a low to moderate level to allow capacity to fund future infrastructure.

DRAFT

## ASSESSMENT OF COUNCIL'S CURRENT FINANCIAL POSITION

An assessment has been undertaken of the Council's current financial position to identify any significant matters which may impact the SRP. A summary of the budgeted and forecast financial results for the 2018-19 year are in the following table.

Result	Adopted	Forecast	Variance
	Budget	Actual	Fav/ (Unfav)
	2018/19	2018/19	(Unfav)
	\$'000	\$'000	\$'000
Surplus/(deficit) for the year	29,872	27,375	(2,497)
Cash and investments	99,272	100,175	903
Capital works expenditure	43,698	45,631	(1,933)

A surplus for the year of \$27.38 million is forecast to be achieved, compared with an adopted budgeted surplus of \$29.87 million. The forecast \$2.50 million unfavourable variance is primarily due to but not limited to:

- Higher than expected utility costs which are forecast to cost an additional \$1.89 million this financial year. This is due to significant increases in energy costs across the energy market. Council is partially protected against market fluctuations in the future due to its participation in the Melbourne Renewable Energy Project; and
- Trend analysis has shown approximately \$5 million of capital budget is classified as operational in nature annually. In 2018/19, \$5 million of operational expenditure from capital projects was allowed for in the 2018/19 Forecast.

This unfavourable variance has been partially offset by:

- Higher developer contributions which are forecast to increase by \$1.13 million;
- Savings of \$2.87 million from lower than expected employee costs;
- Additional supplementary valuations of \$1.45 million. This is predominately due to an increased level of property development in the municipality, leading to an increase in the number of assessable properties. This supplementary income is not relied upon for operational expenditure as the increased revenue also brings increased pressure on Councils assets and services; and
- Unbudgeted capital grant revenue of \$1.59 million.

Capital works expenditure is forecast to be \$45.63 million compared with the adopted budget of \$43.70 million. The forecast \$1.93 million increase is due to the:

- \$2.74 million of incomplete works carried forward from the year 2017-18;
- Savings of \$2.09 million from existing projects and an additional \$1.03 million for existing projects and four new projects;
- Funding of \$0.83 million which was to be spent in 2018-19 has been carried forward for spending in 2019-20;
- Funding of \$0.40 million which was earmarked for spending in 2019-20 has been brought forward so projects can be completed in 2018-19 instead of 2019-20; and
- Funding of \$0.34 million which was initially earmarked for spending on operating projects has been transferred to the capital works budget to be spent on capital projects.



Significant matters arising from the assessment of council's current financial position, which are expected to impact the SRP include:

- Council has been transitioning NDIS eligible clients to NDIS providers and will continue to provide support to those who do not qualify for NDIS. The transition reduces the funding Council receives from the Commonwealth as these clients transition. This will continue until 100 per cent of all NDIS eligible clients are transitioned to an NDIS provider;
- The Commonwealth has extended its current arrangement of block funding for Council to provide services for Aged Home and Community Care until June 2020. As the decision on the future of this service is yet to be determined by the Commonwealth, no changes have been allowed for in the SRP;
- Council are currently reviewing its Developer Contribution Plan. The risks associated with Council not fulfilling its prescribed obligations under the Developer Contribution Plan (DCP) have not been accounted for in the SRP; and
- The Recycling Industry has been in a state of flux since the import ban from China due to contaminated recyclables. The Municipal Association of Victoria (MAV) has been active in proposing an action plan and Council will continue its commitment to working with State and Federal Governments to achieve reforms and continue educating the community on recycling, it is too early to know what impact this plan will have on the recycling industry. We have anticipated Council will continue to pay for the municipalities recycling matter to be processed over the period of the SRP.

In addition to the above matters, the Victorian Government legislated that local government rates be capped from the 2016-17 year. While Council will endeavour to not seek an exemption from the rate cap, depending on the level at which rates are capped in future years, Council may need to review the level of services and capital works expenditure delivered in future years and/or apply for a higher cap.

## KEY ASSUMPTIONS

There are a number of assumptions underlying the forecasts for income, expenditure, assets, liabilities, equity, cash, capital works expenditure and human resources included in the Strategic Resource Plan. These assumptions have been derived from the following sources:

- Assessment of the current financial position;
- Scan of the external economic environment;
- Forecast changes in population and demographics;
- Advice from officers responsible for service and capital works planning and delivery; and
- Services and initiatives contained in plans adopted or proposed to be adopted by council

### General assumptions

The general assumptions affecting all operating income and expenditure are included the following table.

	2019/20	2020/21	2021/22	2022/23	2023/24
	%	%	%	%	%
Consumer Price Index	2.00	2.00	2.00	2.00	2.00
Rate cap	2.50	2.00	2.00	2.00	2.00
Property growth	0.30	0.30	0.30	0.30	0.30
Grants (operating)	2.00	2.00	2.00	2.00	2.00
Statutory fees and fines	2.00	2.00	2.00	2.00	2.00
User fees	3.00	3.00	3.00	3.00	3.00
Investment return	2.00	2.00	2.00	2.00	2.00

### Consumer price index

The annual consumer price index (CPI) for the December 2018 quarter for Melbourne was 2.0 per cent (ABS release 30 January 2019). For the purposes of the developing the SRP, a conservative approach has been adopted with a CPI increase of 2.0 per cent for the 2019-20 year and all remaining years and applied to all income and expense types with the exception of those specifically identified in the above table.

### Basic indexation rates

Materials and services basic indexation has been set at 1.0 per cent per annum. This below CPI increase is a reflection of Council's commitment to continuous improvement and finding efficiencies to continue delivering Council services without seeking an exemption from the rate cap.

### Rate cap

Under the "Fair Go Rates" System, the Minister of Local Government sets the maximum amount that rates can be increased each year. The rate cap for the 2019-20 has been set at 2.5 per cent. With the economy remaining strong, Council has chosen to take a conservative approach and has set the rate cap at 2.0 per cent for the remaining years.

### Property growth

The municipality has experienced high levels of development and growth over the past couple of years. However, the property market can be volatile and development in the municipality has started to slow over the past few months. As such, Council has taken this in to consideration when setting the property growth assumptions and has chosen to be conservative by setting a 0.3 per cent growth rate. It is assumed with property growth, there is also population growth which increases pressure on service levels. It is assumed income from property growth higher than forecast will allow for service growth due to related population growth.

#### Grants (operating)

Council receives approximately \$17.9 million annually in operating grants from State and Commonwealth sources for the purposes of funding the delivery of services to ratepayers. A percentage increase of 2.0 per cent has been applied to the forward periods, with the exception of a 5.0 per cent decrease in the general purpose grant funding received from the Victorian Grants Commission.

#### Statutory fees and fines

Council raises approximately \$13.9 million in fees and fines which are imposed in line with legislation governing local government activities such as planning permits, animal registrations and parking fines. In the main, the fee for these services are set out in State legislation and regulations. The increase to these fees is controlled by the increase to the unit rate in the *Monetary Units Act 2004*. As Council has no control of the majority of statutory fees and future fee increases, a conservative rate has been set at 2.0 per cent per annum across the plan.

#### User fees

Council raises approximately \$5.2 million in user fees which are charged for private services provided by the Council. Future increases in user fees set by Council are assumed to increase by 3.0 per cent per annum.

#### Investment return

The official cash rate has been stable at 1.5 per cent since August 2016. In the most recent Statement on Monetary Policy in February 2019, the Reserve Bank Governor noted that "underlying inflation is expected to pick up to 2 per cent by late 2019 and to be a little higher in the following year." Council is currently receiving approximately 2.65 per cent returns on cash investments. A conservative approach has been taken in setting investment returns at 2.0 per cent per annum across the plan.

#### Borrowing

Council adopted the Moreland City Council Borrowing Strategy in September 2011.

Three strategic goals were identified in the Borrowing Strategy:

Goal 1: Provide an alternative funding option for capital works projects that are of strategic importance;

Goal 2: Manage Council's borrowing budget to optimize cash flow;

Goal 3: Develop and maintain a borrowing structure that achieves a healthy balance between predictability and flexibility.

Priorities and KPIs have been set for each of the three strategic goals.

## Service delivery assumptions

The assumptions affecting specific services provided by council are set out below.

### Residential waste collection

The adoption of the Food Organics, Green Organics Waste Policy at the April 2019 Council meeting will change residential waste collection across the municipality. Engagement with the community will occur throughout 2019-20 which will finalise the final plan for the roll out of this residential waste model. The waste charge will be calculated and rolled out at the finalisation of this engagement before the development of the next SRP.

### Kerbside collection – recycling

The impact of China's National Sword Policy is still being felt by the recycling industry and it is anticipated that Council will continue to pay for the municipalities recycling materials to be processed over the next five years.

### Aged and disability

#### NDIS

Council began transitioning NDIS clients to approved NDIS providers through the 2018/19 financial year in line with changes to the NDIS funding model. Council will continue this transition activity until all eligible NDIS clients currently with Moreland have been transitioned to an approved provider. Council will continue to provide services to clients who are not eligible for NDIS.

#### Aged Care

The Commonwealth Government has extended the current Aged Care funding model to June 2020 and Council will continue to receive block funding and provided Aged Care Home and Support Services. There have been no further announcements on when the Aged Care reforms are to commence and a change to the current model has not been factored in to the SRP.

### Moreland Integrated Transport Strategy (MITS)

Council adopted its Moreland Integrated Transport Strategy at the March 2019 Council meeting. The adoption of this policy has committed Council to a long-term action plan to roll out major changes across the city in parking, road changes and improvements to pedestrian and cycling routes. The roll out of these changes have been factored in to the SRP.

## Other operating assumptions

Other assumptions affecting operating income and expenditure which cannot be directly attributed to specific services are included the following table.

	2019/20	2020/21	2021/22	2022/23	2023/24
	\$million	\$million	\$million	\$million	\$million
Supplementary rates	0.454	0.463	0.472	0.482	0.491
Developer contributions (cash)	14.050	14.331	14.618	14.910	15.209
Developer contributions (non-cash)	0	0	0	0	0
Operating grants	17.930	18.010	18.106	18.216	18.342
Grants (capital)	2.570	2.110	1.302	1.102	1.850
Asset sales (proceeds)	0	0	0	0	0

### Supplementary rates

Development growth has been strong in Moreland over a long period of time. While this growth is expected to continue, in recent months the development has been slowing down. This will be closely monitored to understand the impact to Council. Council is conservative in its approach to forecasting supplementary rates as the revenue generated from supplementary rates is required to fund the extra pressure the development puts on Council's assets and services.

**Developer contributions (cash)**

Contributions are levied on developers for the purpose of offsetting future costs associated with the creation of open space and new community infrastructure. The level of contributions is expected to increase by 2.0 per cent.

**Developer contributions (non-cash)**

From time to time council receives infrastructure assets from developers at no cost which are recognised as income in the comprehensive income statement. This normally occurs following the completion of a property development, where the developer agrees to construct the required infrastructure including roads, footpaths and drains. At the conclusion of the development, these assets are handed over to council. It is expected that council will receive infrastructure assets during the five year period as the major property developments are completed. As the value of these assets cannot be reliably measured at this time no allowance has been made.

**Operating grants**

Operating grants incorporate financial assistance grants from State and Commonwealth government agencies. The Council has adopted a conservative growth rate of 2.0 per cent over the next five years, with the exception of a 5.0 per cent decrease in the general purpose grant funding received from the Victorian Grants Commission.

**Grants (capital)**

Council will receive on average, \$1.8 million in government funding for capital works projects over the five years of the SRP.

## Capital works

Council has developed a capital works plan for the next five years by class of asset. A key objective of the plan is to renew existing assets in line with asset management plans to ensure they are maintained at the desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to maintain delivery of services to the community.

Providing and maintaining infrastructure assets for service delivery is a function of Council under the *Local Government Act 1989*.

The assumptions affecting asset renewal, expansion, upgrade and new assets are set out below. Asset Management is the combination of management, financial, economic, and engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner. It includes the management of the whole life cycle (design, construction, commissioning, operating, maintaining, repairing, modifying, replacing and decommissioning/disposal) of physical and infrastructure assets.

In developing the capital expenditure program for the next five years, the following matters have had a significant impact:

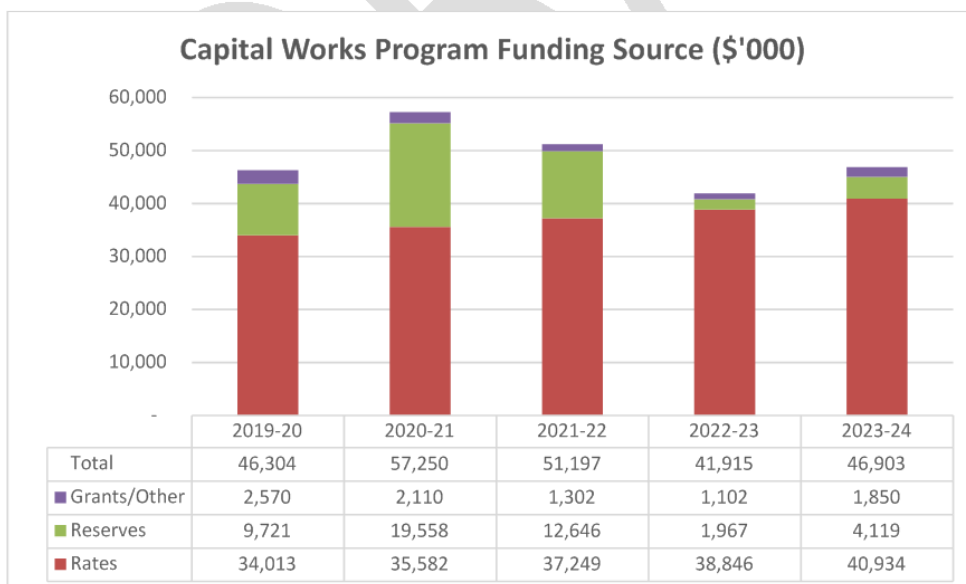
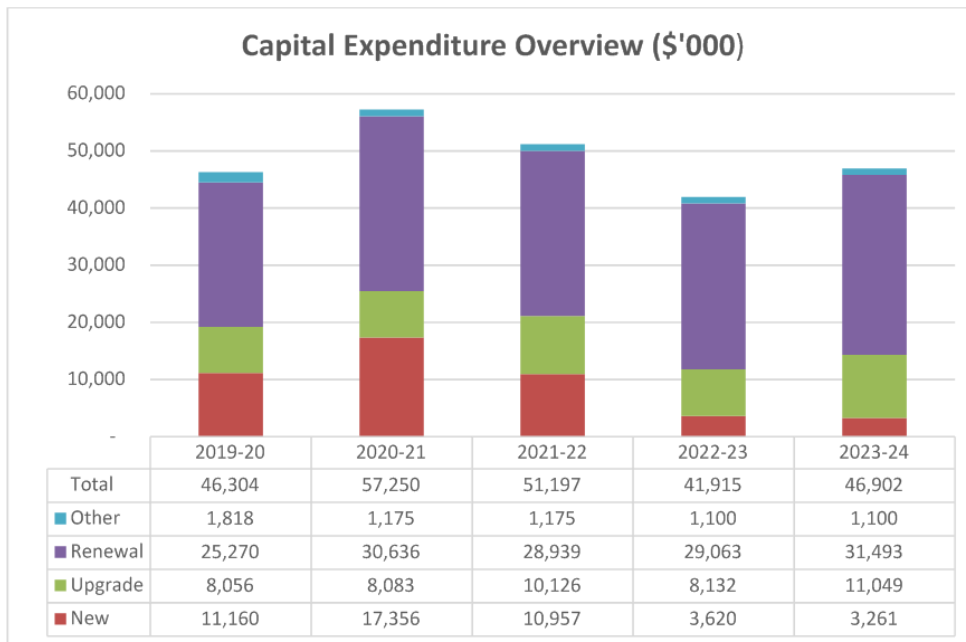
- The need to maintain Council's existing assets, and closing of the renewal gap;
- Delivery of infrastructure projects identified in the Development Contributions Plan (DCP) adopted in 2015;
- Community priorities for improved roads and footpaths; and
- A long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes.

### 2019/20 Draft Capital Works Program

Open Space Assets	\$5,897,000	12.74%
Structures and Buildings	\$13,952,301	30.13%
Road Infrastructure	\$18,031,091	38.94%
Stormwater Drainage	\$1,460,000	3.15%
Environment and Waste	\$1,025,000	2.21%
Arts and Culture	\$34,850	0.08%
Plant and Equipment	\$2,402,000	5.19%
Economic Development	\$3,502,029	7.56%
	<b>\$46,304,271</b>	<b>100.00%</b>
Targeting new only	\$11,160,441	24.10%
Targeting upgrade only	\$8,055,982	17.40%
Targeting renewal only	\$25,269,848	54.57%
Targeting maintenance	\$1,818,000	3.93%
	<b>\$46,304,271</b>	<b>100.00%</b>



Year	Total	Summary of funding sources			
	Capital Program	Rates	Reserves	Borrowing	Grants /Other
	\$'000	\$'000	\$'000	\$'000	\$'000
2019/20	46,304	34,013	9,721	0	2,570
2020/21	57,250	35,582	19,558	0	2,110
2021/22	51,198	37,250	12,646	0	1,302
2023/24	41,916	38,847	1,967	0	1,102
2024/25	46,902	40,933	4,119	0	1,850



## 2019-20 draft CAPEX program highlights

Outlined in the table below are some of the key planned capital works projects for the upcoming financial year.

Project	2019/20	2020/21	2021/22	2022/23	2023/24	Total
Park Close to Home - Brunswick	2,500,000					2,500,000
Gowanbrae Open Space Development	540,000	400,000				940,000
City Oval Landscaping	400,000					400,000
Playground Strategy Implementation	437,000	412,000	262,000	262,000	262,000	1,635,000
Lighting in Public Open Space	120,000	60,000	100,000	100,000	100,000	480,000
Wheatsheaf Community Hub	1,500,000	16,000,000	10,025,000			27,525,000
Aquatic Infrastructure Program	2,566,512	2,123,397	1,634,990	4,451,659	11,418,287	22,194,845
Coburg Town Hall	250,000	1,000,000	1,500,000			2,750,000
Bob Hawke Centre	200,000					200,000
Fleming Park Masterplan Implementation	1,393,000	1,639,000	201,000	180,000	1,785,000	5,198,000
City Oval Pavilion Redevelopment	1,500,000	2,240,000	1,000,000			4,740,000
Richards Reserve Sporting Pavilion	700,000					700,000
Elms Court - Public Toilet	155,000					155,000
Corporate Carbon Reduction	355,000	250,000	250,000	250,000	250,000	1,355,000
WSUD implementation	150,000	150,000	150,000	150,000	150,000	750,000
Brunswick Activity Centre (Forecourts)	437,029					437,029
Coburg Streetscape Masterplan (Russell St Precinct 19/20)	900,000	900,000	1,000,000	1,000,000	1,000,000	4,800,000
Edgars Creek Shared Path Bridge	1,280,000					1,280,000
Footpath Renewals (Asphalt and Concrete)	2,000,000	2,000,000	2,000,000	2,000,000	1,000,000	9,000,000
Michael St / Saxon St Drainage Upgrade	720,000					720,000
Partnership Grants	333,123	341,451	350,000	359,000	368,000	1,751,574

## OUTCOMES

### Financial outcomes

Council has considered the increasing cost of living and will endeavour to deliver the same service within the 2.5 per cent rate increase although not all costs to Council are in line with the rate increase.

The following financial results, graphs and indicators summarise the key financial outcomes for the next five years as set out in the SRP for the 2019-24 years.

Result	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
Surplus/(deficit) for the year	34,891	38,376	42,328	44,376	47,852
Adjusted underlying result	18,271	21,935	26,408	28,364	30,793
Cash and investment balance	118,331	129,277	150,645	183,508	214,943
Cash flows from operations	66,943	70,577	74,853	76,974	80,446
Capital works expenditure	46,305	57,250	51,197	41,916	46,902

### Financial sustainability

Council's long-term financial performance and position is sustainable where planned long-term service and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

The Victorian Auditor-General's Office uses six indicators to measure Councils' financial sustainability:

Risk assessment criteria for financial sustainability indicators

Risk	Underlying result (%)	Liquidity	Indebtedness (%)	Self-financing (%)	Capital replacement	Renewal gap
High	Negative 10% or less Insufficient revenue is being generated to fund operations and asset renewal.	Equal to or less than 1.0 Insufficient current assets to cover liabilities.	More than 60% Potentially long-term concern over ability to repay debt levels from own-source revenue.	Less than 10% Insufficient cash from operations to fund new assets and asset renewal.	Equal to or less than 1.0 Spending on capital works has not kept pace with consumption of assets.	Equal to or less than 0.5 Spending on existing assets has not kept pace with consumption of these assets.
Medium	Negative 10% to zero A risk of long-term run down to cash reserves and inability to fund asset renewals.	1.0–1.5 Need for caution with cash flow, as issues could arise with meeting obligations as they fall due.	40–60% Some concern over the ability to repay debt from own-source revenue.	10–20% May not be generating sufficient cash from operations to fund new assets.	1.0–1.5 May indicate spending on asset renewal is insufficient.	0.5-1.0 May indicate insufficient spending on renewal of existing assets.
Low	More than zero Generating surpluses consistently.	More than 1.5 No immediate issues with repaying short-term liabilities as they fall due.	40% or less No concern over the ability to repay debt from own-source revenue.	20% or more Generating enough cash from operations to fund assets.	More than 1.5 Low risk of insufficient spending on asset renewal.	More than 1.0 Low risk of insufficient spending on asset base.

Source: Victorian Auditor-General's Office.

The overall financial sustainability risk assessment is calculated using the ratings determined for each indicator as follows:

Overall financial sustainability risk assessment

- High risk of short-term and immediate sustainability concerns indicated by either:  
**red** underlying result indicator or  
**red** liquidity indicator.
- Medium risk of longer-term sustainability concerns indicated by either:  
**yellow** self-financing indicator and red indebtedness indicator or  
**yellow** capital replacement indicator or  
**yellow** renewal gap indicator.
- Low risk of financial sustainability concerns—there are no high risk indicators.

Source: Victorian Auditor-General's Office.

The table below shows the financial sustainability measures for Council over the next 5 years and the average over this period. As indicated, Council is forecasting strong financial sustainability results.

Indicator	2019/20	2020/21	2021/22	2022/23	2023/24	Average risk
Underlying result (%)	9.0%	10.6%	12.5%	13.1%	14.0%	11.8%
Liquidity	3.55	3.37	3.57	3.92	4.20	3.72
Indebtedness (%)	19.6%	18.5%	17.6%	16.8%	16.0%	17.7%
Self-financing (%)	33.1%	34.0%	35.3%	35.6%	36.4%	34.9%
Capital replacement	1.81	2.24	1.99	1.62	1.81	1.90
Renewal gap	1.31	1.51	1.52	1.44	1.64	1.48

### Minimise rate increases

Under the “Fair Go Rates” System, the Minister of Local Government sets the maximum amount that rates can be increased each year. The rate cap for 2019-20 has been set at 2.5 per cent and 2.0 per cent for further years. Council aims to deliver services without seeking an exemption from the rate cap.

### Limit borrowings

Council does not intend to enter into any new borrowings during 2019-20. Outlined in the table below is the schedule of interest and principal repayments for existing loans over the next five years. Council utilised the Local Government Funding Vehicle Bond issuance opportunity in 2014 and in 2016 with the intention of amortising these funds over 20 years. The first of these bonds for \$8 million matures in November 2019, and the remaining two bonds for \$8 million and \$12.1 million mature in November 2021.

Council will access its cash and investment position well before November 2019 to decide if refinancing of this loan facility is required.

Year	New Borrowings \$'000	Principal \$'000	Interest \$'000	Balance 30 June \$'000
2019/20	0	1,105	1,377	34,210
2020/21	0	1,121	1,009	33,089
2021/22	0	8,919	800	24,170
2022/23	0	300	598	23,870
2023/24	0	300	591	23,570

### Reducing the renewal gap

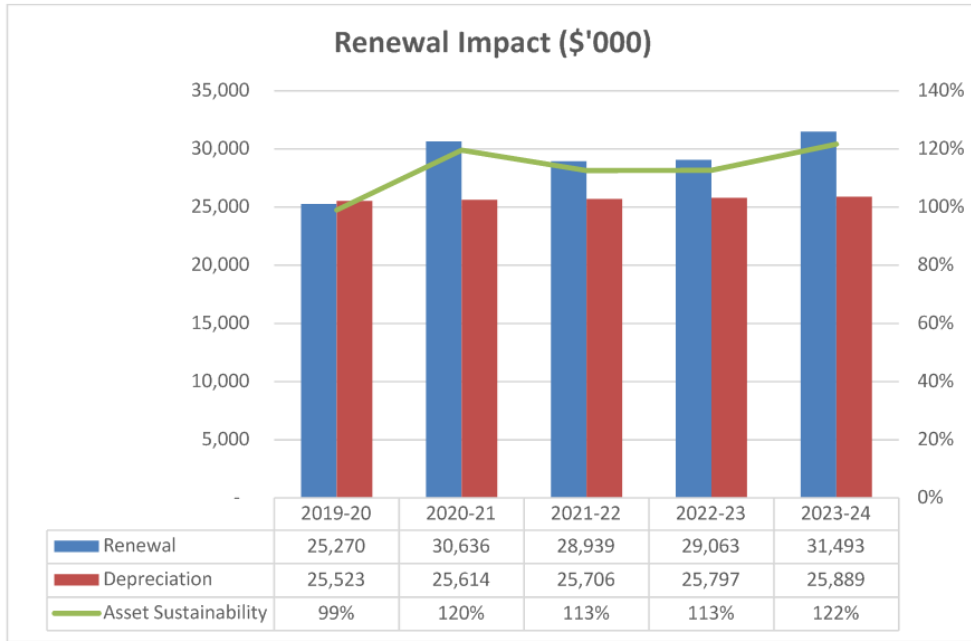
Council will continue to reduce the renewal gap by increasing capital expenditure to renew Council assets.

The following table and chart shows how Council is meeting its renewal target over the next 5 years.

Measure	Value
Value of Council Assets	\$1.5b
2019-20 depreciation value on asset base	\$25.52M
SRP renewal gap target <sup>#</sup> (VAGO indicator)	>1.0
2019-20 renewal gap result (based on draft program)	1.31
Sustainability Index* (Asset Management Policy Nov 2014)	95-105%
2019-20 sustainability index result (based on draft program)	99%

<sup>#</sup> Renewal and upgrade expenditure as a ratio of depreciation value

\* Renewal expenditure divided by current depreciation value expressed as a percentage





## Non-financial

The following table summarises the key non-financial outcomes for the next five years as set out in the SRP for years 2019-20 to 2023-24 years.

### Statement of human resources for the five years ending 30 June 2024

	Proposed Budget 2019/20 (\$'000)	Strategic Resource Plan Projections			
		2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)
<b>Staff expenditure</b>					
Employee costs	95,201	96,588	97,567	99,270	100,580
<b>Total staff expenditure</b>	<b>95,201</b>	<b>96,588</b>	<b>97,567</b>	<b>99,270</b>	<b>100,580</b>
<b>Staff numbers</b>	<b>(FTE)</b>	<b>(FTE)</b>	<b>(FTE)</b>	<b>(FTE)</b>	<b>(FTE)</b>
Positions	888.4	877.5	870.4	869.4	869.4
<b>Total staff numbers</b>	<b>888.4</b>	<b>877.5</b>	<b>870.4</b>	<b>869.4</b>	<b>869.4</b>

Council is forecasting a slight increase in FTE numbers in 2019-20. This number is expected to remain constant in future years for permanent staff in order to deliver the same level of service to the community, however project based staff are on time limited contracts which is shown in the reduction over the next four years.

## Achievement of SRP objectives

The financial outcomes of the SRP are set out below under each of the key objectives which underpin the Council Plan over the next four years.

**1. Achieve a breakeven adjusted underlying result (objective: achieved)**

Moreland is generating surpluses consistently to cover capital expenditure, loan principal repayments, and reserve transfers.

**2. Maintain existing service levels (objective: achieved)**

Service levels have been maintained throughout the five year period after allowing for the impact of inflation and other cost indexation while working within a rate cap. (measure: net cost of services and expenditure level).

**3. Achieve a balanced budget on a cash basis (objective: achieved)**

The net change in cash is forecast to be positive, which indicates a balanced budget on a cash basis in those years (measure: net change in cash and unrestricted cash).

**4. Meet council's asset renewal requirements (objective: achieved)**

Asset renewal remains above the target of 100 percent of depreciation in all years.

**5. Reduce debt to a low to moderate level to allow capacity to fund future infrastructure (objective: achieved).**

Council is in a strong financial position due to high levels of reserves.

Overall the SRP shows that council is financially sustainable in the medium to long term, while still providing sufficient resources to achieve the council plan strategic objectives.

## APPENDIX

### Financial statements

- A. Comprehensive income statement
- B. Balance sheet
- C. Statement of changes in equity
- D. Statement of cashflows
- E. Statement of capital works

### Other information

- F. Summary of planned human resources

## RELATED DOCUMENTS

- 2017-21 Council Plan
- 4 Year Council Implementation Plan
- Annual Council Action Plan
- 2019-20 Annual Budget

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## Appendix A

## Comprehensive Income Statement

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Income</b>					
Rates & charges	151,780	157,577	162,360	166,597	170,248
Statutory fees and fines	11,934	13,896	14,061	14,231	14,406
User fees	5,402	5,212	5,100	5,025	4,981
Contributions - cash	13,734	14,050	14,331	14,618	14,910
Grants - operating (recurrent)	15,472	17,930	18,010	18,106	18,216
Grants - capital (non-recurrent)	3,471	2,570	2,110	1,302	1,102
Other income	7,630	7,721	7,848	7,900	8,097
Net gain/loss on disposal of property, infrastructure, plant &	(404)	0	0	0	0
Contributions - non-monetary assets	328	0	0	0	0
<b>Total income</b>	<b>209,347</b>	<b>218,956</b>	<b>223,820</b>	<b>227,779</b>	<b>231,960</b>
<b>Expenses</b>					
Employee costs	87,622	95,201	96,588	97,567	99,270
Materials and services	65,492	59,439	59,382	58,356	58,729
Bad and doubtful debts	1,377	2,031	2,051	2,071	2,092
Depreciation and amortisation	25,432	25,523	25,614	25,706	25,797
Finance costs	1,358	1,377	1,310	1,247	1,187
Other expenses	691	494	499	504	509
<b>Total expenses</b>	<b>181,972</b>	<b>184,065</b>	<b>185,444</b>	<b>185,451</b>	<b>187,584</b>
<b>Surplus (deficit) for the year</b>	<b>27,375</b>	<b>34,891</b>	<b>38,376</b>	<b>42,328</b>	<b>44,376</b>
<b>Comprehensive result</b>	<b>27,375</b>	<b>34,891</b>	<b>38,376</b>	<b>42,328</b>	<b>44,376</b>

## Appendix B

## Balance Sheet

	Forecast	Budget 2019/20	Strategic Resource Plan		
	Actual		Projections		
	2018/19		2020/21	2021/22	2022/23
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	50,175	68,331	79,277	100,645	133,508
Trade and other receivables	22,637	18,039	18,219	15,402	13,556
Other assets	1,715	1,968	1,948	1,929	1,910
Non current assets classified as held for sale	660	0	0	0	0
Other financial assets	50,000	50,000	50,000	50,000	50,000
Inventories	182	246	246	246	246
<b>Total current assets</b>	<b>125,369</b>	<b>138,584</b>	<b>149,690</b>	<b>168,222</b>	<b>199,219</b>
<b>Non-current assets</b>					
Property, infrastructure, plant and equipment	2,098,431	2,119,212	2,150,848	2,176,340	2,192,459
Investment property	27,143	33,966	33,966	33,966	33,966
Unlisted shares	2	2	2	2	2
Other assets	2,158	1,918	1,947	1,976	2,006
<b>Total non-current assets</b>	<b>2,127,734</b>	<b>2,155,098</b>	<b>2,186,763</b>	<b>2,212,284</b>	<b>2,228,433</b>
<b>Total assets</b>	<b>2,253,103</b>	<b>2,293,683</b>	<b>2,336,453</b>	<b>2,380,506</b>	<b>2,427,652</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	10,475	12,284	17,204	19,424	22,625
Interest bearing loans and borrowings	1,083	1,105	1,072	1,040	1,009
Provisions	20,567	25,011	25,496	25,978	26,492
Trust funds & deposits	646	643	653	663	673
<b>Total current liabilities</b>	<b>32,771</b>	<b>39,043</b>	<b>44,425</b>	<b>47,105</b>	<b>50,799</b>
<b>Non-current liabilities</b>					
Provisions	1,317	1,845	1,884	1,924	1,965
Interest bearing loans and borrowings	35,323	34,210	33,184	32,188	31,223
<b>Total non-current liabilities</b>	<b>36,640</b>	<b>36,055</b>	<b>35,068</b>	<b>34,112</b>	<b>33,188</b>
<b>Total liabilities</b>	<b>69,411</b>	<b>75,098</b>	<b>79,493</b>	<b>81,217</b>	<b>83,987</b>
<b>Net assets</b>	<b>2,183,693</b>	<b>2,218,585</b>	<b>2,256,961</b>	<b>2,299,289</b>	<b>2,343,665</b>
<b>Equity</b>					
Other reserves	69,649	85,224	89,721	82,315	85,694
Asset revaluation reserve	1,500,589	1,500,589	1,500,589	1,500,589	1,500,589
Accumulated surplus	613,455	632,772	666,650	716,385	757,382
<b>Total equity</b>	<b>2,183,693</b>	<b>2,218,584</b>	<b>2,256,961</b>	<b>2,299,289</b>	<b>2,343,665</b>

## Appendix C

## Statement of Changes in Equity

	Total (\$'000)	Accumulated Surplus (\$'000)	Revaluation Reserve (\$'000)	Other Reserves (\$'000)
<b>2019 Forecast Actual</b>				
Balance at beginning of the financial year	2,156,318	586,499	1,500,589	69,231
Comprehensive result	27,375	27,375	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(9,318)	0	9,318
Transfer from reserves	0	8,900	0	(8,900)
<b>Balance at end of the financial year</b>	<b>2,183,693</b>	<b>613,455</b>	<b>1,500,589</b>	<b>69,649</b>
<b>2020 Budget</b>				
Balance at beginning of the financial year	2,183,693	613,455	1,500,589	69,649
Comprehensive result	34,891	34,891	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(25,644)	0	25,644
Transfer from reserves	0	10,069	0	(10,069)
<b>Balance at end of the financial year</b>	<b>2,218,584</b>	<b>632,772</b>	<b>1,500,589</b>	<b>85,224</b>
<b>2021</b>				
Balance at beginning of the financial year	2,218,584	632,772	1,500,589	85,224
Comprehensive result	38,376	38,376	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(24,318)	0	24,318
Transfer from reserves	0	19,820	0	(19,820)
<b>Balance at end of the financial year</b>	<b>2,256,961</b>	<b>666,650</b>	<b>1,500,589</b>	<b>89,721</b>
<b>2022</b>				
Balance at beginning of the financial year	2,256,961	666,650	1,500,589	89,721
Comprehensive result	42,328	42,328	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(5,455)	0	5,455
Transfer from reserves	0	12,862	0	(12,862)
<b>Balance at end of the financial year</b>	<b>2,299,289</b>	<b>716,385</b>	<b>1,500,589</b>	<b>82,315</b>
<b>2023</b>				
Balance at beginning of the financial year	2,299,289	716,385	1,500,589	82,315
Comprehensive result	44,376	44,376	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(5,455)	0	5,455
Transfer from reserves	0	2,075	0	(2,075)
<b>Balance at end of the financial year</b>	<b>2,343,665</b>	<b>757,382</b>	<b>1,500,589</b>	<b>85,694</b>



## Appendix D

## Statement of Cash Flows

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Cash flows from operating activities</b>					
Rates and charges	151,780	156,001	160,736	164,931	168,546
Statutory fees and fines	11,934	13,618	13,780	13,946	14,118
User fees	5,402	5,212	5,100	5,025	4,981
Contributions - monetary	13,734	14,050	14,331	14,618	14,910
Grants - operating	15,246	17,930	18,010	18,106	18,216
Grants - capital	3,771	2,570	2,110	1,302	1,102
Trust funds & deposits taken	15,000	15,000	15,225	15,453	15,685
Other revenue ( <i>interest, trust funds / deposits taken, other, etc</i> )	14,294	15,783	16,020	16,260	16,504
Employee costs ( <i>including redundancies</i> )	(85,006)	(92,345)	(93,690)	(94,640)	(96,292)
Materials and services	(67,027)	(65,383)	(65,320)	(64,192)	(64,602)
Trust funds and deposits repaid	(15,000)	(15,000)	(15,225)	(15,453)	(15,685)
Other payments	(511)	(494)	(499)	(504)	(509)
<b>Net cash provided by operating activities</b>	<b>63,617</b>	<b>66,943</b>	<b>70,577</b>	<b>74,853</b>	<b>76,974</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(60,633)	(46,304)	(57,250)	(51,197)	(41,915)
Proceeds from sale of property, infrastructure, plant and equipment	0	0	0	0	0
(Payments for) / proceeds from other financial assets	0	0	0	0	0
<b>Net cash used in investing activities</b>	<b>(60,633)</b>	<b>(46,304)</b>	<b>(57,250)</b>	<b>(51,197)</b>	<b>(41,915)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(1,358)	(1,377)	(1,310)	(1,247)	(1,187)
Proceeds from interest bearing loans and borrowings	0	0	0	0	0
Repayment of interest bearing loans and borrowings	(1,358)	(1,105)	(1,072)	(1,040)	(1,009)
<b>Net cash provided by (used in) financing activities</b>	<b>(2,716)</b>	<b>(2,482)</b>	<b>(2,382)</b>	<b>(2,287)</b>	<b>(2,196)</b>
<b>Net (decrease) increase in cash &amp; cash equivalents</b>	<b>269</b>	<b>18,156</b>	<b>10,945</b>	<b>21,369</b>	<b>32,863</b>
Cash and cash equivalents at the beginning of the year	49,906	50,175	68,331	79,277	100,645
<b>Cash and cash equivalents at end of the financial year</b>	<b>50,175</b>	<b>68,331</b>	<b>79,277</b>	<b>100,645</b>	<b>133,508</b>

## Appendix E

## Statement of Capital Works

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
<b>Property</b>					
Land	0	0	0	0	0
Land improvements	0	0	0	0	0
<b>Total land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	15,588	12,808	29,498	21,319	11,822
Building improvements	526	405	300	300	300
Heritage buildings	0	0	0	0	0
<b>Total buildings</b>	<b>16,114</b>	<b>13,213</b>	<b>29,798</b>	<b>21,619</b>	<b>12,122</b>
<b>Total property</b>	<b>16,114</b>	<b>13,213</b>	<b>29,798</b>	<b>21,619</b>	<b>12,122</b>
<b>Plant and equipment</b>					
Plant, machinery and equipment	1,902	1,851	2,014	1,488	1,622
Fixtures, fittings and furniture	197	669	201	674	208
Computers and telecommunications	906	27	445	796	406
Library books	1,000	1,000	1,000	1,000	1,000
<b>Total plant and equipment</b>	<b>4,005</b>	<b>3,547</b>	<b>3,660</b>	<b>3,958</b>	<b>3,236</b>
<b>Infrastructure</b>					
Roads	10,634	11,260	12,224	12,378	12,757
Bridges	135	2,830	80	80	180
Footpaths and cycle ways	3,709	3,323	3,173	3,760	3,130
Drainage	1,743	1,460	1,520	1,590	1,875
Recreational, leisure and community facilities	0	0	0	100	200
Waste management	240	120	84	84	84
Parks, open space and streetscapes	6,806	8,782	4,314	5,031	4,738
Transport management/ Off Street Carparks	1,110	1,236	1,920	1,579	2,074
Other infrastructure	1,134	535	477	1,018	1,520
<b>Total infrastructure</b>	<b>25,512</b>	<b>29,545</b>	<b>23,792</b>	<b>25,620</b>	<b>26,558</b>
<b>Total capital works expenditure</b>	<b>45,632</b>	<b>46,305</b>	<b>57,250</b>	<b>51,197</b>	<b>41,916</b>
<b>Asset Expenditure Types Represented by:</b>					
New	7,563	11,160	17,356	10,957	3,620
Expansion	0	0	0	0	0
Upgrade	11,776	8,056	8,083	10,126	8,132
Renewal	26,292	27,089	31,811	30,114	30,164
<b>Total capital works expenditure</b>	<b>45,631</b>	<b>46,305</b>	<b>57,250</b>	<b>51,197</b>	<b>41,916</b>
<b>Funding Sources Represented by:</b>					
Council	34,155	34,014	35,582	37,249	38,847
Reserves	8,207	9,721	19,558	12,646	1,967
Borrowings	0	0	0	0	0
Grants	3,270	2,570	2,110	1,302	1,102
<b>Total capital works expenditure</b>	<b>45,631</b>	<b>46,305</b>	<b>57,250</b>	<b>51,197</b>	<b>41,916</b>

## Appendix F

## Summary of Planned Human Resources

	Forecast Actual 2018/19 (\$'000)	Budget 2019/20 (\$'000)	Strategic Resource Plan Projections		
			2020/21 (\$'000)	2021/22 (\$'000)	2022/23 (\$'000)
			(FTE)	(FTE)	(FTE)
<b>Staff expenditure</b>					
Employee costs	87,622	<b>95,201</b>	96,588	97,567	99,270
<b>Total staff expenditure</b>	<b>87,622</b>	<b>95,201</b>	<b>96,588</b>	<b>97,567</b>	<b>99,270</b>
<b>Full-Time Equivalent (FTE) numbers</b>	(FTE)	(FTE)	(FTE)	(FTE)	(FTE)
FTE	872.7	<b>888.4</b>	877.5	870.4	869.4
<b>Total staff numbers</b>	<b>872.7</b>	<b>888.4</b>	<b>877.5</b>	<b>870.4</b>	<b>869.4</b>

Department	Budget 2019/20	Full Time	Part Time	Casual	Temporary
	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
City Infrastructure	<b>26,336</b>	22,824	3,157	41	314
Community Development	<b>32,193</b>	14,311	16,435	1,190	256
City Futures	<b>16,095</b>	13,040	1,049	12.5	1,994
Business Transformation	<b>9,563</b>	7,784	1,508	45	226
Engagement & Partnerships	<b>6,679</b>	3,333	2,315	135.9	895.4
Office of the Chief Executive Officer	<b>4,335</b>	3,961	225	-	149
<b>Total</b>	<b>95,201</b>	<b>65,252</b>	<b>24,688</b>	<b>1,425</b>	<b>3,835</b>
Total permanent staff expenditure	<b>89,941</b>				
Casuals, temporary and other expenditure	<b>5,260</b>				
Capitalised labour costs	-				
<b>Total expenditure</b>	<b>95,201</b>				

## Appendix F

## Summary of Planned Human Resources cont.

Department	Budget 2019/20	Full Time	Part Time	Casual	Temporary
	(FTE)	(FTE)	(FTE)	(FTE)	(FTE)
<b>City Infrastructure</b>	<b>268.7</b>	228.0	37.3	0.4	3.0
<b>Community Development</b>	<b>319.8</b>	123.5	181.2	12.7	2.3
<b>City Futures</b>	<b>128.7</b>	103.0	8.1	0.1	17.4
<b>Business Transformation</b>	<b>82.9</b>	66.0	14.5	0.4	2.0
<b>Engagement &amp; Partnerships</b>	<b>55.5</b>	27.0	22.2	0.0	6.3
<b>Office of the Chief Executive Officer</b>	<b>32.8</b>	30.0	1.8	0.0	1.0
<b>Total</b>	<b>888.4</b>	<b>577.5</b>	<b>265.1</b>	<b>13.7</b>	<b>32.0</b>
Total permanent staff expenditure	<b>843</b>				
Casuals, temporary and other	<b>46</b>				
Capitalised labour costs	<b>-</b>				
<b>Total expenditure</b>	<b>888.4</b>				


## Glossary


<b>Act</b>	means the <i>Local Government Act 1989</i>
<b>Annual report</b>	means a report of the council's operations of the previous financial year and contains a report of operations, audited financial statements and an audited performance statement
<b>Asset expansion expenditure</b>	means expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries
<b>Asset expenditure type</b>	means the following types of asset expenditure: <ul style="list-style-type: none"> <li>(a) asset renewal expenditure;</li> <li>(b) new asset expenditure;</li> <li>(c) asset upgrade expenditure;</li> <li>(d) asset expansion expenditure</li> </ul>
<b>Asset renewal expenditure</b>	means expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability
<b>Asset upgrade expenditure</b>	means expenditure that: <ul style="list-style-type: none"> <li>(a) enhances an existing asset to provide a higher level of service; or</li> <li>(b) increases the life of the asset beyond its original life</li> </ul>
<b>Australian Accounting Standards (AASB)</b>	means the accounting standards published by the Australian Accounting Standards Board
<b>Average rate cap</b>	means an amount expressed as a percentage amount, based on the change to CPI over the financial year to which the cap relates, plus or minus any adjustment
<b>Budget</b>	means a plan setting out the services and initiatives to be funded for the financial year and how they will contribute to achieving the strategic objectives specified in the council plan
<b>Capital works expenditure</b>	means expenditure on non-current assets and includes new assets, asset renewal, asset expansion and asset upgrade
<b>Council plan</b>	means a plan setting out the medium-term strategic objectives, strategies, strategic indicators and resources reflecting vision and aspirations of the community for the next four years
<b>Financial resources</b>	means income, expenditure, assets, liabilities, equity, cash and capital works required to deliver the services and initiatives in the budget


<b>Financial statements</b>	means the financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and a statement of capital works and included in the annual report
<b>Financial year</b>	means the period of 12 months ending on 30 June each year
<b>General order</b>	means an order made by the Minister under section 185D of the Act
<b>Higher cap</b>	means an amount expressed as the average rate cap specified in a general order plus an additional percentage amount in respect of that financial year
<b>Human resources</b>	means the staff employed by a council
<b>Indicator</b>	means what will be measured to assess performance
<b>Initiatives</b>	means actions that are one-off in nature and/or lead to improvements in service
<b>Local Government Model Financial Report</b>	means the model report published by the Department of Environment, Land, Water and Planning
<b>Major initiatives</b>	means significant initiatives that will directly contribute to the achievement of the council plan during the current year and have a major focus in the budget
<b>Minister</b>	means the Minister for Local Government
<b>Model budget</b>	means the <i>Victorian City Council Model Budget</i> prepared annually by the Chartered Accountants in Australia and New Zealand
<b>New asset expenditure</b>	means expenditure that creates a new asset that provides a service that does not currently exist
<b>Non-financial resources</b>	means the resources other than financial resources required to deliver the services and initiatives in the budget
<b>Non-recurrent grant</b>	means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a council's strategic resource plan
<b>Planning and accountability framework</b>	means the key statutory planning and reporting documents that are required to be prepared by councils to ensure accountability to local communities in the performance of functions and exercise of powers under the Act
<b>Performance statement</b>	means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report
<b>Recurrent grant</b>	means a grant other than a non-recurrent grant




<b>Regulations</b>	means the Local Government (Planning and Reporting) Regulations 2014
<b>Report of operations</b>	means a report containing a description of the operations of the council during the financial year and included in the annual report
<b>Services</b>	means assistance, support, advice and other actions undertaken by a council for the benefit of the local community
<b>Special order</b>	means an order made by the Essential Services Commission under section 185E of the Act
<b>Statement of capital works</b>	means a statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared accordance to the model statement of capital works in the Local Government Financial Report
<b>Strategic objectives</b>	means the outcomes a council is seeking to achieve over the next four years and included in the council plan
<b>Strategic resource plan</b>	means a plan of the financial and non-financial resources for at least the next four years required to achieve the strategic objectives in the council plan. Is also referred to as a long term financial plan
<b>Strategies</b>	means high level actions directed at achieving the strategic objectives in the council plan
<b>Statement of human resources</b>	means a statement which shows all council staff expenditure and numbers of full time equivalent council staff
<b>Statements of non-financial resources</b>	means a statement which describes the non-financial resources including human resources
<b>Summary of planned capital works expenditure</b>	means a summary of capital works expenditure in relation to non-current assets classified according to the model statement of capital works in the <i>Local Government Model Financial Report</i> , by asset expenditure type and funding source
<b>Summary of planned human resources expenditure</b>	means a summary of permanent council staff expenditure and numbers of full time equivalent council staff categorised according to the organisational structure of the council


 <b>Moreland City Council</b> Project Details	<b>5 Year Project Details</b>					
	2019/20 Forecast	2020/21 Forecast	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	
<b>OPEN SPACE ASSETS</b>	<b>5,897,000</b>	<b>2,524,400</b>	<b>1,992,000</b>	<b>2,806,600</b>	<b>2,644,000</b>	
<b>PARKS &amp; RESERVES</b>	<b>5,597,000</b>	<b>2,224,400</b>	<b>1,692,000</b>	<b>2,506,600</b>	<b>2,344,000</b>	
Drainage & Irrigation - Backflow System-Various Reserves/Ovals	20,000	20,000	20,000	20,000	20,000	
Sportsground Infrastructure Renewal Program	300,000	300,000	300,000	300,000	300,000	
Asset Renewal Program-Parks & Reserves - General				300,000	300,000	
Belair Avenue Reserve Development-Belair Ave Reserve, Glenroy	250,000					
Charles Mutton Res-86 Lorne St, Fawkner				414,600	452,000	
Delivering a Park Close to Home-Park Close to Home	120,000	122,400				
Gowanbrae Open Space Development-Elms Court Parkland	540,000	400,000				
Park Close to Home-Brunswick	2,500,000					
Parks (Major & Minor) Works-various	500,000	500,000	500,000	500,000	500,000	
Playground Strategy - Implementation-Various	437,000	412,000	262,000	262,000	262,000	
City Oval Landscaping-City Oval	400,000					
Lighting in Public Open Space-Barkly Square Reserve	20,000					
Lighting in Public Open Space-Brunswick Park Reserve	55,000					
Lighting in Public Open Space-CB Smith Reserve				50,000		
Lighting in Public Open Space-Clifton Park (West) - Brunswick		60,000				
Lighting in Public Open Space-Evans Reserve					50,000	
Lighting in Public Open Space-Fraser Reserve			50,000			
Lighting in Public Open Space-Hudson Reserve			50,000			
Lighting in Public Open Space-Methven Park Reserve	45,000					
Lighting in Public Open Space-Narre Narre Park Reserve				50,000		
Lighting in Public Open Space-Summer Bank Reserve					50,000	
Sportsfield Lighting	300,000	300,000	300,000	300,000	300,000	
Sportsfield & Ovals Minor Capital Program-Various	110,000	110,000	110,000	110,000	110,000	
Tennis Facilities Program-Fawkner				200,000		
Tennis Facilities Program-Merylstown Tennis Club			100,000			
<b>PUBLIC OPEN SPACE</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	
Creek Environs Improvements	200,000	200,000	200,000	200,000	200,000	
<b>STREETSCAPES</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	
Street Landscape Improvements	100,000	100,000	100,000	100,000	100,000	
<b>OPEN SPACE ASSETS</b>	<b>Revenue Funds :</b>	<b>1,660,000</b>	<b>842,000</b>	<b>392,000</b>	<b>1,394,600</b>	<b>1,282,000</b>
	<b>Reserves Open Space :</b>	<b>4,017,000</b>	<b>1,522,400</b>	<b>1,400,000</b>	<b>1,212,000</b>	<b>1,162,000</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>220,000</b>	<b>160,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>5,897,000</b>	<b>2,524,400</b>	<b>1,992,000</b>	<b>2,806,600</b>	<b>2,644,000</b>

 <b>Moreland City Council</b>	<b>5 Year Project Details</b>				
	2019/20	2020/21	2021/22	2022/23	2023/24
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast
<b>STRUCTURES &amp; BUILDINGS</b>	<b>13,952,301</b>	<b>30,313,554</b>	<b>22,056,000</b>	<b>12,201,671</b>	<b>17,576,748</b>
<b>AQUATIC &amp; LEISURE CENTRES</b>	<b>2,630,512</b>	<b>2,189,397</b>	<b>1,702,990</b>	<b>4,521,659</b>	<b>11,490,287</b>
Brunswick City Bath Occasional Care space-BRUNSWICK			40,000		
Brunswick City Baths - Reprofilling pool floor-BRUNSWICK	1,000,000				
Brunswick City Baths AV and IT systems-BRUNSWICK	100,000				
Brunswick City Baths Change room revamp, floor covering renewal-BRUNSWICK		200,000			
Brunswick City Baths Installation of stainless steel fittings-BRUNSWICK				100,000	
Brunswick City Baths Locker replacement-BRUNSWICK				150,000	
Brunswick City Baths Plant rehabilitation-BRUNSWICK					400,000
Brunswick City Baths Repainting and renewal of buildings-BRUNSWICK					450,000
Brunswick City Baths Sealing, signage, Soft surfaces-BRUNSWICK					200,000
Coburg Leisure Centre - Air handling ducting system-Coburg				1,000,000	
Coburg Leisure Centre Dividing wall in hall - rehab-Coburg			100,000		
Coburg Leisure Centre -Lighting, CCTV, Audio visuals-Coburg					100,000
Coburg Leisure Centre -Plant and SPA-Coburg					800,000
Coburg Leisure Centre -Pool painting-Coburg					100,000
Coburg Leisure Centre- Pool shell painting-Coburg	55,000				
Coburg Leisure Centre -Rehab pool blankets-Coburg					50,000
Coburg Leisure Centre SPA and Sauna, refurbishment of change room facilities-Cob	1,000,000	1,200,000			
COBURG OLYMPIC POOL - Outdoor renewal-COBURG NORTH					300,000
Fawkner Leisure Centre - Air handling ducting system-Fawkner				1,000,000	
Fawkner Leisure Centre - Rehab contingencies outdoor pool-Fawkner				400,000	
Fawkner Leisure Centre Redevelopment-Fawkner			1,500,000	1,200,000	8,500,000
Fawkner Lesuire Centre - Rehab pool blankets-Fawkner					50,000
Oak Park Leisure Centre - 3rd outdoor slide-Oak Park				500,000	
Oak Park Leisure Centre - Painting, extended maintenance-Oak Park		100,000			
Pascoe Vale Outdoor Pool - Main switchboard replacement-Pascoe Vale		75,000			
Pascoe Vale Outdoor Pool - Outdoor renewal-Pascoe Vale					340,287
Brunswick City Baths Boiler replacement-BRUNSWICK		250,000			
Brunswick City Baths Sand filter replacement-BRUNSWICK		100,000			
Coburg Leisure Centre- Plant room filtration system-Coburg	400,000				
Coburg Olympic Pool - Sand filter replacement-COBURG		100,000			
Rolling Pool Plant Reactive Minor Works-Various	75,512	164,397	62,990	171,659	200,000
<b>BUILDINGS-GENERAL</b>	<b>1,383,123</b>	<b>1,391,451</b>	<b>1,400,000</b>	<b>2,609,000</b>	<b>1,818,000</b>
Asset Renewal Program-Various				1,200,000	400,000
Contamination Allowance-Various	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Minor Building Works Program-Various	50,000	50,000	50,000	50,000	50,000
Partnership Grants Program-Various	333,123	341,451	350,000	359,000	368,000
<b>CIVIC CENTRES - DEPOTS</b>	<b>784,125</b>	<b>1,300,000</b>	<b>2,139,050</b>	<b>300,000</b>	<b>300,000</b>
Brunswick Municipal Offices-219-257 Sydney Rd, Brunswick			289,050		
COBURG T/HALL&OFFICE - Town Hall-88-92 Bell Street, Coburg	250,000	1,000,000	1,500,000		
Council Depot - Washbay-7 Walter St Glenroy.	184,125				
DDA Compliance - Council Facilities-Various	100,000	50,000	100,000	50,000	50,000
Accommodation Changes to Meet Service Demand	250,000	250,000	250,000	250,000	250,000
<b>COMMUNITY USE FACILITIES</b>	<b>3,660,875</b>	<b>17,759,800</b>	<b>10,415,070</b>	<b>307,000</b>	<b>2,164,800</b>
Fawkner Community Hall-Design-CB Smith Reserve, 79 Jukes Road, Fawkner					249,300
BOB Hawke Centre-24-26 Hudson St, Coburg	200,000				
CERES Capital Works-CERES-7 Lee Street, Brunswick East	117,875	120,800	123,820	127,000	130,500
Fleming Park Masterplan Implementation	1,393,000	1,639,000	201,000	180,000	1,785,000
Hadfield Community Hall-Middle Street Reserve, 90 Middle St, Glenroy	405,000				


 <b>Moreland City Council</b>	<b>5 Year Project Details</b>				
	2019/20	2020/21	2021/22	2022/23	2023/24
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast
<b>STRUCTURES &amp; BUILDINGS</b>	<b>13,952,301</b>	<b>30,313,554</b>	<b>22,056,000</b>	<b>12,201,671</b>	<b>17,576,748</b>
<b>COMMUNITY USE FACILITIES</b>	<b>3,660,875</b>	<b>17,759,800</b>	<b>10,415,070</b>	<b>307,000</b>	<b>2,164,800</b>
Jesse Morris Community Hall-29A Devon Road, Pascoe Vale			65,250		
Robinson Reserve Neighbourhood House-104A Reynard St, Cobur	45,000				
Wheatsheaf Community Hub-Glenroy	1,500,000	16,000,000	10,025,000		
<b>EARLY YEARS FACILITIES</b>	<b>348,200</b>	<b>180,000</b>	<b>50,000</b>	<b>2,193,550</b>	
Dunstan Reserve Childcare-49-55 Everett Str, Brunswick West			50,000	1,678,000	
Merlynston MCH Centre-Bain Reserve	348,200				
North-West Brunswick Pre-school-34 Rose Street, Brunswick				245,700	
Park ST Child Care Centre-785 Park Street, Brunswick				269,850	
Victoria St/Brunswick West MCHC-482 Victoria Street, Brunswick West		180,000			
<b>FURNITURE &amp; FITTINGS</b>	<b>669,016</b>	<b>201,256</b>	<b>673,690</b>	<b>207,812</b>	<b>653,661</b>
Gym Equipment Replacement Program-Variou Locations	497,000	38,000	509,170	42,000	486,661
Counihan Gallery	10,000				
Furniture & Fittings Replacement Program-Variou Locations	100,000	100,000	100,000	100,000	100,000
Library Shelving and Furniture -Variou Libraries	62,016	63,256	64,520	65,812	67,000
<b>LIBRARIES &amp; CULTURAL BUILDINGS</b>	<b>218,000</b>				<b>650,000</b>
Asset renewal program-Variou					650,000
Counihan Gallery-219-257 Sydney Rd, Brunswick	218,000				
<b>PAVILION &amp; SPORTS CLUBS</b>	<b>3,793,450</b>	<b>6,871,050</b>	<b>5,167,700</b>	<b>1,449,950</b>	
WALLACE RESERVE - North & South Pavilions design-115 Justin Abe, Glenroy	63,000				
ATC COOK RESERVE - Pavillion-133-165 Daley Street,		308,700			
ATC COOK RESERVE - Tennis-133-165 Daley Street,		273,000			
BREARLEY RESERVE-1-25 Heliopolis St, Pascoe Vale		150,150			
BUSH RESERVE - Bowls-Bush Reserve Nursery, 227A Bell St, Coburg		370,800			
BUSH RESERVE - Tennis-Bush Reserve Nursery, 227A Bell St, Coburg		340,200			
CHARLES MUTTON RES - Pavillion-86 Lorne St, Fawkner			757,000	44,000	
CHARLES MUTTON RES - Tennis-86 Lorne St, Fawkner				96,600	
City Oval Grandstand / Pavilion Masterplan	1,500,000	2,240,000	1,000,000		
CLIFTON PARK - Festival-377 Albert Street, Brunswick		93,450			
CLIFTON PARK - Pavilion -soccer-377 Albert Street, Brunswick		287,700			
CLIFTON PARK - Synthetic Soccer-377 Albert Street, Brunswick			450,000		
COLE RESERVE - North - Football-Cumberland Road, Pascoe Va	526,000				
COLE RESERVE - South - Soccer-177B Cumberland Road, Pascoe Vale	97,650				
Harold Stevens Athletics Track - Track Repair-JACKSON RESERVE -1 Outlook Roa	75,000				
HOSKEN RESERVE - Merlynston Tennis Club-39A Shorts Rd, Coburg Nth			566,000		
HOSKEN RESERVE - Soccer/Football Pavillion-39A Shorts Rd, Coburg Nt			221,500		
HOSKEN RESERVE- Synthetic Soccer-39A Shorts Road		1,000,000			
JACKSON RESERVE Female Friendly Sporting Facilities-JACKSON RESERVE -1 O			400,000		
James Martin Reserve - (former Pidgeon club)-80-82 Domain St, Hadfield		94,500			
James Martin Reserve - Change Rooms-80-82 Domain St, Hadfield		266,700			
James MARTIN RESERVE - Social Pavillion-80-82 Domain St, Hadfield		353,850			
JOHN PASCOE FAWKNER RES - Pavillion East-1 Francis St, Oak Park			53,550		
JOHN PASCOE FAWKNER RES - Social Rooms, East-1 Francis St, Oak Park			367,500		
JOHN PASCOE FAWKNER RES - Therry - West Pavillion-1 Francis St, Oak Park			489,300		
JOHN PASCOE FAWKNER RESERVE East - Change Room-JOHN PASCOE FAW			202,650		
MAILER RESERVE (Glencairn) - Tennis-Moreland Road, Coburg	500,000				
MCBRYDE ST RESERVE (Moomba Park) - Social Rooms-276 McBryde St, Fawkner				206,850	
MCBRYDE ST RESERVE(Moomba Park) - Pavillion-276 McBryde St, Fawkner				199,500	
PARKER RESERVE - Baseball-2 Keady Street, Coburg			320,000		


 <b>Moreland City Council</b>	<b>5 Year Project Details</b>					
	2019/20	2020/21	2021/22	2022/23	2023/24	
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast	
<b>STRUCTURES &amp; BUILDINGS</b>	<b>13,952,301</b>	<b>30,313,554</b>	<b>22,056,000</b>	<b>12,201,671</b>	<b>17,576,748</b>	
<b>PAVILION &amp; SPORTS CLUBS</b>	<b>3,793,450</b>	<b>6,871,050</b>	<b>5,167,700</b>	<b>1,449,950</b>		
Ray Kibby Table Tennis Centre-Council Baths, 50 Murray Road, East Coburg				663,600		
RAYNER RESERVE - Cricket & soccer-46A Devon Road, Pascoe Vale				239,400		
Reddish Reserve - Soccer-2-42 Domain Street, Glenroy	331,800					
Richards Reserve Sporting Pavillion-30-34 Charles St, Coburg	700,000					
SHORE RESERVE - Football & Cricket-Reynard Street, Pascoe Vale		283,500				
SUMNER PARK-3 Alistair Street, North Fitzroy		367,500				
WALLACE RESERVE - North-115 Justin Abe, Glenroy		441,000				
WALLACE RESERVE - South-115 Justin Ave, Glenroy			278,250			
WYLIE RESERVE - South-Wylie Reserve, 256-264 Union St, Brunswick			61,950			
<b>PUBLIC TOILETS</b>	<b>465,000</b>	<b>420,600</b>	<b>470,000</b>	<b>430,000</b>	<b>500,000</b>	
ATC Cook Reserve - Public Toilet-ATC Cook Reserv - 133 -165 Daley St Glenroy		190,000				
Bonwick St Toilets-115 Jukes Road, Fawkner					200,000	
BRIDGES RESERVE (City Oval) - South Toilets M&F-Bell Street, Coburg	200,000					
DUNSTAN RESERVE - Toilet-22 Peacock St, Brunswick				50,000		
Gowanbrae ElmCourt Toilet Construction-Gowanbrae	155,000					
Harmony Park - Exeloo-187-195 Gaffney Street		75,000				
HERBERT PAYNE RESERVE toilets-HERBERT PAYNE RESERVE				100,000		
KIRKDALE ST PARK Toilets-KIRKDALE ST PARK				100,000		
LAKE RESERVE North Public Toilets-Lake Reserve, Gaffney Street, Coburg					50,000	
LAKE RESERVE South Toilets-Male/Female/Disabled-Lake Reserve, Champ Street,					50,000	
Melville Rd (Moreland Rd/Albion St) - Toilet - Shopping Strip-Melville Rd (Jacobs Res			180,000			
Moomba Park - Public Toilet-Moomba Park Reserve				180,000		
Parker Reserve Public Toilet Upgrade-2 Keady Street, Coburg			170,000			
RAEBURN RESERVE-Public Toilets-8-42 Landells Rd, Pascoe Vale	10,000	155,600				
RAYNER RESERVE -New Public Toilet-46A Devon Road, Pascoe Vale					150,000	
Russell Street Public Toilet Relocation-WATERFIELD ST COBURG	100,000					
TOILETS LAKE RESERVE - adjoining tool shed-Lake Reserve, Gaffney Street, Cobu					50,000	
WYLIE RESERVE-Public Toilet Renewal-Wylie Reserve, 256-264 Union St, Brunswic			120,000			
<b>SENIOR CITIZENS CENTRES</b>			<b>37,500</b>	<b>182,700</b>		
Coburg Senior Citizens-21 Harding St, Coburg				182,700		
Newlands Senior Citizens Centre-49-53 Murray Road			37,500			
<b>STRUCTURES &amp; BUILDING</b>	<b>Revenue Funds :</b>	<b>10,154,218</b>	<b>11,948,109</b>	<b>11,644,266</b>	<b>11,906,220</b>	<b>14,619,334</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>271,603</b>	<b>531,448</b>	<b>218,734</b>	<b>225,451</b>	<b>216,875</b>
	<b>Reserves Other Funds :</b>	<b>1,926,480</b>	<b>16,633,997</b>	<b>9,093,000</b>	<b>70,000</b>	<b>2,740,539</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>1,600,000</b>	<b>1,200,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>13,952,301</b>	<b>30,313,554</b>	<b>22,056,000</b>	<b>12,201,671</b>	<b>17,576,748</b>





 <b>Moreland City Council</b>	<b>5 Year Project Details</b>					
	2019/20	2020/21	2021/22	2022/23	2023/24	
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast	
<b>PLANT &amp; EQUIPMENT</b>	<b>2,402,000</b>	<b>2,845,000</b>	<b>3,221,000</b>	<b>2,856,000</b>	<b>2,891,000</b>	
<b>COUNCIL FLEET-MOTOR VEHICLES</b>	<b>1,375,000</b>	<b>1,400,000</b>	<b>1,425,000</b>	<b>1,450,000</b>	<b>1,475,000</b>	
Replace Council Fleet	1,375,000	1,400,000	1,425,000	1,450,000	1,475,000	
<b>INFORMATION TECHNOLOGY</b>	<b>27,000</b>	<b>445,000</b>	<b>796,000</b>	<b>406,000</b>	<b>416,000</b>	
Equipment Refresh & Services-Variou	27,000	387,000	396,000	406,000	416,000	
Security System Renewal-Variou			400,000			
Councilor IT Equipment Replacement		35,000				
Corporate Planning System-Coburg		23,000				
<b>LIBRARY COLLECTION</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	
Library Books Replacement Program	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	
<b>PLANT &amp; EQUIPMENT</b>	<b>Revenue Funds :</b>	<b>2,102,000</b>	<b>2,545,000</b>	<b>2,721,000</b>	<b>2,556,000</b>	<b>2,591,000</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>300,000</b>	<b>300,000</b>	<b>500,000</b>	<b>300,000</b>	<b>300,000</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>2,402,000</b>	<b>2,845,000</b>	<b>3,221,000</b>	<b>2,856,000</b>	<b>2,891,000</b>
<b>ENVIRONMENT &amp; WASTE</b>	<b>1,025,000</b>	<b>634,000</b>	<b>884,000</b>	<b>884,000</b>	<b>634,000</b>	
<b>CLIMATE CHANGE INITIATIVES</b>	<b>755,000</b>	<b>400,000</b>	<b>650,000</b>	<b>650,000</b>	<b>400,000</b>	
Corporate Carbon Reduction Plan	355,000	250,000	250,000	250,000	250,000	
Implementation of Water Building Efficiency	50,000	50,000	50,000	50,000	50,000	
Sportsfield Stormwater Reuse	350,000	100,000	350,000	350,000	100,000	
<b>WASTE MANAGEMENT INITIATIVES</b>	<b>120,000</b>	<b>84,000</b>	<b>84,000</b>	<b>84,000</b>	<b>84,000</b>	
Solar Smart Compaction Bins and Smart Bin Sensors-Variou					54,000	
Solar Smart Compaction Bins and Smart Bin Sensors-Variou	80,000					
Cigarette Butt Ballot Bins-Variou	10,000					
Replacement of street litter bin cabinets	30,000	30,000	30,000	30,000	30,000	
Solar Smart Compaction Bins and Smart Bin Sensors-Variou		54,000	54,000	54,000		
<b>WATER QUALITY INITIATIVES</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	
WSUD implementation	150,000	150,000	150,000	150,000	150,000	
<b>ENVIRONMENT &amp; WASTE</b>	<b>Revenue Funds :</b>	<b>1,025,000</b>	<b>634,000</b>	<b>884,000</b>	<b>884,000</b>	<b>634,000</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>1,025,000</b>	<b>634,000</b>	<b>884,000</b>	<b>884,000</b>	<b>634,000</b>




 <b>Moreland City Council</b>		<b>5 Year Project Details</b>				
		2019/20	2020/21	2021/22	2022/23	2023/24
Project Details		Forecast	Forecast	Forecast	Forecast	Forecast
<b>ARTS &amp; CULTURE</b>		<b>34,850</b>	<b>36,500</b>	<b>38,450</b>	<b>40,350</b>	<b>42,400</b>
<b>ARTWORKS</b>		<b>34,850</b>	<b>36,500</b>	<b>38,450</b>	<b>40,350</b>	<b>42,400</b>
Municipal Art Collection		19,200	20,100	21,200	22,250	23,350
Public Art Program		15,650	16,400	17,250	18,100	19,050
<b>ARTS &amp; CULTURE</b>		<b>Revenue Funds :</b>	<b>34,850</b>	<b>36,500</b>	<b>38,450</b>	<b>40,350</b>
		<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>External Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Project Cost :</b>		<b>34,850</b>	<b>36,500</b>	<b>38,450</b>	<b>40,350</b>	<b>42,400</b>
<b>ECONOMIC DEVELOPMENT</b>		<b>3,502,029</b>	<b>2,600,000</b>	<b>4,039,000</b>	<b>3,081,000</b>	<b>2,125,000</b>
<b>BRUNSWICK ACTIVITY CENTRE</b>		<b>487,029</b>	<b>600,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
Brunswick Activity Centre Upgrade Works-Brunswick				500,000	500,000	500,000
Brunswick Activity Centre Upgrade Works (Town Hall and Mech Inst Forecourts)-Brun		437,029				
Brunswick Activity Centre Upgrade Works-Stewart/Pitt/Barkly-Brunswick		50,000	600,000			
<b>GLENROY ACTIVITY CENTRE</b>		<b>160,000</b>	<b>50,000</b>	<b>450,000</b>	<b>500,000</b>	<b>500,000</b>
Glenroy Activity Centre Upgrade Works-Central Glenroy					500,000	500,000
Glenroy Activity Centre Upgrade Works - Glenroy Rd-Central Glenroy			50,000	450,000		
Glenroy Activity Centre Upgrade Works - Morgan Crt Shading-Central Glenroy		160,000				
<b>SHOPPING STRIPS</b>		<b>1,955,000</b>	<b>1,050,000</b>	<b>2,089,000</b>	<b>1,081,000</b>	<b>125,000</b>
Christmas Decorations		50,000	50,000	50,000	50,000	50,000
Bonwick Street Streetscape Upgrade-Fawkner		1,820,000				
Gaffney St/Pascoe Vale Station-Pascoe Vale			1,000,000	1,039,000		
Melville Rd/Albion Rd-Brunswick						75,000
Melville Rd/Moreland Rd-Brunswick		85,000		1,000,000	1,031,000	
<b>THE COBURG INITIATIVE(2020)</b>		<b>900,000</b>	<b>900,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
Coburg Streetscape Masterplan - Russell Street Precinct-Coburg		900,000	900,000			
Coburg Streetscape Masterplan-Coburg				1,000,000	1,000,000	1,000,000
<b>ECONOMIC DEVELOPMENT</b>		<b>Revenue Funds :</b>	<b>3,292,496</b>	<b>2,390,467</b>	<b>3,992,436</b>	<b>3,081,000</b>
		<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Reserves DCP Funds :</b>	<b>209,533</b>	<b>209,533</b>	<b>46,564</b>	<b>0</b>
		<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>External Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
		<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Project Cost :</b>		<b>3,502,029</b>	<b>2,600,000</b>	<b>4,039,000</b>	<b>3,081,000</b>	<b>2,125,000</b>


 <b>Moreland City Council</b>	5 Year Project Details				
	2019/20	2020/21	2021/22	2022/23	2023/24
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast
<b>ROAD INFRASTRUCTURE</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>
<b>BRIDGES &amp; CULVERTS</b>	<b>2,830,000</b>	<b>80,000</b>	<b>80,000</b>	<b>180,000</b>	<b>1,880,000</b>
Bridge Programmed maintenance from Level 2 inspection	80,000	80,000	80,000	80,000	80,000
Edgars Creek Shared Path Bridge-Ronald Street	1,280,000				
FOOT BRIDGE AT KINGFISHER GARDENS-MERRI CREEK	1,470,000				
KENDALL/HARDING FOOTBRIDGE- BR070				100,000	1,800,000
<b>FOOTPATHS &amp; BIKEPATHS</b>	<b>3,322,591</b>	<b>3,173,000</b>	<b>3,760,000</b>	<b>3,130,000</b>	<b>2,380,000</b>
Bike Parking-various Locations	80,000	80,000	80,000	80,000	80,000
Upfield Shared Path Safety Upgrade-UPFIELD	85,000				
Bicycle Network Link - East of Edgars Creek-Variou		260,000			
Bicycle Strategy-Variou				800,000	800,000
Craigieburn Express Shared Path-Craigieburn Rail Reserve	655,591	100,000	370,000		
Merri Creek Trail Access and Safety upgrades-Variou	70,000	300,000	500,000		
Shared Path Rhodes Pde side of Northern Golf Course-unknown					250,000
Upfield Shared Path Safety Upgrade-UPFIELD		60,000	370,000		
ASPHALT FOOTPATH & BIKEPATH RENEWALS-VARIOUS	1,000,000	1,000,000	1,000,000	1,000,000	500,000
CONCRETE FOOTPATH & BIKEPATH RENEWALS	1,000,000	1,000,000	1,000,000	1,000,000	500,000
Footpath Grinding-Variou Location	100,000	100,000	100,000	100,000	100,000
On-road facilities-On-road facilities	332,000	273,000	340,000	150,000	150,000
<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>
BREESE ST - BRUNSWICK-ALBION - WEST:BOTH CARRIAGEWAYS					502,500
BREESE ST - BRUNSWICK-WEST - HOPE:BOTH CARRIAGEWAYS					438,000
BUDDS STREET-BELL - CHANGE OF SEAL, COBURG			474,000		
COZENS STREET-CAMERON - SYDNEY, BRUNSWICK				498,000	
DAPHNE ST-WARATAH - O'HEA, PASCOE VALE		429,375			
DAVIES STREET-PAYNE - BARROW RIGHT CARRIAGEWAY, BRUNSWICK		469,875			
DAVIES STREET-PAYNE - BARROW, LEFT CARRIAGEWAY, BRUNSWICK		454,500			
DE CARLE STREET-THE AVENUE - THE GROVE, BRUNSWICK		437,250			
DE CARLE STREET-THE GROVE - RENNIE, COBURG		445,500			
EAST STREET-MOORE - MORELAND, COBURG				605,625	
EDDIE STREET-ANN - WILNA, PASCOE VALE				233,625	
EDDIE STREET-WILNA - CUMBERLAND, PASCOE VALE				452,250	
ELECTRIC AVENUE-PLUMPTON - WATERLOO, GLENROY				631,500	
FOCH AVENUE-STRATHEARN - HAIG, COBURG	489,320				
GARDEN ST-BELFAST - GLENLYON:BOTH CARRIAGEWAYS, BRUNSWICK				429,000	
HENKEL STREET-ALEXANDER - WENDEL, BRUNSWICK	255,000				
HENKEL STREET-WENDEL - PERCY, BRUNSWICK	860,000				
KALANG ROAD-WATERLOO - PLUMPTON, GLENROY				643,500	
LEVER STREET-DEVON - MELVILLE, COBURG					188,625
LEVER STREET-DONNE - DEVON, COBURG					400,875
LEVER STREET-SAUNDERS - DONNE, COBURG					381,000
LORENSEN AVENUE-ORVIETO - DEAD END	230,000				
MARANOVA CRESCENT-WATTLE - STRATHEARN, COBURG				870,750	
MARION AVENUE-WHITBY - HOPE, BRUNSWICK WEST			607,500		
MARLBOROUGH STREET-ALBERT - PRINCESS, FAWKNER	690,000				
MUCHELL GROVE-RENNIE - CROZIER, COBURG			472,500		
O'HEA STREET-ANDERSON - DAVERN, PASCOE VALE SOUTH				402,750	
O'HEA STREET-DAVERN - NORTHGATE-(BOTH CARRIAGEWAYS), PASCOE VA				510,750	
PRINCES TERRACE-SPRINGHALL - MELVILLE, PASCOE VALE		184,875			
PRINCES TERRACE-WAVERLEY - SPRINGHALL, PASCOE VALE		419,625			
RONALD STREET-WEST END BOYNE - DANTHONIA, COBURG	575,000				

 <b>Moreland City Council</b>	<b>5 Year Project Details</b>				
	2019/20 Forecast	2020/21 Forecast	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast
<b>ROAD INFRASTRUCTURE</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>
<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>
ROYAL PARADE-BELL - BREARLEY, PASCOE VALE				598,125	
SARGOOD ST - COBURG-SYDNEY - RAILWAY:BOTH CARRIAGEWAYS					652,500
WATERFIELD STREET-BELL - VICTORIA, COBURG	845,000				
WATTLE GROVE-GLENCAIRN - SHAFTESBURY, COBURG		1,062,750			
WELLINGTON STREET-BELL - VICTORIA, COBURG			662,250		
WELLINGTON STREET-VICTORIA - MUNRO, COBURG			683,250		
HOSKEN RESERVE - EAST CARPARK-BLOCK 2 - DEAD END, CARPARK, COBU					425,000
Resurface Carpark-HARDING - LEISURE CENTRE:CARPARK					270,000
ROAD Forward Plan-Design	360,000	360,000	360,000	360,000	360,000
AVENUE THE-NICHOLSON - DEAD END, COBURG	585,000				
BALLOAN STREET-SUTHERLAND - DEAD END, COBURG		527,625			
CARNARVON STREET-BLYTH - DOROTHY, BRUNSWICK					442,125
CARNARVON STREET-DOROTHY - STEWART, BRUNSWICK					290,250
CLARENCE STREET-NICHOLSON - EDDIE, BRUNSWICK EAST			1,530,000		
CRAIGROSSIE AVENUE-GLENCAIRN - WATTLE, COBURG		974,250			
DALGETY STREET-HOPE - WHITBY, BRUNSWICK WEST				660,000	
FLINDERS STREET-O'HEA - MURRAY, COBURG			427,125		
FLORENCE STREET-STATION - DEAD END, COBURG					944,250
GLENORA AVENUE-CARLISLE - RENNIE, COBURG	865,730				
HENDERSON STREET-HOPE - WHITBY, BRUNSWICK WEST					628,875
JAMES STREET-WHITBY - HOPE, BRUNSWICK WEST	500,000				
ROGERS STREET-ROSS - DEAD END, COBURG	432,950				
SHEDDEN STREET-DERBY - SUSSEX - PASCOE VALE		699,000			
SPRINGHALL PARADE-BREARLEY - BELL, PASCOE VALE		658,500			
SPRINGHALL PARADE-PRINCES - BREARLEY, PASCOE VALE		647,625			
STAWELL STREET-O'HEA - GAFFNEY, COBURG					1,288,125
CURTIS PLACE-STEWART - BEND, BRUNSWICK					201,210
ROW- 2 BLAIR LANE-BLAIR - MINNIE : BOTH CARRIAGEWAYS, BRUNSWICK W				712,500	
ROW- Rear 23-35 Donald St-Rear of Donald St, Brunswick		353,400			
ROW-1 AUSTRAL LANE - BRUNSWICK-Rear 8 Sutherland Street- Brunswick				717,630	
ROW-1 METHVEN LANE-methven st -rear 2 jarvie st, brunswick east		265,050			
ROW-120 WESTON LANE-WESTON - REAR 78-80 LYGON : BOTH CARRIAGEWA					81,510
ROW-13 STATION LANE-STATION - REAR 24 BRUNSWICK : BRUNSWICK EAST					45,030
ROW-131 SYDNEY LANE-CARRON - REAR 139 SYDNEY : BOTH CARRIAGEWA			56,430		
ROW-18/20 BLAIR LANE-BLAIR - MINNIE : BOTH CARRIAGEWAYS, BRUNSWICK		697,680			
ROW-184B/186 MUNRO LANE-MUNRO - BELL : COBURG			709,650		
ROW-192 MUNRO LANE-MUNRO - BELL : COBURG			904,590		
ROW-2 BALLARAT LANE-BALLARAT - REAR 479 SYDNEY : BOTH CARRIAGEW					15,960
ROW-2 COBURG LANE-COBURG - BARROW : COBURG					139,650
ROW-2 COBURG LANE-REAR 2 COBURG - HARDWICK : BOTH CARRIAGEWAY					173,280
ROW-2 GOODMAN LANE-GOODMAN - IVY : BOTH CARRIAGEWAYS, BRUNSWI				137,940	
ROW-2 WALKER LANE-WALKER - REAR 10A WALKER : BOTH CARRIAGEWAYS				132,240	
ROW-26 AUSTRAL LANE-REAR 26 AUSTRAL - REAR 2 AUSTRAL : BOTH CARRI		251,370			
ROW-286/298 SYDNEY LANE-DAVID - REAR 284 SYDNEY : BOTH CARRIAGEW		51,300			
ROW-29 BURNELL LANE-248 HOPE - HOPE : BRUNSWICK WEST					665,190
ROW-29 BURNELL LANE-BURNELL - REAR 29 BURNELL : BRUNSWICK WEST					59,850
ROW-29 BURNELL LANE-REAR 55 BURNELL - BURNELL : BRUNSWICK WEST					58,140
ROW-29 BURNELL LANE-REAR 77 BURNELL - BURNELL : BRUNSWICK WEST					59,850
ROW-32 HENKEL LANE-32 HENKEL - 1 LYLE : BRUNSWICK	100,000				

 <b>Moreland City Council</b>	<b>5 Year Project Details</b>				
	2019/20 Forecast	2020/21 Forecast	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast
<b>ROAD INFRASTRUCTURE</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>
<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>
ROW-32 HENKEL LANE-REAR 32 HENKEL - 90 HENKEL : BRUNSWICK	420,000				
ROW-36 NELSON LANE-NELSON - KENDALL : COBURG					127,110
ROW-36 NELSON LANE-REAR 36 NELSON - VICTORIA : COBURG					263,340
ROW-36/38 OVENS LANE-OVENS - REAR 36/38 OVENS : BOTH CARRIAGEWAY					91,200
ROW-36/38 OVENS LANE-REAR 533 SYDNEY - REAR 1 HOPE : BOTH CARRIAG					57,000
ROW-44 MUNRO LANE-MUNRO - VICTORIA : BOTH CARRIAGEWAYS, COBURG			415,530		
ROW-49 MOLESWORTH LANE-MOLESWORTH - REAR 107 GAFFNEY : COBUR					83,790
ROW-5 AINTREE LANE-AINTREE - REAR 23 MAGHULL : BOTH CARRIAGEWAYS					307,800
ROW-694A/696 SYDNEY-LT JONES - REAR 194 ALBION, BRUNSWICK	50,000				
ROW-694A/696 SYDNEY-LT JONES - REAR 664 SYDNEY, BRUNSWICK	68,000				
ROW-REAR 15 CLIFF LANE-16 LYLE - CLIFF : BOTH CARRIAGEWAYS, BRUNS					100,890
ROW-REAR 32 HUDSON LANE-REAR 32 HUDSON - 46 HUDSON : COBURG				351,690	
ROW-REAR 611/621 SYDNEY LANE 9948_3-REAR 633 SYDNEY - REAR 635 : B					50,160
SAMUEL PLACE-ALBERT - EVANS, BRUNSWICK				180,120	
Bluestone Pavement Program-Various Locations	200,000	200,000	200,000	200,000	200,000
Crack Sealing Program-Various Locations	75,000	75,000	75,000	75,000	75,000
Kerb and Channel Repairs-Various Locations	100,000	100,000	100,000	100,000	100,000
ALPINE GROVE-CORNWALL - DALEY, PASCOE VALE			265,500		
ALPINE GROVE-DALEY - ESSEX, PASCOE VALE			382,320		
ALPINE GROVE-PENZANCE - CORNWALL, PASCOE VALE			294,410		
BECKET STREET-GERVASE - MUNTZ, GLENROY	510,000				
BURGUNDY STREET-O'HEA - PARDY, PASCOE VALE				237,770	
CARLISLE STREET-GLENORA - DARLINGTON, COBURG			80,535		
CARLISLE STREET-NICHOLSON - GLENORA, COBURG			174,640		
CREEDON STREET-LORNE - DEAD END, FAWKNER		188,800			
DALE AVENUE-BRADLEY - O'HEA, PASCOE VALE			289,100		
DALE AVENUE-GAFFNEY - BRADLEY, PASCOE VALE			276,710		
ELIZABETH STREET-CLAREMONT - BOYNE, LEFT CARRIAGEWAY, COBURG				303,850	
FODEN STREET-DAWSON - COLLIER, BRUNSWICK WEST				484,685	
MARLBOROUGH STREET-IMAROO - DERBY, FAWKNER	360,000				
MUNTZ AVENUE-BECKETT - PECHAM, GLENROY	135,000				
ROSSER ST 2-8 CARPARK-ROSSER - 10781, CARPARK, BRUNSWICK	215,000				
SAUNDERS STREET-LEVER - MORELAND, COBURG					1,084,420
SOUTH STREET-JENSEN - WEST, GLENROY		540,440			
STATION ROAD-GLENROY - CORIO, GLENROY			564,630		
TREVANNION STREET-CORRIGAN - HILTON, GLENROY				305,030	
TREVANNION STREET-MELBOURNE - CORRIGAN, GLENROY				333,645	
WARATAH STREET-ERICA - DERBY, PASCOE VALE			294,115		
WARATAH STREET-SUSSEX - ERICA, PASCOE VALE			287,330		
WENDEL ST - BRUNSWICK-CLIFF - LYLE:BOTH CARRIAGEWAYS					90,565
WILKINSON STREET 2-12 CARPARK-WILKINSON STREET 2-12 CARPARK - BR	220,000				
2-24 LOUISA CARPARK - COBURG-LOUISA - END OF CARPARK:CARPARK				150,000	
ALBERT STREET-SYDNEY - FRITH, BRUNSWICK		25,000			
ALBION STREET-KITCHENER - DUGGAN, BRUNSWICK			52,000		
ALBION STREET-MOONEE - CHANGE OF SEAL, BRUNSWICK			15,000		
ALICE STREET-VICTORIA - BELL, COBURG				34,000	
ALLAN STREET-MAJOR - MURRAY, FAWKNER		20,000			
ANDERSON ROAD-SYDNEY - LEIGHTON, FAWKNER	53,000				
ANDREW STREET-MAY - WARD, GLENROY	39,000				


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	2019/20 Forecast	2020/21 Forecast	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast
<b>ROAD INFRASTRUCTURE</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>
<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>
ANZAC AVENUE-SYDNEY - DEAD END, COBURG	27,000				
APSLEY STREET-CARDINAL - MURRAY, GLENROY	30,000				
AUGUSTINE TERRACE-CHERWELL - NENE, GOWANBRAE					13,000
AUGUSTINE TERRACE-MCDONALD - CHERWELL, GOWANBRAE					13,000
BARAK CRT-RHODES - DEAD END, GLENROY	20,000				
BARRY STREET-COLLIER - DAWSON, LEFT CARRIAGEWAY, BRUNSWICK				14,000	
BARRY STREET-COLLIER - DAWSON, RIGHT CARRIAGEWAY, BRUNSWICK				16,000	
BEDFORD STREET-EAST - DAVIES, GLENROY					33,000
BELAIR AVE-CLOVELLY - CHAPMAN, GLENROY		36,000			
BELAIR AVENUE-CHAPMAN - AUGUSTINE, GLENROY		36,000			
BERRY STREET-EWEN - SHAFTESBURY, COBURG					40,000
BLAIR STREET-DE CARLE - BARROW, COBURG	100,000				
BLenheim STREET-GLENROY - MURRELL, GLENROY	25,000				
BLUCHER STREET-WHEATSHEAF - WATERLOO, GLENROY				22,000	
BLUEBELL CRESCENT-CLOVER - ELMS, GOWANBRAE	20,000				
BLUEBELL CRESCENT-ELMS - GOWANBRAE, GOWANBRAE	12,000				
BORANG STREET-MATHIESON - DEAD END, COBURG					14,000
BOURKE STREET-VICTORIA - DEAD END, BRUNSWICK					13,000
BREARLEY PARADE-ROSE - MELVILLE, PASCOE VALE	21,000				
BRUCE STREET-MAJOR - LYNCH, FAWKNER		57,000			
CAMERON STREET-DEAD END - PEVERIL, BRUNSWICK		65,000			
CANBERRA STREET-FOURTH - DOWNS, BRUNSWICK					15,000
CARDINAL ROAD-ACACIA - GLENROY, GLENROY	46,000				
CARDINAL ROAD-HILLCREST - GOLF LINKS, GLENROY	36,000				
CARDINAL ROAD-RHODES - HILLCREST, GLENROY	35,000				
CARINGA STREET-SUSSEX - DERBY, PASCOE VALE					40,000
CARR STREET-DE CHENE - SHORE, COBURG		20,000			
CARR STREET-SYDNEY - CONVENT, COBURG					23,000
CHAMBERS STREET-SHEFFIELD - WALSH, COBURG			34,000		
CHAPMAN AVENUE-LYTTON - GLADSTONE, GLENROY				17,000	
CHARLOTTE STREET-BARINA - WATERLOO, OAK PARK			24,000		
CHERWELL AVENUE-DEAD END - AUGUSTINE, GLENROY					13,000
CORNWALL ROAD-BOUNDARY - KENT, PASCOE VALE	76,000				
CURTIN AVENUE-DAVID - SUTHERLAND-(BOTH CARRIAGEWAYS), GLENROY				29,000	
DALY STREET-SMITH - HAPLIN, BRUNSWICK WEST				25,000	
DALY STREET-VICTORIA - HUNTER, BRUNSWICK WEST				21,000	
DAWSON STREET-FALLON - SYDNEY, BRUNSWICK					200,000
DAWSON STREET-HOLBROOK - MOULE, BRUNSWICK WEST				72,000	
DE CARLE STREET-ALBION - MITCHELL, BRUNSWICK	67,000				
DE CARLE STREET-MITCHELL - DONALD, BRUNSWICK	25,000				
DEAKIN STREET-BERRY - REYNARD, COBURG				25,000	
DENYS STREET-WILLIAM - MINONA, FAWKNER				29,000	
DERBY STREET-MARLBOROUGH - ARGYLE, FAWKNER				15,000	
DERBY STREET-SOUTH - BOUNDARY, PASCOE VALE	41,000				
DEVEREAUX STREET-SUMMIT - KERR, OAK PARK					32,000
DICKENS STREET-WOODLANDS - PARKSTONE, PASCOE VALE		20,000			
DOWD PLACE CARPARK-GLENROY - END OF CARPARK, CARPARK, GLENROY					20,000
ELIZABETH STREET-ARTHUR - JENKIN, LEFT CARRIAGEWAYS, COBURG			48,328		
ELIZABETH STREET-LIVINGSTONE - ARTHUR, LEFT CARRIAGEWAYS, COBURG			20,000		





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<b>ROAD INFRASTRUCTURE</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>
<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>
ELIZABETH STREET-TILLEY - LIVINGSTONE, LEFT CARRIAGEWAYS, COBURG			35,416		
FLANNERY COURT-HOPETOUN - DEAD END, BRUNSWICK WEST					11,000
FRASER STREET-NEWMAN - HOPE, BRUNSWICK					35,000
FRITH STREET-ALBERT - LOBB BRUNSWICK					12,000
FRITH STREET-LOBB - VICTORIA, BRUNSWICK		15,000			
GALEKA STREET-BOUNDARY - ORVIETO, COBURG	30,000				
GALEKA STREET-ORVIETO - SHORTS, COBURG	42,000				
GARNET STREET-ALBION - TINNING, BRUNSWICK				21,000	
GLEN STREET-DELHI - HILTON, GLENROY				25,000	
GLEN STREET-HILTON - MELBOURNE, GLENROY				43,000	
GOLD STREET-VINCENT - TRINITY, BRUNSWICK					30,000
GOULD STREET-BAKERS - GOLEEN, COBURG					11,000
GRANDVIEW STREET-CHAPMAN - WILLIAM, GLENROY			48,000		
GRANDVIEW STREET-PASCOE VALE - CHAPMAN, GLENROY			36,000		
GREENBANK CRESCENT-DIVIDED ROAD - BELL, PASCOE VALE				23,000	
GUILFOYLE AVENUE-BAKERS - ULM, COBURG					26,000
HILTON STREET-HARTINGTON - TREVANNION, GLENROY			23,000		
HILTON STREET-OGDEN - LISTON, GLENROY			60,000		
HUDSON STREET-TYSON - MINONA, FAWKNER			27,000		
HUDSON STREET-VICTORIA - MUNRO, COBURG			65,000		
ILA STREET-WEST - FARVIEW, GLENROY				29,000	
IRVINE STREET-GAFFNEY - O'HEA, PASCOE VALE					45,000
JENNIFER STREET-ANDERSON - LOWSON, FAWKNER	40,000				
JOHN STREET-ARNOLD - MILLER, BRUNSWICK EAST				31,000	
JUKES ROAD-LANIGAN - MCBRYDE, FAWKNER					49,000
JUKES ROAD-MINONA - TYSON, FAWKNER				49,000	
JUKES ROAD-TYSON - CHANGE OF SEAL, FAWKNER		37,727			
JUKES ROAD-WILLIAM - MINONA, FAWKNER		39,000			
KARIN CRESCENT-DEAD END - AUGUSTINE, GLENROY	28,000				
KAYE CRT - COBURG-O'HEA - DEAD END:BOTH CARRIAGEWAYS		9,000			
Keady Street-Sydney - Dead End, Coburg					45,000
KENT ROAD-CORNWALL - VALERIE, OAK PARK					27,000
KENT ROAD-VALERIE - CUMBERLAND, OAK PARK					42,000
KITCHENER ROAD-KENT - BOUNDARY, PASCOE VALE		50,000			
LA ROSE STREET-ALBION - TINNING, BRUNSWICK			20,000		
LANDELLS ROAD-MARTIN - KENT, PASCOE VALE				32,400	
LANGTON STREET-ARUNDEL - CHANGE OF WIDTH, GLENROY				19,000	
LANGTREE AVENUE-LOTHAIR - WOODLANDS, PASCOE VALE	27,000				
LANIGAN STREET-DENYS - LOWSON, FAWKNER				25,000	
LESLIE STREET-ALBERT - VICTORIA, BRUNSWICK				22,000	
LOWSON STREET-LANIGAN - MCBRYDE, FAWKNER				37,000	
LYGON ST-BARKLY - WESTON, LEFT CARRIAGEWAY, BRUNSWICK		26,500			
LYGON ST-BARKLY - WESTON, RIGHT CARRIAGEWAY, BRUNSWICK		26,500			
LYGON ST-BRUNSWICK - BARKLY-(RIGHT CARRIAGEWAY)		21,000			
LYGON ST-BRUNSWICK - BARKLY, LEFT CARRIAGEWAY, BRUNSWICK		24,000			
LYGON ST-PARK - BRUNSWICK, LEFT CARRIAGEWAY, BRUNSWICK	21,500				
LYGON ST-PIERA - GLENLYON, LEFT CARRIAGEWAY, BRUNSWICK				15,300	
LYGON STREET-WESTON - PIERA-(LEFT CARRIAGEWAYS)	19,000				
LYTTON STREET-PASCOE VALE - CHAPMAN, GLENROY	47,000				



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<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>
MAJOR ROAD-BONWICK - WILLIAM, FAWKNER				45,000	
MAJOR ROAD-HUME - BONWICK, FAWKNER		60,000			
MAUDE AVENUE-MELBOURNE - GLENROY, GLENROY	36,000				
MAY STREET-MAY - KING, RIGHT CARRIAGEWAY, BRUNSWICK EAST					21,000
MCCRACKEN AVENUE-GAFFNEY - STEWART, PASCOE VALE					36,000
MIKADO STREET-WEST - VOLGA, GLENROY					28,000
MITCHELL STREET-TREVANNION - HARTINGTON:BOTH CARRIAGEWAYS	30,000				
MOASCAR STREET-MITCHELL - GALLIPOLI, PASCOE VALE	15,000				
MORRIS STREET-MCMAHONS - DE CHENE, COBURG	49,000				
NORTHUMBERLAND ROAD-GAFFNEY - FAWKNER, PASCOE VALE				55,000	
OLIVE GROVE-LANDELLS - SYLVAN, PASCOE VALE					22,119
PARKER RESERVE CARPARK-PARKER RESERVE-KEADY, COBURG NORTH					20,000
PERCIVAL STREET-BONAR - KERR, OAK PARK		32,000			
PERCY STREET-VICTORIA - LYLE, BRUNSWICK					30,000
PHOENIX STREET-DEAD END - SYDNEY, BRUNSWICK				24,000	
PIPER STREET-LYNCH - MAJOR, FAWKNER		57,000			
PRESTON STREET-WILLIAM - MINONA, FAWKNER				29,000	
PRINCES TERRACE-MELVILLE - ROSE, PASCOE VALE					20,000
PROSPECT STREET-ARCHIBALD - NORTHUMBERLAND, PASCOE VALE					29,000
RAEBURN RESERVE CARPARK-LANDELLS - CARPARK, CARPARK, PASCOE V					22,500
RAILWAY PARADE-AUSTIN - FAWKNER, PASCOE VALE					44,000
RAILWAY PARADE-FAWKNER - GAFFNEY, PASCOE VALE					20,000
RAILWAY PARADE-SEFTON - AUSTIN, PASCOE VALE					75,000
RASMUSSEN CRESCENT-MEADOW - DEAD END, COBURG		6,000			
REYNARD STREET-DRISHANE - SHAFTESBURY, COBURG			38,000		
REYNARD STREET-MCPHERSON - DRISHANE, COBURG			53,000		
REYNARD STREET-PORTLAND - BRUCE, COBURG			42,000		
REYNARD STREET-RAILWAY - MCPHERSON, COBURG			69,000		
REYNARD STREET-REYNOLDS - LEMNOS, COBURG				13,000	
REYNARD STREET-SHAFTESBURY - HAWTHORN, COBURG			65,000		
REYNARD STREET-SYDNEY - RAILWAY, COBURG			42,000		
ROSE STREET-PRINCESS - DEAD END, PASCOE VALE		13,000			
ROWAN STREET-TREVANNION - HARTINGTON, GLENROY					25,000
SEACOMBE STREET-WINN - LOCK, FAWKNER			20,000		
SHAFTESBURY STREET-BERRY - MUNRO, COBURG			30,000		
SOMERLAYTON CRESCENT-ANDERSON - ANDERSON, FAWKNER					75,000
STRANGER STREET-BRUNSWICK - PARK, BRUNSWICK		40,000			
SURREY STREET-DORSET - FLEMING, PASCOE VALE			25,000		
SURREY STREET-EAST - DAVIES, GLENROY					33,000
SUSSEX STREET-DORSET - SHORTS, PASCOE VALE			50,000		
SUSSEX STREET-ESSEX - FLEMING, PASCOE VALE		53,000			
SUSSEX STREET-FLEMING - DORSET, PASCOE VALE			30,000		
SUSSEX STREET-GAFFNEY - MARION, PASCOE VALE			30,000		
SUSSEX STREET-MARION - ATTERCLIFFE, PASCOE VALE			35,000		
SUSSEX STREET-MURRAY - O'HEA, COBURG				56,000	
SUSSEX STREET-RISING - DIXON			48,000		
SUTHERLAND STREET-DAVID - EDGAR, GLENROY	13,000				
TARANA AVENUE-MENANA - PENGANA, GLENROY					27,000
TARANA AVENUE-PENGANA - PALANA, GLENROY					32,000

 <b>Moreland City Council</b>	<b>5 Year Project Details</b>					
	2019/20	2020/21	2021/22	2022/23	2023/24	
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<b>ROAD INFRASTRUCTURE</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>	
<b>ROADS &amp; CARPARKS</b>	<b>10,612,500</b>	<b>11,573,517</b>	<b>11,927,859</b>	<b>12,756,675</b>	<b>12,892,689</b>	
TARANA AVENUE-WILLIAM - PALANA, GLENROY		34,000				
THISTLE STREET-HACKETT - MITCHELL, PASCOE VALE			15,000			
TRADE PLACE-NEWLANDS - DEAD END, COBURG	75,000					
ULM STREET-PALLET - GUILFOYLE, COBURG	32,000					
UNION STREET-RAILWAY - SYDNEY:BOTH CARRIAGEWAYS, BRUNSWICK				60,000		
VALERIE STREET-PENZANCE - KENT, PASCOE VALE		26,000				
VICTORIA STREET-BEITH - BOURKE, BRUNSWICK WEST			19,000			
VICTORIA STREET-ROBERTS - WEIGALL,BRUNSWICK WEST	14,000					
VICTORIA STREET-SYDNEY - BEITH, BRUNSWICK WEST			45,000			
VICTORIA STREET-WILLIAM - THE AVENUE, GLENROY				47,000		
VIEW STREET-JUSTIN - MORLEY, GLENROY					28,000	
VIEW STREET-MAPLE - WIDFORD, GLENROY				38,000		
VIEW STREET-TREVANNION - MAPLE, GLENROY		28,000				
WALKER STREET-MUNRO - SOUTH END-DEAD END, COBURG				11,000		
WALTER STREET-JENSEN - WEST, GLENROY		26,000				
WATCHTOWER ROAD-JIKA - LYNN, COBURG			17,000			
WATERLOO ROAD-SNELL - DEVON, GLENROY				60,000		
WATKINS STREET-LOWSON - MCBRYDE, FAWKNER	32,000					
WELLS CRT-BEND - SYDNEY:BOTH CARRIAGEWAYS, FAWKNER		22,000				
WENTWORTH AVENUE-DEAD END SOUTH - BRENTWOOD, PASCOE VALE		5,000				
WEST STREET-BOUNDARY - FREEMAN, GLENROY				56,000		
WEST STREET-GLENFERN - TRUSCOTT, GLENROY				57,000		
WESTON STREET-LYGON - JOHN, BRUNSWICK				37,000		
YOUNGER ST-DEAD END - BELL, COBURG	31,000					
ZENITH STREET-CORNWALL - ESSEX, PASCOE VALE	67,000					
Retaining Wall Design & Investigation-MORELAND	150,000	150,000	160,000	160,000	160,000	
<b>TRANSPORT MANAGEMENT</b>	<b>1,266,000</b>	<b>1,950,000</b>	<b>1,609,000</b>	<b>2,104,000</b>	<b>2,106,100</b>	
Brunswick Integrated Transport Strategy-various Locations	250,000	250,000	250,000	250,000	250,000	
MITS - Road closures-various Locations	166,000	250,000	250,000	400,000	400,000	
MITS - Additional in-ground parking sensors-Variou Locations		350,000	157,000			
MITS - Additional Fee Parking Machines-Variou Locations		100,000	102,000	104,000	106,100	
DDA Compliance - Shopping Strips and Glenroy Activity Centre-Variou	80,000	80,000	80,000	80,000	80,000	
Pedestrian improvement and DDA compliance works-various Locations	100,000	100,000	100,000	100,000	100,000	
Pedestrian threshold treatments-Variou	80,000	80,000	80,000	80,000	80,000	
Bus stop shelters- Variou	60,000	60,000	60,000	60,000	60,000	
Street Lighting-Variou locations	30,000	30,000	30,000	30,000	30,000	
MITS Road renewal improvement outcomes-Variou Locations		150,000		500,000	500,000	
Traffic Management Devices-Variou Locations identified by studies	500,000	500,000	500,000	500,000	500,000	
<b>ROAD INFRASTRUCTURE</b>	<b>Revenue Funds :</b>	<b>14,284,312</b>	<b>15,849,194</b>	<b>16,119,115</b>	<b>17,239,836</b>	<b>17,908,789</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>546,779</b>	<b>477,323</b>	<b>755,872</b>	<b>328,914</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>2,750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>450,000</b>	<b>450,000</b>	<b>501,872</b>	<b>601,925</b>	<b>1,350,000</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>18,031,091</b>	<b>16,776,517</b>	<b>17,376,859</b>	<b>18,170,675</b>	<b>19,258,789</b>

 <b>Moreland City Council</b>	<b>5 Year Project Details</b>				
	2019/20	2020/21	2021/22	2022/23	2023/24
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast
<b>STORMWATER DRAINAGE</b>	<b>1,460,000</b>	<b>1,520,000</b>	<b>1,590,000</b>	<b>1,875,000</b>	<b>1,730,000</b>
<b>DRAINAGE PIPES &amp; CULVERTS</b>	<b>1,460,000</b>	<b>1,520,000</b>	<b>1,590,000</b>	<b>1,875,000</b>	<b>1,730,000</b>
Repair & maintenance of pits and walls-Municipal Wide	70,000	100,000	100,000	100,000	100,000
Drainage Investigations/Design-Variou location identified by drainage study	50,000	50,000	50,000	50,000	50,000
Survey by CCTV-Variou	90,000	90,000	90,000	100,000	100,000
1 Earls Court-LANDELLS - DEAD END,Pascoe Vale (MERL12)			70,000		
14 Harra Court-WATT - DEAD END, OAK PAR (WEST10A)					60,000
158 Derby street (cnr Martin St)-KENT - MARTIN,Pascoe Vale (MERL08)				650,000	
27 Devon Av.-MORELAND - LEVER, Coburg (MELV13)			140,000		
27 Zenith St (South)-CORNWALL - ESSEX,Pascoe Vale (WEST12)			40,000		
Albert St (cnr George St)-VICTORIA - ALBERT, Brunswick (ALBT02)				300,000	
Augustine Tce #125 Glenroy-UMPC32					90,000
Chris Court-DEVEREAUX - DEAD END,oak park(UMPC07)		10,000			
Davies St-SYDNEY - DE CARLE, BRUNSWICK - HOPE22		230,000			
Dawson St (in alley)-FITZGIBBON - FODEN ,Brunswick (BRUN17)				20,000	
Devon Rd Pascoe Vale-OAK - PASCOE VALE,Pascoe Vale,(WEST08)					200,000
Everitt St-SOUTH - WALTER,Glenroy (MERL22)				40,000	
Fitzgibbon Av Brunswick West-COLLIER - DAWSON,Brunswick West (BRUN15)					370,000
Foden St-DAWSON - COLLIER ,BRUNSWICK WEST (BRUN16)			120,000		
Gaffney St (cnr Kirbister)-SUSSEX - KIRBISTER, Pascoe Vale (MELV31)					240,000
Gladstone St-BELL - HARDING,Coburg(HARD30)					120,000
Glenlyon Rd-JOHN - NICHOLSON Brunswick -GLEN09		240,000			
Halpin St Brunswick West-DALY - PEARSON,Brunswick West (BRUN18)				20,000	
Halsbury St-WALTER - SOUTH,glenroy (MERL21A)		10,000			
Jewell Cr (cnr Dawson St)-MOONEE - DAWSON, Brunswick West( BRUN21)				20,000	
Josephine St (cnr Murphy St)-MURPHY - MARIE ,oak park (UMPC43)					70,000
Lobb St-BEITH - DEAD END, Brunswick (ALBT03)		540,000			
MACKINNON GVE-WATERLOO - MILTON, GLENROY	370,000				
McPherson St-DEAD END - REYNARD, coburg (HARD07)				40,000	
MITCHELL COURT-DEAD END - TREVANNION, GLENROY				75,000	
Mitchell Ct-DEAD END - TREVANNION ,Glenroy (WEST39)				90,000	
Mitchell St-BARROW - DE CARLE,Brunswick (HOPE20)		90,000			
Munro St-LOCH - LOUISA, COBURG - HARD22A			370,000		
Munro St-LOUISA - SYDNEY, COBURG - HARD22			330,000		
Preston St-WILLIAM - MINONA,Fawkner (CFCD22)				30,000	
Reactive Drainage Program-Variou	160,000	160,000	160,000	160,000	160,000
Reserve Ct-DEAD END - AUGUSTINE,glenroy (UMPC23)					10,000
ROW-149 BARKLY LANE-REAR 149 BARKLY - GLEW ,Brunswick East (PARK10)				180,000	
SAXON STREET-MICHAEL - UNION, BRUNSWICK	720,000				
Shaw St (near Adler Gr) Coburg-DEAD END - ADLER,Coburg,(MERL16)			120,000		
Suvla Gve-SYDNEY - DEAD END, coburg (CFCD02)					90,000
The Loop (SE Cnr) Glenroy-REX - MARIA,Glenroy (MERL27)					20,000
Vincent St (#134)-BONAR - DEAD END,glenroy (UMPC04)					50,000

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<b>STORMWATER DRAINAGE</b>		<b>1,460,000</b>	<b>1,520,000</b>	<b>1,590,000</b>	<b>1,875,000</b>	<b>1,730,000</b>
<u>STORMWATER DRAINAGE</u>						
Revenue Funds :		1,460,000	1,336,471	1,458,640	1,744,852	1,730,000
Reserves Open Space :		0	0	0	0	0
Reserves DCP Funds :		0	183,529	131,360	130,148	0
Reserves Other Funds :		0	0	0	0	0
Loan Funds :		0	0	0	0	0
External Funds :		0	0	0	0	0
Donated-Gifted :		0	0	0	0	0
<b>Total Project Cost :</b>		<b>1,460,000</b>	<b>1,520,000</b>	<b>1,590,000</b>	<b>1,875,000</b>	<b>1,730,000</b>
<b><u>FUNDING MODEL :</u></b>						
Revenue Funds :		34,012,876	35,581,741	37,249,907	38,846,858	40,932,523
Reserves Open Space :		4,017,000	1,522,400	2,400,000	1,212,000	1,162,000
Reserves DCP Funds :		1,027,915	1,401,833	1,152,530	684,513	216,875
Reserves Other Funds :		4,676,480	16,633,997	9,093,000	70,000	2,740,539
Loan Funds :		0	0	0	0	0
External Funds :		2,570,000	2,110,000	1,301,872	1,101,925	1,850,000
Donated-Gifted :		0	0	0	0	0
<b>Total Project Cost :</b>		<b>46,304,271</b>	<b>57,249,971</b>	<b>51,197,309</b>	<b>41,915,296</b>	<b>46,901,937</b>
<b><u>INVESTMENT MODEL :</u></b>						
New :		11,160,441	17,355,900	10,957,450	3,620,350	3,260,500
Expansion :		0	0	0	0	0
Upgrade :		8,055,982	8,082,846	10,126,115	8,132,125	11,048,796
Renewal :		25,269,848	30,636,225	28,938,744	29,062,821	31,492,641
Maint_other :		1,818,000	1,175,000	1,175,000	1,100,000	1,100,000
<b>Grand Total Project Cost :</b>		<b>46,304,271</b>	<b>57,249,971</b>	<b>51,197,309</b>	<b>41,915,296</b>	<b>46,901,937</b>
<b>Donated-Gifted Assets :</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Moreland City Council  
Fees & Charges Schedule**

This schedule presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019-20 year.

**Fees and charges schedule**

Note: The statutory fees will be updated in line with the State Government CPI increase when it is announced in 2019.

Description	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
	New Charge \$ (Incl GST)	Unit of Measure	New Charge \$ (Incl GST)	New Charge \$ (Incl GST)					
<b>Corporate Services</b>									
<b>Governance &amp; Legal</b>									
<b>Miscellaneous Receipts - Freedom Of Information</b>									
FOI Application	29.50	Per App	28.90		2.1%	0.60	Statutory by State - Set Fee	NO	
Search Time Charge (1.5 Units Charged Per Hour Or Part Thereof)	22.15	Per Hr	21.70		2.1%	0.45	Statutory by State - Set Fee	NO	
Inspection Charges (1.5 Fee Units Charged Per Quarter Hour)	5.50	Per Quarter Hr	5.40		1.9%	0.10	Statutory by State - Set Fee	NO	
Black & White Photocopying	0.20	A4 Page	0.20		0.0%	0.00	Non Statutory	YES	
Black & White Photocopying	0.40	A3 Page	0.40		0.0%	0.00	Non Statutory	YES	
Colour Photocopying	1.05	A4 Page	1.00		5.0%	0.05	Non Statutory	YES	
Colour Photocopying	2.05	A3 Page	2.00		2.5%	0.05	Non Statutory	YES	
CD / DVD	5.15	Per Item	5.00		3.0%	0.15	Non Statutory	YES	
Document Created Per S19 Of The FOI Act		Per Document		The Reasonable Cost Incurred By The Agency In Providing The Written Document. (Hourly Wage + On-Costs Of The Staff Member Creating The Document)					
Responding To Subpoenas/ Summonses Issued At Courts (Admin/ Disbursement Fee)				The Reasonable Cost Incurred By The Agency In Providing The Written Document. (Hourly Wage + On-Costs Of The Staff Member Creating The Document)					
Responding To Subpoenas/ Summonses Issued At Courts (Admin/ Disbursement Fee)	54.15	Each	52.55		3.0%	1.60	Non Statutory	NO	
<b>Section 173 Agreements</b>									
Section 173 Agreements - Preparation, Negotiation and Execution									
Administrative Fee - Disbursements Additional	530.45	Per Agreement	515.00		3.0%	15.45	Non Statutory	NO	
<b>Civic Facilities</b>									
<b>Facilities For Hire</b>									
<b>Coburg Civic Centre</b>									
<b>Coburg Town Hall Monday To Sunday</b>									

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$	New Charge \$					
Coburg Town Hall (Minimum 3 Hours)	Per Hour	167.90	163.00	163.00	4.90	3.0%	4.90	Non Statutory	YES	
Coburg Town Hall	Per Day	1,586.55	1,540.35	1,540.35	46.20	3.0%	46.20	Non Statutory	YES	
Coburg Town Hall and Commercial Kitchen Rate (Minimum 3 Hours)	Per Hour	178.50	173.30	173.30	5.20	3.0%	5.20	Non Statutory	YES	
Coburg Town Hall and Commercial Kitchen Daily Rate	Per Day	1,680.95	1,632.00	1,632.00	48.95	3.0%	48.95	Non Statutory	YES	
<b>Coburg Concert Halls Monday To Sunday</b>										
Commercial / Private Use	Per Hour	156.25	151.70	151.70	4.55	3.0%	4.55	Non Statutory	YES	
Community Groups	Per Hour	56.70	54.10	54.10	1.60	3.0%	1.60	Non Statutory	YES	
Coburg Concert Halls and Commercial Kitchen	Per Hour	166.85	162.00	162.00	4.85	3.0%	4.85	Non Statutory	YES	
Coburg Concert Hall (West Only) - Community Rate	Per Hour	18.60	18.05	18.05	0.55	3.0%	0.55	Non Statutory	YES	
Coburg Concert Hall (East and Middle) - Community Rate	Per Hour	37.15	36.05	36.05	1.10	3.1%	1.10	Non Statutory	YES	
Coburg Town Hall, Commercial Kitchen and Concert Halls Hourly Rate (Minimum 3 Hours)	Per Hour	239.15	232.20	232.20	6.95	3.0%	6.95	Non Statutory	YES	
Coburg Town Hall, Commercial Kitchen and Concert Halls Daily Rate	Per Day	2,260.25	2,194.40	2,194.40	65.85	3.0%	65.85	Non Statutory	YES	
<b>Coburg Town Hall Foyer Exhibition Space</b>										
Moreland Community Groups, Moreland Schools, Not For Profits	Per Week	Free Use	Free Use	Free Use	1.70	3.0%	1.70	Non Statutory	No	
Commercial Use	Per Week	58.00	56.30	56.30	1.70	3.0%	1.70	Non Statutory	YES	
Moreland School Hire of Coburg Or Brunswick Town Hall	Per Event	212.20	206.00	206.00	6.20	3.0%	6.20	Non Statutory	YES	
<b>Brunswick Civic Centre</b>										
<b>Brunswick Town Hall Monday to Sunday</b>										
Brunswick Town Hall and Atrium	Per Hour	191.65	186.05	186.05	5.60	3.0%	5.60	Non Statutory	YES	
Brunswick Town Hall and Atrium	Per Day	1,811.00	1,758.25	1,758.25	52.75	3.0%	52.75	Non Statutory	YES	
Brunswick Town Hall, Atrium and Commercial Kitchen	Per Hour	201.95	196.05	196.05	5.90	3.0%	5.90	Non Statutory	YES	
Brunswick Town Hall, Atrium and Commercial Kitchen Daily Hire	Per Day	1,912.80	1,857.10	1,857.10	55.70	3.0%	55.70	Non Statutory	YES	
<b>Meeting Rooms For Hire</b>										
<b>Brunswick Meeting Room E / Coburg North Meeting Room</b>										
Commercial / Private	Per Hour	36.05	35.00	35.00	1.05	3.0%	1.05	Non Statutory	YES	
Community Groups	Per Hour	14.45	14.05	14.05	0.40	2.8%	0.40	Non Statutory	YES	
<b>Coburg Library Meeting Room, Campbell Turnbull Library Meeting Room</b>										
Commercial / Private - Weekdays	Per Hour	7.75	7.50	7.50	0.25	3.3%	0.25	Non Statutory	YES	
Commercial / Private - Weekends and Public Holidays	Per Hour	15.10	14.65	14.65	0.45	3.1%	0.45	Non Statutory	YES	
Community Groups	Per Hour	Free Use	Free Use	Free Use				Non Statutory	YES	
<b>Other Facilities For Hire</b>										
<b>All Community Halls and Senior Citizen Centre</b>										
Commercial / Private - Weekday Rate	Per Hour	36.05	35.00	35.00	1.05	3.0%	1.05	Non Statutory	YES	
Commercial / Private - Weekend and Public Holiday Rate	Per Hour	83.55	81.10	81.10	2.45	3.0%	2.45	Non Statutory	YES	
Community Groups	Per Hour	11.85	11.50	11.50	0.35	3.0%	0.35	Non Statutory	YES	
<b>Fees and Charges Associated With Facility Hire</b>										
<b>Bonds</b>										
For Hire Of Community Halls and Senior Citizen Centres	Per Event	289.80	281.35	281.35	8.45	3.0%	8.45	Non Statutory	YES	
For Hire Of Coburg / Brunswick Town Hall	Per Event	579.65	562.75	562.75	16.90	3.0%	16.90	Non Statutory	YES	
For Any Hire Deemed A High Risk	Per Event	1,159.35	1,125.60	1,125.60	33.75	3.0%	33.75	Non Statutory	YES	
<b>Public Liability Insurance</b>										
Public Liability Insurance To Approved Applicants	Per Event	28.00	28.15	28.15	0.85	3.0%	0.85	Non Statutory	YES	
<b>Miscellaneous Receipts</b>										
Key Administration (Regular Users, Non Refundable)	Per Key	28.95	28.10	28.10	0.85	3.0%	0.85	Non Statutory	YES	



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	2019-20	New Charge \$ (Incl GST)	2018-19					
<b>Moreland Community Enterprise Centre</b>										
Level 1 Secure Office Space- Existing	Per m2 PA	238.95	232.00	3.0%	6.95			Non Statutory	YES	
<b>Finance and Rates Services</b>										
<b>Miscellaneous Receipts</b>										
Credit Card Surcharge	Per Payment	0.51 %	0.51 %		0.00			Non Statutory	YES	
Dishonoured Cheque Administration Fee	Per Chq	16.40	15.90	3.1%	0.50			Non Statutory	NO	
<b>Land Information Certificate - Statutory</b>										
Land Information Certificate - Statutory	Per Prop	26.85	26.30	2.1%	0.55			Statutory by State - Set Fee	NO	
<b>Miscellaneous Receipts</b>										
Aged Rates Balance Reconciliation - Free Of Charge For The First Two Years. - Free for Pensioners	Per Request	\$30 Per Year For Reconciliations Older Than Two Years	\$30 Per Year For Reconciliations Older Than Two Years					Non Statutory	YES	
Building Area Requests	Per Request	10.00	Fee Imposed By Valuation Contractor					Non Statutory	YES	
Copy Of Rate Notice - Free for Pensioners - Free for Current and Previous year	Per Notice	Prior to 2 Years \$15 Per Notice.	Prior to 2 Years \$15 Per Notice.					Non Statutory	YES	
Amended Rates Notice	Per Notice	30.00	N/A					Non Statutory	YES	New Fee
Debt Collection Account Management	Per Request	\$60 Per Property Or Schedule Of Fees from Council's Collection Agency	\$60 Per Property Or Schedule Of Fees from Council's Collection Agency					Non Statutory	YES	
Urgent Land Information Certificates	Per Prop	54.15	52.55	3.0%	1.60			Non Statutory	NO	
New Fees will have an N/A in the 2018/19 column										
<b>Media Permits</b>										
Use Of Public Space For Filming Or Still Photography Within Moreland	Per Day	POA	POA					Non Statutory	YES	
<b>Aged &amp; Community Support</b>										
<b>Home Support</b>										
<b>Personal Care</b>										
Personal Care - Low Income	Per Hour	4.65	4.60	1.1%	0.05			Non Statutory	NO	
Personal Care - Medium Income	Per Hour	9.35	9.20	1.6%	0.15			Non Statutory	NO	
Personal Care - High Income	Per Hour	48.00	47.10	1.9%	0.90			Non Statutory	NO	
Late Cancellation Fee - PC - Less Than 24 Hours Notice	Per Hour	2.50	2.50	0.0%	0.00			Non Statutory	NO	
<b>Domestic Assistance</b>										
Domestic Assistance - Low Income - Individual	Per Hour	5.85	5.70	2.6%	0.15			Non Statutory	NO	
Domestic Assistance - Low Income - Couple	Per Hour	6.20	6.05	2.5%	0.15			Non Statutory	NO	
Domestic Assistance - Medium Income	Per Hour	15.70	15.40	1.9%	0.30			Non Statutory	NO	
Domestic Assistance - High Income	Per Hour	48.00	47.10	1.9%	0.90			Non Statutory	NO	
Late Cancellation Fee - HC (Less Than 24 Hours Notice)	Per Service	5.00	5.00	0.0%	0.00			Non Statutory	NO	
Kilometres	Per Kilometre	0.30	0.25	20.0%	0.05			Non Statutory	NO	
<b>Respite Care</b>										
Respite Care - Low Income	Per Hour	3.15	3.05	3.3%	0.10			Non Statutory	NO	
Respite Care - Medium Income	Per Hour	4.70	4.55	3.3%	0.15			Non Statutory	NO	
Respite Care - High Income	Per Hour	48.00	47.10	1.9%	0.90			Non Statutory	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Late Cancellation Fee - RC - Less Than 24 Hours Notice	Per Hour	5.00	5.00	5.00	5.00	0.0%	0.00	Non Statutory	NO	
<b>Home Maintenance</b>										
Home Maintenance - Low Income	Per Hour	11.60	11.30	11.30	11.30	2.7%	0.30	Non Statutory	NO	
Home Maintenance - Medium Income	Per Hour	19.00	18.45	18.45	18.45	3.0%	0.55	Non Statutory	NO	
Home Maintenance - High Income	Per Hour	49.50	48.90	48.90	48.90	1.2%	0.60	Non Statutory	NO	
Home Maintenance - Full Cost	Per Hour	86.50	84.00	84.00	84.00	3.0%	2.50	Non Statutory	NO	
Home Maintenance - Gutter Clean (Flat Rate)	Per Clean	35.00	34.00	34.00	34.00	2.9%	1.00	Non Statutory	NO	
Home Maintenance - Materials	Per Cost Recovery	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery			Non Statutory	NO	
Home Maintenance - Minimum Charge	Per Service	5.80	5.65	5.65	5.65	2.7%	0.15	Non Statutory	NO	
Home Maintenance - Rubbish Removal Fee (Flat Fee)	Per Service	58.20	56.50	56.50	56.50	3.0%	1.70	Non Statutory	NO	
<b>Home Modifications</b>										
Home Modifications - Low Income	Per Hour	11.60	N/A	N/A	N/A			Non Statutory	NO	New Fee Related To New Service Type Under CHSP
Home Modifications - Medium Income	Per Hour	19.00	N/A	N/A	N/A			Non Statutory	NO	New Fee Related To New Service Type Under CHSP
Home Modifications - High Income	Per Hour	49.50	N/A	N/A	N/A			Non Statutory	NO	New Fee Related To New Service Type Under CHSP
Home Modifications - Materials	Per Cost Recovery	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery	Full Cost Recovery			Non Statutory	NO	New Fee Related To New Service Type Under CHSP
New Fees will have an N/A in the 2018/19 column										
<b>Social Support</b>										
<b>Community Transport</b>										
Community Transport - HATS - Outside Moreland	Per Trip	5.45	5.30	5.30	5.30	2.7%	0.15	Non Statutory	NO	
Community Transport - Moreland	Per Trip	2.75	2.65	2.65	2.65	3.6%	0.10	Non Statutory	NO	
<b>Delivered Meals</b>										
Delivered Meals - Low & Medium Income	Per Meal	9.15	8.90	8.90	8.90	2.8%	0.25	Non Statutory	NO	
Delivered Meals - High Income	Per Meal	12.10	11.75	11.75	11.75	3.0%	0.35	Non Statutory	NO	
Delivered Meals - Full Cost Recovery (HCP Client Funded)	Per Meal	12.10	11.75	11.75	11.75	3.0%	0.35	Non Statutory	NO	
Full Cost Recovery Fee	Each	12.10	11.75	11.75	11.75	3.0%	0.35	Non Statutory	NO	
<b>Social Support Group</b>										
Social Support Group - Low/Medium Income	Per Session	6.00	6.00	6.00	6.00	0.0%	0.00	Non Statutory	NO	
Social Support Group - High	Per Hour	14.20	13.80	13.80	13.80	2.9%	0.40	Non Statutory	NO	
Social Support Group - Full Cost	Per Session	92.50	92.50	92.50	92.50	0.0%	0.00	Non Statutory	NO	
<b>Social Support Individual</b>										
Social Support Individual	Per Session	5.80	5.70	5.70	5.70	1.8%	0.10	Non Statutory	NO	
New Fees will have an N/A in the 2018/19 column										
<b>Culture &amp; Library Services</b>										
<b>Library Services</b>										
<b>Copying Local History Photographs</b>										
Copy Of Local History Photograph To CD	Per Item	10.30	10.30	10.30	10.30	0.0%	0.00	Non Statutory	NO	Charge to remain at \$10.30
<b>Library Fines</b>										
Overdue Charges	Per Item Per Day	0.25	0.25	0.25	0.25	0.0%	0.00	Non Statutory	NO	
Overdue Charges Paid At The Kiosk	Per Item	0.25	N/A	N/A	N/A			Non Statutory	NO	New Fee
<b>Library Miscellaneous Receipts</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$						
Audio-Visual Materials (Standard Repair)	Per Item	6.00	6.00	6.00	0.00	0.0%	0.00	Non Statutory	NO	Charge to remain at \$6.00
Library - Small USB Memory Sticks	Per Item	N/A	5.50	5.50				Non Statutory	YES	Service no longer exists
Library - USB Memory Sticks	Per Item	10.00	10.00	10.00	0.00	0.0%	0.00	Non Statutory	YES	Charge to remain at \$10.00
Replacement Of Lost Or Damaged Items	Per Item	\$6.50 + Cost Of The Item	13.50					Non Statutory	NO	\$6.50 (+cost of the item)
<b>Library Photocopying</b>										
Black & White Computer & Internet Printout	A4 Page	0.20	0.20	0.20	0.00	0.0%	0.00	Non Statutory	YES	
Black & White Photocopying	A4 Page	0.20	0.20	0.20	0.00	0.0%	0.00	Non Statutory	YES	
Black & White Photocopying	A3 Page	0.40	0.40	0.40	0.00	0.0%	0.00	Non Statutory	YES	
Colour Photocopying	A4 Page	1.00	1.00	1.00	0.00	0.0%	0.00	Non Statutory	YES	Charge to remain \$1.00
Colour Photocopying	A3 Page	2.00	2.00	2.00	0.00	0.0%	0.00	Non Statutory	YES	Charge to remain \$2.00
Computer Paper	A4 Sheet	0.20	0.20	0.20	0.00	0.0%	0.00	Non Statutory	YES	
Photocopying card	Per Card	N/A	2.00	2.00				Non Statutory	YES	Service no longer exists
<b>Library Reservations</b>										
Inter Library Loan	Per Item	3.00	3.00	3.00	0.00	0.0%	0.00	Non Statutory	NO	Charge to remain at \$3.00
Lost Membership Card	Per Card	3.00	3.00	3.00	0.00	0.0%	0.00	Non Statutory	NO	Charge to remain at \$3.00
New Request Reservations	Per Item	3.00	3.00	3.00	0.00	0.0%	0.00	Non Statutory	NO	Charge to remain at \$3.00
<b>Library Sales</b>										
1 Book For \$1.00 and 5 Books For \$3.00 (Regardless Of Paperback/Hardback)	Per Item	1.00	1.00	1.00	0.00	0.0%	0.00	Non Statutory	YES	Charge to remain at \$1.00
Calico Library Bags	Per Item	3.00	3.00	3.00	0.00	0.0%	0.00	Non Statutory	YES	Charge to remain at \$3.00
Polypropylene Library Bags	Per Item	2.00	2.00	2.00	0.00	0.0%	0.00	Non Statutory	YES	Charge to remain at \$2.00
Headphones	Per Item	3.00	N/A					Non Statutory	YES	New Fee Charge should be \$3.00
<b>Counihan Gallery Usage</b>										
January - June	17 Days	1,050.00	2,039.40	2,039.40	-989.40	-48.5%		Non Statutory	YES	Mgr has prepared a business case (D19/95156) requesting a reduction in the fee to around \$1,050 for the full gallery space & \$525 for half the gallery space.
July - December	17 Days	1,050.00	2,039.40	2,039.40	-989.40	-48.5%		Non Statutory	YES	Mgr has prepared a business case (D19/95156) requesting a reduction in the fee to around \$1,050 for the full gallery space & \$525 for half the gallery space.
<b>Special Events</b>										
Commercial Stalls (Food)	Per Stall	163.90	159.15	159.15	4.75	3.0%		Non Statutory	NO	
Commercial Stalls (Non Food)	Per Stall	67.70	65.75	65.75	1.95	3.0%		Non Statutory	NO	
Community Festival Permits (Not For Profit)	Per Event	196.70	190.95	190.95	5.75	3.0%		Non Statutory	NO	
Community Festival Permits (Private)	Per Event	393.35	381.90	381.90	11.45	3.0%		Non Statutory	NO	
Public Liability Insurance Cover Fee For Events	1	28.45	27.60	27.60	0.85	3.1%		Non Statutory	NO	
New Fees will have an N/A in the 2018/19 column										
<b>Youth &amp; Leisure</b>										
<b>Leisure Services &amp; Community Support</b>										
<b>Casual Use For Australian Rules Football, Soccer, Hockey, Lacrosse, Netball</b>										
Full Day Use Of The Ground For Competition Games	Per Day	161.50	156.80	156.80	4.70	3.0%		Non Statutory	YES	
Full Day Use Of The Pavilion	Per Day	80.75	78.40	78.40	2.35	3.0%		Non Statutory	YES	
Netball - Fawknor - Casual Use	Per Hour	17.40	16.90	16.90	0.50	3.0%		Non Statutory	YES	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$	(Incl GST)	New Charge \$	(Incl GST)					
Netball court hire - Brunswick - Casual	Per Hour	23.15		22.50		2.9%	0.65	Non Statutory	YES	
Sports Fields - Pre-Season Pavilion Use	Per Session	20.15		19.55		3.1%	0.60	Non Statutory	YES	
Sports Fields - Pre-Season Sports Ground Use	Per Session	61.90		60.10		3.0%	1.80	Non Statutory	YES	
<b>Casual Use For Cricket, Athletics, School Sports Days</b>										
Full Day Use Of Non Turf Grounds For Competition	Per Day	161.50		156.80		3.0%	4.70	Non Statutory	YES	
Full Day Use Of The Pavilion	Per Day	80.70		78.35		3.0%	2.35	Non Statutory	YES	
Full Day Use Of Turf Grounds For Competition	Per Day	242.40		235.35		3.0%	7.05	Non Statutory	YES	
<b>Community Bus Hire</b>										
Community Bus Hire	8+ Hours	95.40		92.60		3.0%	2.80	Non Statutory	YES	
Leisure Community Facilities - BOND	Per Application	141.10		137.00		3.0%	4.10	Non Statutory	YES	
<b>Finals Use Additional Fees</b>										
Additional Turf Cricket Wicket Preparation (On Request)	Per Use	329.35		319.75		3.0%	9.60	Non Statutory	YES	
<b>Finals Use For Sporting Associations - Australian Rules Football, Soccer, Hockey, Lacrosse, Cricket, Baseball</b>										
Finals Turf Cricket Wicket Preparation	Per use	329.35		319.75		3.0%	9.60	Non Statutory	YES	
Sports Ground Reservation Fee	Per Reservation	80.75		78.40		3.0%	2.35	Non Statutory	YES	
Sports Ground Reservation Fee (Pavilion Use Included)	Per Reservation	133.15		129.25		3.0%	3.90	Non Statutory	YES	
Sports Ground Reservation Fee (Synthetic and Pavilion)	Per Reservation	121.00		117.50		3.0%	3.50	Non Statutory	YES	
Sports Ground Reservation Fee (Synthetic)	Per Reservation	48.05		46.65		3.0%	1.40	Non Statutory	YES	
Sports Ground Reservation Fee (Turf Wicket and Pavilion)	Per Reservation	161.50		156.80		3.0%	4.70	Non Statutory	YES	
Sports Ground Reservation Fee (Turf Wicket)	Per Reservation	121.00		117.50		3.0%	3.50	Non Statutory	YES	
Winter Seasonal Sports Finals (Sports Ground Charge)	Per Reservation	141.00		136.90		3.0%	4.10	Non Statutory	YES	
Winter Seasonal Sports Finals(Pavilion Charge)	Per Reservation	76.10		73.90		3.0%	2.20	Non Statutory	YES	
<b>Finals Use Personal Training</b>										
Personal Training - 3 Or More Sessions Per Week	3 Months	461.15		447.70		3.0%	13.45	Non Statutory	YES	
Personal Training - Maximum 2 Sessions Per Week	3 Months	263.45		255.80		3.0%	7.65	Non Statutory	YES	
<b>No Usage Of Lights, Full Size Pitch</b>										
Brunswick Hockey Pitch + Lights- Non MCC - Sports Clubs	Per Hour	97.10		94.25		3.0%	2.85	Non Statutory	YES	
Brunswick Hockey Pitch - Private and Commercial	Per Hour	103.10		100.10		3.0%	3.00	Non Statutory	YES	
Brunswick Hockey Pitch + Lights -MCC - Sports Clubs and Schools	Per Hour	69.40		67.40		3.0%	2.00	Non Statutory	YES	
Brunswick Hockey Pitch + Lights - Private and Commercial	Per Hour	124.80		121.15		3.0%	3.65	Non Statutory	YES	
Brunswick Hockey Pitch MCC - Sports Clubs and Schools	Per Hour	61.90		60.10		3.0%	1.80	Non Statutory	YES	
Brunswick Hockey Pitch Non MCC - Sports Clubs	Per Hour	82.45		80.05		3.0%	2.40	Non Statutory	YES	
<b>Pavilion Fees</b>										
A Grade	6 Month	1,613.90		1,566.90		3.0%	47.00	Non Statutory	YES	
B Grade	6 Month	1,321.25		1,282.75		3.0%	38.50	Non Statutory	YES	
C Grade	6 Month	330.25		320.65		3.0%	9.60	Non Statutory	YES	
<b>Seasonal/Annual Use For Australian Rules Football, Soccer, Hockey, Lacrosse, Netball</b>										
Netball - Falkner	Seasonal	856.40		831.45		3.0%	24.95	Non Statutory	YES	
Netball Court Hire - Brunswick	Seasonal	1,141.85		1,108.60		3.0%	33.25	Non Statutory	YES	
<b>Sporting Facilities - Miscellaneous</b>										
Commercial Filming At Sports Facilities	Per Day	724.60		703.50		3.0%	21.10	Non Statutory	YES	
Commercial Sports Ground Hire (Includes Pavilion Use)	Per Day	484.55		470.45		3.0%	14.10	Non Statutory	YES	
Key - Additional / Loss Replacement	Per Item	44.05		42.75		3.0%	1.30	Non Statutory	YES	
Netball Court Hire (Seasonal Allocation)	6 Month	1,141.85		1,108.60		3.0%	33.25	Non Statutory	YES	
Padlock	Each	95.50		92.70		3.0%	2.80	Non Statutory	YES	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$	New Charge \$					
Pavilion and Change Room Access For Private and Commercial Users Of CB Smith Sport and Education Facility	1	819.50	795.65	23.85	3.0%	23.85	Non Statutory	YES		
Security Bond	Per Application	546.35	530.45	15.90	3.0%	15.90	Non Statutory	NO		
Sports Club Festivals And Events - Sports Ground Hire (Includes Pavilion Use)	Per Use	242.30	235.25	7.05	3.0%	7.05	Non Statutory	YES		
Sports Ground Preparation For Non Fictured Games/Competition (On Request)	Per Use	243.70	236.60	7.10	3.0%	7.10	Non Statutory	YES		
<b>Sportsfields</b>										
A Grade	6 Months	2,897.00	2,812.60	84.40	3.0%	84.40	Non Statutory	YES		
B Grade	6 Month	2,017.90	1,959.15	58.75	3.0%	58.75	Non Statutory	YES		
C Grade	6 Month	1,321.25	1,282.75	38.50	3.0%	38.50	Non Statutory	YES		
Premier	6 Month	5,429.40	5,271.25	158.15	3.0%	158.15	Non Statutory	YES		
<b>SYNTHETIC SPORT GROUNDS HIRE Key Bond</b>										
General - Private and Commercial	Per Key	127.85	124.15	3.70	3.0%	3.70	Non Statutory	NO		
MCC - Sports Clubs and Schools	Per Key	127.85	124.15	3.70	3.0%	3.70	Non Statutory	NO		
Non MCC - Sports Clubs and Schools	Per Key	127.85	124.15	3.70	3.0%	3.70	Non Statutory	NO		
<b>SYNTHETIC SPORT GROUNDS HIRE No Usage Of Lights, 1/2 Size Pitch</b>										
General - Private and Commercial	Per Hour	69.40	67.40	2.00	3.0%	2.00	Non Statutory	YES		
MCC - Sports Clubs and Schools	Per Hour	41.70	40.50	1.20	3.0%	1.20	Non Statutory	YES		
Non MCC - Sports Clubs and Schools	Per Hour	55.50	53.90	1.60	3.0%	1.60	Non Statutory	YES		
<b>SYNTHETIC SPORT GROUNDS HIRE No Usage Of Lights, Full Size Pitch</b>										
General - Private and Commercial	Per Hour	104.15	101.10	3.05	3.0%	3.05	Non Statutory	YES		
MCC - Sports Clubs and Schools	Per Hour	48.05	46.65	1.40	3.0%	1.40	Non Statutory	YES		
Non MCC - Sports Clubs and Schools	Per Hour	83.20	80.80	2.40	3.0%	2.40	Non Statutory	YES		
<b>SYNTHETIC SPORT GROUNDS HIRE Pavilion Usage</b>										
General - Private and Commercial	Per Hour	39.40	38.25	1.15	3.0%	1.15	Non Statutory	YES		
MCC - Sports Clubs and Schools	Per Hour	20.35	19.75	0.60	3.0%	0.60	Non Statutory	YES		
Non MCC - Sports Clubs and Schools	Per Hour	28.35	27.50	0.85	3.1%	0.85	Non Statutory	YES		
<b>SYNTHETIC SPORT GROUNDS HIRE Security Bond</b>										
General - Private and Commercial	Per Season	639.55	620.90	18.65	3.0%	18.65	Non Statutory	NO		
MCC - Sports Clubs and Schools	Per Season	127.85	124.15	3.70	3.0%	3.70	Non Statutory	NO		
Non MCC - Sports Clubs and Schools	Per Season	255.90	248.45	7.45	3.0%	7.45	Non Statutory	NO		
<b>SYNTHETIC SPORT GROUNDS HIRE Usage Of Lights, 1/2 Size Pitch</b>										
General - Private and Commercial	Per Hour	84.15	81.70	2.45	3.0%	2.45	Non Statutory	YES		
MCC - Sports Clubs and Schools	Per Hour	46.85	45.50	1.35	3.0%	1.35	Non Statutory	YES		
Non MCC - Sports Clubs and Schools	Per Hour	65.50	63.60	1.90	3.0%	1.90	Non Statutory	YES		
<b>SYNTHETIC SPORT GROUNDS HIRE Usage Of Lights, Full Size Pitch</b>										
General - Private and Commercial	Per Hour	125.95	122.30	3.65	3.0%	3.65	Non Statutory	YES		
MCC - Sports Clubs and Schools	Per Hour	48.05	46.65	1.40	3.0%	1.40	Non Statutory	YES		
Non MCC - Sports Clubs and Schools	Per Hour	98.00	95.15	2.85	3.0%	2.85	Non Statutory	YES		
<b>Turf Wickets</b>										
A Grade	6 Month	2,399.25	2,329.35	69.90	3.0%	69.90	Non Statutory	YES		
B Grade	6 Month	322.80	313.40	9.40	3.0%	9.40	Non Statutory	YES		
Premier	6 Month	5,483.80	5,324.10	159.70	3.0%	159.70	Non Statutory	YES		
<b>Youth Services</b>										
<b>The Multi - Purpose Space and The Elouge</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$						
Commercial Or Private Use - Weekdays	Per Hour - Minimum 3 Hours	36.05	35.00	3.0%	1.05	Non Statutory	YES			
Commercial Or Private Use - Weekends	Per Hour - Minimum 3 Hours	83.55	81.10	3.0%	2.45	Non Statutory	YES			
Community Groups	Per Hour - Minimum 3 Hours	12.20	11.85	3.0%	0.35	Non Statutory	YES			
Kitchen Space	3 Month Membership	TBA	TBA			Non Statutory	YES			
Rehearsal	3 Month Membership	65.65	63.75	3.0%	1.90	Non Statutory	YES			
<b>Youth Programs</b>										
FReeZA Entry Fees	Varies Depending On The Event	Varies Depending On The Event	Varies Depending On The Event			Non Statutory	YES			
Hot Desk Usage	Per Day	13.95	13.55	3.0%	0.40	Non Statutory	YES			
Youth Rehearsal	Per Hour	5.95	N/A			Non Statutory	YES			New Fee
<b>Aquatic Facilities</b>										
<b>Casual Fees</b>										
<b>Casual Recreational Swim</b>										
Adult Swim - ALL	Entry	6.50	6.30	3.2%	0.20	Non Statutory	YES			6.52. Rounded down to \$6.50
Concession Swim - ALL	Entry	4.90	4.70	4.3%	0.20	Non Statutory	YES			75% of \$6.52 = \$4.89 . Round up to nearest .10c = \$4.90
Child Swim - ALL	Entry	4.20	4.10	2.4%	0.10	Non Statutory	YES			65% of \$6.52 = \$4.23. Rounded down to nearest .10c = \$4.20
Family Swim - ALL	Entry	17.20	16.60	3.6%	0.60	Non Statutory	YES			2 x adults + 2 chn = 21.50 -20% = \$17.20
Supervisory Adult - ALL	Entry	3.30	3.10	6.5%	0.20	Non Statutory	YES			50% of \$6.52 = \$3.26. Round up to nearest .10c = \$3.30
Men's/Women's Only Swimming - Booking Fee	Each	72.80	70.30	3.6%	2.50	Non Statutory	YES			
Men's/Women's Only Swimming - Adult	Each	7.20	7.00	2.9%	0.20	Non Statutory	YES			3.5% = 7.24 round down to \$7.20
Men's/Women's Only Swimming - Child	Each	4.70	4.60	2.2%	0.10	Non Statutory	YES			65% of \$7.20 = \$4.68. Round up to nearest .10c = \$4.70
Men's/Women's Only Swimming - Concession	Each	5.40	5.30	1.9%	0.10	Non Statutory	YES			75% of \$7.20 = \$5.40.
Men's/Women's Only Swimming - Family	Each	19.00	18.60	2.2%	0.40	Non Statutory	YES			2 x adults + 2 chn = 23.80 -20% = \$19.04.
Men's/Women's Only Swimming - Specialist	Each	3.70	3.70	0.0%	0.00	Non Statutory	YES			Fozen as per policy 50% of adult = \$3.60
Men's/Women's Only Swimming - Swim, Spa, Sauna	Each	12.70	12.30	3.3%	0.40	Non Statutory	YES			12.73. Rounded down
Men's/Women's Only Swimming - Concession Swim, Spa, Sauna	Each	9.50	9.20	3.3%	0.30	Non Statutory	YES			75% of \$12.70 = \$9.52 . Round down to nearest .10c = \$9.50
Women's Only Swimming - After Entry	Each	1.20	1.10	9.1%	0.10	Non Statutory	YES			3.5%=1.13 Round up to nearest .10c
Women's Only Swimming - Family After Entry	Each	3.15	2.10	50.0%	1.05	Non Statutory	YES			As frozen last 2 years
Women's Only Swimming - Family After Entry	Each	3.15	2.10	50.0%	1.05	Non Statutory	YES			3.5%=2.17 Round up to nearest .10c
<b>Casual Spa Steam (Sauna if Avail)</b>										
Swim Steam Spa - ALL	Entry	12.40	12.00	3.3%	0.40	Non Statutory	YES			2 x adults + 2 chn = 3.96 -20% = \$3.168
Swim Steam Spa - Concession - ALL	Entry	9.30	9.00	3.3%	0.30	Non Statutory	YES			12.42
SSS After Entry - ALL	Entry	6.40	6.20	3.2%	0.20	Non Statutory	YES			75% of \$12.41 = \$9.30.
SSS After Entry - Concession - ALL	Entry	4.80	4.70	2.1%	0.10	Non Statutory	YES			75% of \$6.40
<b>Casual Aquatic Programs</b>										
Swim Lesson Class Adult - 30 Mins - ALL	Each	16.75	16.20	3.4%	0.55	Non Statutory	NO			16.76
Swim Lesson Class Adult Conc - 30 Mins-ALL	Each	12.55	12.15	3.3%	0.40	Non Statutory	NO			75% of \$16.76 = \$12.57. Round to nearest .05c



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$						
Swim Lesson Special Needs - 30 Mins-ALL	Each	18.85	18.20	3.6%	0.65	Non Statutory	NO		45% of full private lesson fee	
Swim Lesson Private - 30 Mins - ALL	Each	41.85	40.45	3.5%	1.40	Non Statutory	NO			
Swim Lesson Private Concession - 30 mins-ALL	Each	31.40	30.30	3.6%	1.10	Non Statutory	NO			
Swim Lesson Squad 2 Lessons - ALL	Each	25.10	24.30	3.3%	0.80	Non Statutory	NO		Relative value of 1.5 of single lesson applied as per policy	
Swim Lesson Squad 2 Lessons Concession - ALL	Each	18.85	18.20	3.6%	0.65	Non Statutory	NO		Relative value of 1.5 of single lesson applied as per policy	
Birthday Parties - Catered - ALL	Each	25.90	25.05	3.4%	0.85	Non Statutory	YES			
Birthday Parties- Non Catered - ALL	Each	17.00	16.45	3.3%	0.55	Non Statutory	YES			
Aqua play Class - FLC	Each	9.95	9.60	3.6%	0.35	Non Statutory	YES			
<b>School Aquatic Education Programs</b>										
Student Entry - ALL	Entry	3.30	3.20	3.1%	0.10	Non Statutory	NO			
Instructor Hire - 30 Minutes - ALL	30 Minutes	34.00	32.85	3.5%	1.15	Non Statutory	NO			
Instructor Hire - 45 Minutes - ALL	45 Minutes	51.30	49.55	3.5%	1.75	Non Statutory	NO			
Instructor Hire - 60 Minutes - ALL	1 Hour	68.30	66.00	3.5%	2.30	Non Statutory	NO			
<b>Casual Group Fitness</b>										
Aerobics/Aqua - ALL	Entry	15.30	14.80	3.4%	0.50	Non Statutory	YES		3.5%= 15.31, round to nearest 10c	
Aerobics/Aqua Concession - ALL	Entry	11.50	11.10	3.6%	0.40	Non Statutory	YES		75% of \$15.30 = \$11.47, rounded to nearest 10c	
Aerobics/Aqua Special Concession - ALL	Entry	6.90	6.70	3.0%	0.20	Non Statutory	YES		45% of \$15.30 = \$6.88, round to nearest 10c	
Aerobics/Aqua - Youth Concession - ALL	Entry	9.20	8.90	3.4%	0.30	Non Statutory	YES		60% of \$15.30 = \$9.18, round to nearest 10c	
Aerobics/Aqua - Seniors Concession - ALL	Entry	9.90	9.60	3.1%	0.30	Non Statutory	YES		10c	
Squad - ALL	Entry	15.30	14.80	3.4%	0.50	Non Statutory	YES		65% of \$15.30 = \$9.94	
Squad Concession - ALL	Entry	11.50	11.10	3.6%	0.40	Non Statutory	YES		75% of \$15.30	
<b>School Fitness Programs</b>										
Student Entry - ALL	Entry	4.20	4.05	3.7%	0.15	Non Statutory	YES		3.5%= 4.19, round to nearest 10c	
Instructor Hire - ALL	1 Hour	69.65	67.30	3.5%	2.35	Non Statutory	YES			
<b>Programs</b>										
Attendant Support - Administration Fee	Each	17.10	16.55	3.3%	0.55	Non Statutory	NO			
Attendant Support - Program Participation Fee	1 hour	34.35	33.20	3.5%	1.15	Non Statutory	NO			
Fit 4 Fun	Each	12.85	12.40	3.6%	0.45	Non Statutory	NO			
Fit 4 Fun Concessions	Each	9.60	9.30	3.2%	0.30	Non Statutory	NO		75% of \$12.85	
<b>Bus Bookings</b>										
Administration Fee	Program	63.20	61.05	3.5%	2.15	Non Statutory	YES			
Booking Fee	Session	12.60	12.20	3.3%	0.40	Non Statutory	YES			
<b>Casual Health Club</b>										
Gym - ALL	Entry	15.50	15.00	3.3%	0.50	Non Statutory	YES		18/19 Frozen following Council decision (would have been \$24.20)	
Casual Gym Concession - ALL	Entry	11.65	11.25	3.6%	0.40	Non Statutory	YES		18/19 Frozen following Council decision 75% of \$15.50 = \$	
Youth Gym	Entry	9.30	9.00	3.3%	0.30	Non Statutory	YES		18/19 Frozen following Council decision 60% of \$15.50 = \$	
Small Group Training - Members	Entry	19.00	18.40	3.3%	0.60	Non Statutory	YES			
Small Group Training - Non Members	Entry	25.30	24.45	3.5%	0.85	Non Statutory	YES			
Personal Training 1/2hr - ALL	1/2 Hour	57.90	56.00	3.4%	1.90	Non Statutory	YES		72.5% of \$79.90 = \$57.92, round to nearest 10c	
Personal Training 1hr (1 client) - ALL	1 Hour	79.90	77.20	3.5%	2.70	Non Statutory	YES		3.5%= 79.90,	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Charge Difference %	New Charge \$ (Incl GST)	Charge Difference %			
Personal Training 1 hr (2 clients) - ALL	1 Hour	99.90	3.5%	96.55	3.35	Non Statutory	YES	125% of \$79.90 = 99.87, round to nearest 10c
Personal Training Non Members 1/2hr-ALL	1/2 Hour	63.70	3.4%	61.60	2.10	Non Statutory	YES	110% of \$57.90 = \$63.69, round to nearest 10c
Personal Training Non Members 1hr (1 client) - ALL	1 Hour	87.90	3.5%	84.95	2.95	Non Statutory	YES	110% of \$79.90 = \$87.89, round to nearest 10c
Personal Training Non Members 1hr (2 clients) - ALL	1 Hour	109.90	3.5%	106.20	3.70	Non Statutory	YES	110% of \$99.90 = \$109.89, round to nearest 10c
Casual Health Consultation - ALL	Each	53.85	3.5%	52.05	1.80	Non Statutory	YES	
Casual Program Induction - ALL	Each	53.85	3.5%	52.05	1.80	Non Statutory	YES	
<b>Casual Creche - In Centre Care</b>								
Creche - 1 Child - ALL	1 Hour	4.40	3.5%	4.25	0.15	Non Statutory	YES	
<b>Casual Creche In - Centre Care - Concession</b>								
Creche - 1 Child Conc. - ALL	1 Hour	3.30	3.1%	3.20	0.10	Non Statutory	YES	
<b>Casual Occasional Out-Of-Centre Care</b>								
Occasional Care 1 Child-CLC / FLC	1 Hour	9.30	3.3%	9.00	0.30	Non Statutory	YES	
<b>Casual Occasional Out-Of-Centre Care - Concession</b>								
Occasional Care - 1 Child Conc. - ALL	1 Hour	7.00	3.7%	6.75	0.25	Non Statutory	YES	
<b>Other</b>								
Casual Locker - ALL	Each	3.40	3.0%	3.30	0.10	Non Statutory	YES	
Replacement Card Fee - ALL	Each	4.45	3.5%	4.30	0.15	Non Statutory	YES	
Suspension Fee - Per Week - ALL	Week	6.90	3.0%	6.70	0.20	Non Statutory	YES	
Replacement RFID Wrist band	Each	11.40	3.6%	11.00	0.40	Non Statutory	YES	
<b>Area Hire</b>								
Room Hire - ALL	Each	39.30	3.4%	38.00	1.30	Non Statutory	YES	
Room Hire - Aerobics Room Full (once-only) - ALL	Each	78.70	3.5%	76.05	2.65	Non Statutory	YES	
Room Hire - Aerobics Room Full (ongoing) - ALL	Each	39.30	3.4%	38.00	1.30	Non Statutory	YES	
<b>Fawkner Community Sports Hall</b>								
Mid-Week Peak (Mon to Thu 4pm to 9.30pm and Fri 4pm to 8pm) - FLC	Per Hour	39.30	3.4%	38.00	1.30	Non Statutory	YES	
Mid-Week Off Peak (Mon to Fri 9am to 4pm) - FLC	Per Hour	31.90	3.4%	30.85	1.05	Non Statutory	YES	
Weekend Peak (Fri 8pm to close, Sat & Sun 4pm to close) - FLC	Per Hour	208.95	3.5%	201.90	7.05	Non Statutory	YES	
Weekend Off Peak (Sat & Sun 9am to 4pm) - FLC	Per Hour	78.70	3.5%	76.05	2.65	Non Statutory	YES	
Security Deposit - FLC	Each	307.35	3.5%	296.95	10.40	Non Statutory	YES	
<b>Lane Hire</b>								
Lane Hire - Indoor 25m - ALL	Per Hour	41.85	3.5%	40.45	1.40	Non Statutory	YES	
Lane Hire - Outdoor 20m - ALL	Per Hour	29.25	3.5%	28.25	1.00	Non Statutory	YES	
Lane Hire - Outdoor 30m - ALL	Per Hour	33.55	3.5%	32.40	1.15	Non Statutory	YES	
Lane Hire - Outdoor 50m - BCB / OPAC	Per Hour	50.25	3.5%	48.55	1.70	Non Statutory	YES	
Lane Hire - Outdoor 50m - FLC	Per Hour	48.10	3.6%	46.45	1.65	Non Statutory	YES	
Lane Hire - Outdoor 50m - COSP	Per Hour	45.95	3.5%	44.40	1.55	Non Statutory	YES	
Lane Hire - Permanent - Indoor 25m - ALL	Per Hour	31.35	3.5%	30.30	1.05	Non Statutory	YES	
Lane Hire - Permanent - Outdoor 50m - ALL	Per Hour	37.70	3.4%	36.45	1.25	Non Statutory	YES	
<b>Pool Hire</b>								
Pool Hire - Indoor 25m - ALL	Per Hour	225.65	3.5%	218.00	7.65	Non Statutory	YES	
Pool Hire - Outdoor 20m - ALL	Per Hour	131.65	3.5%	127.20	4.45	Non Statutory	YES	
Pool Hire - Outdoor 33m - PVOP	Per Hour	210.65	3.5%	203.55	7.10	Non Statutory	YES	
Pool Hire - Outdoor 50m - BCB / OPAC	Per Hour	361.10	3.5%	348.90	12.20	Non Statutory	YES	
Pool Hire - Outdoor 50m - FLC	Per Hour	304.55	3.5%	294.25	10.30	Non Statutory	YES	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$						
Pool Hire - Outdoor 50m - COSP	Per Hour	248.20	239.80	3.5%	8.40	Non Statutory	YES			
Pool Hire - Slide OPAC	Per Hour	181.10	175.00	3.5%	6.10	Non Statutory	YES			
School Carnival - Outdoor 50m Pool - BCB/OPAC	5 Hours	1,604.90	1,550.65	3.5%	54.25	Non Statutory	YES			
School Carnival - Outdoor 50m Pool - FLC	5 Hours	1,354.35	1,308.55	3.5%	45.80	Non Statutory	YES			
School Carnival - Outdoor 50m Pool - COSP	5 Hours	1,103.35	1,066.05	3.5%	37.30	Non Statutory	YES			
School Carnival - Outdoor 33m Pool -PVQP	5 Hours	802.45	775.30	3.5%	27.15	Non Statutory	YES			
School Carnival - Outdoor 50m Pool - BCB/OPAC	Per Hour	320.95	310.10	3.5%	10.85	Non Statutory	YES			
School Carnival - Outdoor 50m Pool - FLC	Per Hour	270.75	261.60	3.5%	9.15	Non Statutory	YES			
School Carnival - Outdoor 50m Pool - COSP	Per Hour	220.65	213.20	3.5%	7.45	Non Statutory	YES			
School Carnival - Outdoor 33m Pool - PVQP	Per Hour	187.25	180.90	3.5%	6.35	Non Statutory	YES			
<b>Memberships</b>										
Swim Lessons - Direct Debit - ALL	Fortnightly	30.70	29.70	3.4%	1.00	Non Statutory	YES			Relative of swim lesson fee change
Swim Lessons - Direct Debit Concession - ALL	Fortnightly	23.00	22.30	3.1%	0.70	Non Statutory	YES			
Swim Lessons - Direct Debit Special Needs - ALL	Fortnightly	34.55	33.40	3.4%	1.15	Non Statutory	YES			
Swim Lessons - Direct Debit Private - ALL	Fortnightly	76.75	74.15	3.5%	2.60	Non Statutory	YES			
Swim Lessons - Direct Debit Private Concession - ALL	Fortnightly	57.55	55.55	3.6%	2.00	Non Statutory	YES			
Swim Lesson - Direct Debit Squad x 2 lessons - ALL	Fortnightly	46.00	44.55	3.3%	1.45	Non Statutory	YES			
Swim Lesson - Direct Debit Squad Concession x 2 lessons - ALL	Fortnightly	34.55	33.35	3.6%	1.20	Non Statutory	YES			
<b>Active Moreland Aquatics and Leisure - Universal Membership</b>										
Start Up - ALL	Each	74.90	72.35	3.5%	2.55	Non Statutory	YES			Stage 2 of structure change -Application of relative value as per policy 74.90 + 125% = 168.52
No Contract Start Up fee - ALL	Each	168.50	162.80	3.5%	5.70	Non Statutory	YES			
Start Up Fee Concession - Universal	Each	56.15	54.25	3.5%	1.90	Non Statutory	YES			75% of 74.90 = 56.17, round to nearest 5c
No Contract Start up fee Concession - ALL	Each	126.40	122.05	3.6%	4.35	Non Statutory	YES			Stage 2 of structure change -Application of relative value as per policy 56.15 + 125%
Contract Monthly Debit - A&L Full - ALL	Monthly	106.50	102.90	3.5%	3.60	Non Statutory	YES			
A&L 6 Month - ALL	6 Months	639.15	617.50	3.5%	21.65	Non Statutory	YES			
A&L 12 Month - ALL	12 Months	1,278.25	1,235.05	3.5%	43.20	Non Statutory	YES			
Contract Monthly Debit - A&L Concession-ALL	Monthly	79.90	77.20	3.5%	2.70	Non Statutory	YES			
A&L 6 Month - Concession - ALL	6 Months	479.35	463.15	3.5%	16.20	Non Statutory	YES			
A&L 12 Month - Concession - ALL	12 Months	958.70	926.25	3.5%	32.45	Non Statutory	YES			
<b>Active Centre Based - Aquatics and Leisure Membership</b>										
Start Up Fee - ALL	Each	74.90	72.35	3.5%	2.55	Non Statutory	YES			
No Contract Start Up fee - ALL	Each	168.50	162.80	3.5%	5.70	Non Statutory	YES			
Start Up Fee Concession - ALL	Each	56.15	54.25	3.5%	1.90	Non Statutory	YES			
No Contract Start up fee Concession - ALL	Each	126.40	122.05	3.6%	4.35	Non Statutory	YES			
Monthly Debit - A&L Full - BCB	Monthly	96.85	93.55	3.5%	3.30	Non Statutory	YES			
Monthly Debit - A&L Full - CLC	Monthly	92.00	88.90	3.5%	3.10	Non Statutory	YES			
Monthly Debit - A&L Full - OPLC	Monthly	89.55	86.55	3.5%	3.00	Non Statutory	YES			
Monthly Debit - A&L Full - FLC	Monthly	87.15	84.20	3.5%	2.95	Non Statutory	YES			
A&L 3 Month - BCB	3 Months	334.10	322.80	3.5%	11.30	Non Statutory	YES			
A&L 3 Month - CLC	3 Months	317.40	306.65	3.5%	10.75	Non Statutory	YES			
A&L 3 Month - OPLC	3 Months	309.05	298.60	3.5%	10.45	Non Statutory	YES			
A&L 3 Month - FLC	3 Months	300.70	290.50	3.5%	10.20	Non Statutory	YES			
A&L 6 Month - BCB	6 Months	561.00	560.40	3.7%	20.60	Non Statutory	YES			

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$	New Charge \$					
A&L 6 Month - CLC	6 Months	552.00	533.30	533.30	18.70	3.5%	18.70	Non Statutory	YES	
A&L 6 Month - OPLC	6 Months	537.45	519.25	519.25	18.20	3.5%	18.20	Non Statutory	YES	
A&L 6 Month - FLC	6 Months	522.90	505.25	505.25	17.65	3.5%	17.65	Non Statutory	YES	
A&L 12 Month - BCB	12 Months	1,162.05	1,122.75	1,122.75	39.30	3.5%	39.30	Non Statutory	YES	
A&L 12 Month - CLC	12 Months	1,103.95	1,066.60	1,066.60	37.35	3.5%	37.35	Non Statutory	YES	
A&L 12 Month - OPLC	12 Months	1,074.90	1,038.55	1,038.55	36.35	3.5%	36.35	Non Statutory	YES	
A&L 12 Month - FLC	12 Months	1,045.85	1,010.50	1,010.50	35.35	3.5%	35.35	Non Statutory	YES	
Monthly Debit - A&L Concession - BCB	Monthly	72.65	70.15	70.15	2.50	3.6%	2.50	Non Statutory	YES	
Monthly Debit - A&L Concession - CLC	Monthly	69.00	66.65	66.65	2.35	3.5%	2.35	Non Statutory	YES	
Monthly Debit - A&L Concession - OPLC	Monthly	67.20	64.90	64.90	2.30	3.5%	2.30	Non Statutory	YES	
Monthly Debit - A&L Concession - FLC	Monthly	65.35	63.15	63.15	2.20	3.5%	2.20	Non Statutory	YES	
A&L 3 Month - Concession - BCB	3 Months	250.55	242.10	242.10	8.45	3.5%	8.45	Non Statutory	YES	
A&L 3 Month - Concession - CLC	3 Months	238.05	230.00	230.00	8.05	3.5%	8.05	Non Statutory	YES	
A&L 3 Month - Concession - OPLC	3 Months	231.80	223.95	223.95	7.85	3.5%	7.85	Non Statutory	YES	
A&L 3 Month - Concession - FLC	3 Months	225.51	217.90	217.90	7.61	3.5%	7.61	Non Statutory	YES	
A&L 6 Month - Concession - BCB	6 Months	435.80	421.05	421.05	14.75	3.5%	14.75	Non Statutory	YES	
A&L 6 Month - Concession - CLC	6 Months	414.00	400.00	400.00	14.00	3.5%	14.00	Non Statutory	YES	
A&L 6 Month - Concession - OPLC	6 Months	403.10	389.45	389.45	13.65	3.5%	13.65	Non Statutory	YES	
A&L 6 Month - Concession - FLC	6 Months	392.20	378.95	378.95	13.25	3.5%	13.25	Non Statutory	YES	
A&L 12 Month - Concession - BCB	12 Months	871.55	842.05	842.05	29.50	3.5%	29.50	Non Statutory	YES	
A&L 12 Month - Concession - CLC	12 Months	827.95	800.00	800.00	27.95	3.5%	27.95	Non Statutory	YES	
A&L 12 Month - Concession - OPLC	12 Months	806.18	778.90	778.90	27.28	3.5%	27.28	Non Statutory	YES	
A&L 12 Month - Concession - FLC	12 Months	784.40	757.85	757.85	26.55	3.5%	26.55	Non Statutory	YES	
A&L 1 Month (Non Standard) - BCB	1 Month	116.20	112.25	112.25	3.95	3.5%	3.95	Non Statutory	YES	
A&L 1 Month (Non Standard) - CLC	1 Month	110.40	106.65	106.65	3.75	3.5%	3.75	Non Statutory	YES	
A&L 1 Month (Non Standard) - OPLC	1 Month	107.50	103.85	103.85	3.65	3.5%	3.65	Non Statutory	YES	
A&L 1 Month (Non Standard) - FLC	1 Month	104.60	101.05	101.05	3.55	3.5%	3.55	Non Statutory	YES	
Invoiced A&L Memberships 3 Mth - BCB	3 Months	434.30	419.65	419.65	14.65	3.5%	14.65	Non Statutory	YES	
Invoiced A&L Memberships 3 Mth - CLC	3 Months	412.60	398.65	398.65	13.95	3.5%	13.95	Non Statutory	YES	
Invoiced A&L Memberships 3 Mth - OPLC	3 Months	401.75	388.15	388.15	13.60	3.5%	13.60	Non Statutory	YES	
Invoiced A&L Memberships 3 Mth - FLC	3 Months	390.90	377.65	377.65	13.25	3.5%	13.25	Non Statutory	YES	
Invoiced A&L Memberships 6 Mth - BCB	6 Months	755.35	729.80	729.80	25.55	3.5%	25.55	Non Statutory	YES	
Invoiced A&L Memberships 6 Mth - CLC	6 Months	717.55	693.30	693.30	24.25	3.5%	24.25	Non Statutory	YES	
Invoiced A&L Memberships 6 Mth - OPLC	6 Months	698.70	675.05	675.05	23.65	3.5%	23.65	Non Statutory	YES	
Invoiced A&L Memberships 6 Mth - FLC	6 Months	670.80	656.80	656.80	14.00	2.1%	14.00	Non Statutory	YES	
Invoiced A&L Memberships 12 Mth - BCB	12 Months	1,510.70	1,459.60	1,459.60	51.10	3.5%	51.10	Non Statutory	YES	
Invoiced A&L Memberships 12 Mth - CLC	12 Months	1,435.15	1,386.60	1,386.60	48.55	3.5%	48.55	Non Statutory	YES	
Invoiced A&L Memberships 12 Mth - OPLC	12 Months	1,397.37	1,350.10	1,350.10	47.27	3.5%	47.27	Non Statutory	YES	
Invoiced A&L Memberships 12 Mth - FLC	12 Months	1,359.60	1,313.60	1,313.60	46.00	3.5%	46.00	Non Statutory	YES	
<b>Active Seniors Membership</b>										
Start Up Fee - Seniors - ALL	Each	48.70	47.00	47.00	1.70	3.6%	1.70	Non Statutory	YES	65% of 74.90 = 48.68, round to nearest 10c
No Contract Start Up fee - ALL	Each	109.55	105.80	105.80	3.75	3.5%	3.75	Non Statutory	YES	65% of 168.50 = 109.52, round to nearest 10c
Monthly Debit - Seniors - BCB	Monthly	62.95	60.80	60.80	2.15	3.5%	2.15	Non Statutory	YES	
Monthly Debit - Seniors - CLC	Monthly	59.80	57.75	57.75	2.05	3.5%	2.05	Non Statutory	YES	
Monthly Debit - Seniors - OPLC	Monthly	58.20	56.25	56.25	1.95	3.5%	1.95	Non Statutory	YES	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Monthly Debit - Seniors - FLC	Monthly	56.65	54.75	209.80	1.90	3.5%	1.90	Non Statutory	YES	
Seniors 3 Months - BCB	3 Months	217.15	209.80	209.80	7.35	3.5%	7.35	Non Statutory	YES	
Seniors 3 Months - CLC	3 Months	206.30	199.30	199.30	7.00	3.5%	7.00	Non Statutory	YES	
Seniors 3 Months - OPLC	3 Months	200.85	194.10	194.10	6.75	3.5%	6.75	Non Statutory	YES	
Seniors 3 Months - FLC	3 Months	195.45	188.85	188.85	6.60	3.5%	6.60	Non Statutory	YES	
Seniors 6 Months - BCB	6 Months	377.65	364.90	364.90	12.75	3.5%	12.75	Non Statutory	YES	
Seniors 6 Months - CLC	6 Months	358.80	346.65	346.65	12.15	3.5%	12.15	Non Statutory	YES	
Seniors 6 Months - OPLC	6 Months	349.35	337.55	337.55	11.80	3.5%	11.80	Non Statutory	YES	
Seniors 6 Months - FLC	6 Months	339.90	328.40	328.40	11.50	3.5%	11.50	Non Statutory	YES	
Seniors 12 Months - BCB	12 Months	755.35	729.80	729.80	25.55	3.5%	25.55	Non Statutory	YES	
Seniors 12 Months - CLC	12 Months	717.55	693.30	693.30	24.25	3.5%	24.25	Non Statutory	YES	
Seniors 12 Months - OPLC	12 Months	698.70	675.05	675.05	23.65	3.5%	23.65	Non Statutory	YES	
Seniors 12 Months - FLC	12 Months	679.80	656.80	656.80	23.00	3.5%	23.00	Non Statutory	YES	
<b>Active Youth Membership</b>										
Start Up Fee - Youth - ALL	Each	44.95	43.40	97.70	1.55	3.6%	1.55	Non Statutory	YES	60% of 74.90= , round to nearest 10c
No Contract Start Up fee - ALL	Each	101.10	97.70	97.70	3.40	3.5%	3.40	Non Statutory	YES	60% of 168.50 =
Debit - Youth - BCB	Monthly	58.10	56.15	56.15	1.95	3.5%	1.95	Non Statutory	YES	
Debit - Youth - CLC	Monthly	55.20	53.35	53.35	1.85	3.5%	1.85	Non Statutory	YES	
Debit - Youth - OPLC	Monthly	53.75	51.95	51.95	1.80	3.5%	1.80	Non Statutory	YES	
Debit - Youth - FLC	Monthly	52.30	50.50	50.50	1.80	3.6%	1.80	Non Statutory	YES	
Youth 3 Months - BCB	3 Months	200.45	193.65	193.65	6.80	3.5%	6.80	Non Statutory	YES	
Youth 3 Months - CLC	3 Months	190.45	184.00	184.00	6.45	3.5%	6.45	Non Statutory	YES	
Youth 3 Months - OPLC	3 Months	185.40	179.15	179.15	6.25	3.5%	6.25	Non Statutory	YES	
Youth 3 Months - FLC	3 Months	180.40	174.30	174.30	6.10	3.5%	6.10	Non Statutory	YES	
Youth 6 Months - BCB	6 Months	348.60	336.85	336.85	11.75	3.5%	11.75	Non Statutory	YES	
Youth 6 Months - CLC	6 Months	331.20	320.00	320.00	11.20	3.5%	11.20	Non Statutory	YES	
Youth 6 Months - OPLC	6 Months	322.45	311.55	311.55	10.90	3.5%	10.90	Non Statutory	YES	
Youth 6 Months - FLC	6 Months	313.75	303.15	303.15	10.60	3.5%	10.60	Non Statutory	YES	
Youth 12 Months - BCB	12 Months	697.25	673.65	673.65	23.60	3.5%	23.60	Non Statutory	YES	
Youth 12 Months - CLC	12 Months	662.35	639.95	639.95	22.40	3.5%	22.40	Non Statutory	YES	
Youth 12 Months - OPLC	12 Months	644.95	623.15	623.15	21.80	3.5%	21.80	Non Statutory	YES	
Youth 12 Months - FLC	12 Months	627.50	606.30	606.30	21.20	3.5%	21.20	Non Statutory	YES	
<b>Active Moreland Aquatic Membership - Universal Membership</b>										
Start Up - ALL	Each	46.80	56.25	56.25	-9.45	-16.8%	-9.45	Non Statutory	YES	74.90 *62.5% = \$46.80 adjusted for alignment
No Contract Start Up fee - ALL	Each	105.30	101.75	101.75	3.55	3.5%	3.55	Non Statutory	YES	62.5% of 168.50 = \$105.30.
Start Up Fee Concession - Universal	Each	35.10	45.00	45.00	-9.90	-22.0%	-9.90	Non Statutory	YES	75% of 46.80 = \$35.10 adjusted for alignment
No Contract Start up fee Concession - ALL	Each	78.90	84.40	84.40	-5.50	-6.5%	-5.50	Non Statutory	YES	75% of 105.30 = \$78.90 adjusted for alignment
Monthly Debit - Aquatic Full - ALL	Monthly	66.60	64.30	64.30	2.30	3.6%	2.30	Non Statutory	YES	
Aquatic 6 Month - ALL	6 Months	399.45	385.95	385.95	13.50	3.5%	13.50	Non Statutory	YES	
Aquatic 12 Month - ALL	12 Months	798.90	771.90	771.90	27.00	3.5%	27.00	Non Statutory	YES	
Contract Monthly Debit - Aquatic Concession - ALL	Monthly	49.95	48.25	48.25	1.70	3.5%	1.70	Non Statutory	YES	
Aquatic 6 Month - Concession - ALL	6 Months	299.60	289.45	289.45	10.15	3.5%	10.15	Non Statutory	YES	
Aquatic 12 Month - Concession - ALL	12 Months	599.20	578.90	578.90	20.30	3.5%	20.30	Non Statutory	YES	
<b>Active Centre Based - Aquatic Membership</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge (Incl GST)	(Incl GST)	New Charge						
Start Up Fee - ALL	Each	46.80	56.25	-16.8%	-9.45	Non Statutory	YES	Alignment to policy		
No Contract Start Up Fee - ALL	Each	105.30	112.50	-6.4%	-7.20	Non Statutory	YES	Alignment to policy		
Start Up Fee Concession - ALL	Each	35.10	45.00	-22.0%	-9.90	Non Statutory	YES	Alignment to policy		
No Contract Start Up Fee Concession - ALL	Each	78.90	84.40	-6.5%	-5.50	Non Statutory	YES	Alignment to policy		
Monthly Debit - Aquatics Full - BCB	Monthly	60.50	58.50	3.4%	2.00	Non Statutory	YES			
Monthly Debit - Aquatics Full - CLC	Monthly	57.50	55.55	3.5%	1.95	Non Statutory	YES			
Monthly Debit - Aquatics Full - OPLC	Monthly	45.40	43.85	3.5%		Non Statutory	YES			
Monthly Debit - Aquatics Full - FLC	Monthly	54.45	52.65	3.4%	1.80	Non Statutory	YES			
Aquatics 3 Month - BCB	3 Months	208.80	201.75	3.5%	7.05	Non Statutory	YES			
Aquatics 3 Month - CLC	3 Months	198.35	191.65	3.5%	6.70	Non Statutory	YES			
Aquatics 3 Month - OPLC	3 Months	156.60	151.30	3.5%		Non Statutory	YES			
Aquatics 3 Month - FLC	3 Months	187.95	181.55	3.5%	6.40	Non Statutory	YES			
Aquatics 6 Month - BCB	6 Months	363.15	350.85	3.5%	12.30	Non Statutory	YES			
Aquatics 6 Month - CLC	6 Months	345.00	333.30	3.5%	11.70	Non Statutory	YES			
Aquatics 6 Month - OPLC	6 Months	272.30	263.10	3.5%		Non Statutory	YES			
Aquatics 6 Month - FLC	6 Months	326.85	315.75	3.5%	11.10	Non Statutory	YES			
Aquatics 12 Month - BCB	12 Months	726.30	701.70	3.5%	24.60	Non Statutory	YES			
Aquatics 12 Month - CLC	12 Months	689.95	666.65	3.5%	23.30	Non Statutory	YES			
Aquatics 12 Month - OPLC	12 Months	544.60	526.20	3.5%		Non Statutory	YES			
Aquatics 12 Month - FLC	12 Months	653.65	631.55	3.5%	22.10	Non Statutory	YES			
Monthly Debit - Aquatic Concession - BCB	Monthly	45.40	43.85	3.5%	1.55	Non Statutory	YES			
Monthly Debit - Aquatic Concession - CLC	Monthly	43.15	41.65	3.6%	1.50	Non Statutory	YES			
Monthly Debit - Aquatic Concession - OPLC	Monthly	34.05	33.45	-22.3%		Non Statutory	YES	Incorrectly listed 2018/19		
Monthly Debit - Aquatic Concession - FLC	Monthly	40.85	39.45	3.5%	1.40	Non Statutory	YES			
Aquatics 3 Month Concession - BCB	3 Months	156.60	151.30	3.5%	5.30	Non Statutory	YES			
Aquatics 3 Month Concession - CLC	3 Months	148.75	143.75	3.5%	5.00	Non Statutory	YES			
Aquatics 3 Month Concession - OPLC	3 Months	117.40	113.45	3.5%		Non Statutory	YES			
Aquatics 3 Month Concession - FLC	3 Months	140.95	136.20	3.5%	4.75	Non Statutory	YES			
Aquatics 6 Month Concession - BCB	6 Months	272.35	263.15	3.5%	9.20	Non Statutory	YES			
Aquatics 6 Month Concession - CLC	6 Months	258.75	250.00	3.5%	8.75	Non Statutory	YES			
Aquatics 6 Month Concession - OPLC	6 Months	204.25	197.35	3.5%		Non Statutory	YES			
Aquatics 6 Month Concession - FLC	6 Months	245.10	236.85	3.5%	8.25	Non Statutory	YES			
Aquatics 12 Month Concession - BCB	12 Months	544.70	526.30	3.5%	18.40	Non Statutory	YES			
Aquatics 12 Month Concession - CLC	12 Months	517.50	500.00	3.5%	17.50	Non Statutory	YES			
Aquatics 12 Month Concession - OPLC	12 Months	408.45	394.65	3.5%		Non Statutory	YES			
Aquatics 12 Month Concession - FLC	12 Months	490.25	473.65	3.5%	16.60	Non Statutory	YES			
Aquatics Invoiced Memberships 3 Mth - BCB	3 Months	271.45	262.30	3.5%	9.15	Non Statutory	YES			
Aquatics Invoiced Memberships 3 Mth - CLC	3 Months	257.90	249.15	3.5%	8.75	Non Statutory	YES			
Aquatics Invoiced Memberships 3 Mth - FLC	3 Months	244.30	236.05	3.5%	8.25	Non Statutory	YES			
Aquatics Invoiced Memberships 6 Mth - BCB	6 Months	472.10	456.10	3.5%	16.00	Non Statutory	YES			
Aquatics Invoiced Memberships 6 Mth - CLC	6 Months	448.60	433.30	3.5%	15.20	Non Statutory	YES			
Aquatics Invoiced Memberships 6 Mth - FLC	6 Months	424.85	410.50	3.5%	14.35	Non Statutory	YES			
Aquatics Invoiced Memberships 12 Mth - BCB	12 Months	944.15	912.25	3.5%	31.90	Non Statutory	YES			
Aquatics Invoiced Memberships 12 Mth - CLC	12 Months	896.95	866.60	3.5%	30.35	Non Statutory	YES			
Aquatics Invoiced Memberships 12 Mth - FLC	12 Months	849.75	821.00	3.5%	28.75	Non Statutory	YES			

**Seniors Aquatic Membership**



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$	New Charge \$					
Start Up Fee - Seniors Aquatic - ALL	Each	30.40	45.25	-14.85	-32.8%	Non Statutory	YES	74.90 *62.5 % = \$46.81 46.81 * 65% = \$30.42 Align with policy		
No Contract Start Up Fee - Seniors Aquatic-ALL	Each	68.45	102.20	-33.75	-33.0%	Non Statutory	YES	\$30.42 + 125% = \$68.44 Align with policy		
Debit - Seniors Aquatic - BCB	Monthly	39.35	38.00	1.35	3.6%	Non Statutory	YES			
Debit - Seniors Aquatic - CLC	Monthly	37.35	36.10	1.25	3.5%	Non Statutory	YES			
Debit - Seniors Aquatic - OPLC	Monthly	27.20	26.30	0.90	3.4%	Non Statutory	YES			
Debit - Seniors Aquatic - FLC	Monthly	35.40	34.20	1.20	3.5%	Non Statutory	YES			
Seniors Aquatic 3 Months - BCB	3 Months	135.70	131.10	4.60	3.5%	Non Statutory	YES			
Seniors Aquatic 3 Months - CLC	3 Months	128.95	124.60	4.35	3.5%	Non Statutory	YES			
Seniors Aquatic 3 Months - OPLC	3 Months	93.92	90.75	3.17	3.5%	Non Statutory	YES			
Seniors Aquatic 3 Months - FLC	3 Months	122.15	118.00	4.15	3.5%	Non Statutory	YES			
Seniors Aquatic 6 Months - BCB	6 Months	236.05	228.05	8.00	3.5%	Non Statutory	YES			
Seniors Aquatic 6 Months - CLC	6 Months	224.25	216.65	7.60	3.5%	Non Statutory	YES			
Seniors Aquatic 6 Months - OPLC	6 Months	163.35	157.85	5.50	3.5%	Non Statutory	YES			
Seniors Aquatic 6 Months - FLC	6 Months	212.45	205.25	7.20	3.5%	Non Statutory	YES			
Seniors Aquatic 12 Months - BCB	12 Months	472.10	456.10	16.00	3.5%	Non Statutory	YES			
Seniors Aquatic 12 Months - CLC	12 Months	448.50	433.30	15.20	3.5%	Non Statutory	YES			
Seniors Aquatic 12 Months - OPLC	12 Months	326.75	315.70	11.05	3.5%	Non Statutory	YES			
Seniors Aquatic 12 Months - FLC	12 Months	424.85	410.50	14.35	3.5%	Non Statutory	YES			
<b>Active Centre Based - Concession Support Memberships</b>										
H&W Start Up - ALL	Each	33.70	56.25	-22.55	-40.1%	Non Statutory	YES	74.90 * 45% = 33.70 Alignment with policy		
No Contract H&W Start Up - ALL	Each	75.83	70.75	5.08	7.2%	Non Statutory	YES	33.70 + 125% = \$75.83 Alignment with policy		
H&W Contract Monthly Debit - Special Concession - BCB	Monthly	43.60	42.10	1.50	3.6%	Non Statutory	YES			
H&W Contract Monthly Debit - Special Concession - CLC	Monthly	41.40	40.00	1.40	3.5%	Non Statutory	YES			
H&W Contract Monthly Debit - Special Concession - OPLC	Monthly	40.30	38.95	1.35	3.5%	Non Statutory	YES			
H&W Contract Monthly Debit - Special Concession - FLC	Monthly	39.20	37.90	1.30	3.4%	Non Statutory	YES			
H&W 3 Month Special Concession - BCB	3 Months	150.35	145.25	5.10	3.5%	Non Statutory	YES			
H&W 3 Month Special Concession - CLC	3 Months	142.80	138.00	4.80	3.5%	Non Statutory	YES			
H&W 3 Month Special Concession - OPLC	3 Months	139.05	134.35	4.70	3.5%	Non Statutory	YES			
H&W 3 Month Special Concession - FLC	3 Months	135.30	130.75	4.55	3.5%	Non Statutory	YES			
H&W 6 Month Special Concession - BCB	6 Months	261.45	252.60	8.85	3.5%	Non Statutory	YES			
H&W 6 Month Special Concession - CLC	6 Months	248.40	239.99	8.41	3.5%	Non Statutory	YES			
H&W 6 Month Special Concession - OPLC	6 Months	241.75	233.60	8.15	3.5%	Non Statutory	YES			
H&W 6 Month Special Concession - FLC	6 Months	235.30	227.35	7.95	3.5%	Non Statutory	YES			
H&W 12 Month Special Concession - BCB	12 Months	522.90	505.25	17.65	3.5%	Non Statutory	YES			
H&W 12 Month Special Concession - CLC	12 Months	496.80	480.00	16.80	3.5%	Non Statutory	YES			
H&W 12 Month Special Concession - OPLC	12 Months	483.70	467.35	16.35	3.5%	Non Statutory	YES			
H&W 12 Month Special Concession - FLC	12 Months	470.65	454.70	15.95	3.5%	Non Statutory	YES			
<b>Aquatic Centre Based - Concession Support Memberships</b>										
Aquatic Start Up - ALL	Each	21.05	33.75	-12.70	-37.6%	Non Statutory	YES	45% of \$46.80 = \$21.06. Align with policy		
No Contract H&W Start Up - ALL	Each	47.40	50.60	-3.20	-6.3%	Non Statutory	YES	21.06 + 125% = \$47.38 Align with policy		
Monthly Debit - Aquatic Special Concession - BCB	Monthly	27.25	26.30	0.95	3.6%	Non Statutory	YES			
Monthly Debit - Aquatic Special Concession - CLC	Monthly	25.85	25.00	0.85	3.4%	Non Statutory	YES			
Monthly Debit - Aquatic Special Concession - FLC	Monthly	24.50	23.70	0.80	3.4%	Non Statutory	YES			
Aquatic 3 Month Special Concession - BCB	3 Months	93.95	90.80	3.15	3.5%	Non Statutory	YES			

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Aquatic 3 Month Special Concession - CLC	3 Months	89.25	86.25	81.70	3.00	3.5%	2.90	Non Statutory	YES	
Aquatic 3 Month Special Concession - FLC	3 Months	84.60	81.70	79.90	2.90	3.5%	2.90	Non Statutory	YES	
Aquatic 6 Month Special Concession - BCB	6 Months	163.40	157.90	150.00	5.50	3.5%	5.50	Non Statutory	YES	
Aquatic 6 Month Special Concession - CLC	6 Months	155.25	150.00	142.10	5.25	3.5%	5.25	Non Statutory	YES	
Aquatic 6 Month Special Concession - FLC	6 Months	147.05	142.10	135.75	4.95	3.5%	4.95	Non Statutory	YES	
Aquatic 12 Month Special Concession-BCB	12 Months	326.85	315.75	300.00	11.10	3.5%	11.10	Non Statutory	YES	
Aquatic 12 Month Special Concession-CLC	12 Months	310.50	300.00	294.14	10.50	3.5%	10.50	Non Statutory	YES	
Aquatic 12 Month Special Concession-FLC	12 Months	294.14	470.50		-116.36	-28.3%		Non Statutory	YES	Incorrectly listed 2018/19
<b>Multi-Visit Passes</b>										
<b>Recreational Swim</b>										
10 Visit Adult Swim - ALL	10 Visits	55.25	53.55	40.05	1.70	3.2%		Non Statutory	YES	\$6.50 x 10 - 15% = \$55.25 \$4.90 x 10 - 15% = \$41.65. 75% of 55.25 = \$41.43. Middle point = \$41.55
10 Visit Concession - ALL	10 Visits	41.55	40.05		1.50	3.7%		Non Statutory	YES	\$4.20 x 10 - 15% = \$35.70. 65% of 55.25 = \$35.91. Middle point = \$35.80
10 Visit Child Swim - ALL	10 Visits	35.80	34.40		1.40	4.1%		Non Statutory	YES	\$6.50 x 20 - 20% = \$52.00 \$4.90 x 20 - 20% = \$38.80 75% of 104.00 = \$78.00. Middle point = \$78.20
10 Visit Family Swim-ALL	10 Visits	146.20	140.25		5.95	4.2%		Non Statutory	YES	\$4.20 x 20 - 20% = \$33.60 \$6.50 x 20 - 20% = \$52.00 \$4.90 x 20 - 20% = \$38.80 75% of 104.00 = \$78.00. Middle point = \$78.20
20 Visit Adult Swim - ALL	20 Visits	104.00	100.80		3.20	3.2%		Non Statutory	YES	\$6.50 x 20 - 20% = \$52.00 \$4.90 x 20 - 20% = \$38.80 75% of 104.00 = \$78.00. Middle point = \$78.20
20 Visit Concession - ALL	20 Visits	78.20	75.40		2.80	3.7%		Non Statutory	YES	\$4.20 x 20 - 20% = \$33.60 \$6.50 x 20 - 20% = \$52.00. Middle point = \$52.00
20 Visit Child Swim - ALL	20 Visits	67.40	64.75		2.65	4.1%		Non Statutory	YES	\$6.50 x 20 - 20% = \$52.00 \$4.90 x 20 - 20% = \$38.80 75% of 104.00 = \$78.00. Middle point = \$78.20
20 Visit Family Swim - ALL	20 Visits	275.20	264.00		11.20	4.2%		Non Statutory	YES	\$6.50 x 20 - 20% = \$52.00 \$4.90 x 20 - 20% = \$38.80 75% of 104.00 = \$78.00. Middle point = \$78.20
<b>Swim Spa Steam</b>										
10 Visit SSS - ALL	10 Visits	105.40	102.00		3.40	3.3%		Non Statutory	YES	\$12.40 x 10 - 15% = \$105.40 \$9.30 x 10 - 15% = \$79.05. 75% of 105.40 = \$79.05
10 Visit SSS Concession - ALL	10 Visits	79.05	76.50		2.55	3.3%		Non Statutory	YES	\$12.40 x 10 - 15% = \$105.40 \$9.30 x 10 - 15% = \$79.05. 75% of 105.40 = \$79.05
<b>Health Club</b>										
10 Visit Gym - ALL	10 Visits	131.75	127.50		4.25	3.3%		Non Statutory	YES	\$15.50 x 10 - 15% = \$131.75 \$11.65 x 10 - 15% = \$99.02 75% of \$131.75 = \$98.81. Middle point = \$99.02
10 Visit Gym Concession - ALL	10 Visits	98.90	95.60		3.30	3.5%		Non Statutory	YES	\$15.50 x 10 - 15% = \$131.75 \$11.65 x 10 - 15% = \$99.02 75% of \$131.75 = \$98.81. Middle point = \$99.02
10 Visit Gym Youth Concession - ALL	10 Visits	79.05	76.50		2.55	3.3%		Non Statutory	YES	\$9.30 x 10 - 15% = \$79.05 60% of \$161.50 = \$96.90
20 Visit Gym - ALL	20 Visits	248.00	240.00		8.00	3.3%		Non Statutory	YES	\$15.50 x 20 - 20% = \$304.00 \$11.65 x 20 - 20% = \$186.40 75% of \$248.00 = \$186.00
20 Visit Gym Concession - ALL	20 Visits	186.20	180.00		6.20	3.4%		Non Statutory	YES	\$15.50 x 20 - 20% = \$304.00 \$11.65 x 20 - 20% = \$186.40 75% of \$248.00 = \$186.00
<b>Personal Training</b>										
10 Visit Member 1 on 1 - 30 Min	10 Visits	521.10	504.00		17.10	3.4%		Non Statutory	YES	\$57.90 x 10 - 10% = 504.00
10 Visit Member 1 on 1 - 60 Min	10 Visits	719.10	694.80		24.30	3.5%		Non Statutory	YES	\$79.90 x 10 - 10% = 719.10
10 Visit Member 2 on 1 - 60 Min	10 Visits	899.10	869.10		30.00	3.5%		Non Statutory	YES	\$99.90 x 10 - 10% = 899.10
10 Visit Non-Member 1 on 1 - 30 Min	10 Visits	573.30	554.40		18.90	3.4%		Non Statutory	YES	\$63.70 x 10 - 10% =
10 Visit Non-Member 1 on 1 - 60 Min	10 Visits	791.10	764.75		26.35	3.4%		Non Statutory	YES	\$87.90 x 10 - 10% =
10 Visit Non-Member 2 on 1 - 60 Min	10 Visits	989.10	955.70		33.40	3.5%		Non Statutory	YES	\$109.90 x 10 - 10% =
<b>Small Group Training</b>										
10 Visit Member Small Group Training	10 Visits	171.00	165.60		5.40	3.3%		Non Statutory	YES	\$19.00 x 10 - 10% = 165.60

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
10 Visit Non Member Small Group Training	10 Visits	227.70	220.05	7.65	3.5%		\$25.30 x 10 - 10% = 220.05	Non Statutory	YES	
<b>Tri Club</b>										
10 Visit Tri Club	10 Visits	94.50	91.30	3.20	3.5%			Non Statutory	YES	
20 Visit Tri Club	20 Visits	189.70	172.45	17.25	10.0%			Non Statutory	YES	
<b>Aquatic Fitness Classes</b>										
10 Visit Aqua Aerobics - ALL	10 Visits	130.05	125.80	4.25	3.4%		\$15.30 x 10 - 15% = 130.05	Non Statutory	YES	
10 Visit Aqua Aerobics Concession - ALL	10 Visits	97.65	94.35	3.30	3.5%		\$11.50 x 10 - 15% = \$97.75	Non Statutory	YES	75% of 130.05 = \$97.53. Mid point = \$97.65
10 Visit Aqua Aerobics - Seniors Concession - ALL	10 Visits	84.55	81.70	2.85	3.5%		\$9.95 x 10 - 15% = \$84.57	Non Statutory	YES	65% of 130.05 = \$84.53. Middle point = \$84.55
10 Visit Aqua Aerobics - Youth Concession - ALL	10 Visits	78.20	75.55	2.65	3.5%		\$9.20 x 10 - 15% = \$78.20	Non Statutory	YES	60% of 130.05 = \$78.03. Middle point = \$78.13
10 visit Aqua Aerobics - Special Concession - ALL	10 Visits	58.60	56.80	1.80	3.2%		6.90 x 10 - 15% = \$58.65	Non Statutory	YES	45% of 130.05 = \$58.52. Middle point = \$58.60
20 Visit Aqua Aerobics - ALL	20 Visits	244.80	236.80	8.00	3.5%			Non Statutory	YES	
20 Visit Aqua Aerobics Concession - ALL	20 Visits	184.00	177.60	6.40	3.6%			Non Statutory	YES	
20 Visit Aqua Aerobics - Seniors Concession - ALL	20 Visits	159.20	153.75	5.45	3.5%			Non Statutory	YES	
20 Visit Aqua Aerobics - Youth Concession - ALL	20 Visits	147.20	142.25	4.95	3.5%			Non Statutory	YES	
20 visit Aqua Aerobics - Special Concession - ALL	20 Visits	110.40	106.90	3.50	3.3%			Non Statutory	YES	
<b>Dry Fitness Classes</b>										
10 Visit Aerobics - ALL	10 Visits	130.05	125.80	4.25	3.4%			Non Statutory	YES	
10 Visit Aerobics Concession - ALL	10 Visits	97.65	94.35	3.30	3.5%			Non Statutory	YES	
10 Visit Aerobics - Seniors Concession - ALL	10 Visits	84.55	81.70	2.85	3.5%			Non Statutory	YES	
10 Visit Aerobics - Youth Concession - ALL	10 Visits	78.20	75.55	2.65	3.5%			Non Statutory	YES	
10 visit Aerobics - Special Concession - ALL	10 Visits	58.60	56.80	1.80	3.2%			Non Statutory	YES	
20 Visit Aerobics - ALL	20 Visits	244.80	236.80	8.00	3.4%			Non Statutory	YES	
20 Visit Aerobics Concession - ALL	20 Visits	184.00	177.60	6.40	3.6%			Non Statutory	YES	
20 Visit Aerobics - Seniors Concession - ALL	20 Visits	159.20	153.75	5.45	3.5%			Non Statutory	YES	
20 Visit Aerobics - Youth Concession - ALL	20 Visits	147.20	142.25	4.95	3.5%			Non Statutory	YES	
20 visit Aerobics - Special Concession - ALL	20 Visits	110.40	106.90	3.50	3.3%			Non Statutory	YES	
<b>Occasional Out-of-Centre Care</b>										
10 Visit - 1 Child - ALL	1 Hour	83.70	81.00	2.70	3.3%			Non Statutory	YES	Direct service discount of 10% (Not 15% as applied to indirect services) 9.30 x 10 - 10% = \$83.70
<b>Occasional Out-Of-Centre Care - Concession</b>										
10 Visit Occasional Care - 1 Child Conc - ALL	1 Hour	62.90	60.75	2.15	3.5%			Non Statutory	YES	7.00 x 10 = 70.00 - 10% = 63.00
<b>Creche - In Centre Care</b>										
10 Visit Creche - 1 Child - ALL	1 Hour	39.60	38.25	1.35	3.5%			Non Statutory	YES	4.40 x 10 = 44.00 - 10% = 39.60
<b>Creche In-Centre Care - Concession</b>										
10 Visit Creche 1 Child - Conc - ALL	1 Hour	29.70	28.70	1.00	3.5%			Non Statutory	YES	3.30 x 10 = 33.00 - 10% =
<b>Seasonal / Outdoor Pools</b>										
<b>Seasonal Pool Casual Swim (PVOP and COSP)</b>										
Adult Swim - PVOP, COSP	Entry	5.90	5.70	0.20	3.5%			Non Statutory	YES	
Concession Swim - ALL	Entry	4.40	4.30	0.10	2.3%			Non Statutory	YES	75% of 5.90 =

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Old Charge \$ (Incl GST)	New Charge \$	Old Charge \$					
Child Swim - ALL	Entry	3.80	3.70		0.10	2.7%		Non Statutory	YES	
Family Swim - ALL	Entry	15.60	15.10		0.50	3.3%		Non Statutory	YES	
Supervisory Adult - ALL	Entry	3.00	2.85		0.15	5.3%		Non Statutory	YES	
<b>Seasonal Pool Other</b>										
Waterslide - 1 Ride - OPAC	1 Ride	3.10	3.00		0.10	3.3%		Non Statutory	YES	
Waterslide - 3 Rides - OPAC	3 Rides	6.20	6.00		0.20	3.3%		Non Statutory	YES	
Waterslide - Day Pass - OPAC	Day Pass	10.40	10.00		0.40	4.0%		Non Statutory	YES	
<b>Seasonal Pool Room Hire</b>										
Room Hire - OPAC - OPAC	Each	39.35	38.00		1.35	3.6%		Non Statutory	YES	
<b>Seasonal Pool Season Pass</b>										
Adult Swim - OPAC	7 Months	317.75	307.00		10.75	3.5%		Non Statutory	YES	
Adult Swim - COSP	4 Months	145.25	140.35		4.90	3.5%		Non Statutory	YES	
Adult Swim - PVOP	4 Months	145.25	140.35		4.90	3.5%		Non Statutory	YES	
Concession Swim - OPAC	7 Months	238.30	230.25		8.05	3.5%		Non Statutory	YES	
Concession Swim - COSP	4 Months	108.95	105.25		3.70	3.5%		Non Statutory	YES	
Concession Swim - PVOP	4 Months	108.95	105.25		3.70	3.5%		Non Statutory	YES	
Child Swim - OPAC	7 Months	206.55	199.55		7.00	3.5%		Non Statutory	YES	
Child Swim - COSP	4 Months	94.35	91.15		3.20	3.5%		Non Statutory	YES	
Child Swim - PVOP	4 Months	94.35	91.15		3.20	3.5%		Non Statutory	YES	
Family Swim - OPAC	7 Months	838.85	810.50		28.35	3.5%		Non Statutory	YES	
Family Swim - COSP	4 Months	383.35	370.40		12.95	3.5%		Non Statutory	YES	
Family Swim - PVOP	4 Months	383.35	370.40		12.95	3.5%		Non Statutory	YES	
<b>Seasonal Pool Multi-Visit Passes</b>										
10 Visit Adult Swim - ALL	10 Visits	50.15	48.45		1.70	3.5%		Non Statutory	YES	\$5.90 x 10 - 15%
10 Visit Concession Swim - ALL	10 Visits	37.50	36.45		1.05	2.9%		Non Statutory	YES	\$4.40 x 10 - 15% = \$37.40 75% of \$50.15 = \$36.34. Mid point \$37.61
10 Visit Child Swim - ALL	10 Visits	32.45	31.45		1.00	3.2%		Non Statutory	YES	\$3.80 x 10 - 15% = \$32.30.
10 Visit Family Swim - ALL	10 Visits	132.60	128.35		4.25	3.3%		Non Statutory	YES	65% of \$50.15 = \$32.59 Mid point \$32.45
20 Visit Adult Swim - ALL	20 Visits	94.40	91.20		3.20	3.5%		Non Statutory	YES	\$15.60 x 10 - 15% = \$131.75 \$5.90 x 20 - 20% =
20 Visit Concession Swim - ALL	20 Visits	70.60	68.60		2.00	2.9%		Non Statutory	YES	\$4.40 x 20 - 20% = \$70.40 75% of \$94.40 = \$70.80. mid point = \$70.60
20 Visit Child Swim - ALL	20 Visits	61.10	59.25		1.85	3.1%		Non Statutory	YES	\$3.80 x 20 - 20% \$60.80.
20 Visit Family Swim - ALL	20 Visits	249.60	241.60		8.00	3.3%		Non Statutory	YES	65% of \$94.40 = \$61.36 Mid = \$61.10
New Fees will have an N/A in the 2018/19 column										
N/A										
<b>Social Policy &amp; Early Years</b>										
<b>Children's Services</b>										
<b>Family Day Care</b>										
Admin Levy Hourly Rate	Per Hour	1.95	1.90		0.05	2.6%		Non Statutory	NO	
<b>Kindergarten Registration Fee</b>										
Enrolment Fee For 4 Year Old Kindergarten	Per Enrolment	22.00	21.00		1.00	4.8%		Non Statutory	NO	
<b>School Holiday Program</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	83.00	New Charge \$ (Incl GST)	80.00					
School Holiday Program	Per Day		83.00		80.00	3.8%	3.00	Non Statutory	NO	
<b>Maternal &amp; Child Health</b>										
<b>Vaccines</b>										
dTpa Or Diphtheria, Tetanus and Pertussis Or Adace/Boostrix	1		44.55		43.25	3.0%	1.30	Non Statutory	YES	
Headlice Combs	1		N/A		8.65			Non Statutory	YES	Service no longer exists
Hepatitis B (Adult)	Per Unit		23.40		22.70	3.1%	0.70	Non Statutory	YES	
Influenza	Per Unit		20.55		19.95	3.0%	0.60	Non Statutory	YES	
Chickenpox	Per Unit		70.00		N/A			Non Statutory	YES	New Fee
New Fees will have an N/A in the 2018/19 column										
<b>Roads, Fleet &amp; Waste</b>										
<b>Roads</b>										
<b>Asset Protection</b>										
Asset Protection Permit Fee Building Works From \$5,000 to \$20,000	Each		169.75		164.80	3.0%	4.95	Non Statutory	NO	
Asset Protection Permit Fee Building Works Over \$20,000 Other Than Those Types Listed	Each		339.50		329.60	3.0%	9.90	Non Statutory	NO	
Asset Protection Permit Fee Demolition	Each		169.75		164.80	3.0%	4.95	Non Statutory	NO	
Asset Protection Permit Fee Multi Story Developments > 2 Storey <=5 Storey	Each		2,254.40		2,188.75	3.0%	65.65	Non Statutory	NO	
Asset Protection Permit Fee Multi Story Developments > 5 Storey	Each		3,394.90		3,296.00	3.0%	98.90	Non Statutory	NO	
Asset Protection Permit Fee Reblocking Or Underpinning	Each		169.75		164.80	3.0%	4.95	Non Statutory	NO	
Asset Protection Permit Fee Single Dwelling	Each		339.50		329.60	3.0%	9.90	Non Statutory	NO	
Asset Protection Permit Fee Unit Development - Up To 4 Units	Each		848.70		824.00	3.0%	24.70	Non Statutory	NO	
Asset Protection Permit Fee Unit Development > 4 Units <= 8 Units	Each		1,018.45		988.80	3.0%	29.65	Non Statutory	NO	
Asset Protection Permit Fee Unit Development > 8 Units	Each		2,254.40		2,188.75	3.0%	65.65	Non Statutory	NO	
Construction Management Plans	Per Permit		5,000.00		N/A			Non Statutory	NO	New Fee
<b>Reinstatement Charges Asphalt Path</b>										
Asphalt Path	Over 50m2		128.90		125.15	3.0%	3.75	Non Statutory	NO	
Asphalt Path	1 To 5 m2		198.95		193.15	3.0%	5.80	Non Statutory	NO	
Asphalt Path	5.01 - 20 m2		146.40		142.15	3.0%	4.25	Non Statutory	NO	
Asphalt Path	20.01 - 50 m2		137.90		133.90	3.0%	4.00	Non Statutory	NO	
Asphalt Path - Minimum Charge	Up To 1m2		198.90		193.10	3.0%	5.80	Non Statutory	NO	
Asphalt Path 100 mm Thick	Over 50 m2		165.50		160.70	3.0%	4.80	Non Statutory	NO	
Asphalt Path 100 mm Thick	1 To 5 m2		238.20		231.25	3.0%	6.95	Non Statutory	NO	
Asphalt Path 100 mm Thick	5.01 - 20 m2		184.60		179.20	3.0%	5.40	Non Statutory	NO	
Asphalt Path 100 mm Thick	20.01 - 50 m2		176.15		171.00	3.0%	5.15	Non Statutory	NO	
Asphalt Path 100 mm Thick - Minimum Charge	Up To 1m2		238.20		231.25	3.0%	6.95	Non Statutory	NO	
<b>Reinstatement Charges Asphalt Road</b>										
Asphalt Road	Over 5m2		183.55		178.20	3.0%	5.35	Non Statutory	NO	
Asphalt Road	2 - 5 m2		193.05		187.45	3.0%	5.60	Non Statutory	NO	
Asphalt Road - Minimum Charge	Up To 2m2		218.55		212.20	3.0%	6.35	Non Statutory	NO	
<b>Reinstatement Charges Brick Pavers</b>										
Brick Pavers	Over 50m2		133.70		129.80	3.0%	3.90	Non Statutory	NO	
Brick Pavers	1 To 5 m2		180.35		175.10	3.0%	5.25	Non Statutory	NO	
Brick Pavers	5.01 - 20 m2		148.55		144.20	3.0%	4.35	Non Statutory	NO	
Brick Pavers	20.01 - 50 m2		141.10		137.00	3.0%	4.10	Non Statutory	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Brick Pavers - Minimum Charge	Up To 1m2	180.35	175.10			3.0%	5.25	Non Statutory	NO	
<b>Reinstatement Charges Concrete Footpath</b>										
100mm PVC	Per Metre	54.65	53.05			3.0%	1.60	Non Statutory	NO	
Colour Addition to Concrete	M3	175.05	169.95			3.0%	5.10	Non Statutory	NO	
Concrete Footpath	Over 50m2	133.70	129.80			3.0%	3.90	Non Statutory	NO	
Concrete Footpath	1 To 5 m2	180.35	175.10			3.0%	5.25	Non Statutory	NO	
Concrete Footpath	5.01 - 20 m2	148.55	144.20			3.0%	4.35	Non Statutory	NO	
Concrete Footpath	20.01 - 50 m2	141.10	137.00			3.0%	4.10	Non Statutory	NO	
Concrete Footpath - 125 mm Thick F72 Reinforced Minimum Charge	Up To 1m2	214.30	208.05			3.0%	6.25	Non Statutory	NO	
Concrete Footpath - Minimum Charge	Up To 1m2	180.35	175.10			3.0%	5.25	Non Statutory	NO	
Concrete Footpath 100 mm Thick	Over 50 m2	166.05	161.20			3.0%	4.85	Non Statutory	NO	
Concrete Footpath 100 mm Thick	5.01 - 20 m2	180.35	175.10			3.0%	5.25	Non Statutory	NO	
Concrete Footpath 100 mm Thick	1 To 5 m2	214.30	208.05			3.0%	6.25	Non Statutory	NO	
Concrete Footpath 100 mm Thick	20.01 - 50 m2	175.05	169.95			3.0%	5.10	Non Statutory	NO	
Kerb Adapter	Each	163.90	159.15			3.0%	4.75	Non Statutory	NO	
<b>Reinstatement Charges Crossings</b>										
125mm Vehicle Crossing	Per Square Metre	196.25	190.55			3.0%	5.70	Non Statutory	NO	
175mm Crossing 1 Layer Reinforcement	Per Square Metre	218.55	212.20			3.0%	6.35	Non Statutory	NO	
175mm Crossing 2 Layers Reinforcement	Per Square Metre	231.30	224.55			3.0%	6.75	Non Statutory	NO	
Bluestone Crossing/Road	Per Square Metre	274.75	266.75			3.0%	8.00	Non Statutory	NO	
Crossings - Minimum Charge <1m2	Per Square Metre	196.25	190.55			3.0%	5.70	Non Statutory	NO	
Extra Vehicle Crossing Inspection Fee	Per Inspection	109.30	106.10			3.0%	3.20	Non Statutory	NO	
Weekend Inspection Fee	Per Inspection	382.45	371.30			3.0%	11.15	Non Statutory	NO	
<b>Reinstatement Charges Deep Lift Asphalt</b>										
Deep Lift Asphalt 150mm	Over 5m2	271.05	263.15			3.0%	7.90	Non Statutory	NO	
Deep Lift Asphalt 150mm	2 - 5m2	287.50	279.15			3.0%	8.35	Non Statutory	NO	
Deep Lift Asphalt 150mm - Minimum Charge	Up To 2m2	421.70	409.40			3.0%	12.30	Non Statutory	NO	
<b>Reinstatement Charges Kerb &amp; Channel</b>										
Bluestone Channel	Per Metre	238.20	231.25			3.0%	6.95	Non Statutory	NO	
Bluestone K&C	Per Metre	238.20	231.25			3.0%	6.95	Non Statutory	NO	
Bluestone Kerb	Per Metre	141.65	137.50			3.0%	4.15	Non Statutory	NO	
Concrete Channel	Per Metre	196.80	191.05			3.0%	5.75	Non Statutory	NO	
Concrete K&C	Per Metre	196.80	191.05			3.0%	5.75	Non Statutory	NO	
Concrete Kerb	Per Metre	135.80	131.85			3.0%	3.95	Non Statutory	NO	
Kerb & Channel - Minimum Charge < 1m	Per Metre	196.80	191.05			3.0%	5.75	Non Statutory	NO	
Nature Strip	Each	399.95	388.30			3.0%	11.65	Non Statutory	NO	
<b>Reinstatement Charges Trench Along Road/Footpath</b>										
Trench Along Road/Footpath	Subject To Quote	Subject To Quote	Subject To Quote					Non Statutory	NO	
<b>Road Opening Permit</b>										
Arterial Roads - Minor Works - Conducted On Carriageway Or Footpath	Per Permit	235.80	231.20			2.0%	4.60	Statutory by State - Set Fee	NO	
Arterial Roads - Minor Works - Conducted On Nature Strip	Per Permit	140.05	137.30			2.0%	2.75	Statutory by State - Set Fee	NO	
Arterial Roads - Works Other Than Minor Works - Conducted On Carriageway Or Footpath	Per Permit	637.95	625.45			2.0%	12.50	Statutory by State - Set Fee	NO	



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Charged At Actual Cost	New Charge \$ (Incl GST)	Charged At Actual Cost					
Arterial Roads - Works Other Than Minor Works - Conducted On Nature Strip	Per Permit	445.20		436.45		2.0%	8.75	Statutory by State - Set Fee	NO	
Municipal Roads - Minor Works - Conducted On Carriageway Or Footpath	Per Permit	137.05		134.35		2.0%	2.70	Statutory by State - Set Fee	NO	
Municipal Roads - Minor Works - Conducted On Nature Strips	Per Permit	88.45		86.70		2.0%	1.75	Statutory by State - Set Fee	NO	
Municipal Roads - Works Other Than Minor Works - Conducted On Carriageway Or Footpath	Per Permit	As Per The Road Management Act		As Per The Road Management Act				Statutory by State - Set Fee	NO	
Municipal Roads - Works Other Than Minor Works - Conducted On Nature Strips	Per Permit	As Per The Road Management Act		As Per The Road Management Act				Statutory by State - Set Fee	NO	
Street Occupation Rental Of Public Space For Hoarding	Per Square Metre	4.65		4.50		3.3%	0.15	Non Statutory	NO	
Street Occupation Application Fee Reg 604 Issued	Per Permit	79.55		77.25		3.0%	2.30	Non Statutory	NO	
Street Occupation Application Fee Reg 604 Not Issued	Per Permit	286.45		278.10		3.0%	8.35	Non Statutory	NO	
Vehicle Crossing Permit ( Includes Initial Assessment Fee)	Per Crossing Permit	326.60		320.20		2.0%	6.40	Statutory by State - No Set Fee	NO	
<b>Traffic Management (Usually Required If Lane Closed)</b>										
Traffic Management (Usually Required If Lane Closed)	Charged At Actual Cost	Charged At Actual Cost		Charged At Actual Cost				Non Statutory	NO	
<b>Waste</b>										
<b>Category (Garbage &amp; Recycling)</b>										
60 Litres Of Capacity (Shared 120L Bin) (T8)	Per Unit	72.38		65.70		10.2%	6.68	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
80 Litres Of Capacity (T4)	Per Unit	193.01		175.15		10.2%	17.86	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
80 Litres Of Capacity (Shared 240L Bin) (T16)	Per Unit	144.76		131.35		10.2%	13.41	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
120 Litres Of Capacity (Shared 240L Bin) (T2)	Per Unit	325.70		295.55		10.2%	30.15	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
120 Litres Of Capacity (T3)	Per Unit	434.27		394.05		10.2%	40.22	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
160 Litres Of Capacity (2 x 80L Bins) (T10)	Per Unit	627.28		569.20		10.2%	58.08	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
160 Litres Of Capacity ( Concession Approved ) (T11)	Per Unit	313.64		284.60		10.2%	29.04	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
200 Litres Of Capacity (T13)	Per Unit	772.04		700.55		10.2%	71.49	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
200 Litres Of Capacity ( Concession Approved )(T14)	Per Unit	386.02		350.25		10.2%	35.77	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
240 Litres Of Capacity- Commercial Plus (Level B) (Garbage and Recycling)	Per Lift	14.85		14.40		3.1%	0.45	Non Statutory	YES	Changes as advised by Grant Thome 12/4/19- This fee is to be increased by 3% only.
240 Litres Of Capacity (T1)	Per Unit	916.79		831.90		10.2%	84.89	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19
240 Litres Of Capacity ( Residential Properties - Concession Approved ) (T18)	Per Unit	458.40		415.95		10.2%	42.45	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Old Charge \$ (Incl GST)	New Charge \$	Old Charge \$					
240 Litres Of Capacity ( Residential Properties ) ( T17)	Per Unit	916.79	831.90	84.89	10.2%	NO	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19	
Bin Changeover In Excess Of One Per Annum	Per Changeover	63.60	61.75	1.85	3.0%	NO	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19- This fee is to be increased by 3% only.	
<b>Green Waste</b>										
120L Green Waste Bin Connection Fee	Per Unit	0.00	55.35	-55.35	-100.0%	NO	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19	
240L Green Waste Bin Connection Fee	Per Unit	0.00	110.75	-110.75	-100.0%	NO	Non Statutory	NO	Changes as advised by Grant Thome 12/4/19	
New Fees will have an N/A in the 2018/19 column										
<b>Open Space &amp; Street Cleansing</b>										
<b>Open Space</b>										
<b>Open Space Excavate &amp; Install Pavement Cut Out</b>										
Excavate & Install Pavement Cut Out	Per Square Metre	183.20	177.85	5.35	3.0%	YES	Non Statutory	YES		
<b>Open Space Miscellaneous Receipts</b>										
Rental Of Council Open Space Land	m2/week	POA	POA			YES	Non Statutory	YES		
Supply Of Bins For Public Events	Per Bin	POA	POA			YES	Non Statutory	YES		
Tree Works Permit (General Local Law)	Tree Pruning	40.00	N/A			YES	Statutory By Local Law	YES	New Fee	
Tree Works Permit (General Local Law)	Tree Removal	80.00	N/A			YES	Statutory By Local Law	YES	New Fee	
<b>Open Space Replacement Trees</b>										
Replacement Tree - On Request	Per Unit	345.40	335.35	10.05	3.0%	YES	Non Statutory	YES		
Replacement Trees - Advanced Planting 40cm Container	Per Tree	787.75	764.80	22.95	3.0%	YES	Non Statutory	YES		
<b>Open Space Stump Grinding</b>										
Stump Grinding, Greater Than 300mm Less Than 750mm	Per Stump	153.85	149.35	4.50	3.0%	YES	Non Statutory	YES		
Stump Grinding, Greater Than 750mm	Per Stump	282.20	274.00	8.20	3.0%	YES	Non Statutory	YES		
Stump Grinding, Less Than 300mm	Per Stump	33.90	32.90	1.00	3.0%	YES	Non Statutory	YES		
Chipper Charges	Per Hour	177.25	172.10	5.15	3.0%	YES	Non Statutory	YES		
<b>Open Space Tower Charges</b>										
Tower Charges	Per Hour	273.30	265.35	7.95	3.0%	YES	Non Statutory	YES		
New Fees will have an N/A in the 2018/19 column										
<b>Strategic Trans &amp; Compliance</b>										
<b>Transport</b>										
<b>Car Share Parking Space</b>										
Car Share - Parking Space	Per Parking Bay	128.40	124.65	3.75	3.0%	YES	Non Statutory	YES		
<b>Directional Signage</b>										
Directional Signage	Per Sign	379.30	368.25	11.05	3.0%	YES	Non Statutory	YES		
<b>Temporary Road Closure</b>										
Building Works Related, Crane Permit, Filming, House Removal - Single, B-Double Truck Route	Per Application	318.25	309.00	9.25	3.0%	NO	Non Statutory	NO		
Building Works Related, Crane Permit, Filming, House Removal - Single, B-Double Truck Route - Less Than 4 Working Days Notice	Per Application	556.95	540.75	16.20	3.0%	NO	Non Statutory	NO		
<b>Traffic Counts</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	2019-20	New Charge \$ (Incl GST)	2018-19					
Traffic Counts - Requests From Outside Organisations	Per Count	264.90	257.20	3.0%	7.70			Non Statutory	YES	
<b>Work Zone Signage</b>										
Signage Including Up To 2 Bays	Per Application	735.20	713.80	3.0%	21.40			Non Statutory	YES	
<b>Development Advice</b>										
Drainage Connection										
Drainage Connection	Per Connection	330.95	324.45	2.0%	6.50			Statutory by Local Law	NO	
<b>Amenity &amp; Compliance</b>										
<b>Animal Management</b>										
Annual Registration of Domestic Animal Business	Per Business	300.50	291.75	3.0%	8.75			Non Statutory	YES	
CAT	Per Cat	85.40	83.75	2.0%	1.65			Statutory by State - No Set Fee	NO	
CAT Concession	Per Cat	42.70	41.85	2.0%	0.85			Statutory by State - No Set Fee	NO	
Cat Desexed Fee	Per Cat	28.40	27.85	2.0%	0.55			Statutory by State - No Set Fee	NO	
CAT Desexed Fee Concession	Per Cat	14.20	13.90	2.2%	0.30			Statutory by State - No Set Fee	NO	
DOG	Per Dog	149.50	146.55	2.0%	2.95			Statutory by State - No Set Fee	NO	
DOG Concession	Per Dog	74.70	73.25	2.0%	1.45			Statutory by State - No Set Fee	NO	
DOG Declared Dangerous / Menacing Or Restricted Breed (No Discounts Apply)	Per Dog	326.80	320.40	2.0%	6.40			Statutory by State - No Set Fee	NO	
DOG Reduced Fee	Per Dog	49.80	48.80	2.0%	1.00			Statutory by State - No Set Fee	NO	
DOG Reduced Fee Concession	Per Dog	24.95	24.45	2.1%	0.50			Statutory by State - No Set Fee	NO	
Excess Animal Permit (Inspection Required)	Per Animal	59.60	57.85	3.0%	1.75			Non Statutory	NO	
Government Registration Levy Cats (Statutory)	Per Cat	2.10	2.05	2.4%	0.05			Statutory by State - Set Fee	NO	
Government Registration Levy Dogs (Statutory)	Per Dog	3.60	3.55	1.4%	0.05			Statutory by State - Set Fee	NO	
Government Registration Levy Domestic Animal Business Domestic Animal Business (Statutory)	Per Business	10.35	10.15	2.0%	0.20			Statutory by State - Set Fee	NO	
Release Fee Dog With ID First Day	Per Animal	56.65	55.00	3.0%	1.65			Non Statutory	NO	
Release Fee Dog With ID Additional Day	Per Animal	11.35	11.00	3.2%	0.35			Non Statutory	NO	
Release Fees Dog No ID First Day	Per Animal	56.65	55.00	3.0%	1.65			Non Statutory	NO	
Release Fee Dog No ID Additional day	Per Animal	11.35	11.00	3.2%	0.35			Non Statutory	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Replacement Tag	Per Tag	6.40	6.20	100.00	100.00	3.2%	0.20	Non Statutory	YES	Description amended as per Manager advice
Surrender Fee (Single Animal)	Per Animal	103.00				3.0%	3.00	Non Statutory	No	
Dog Walking Permit - Commercial	Per Animal	51.50		50.00	50.00	3.0%	1.50	Non Statutory	No	
Cat Cage Hire - Refundable Bond	Per Animal	154.50		150.00	150.00	3.0%	4.50	Non Statutory	No	
Cat Cage Hire - Refundable Bond - Pension Card Holder	Per Animal	77.25		75.00	75.00	3.0%	2.25	Non Statutory	No	
Cat Cage Hire	Per Cage	Free For The First 10 Days. \$25 Per Week Thereafter. Pro-Rata Fees Do Not Apply		Free For The First 10 Days. \$25 Per Week Thereafter. Pro-Rata Fees Do Not Apply				Non Statutory	YES	
Release Fee Seized Dog First Day	Per Animal	70.00		N/A	N/A			Non Statutory	No	New Fee
Release Fee Seized Dog Additional Day	Per Animal	35.00		N/A	N/A			Non Statutory	No	New Fee
Surrender Fee (Multiple Animals)	Multiple	65.00		N/A	N/A			Statutory by State - No Set Fee	No	New Fee
DOG Service (Guide, Customs, Police)	Per Dog	N/A		N/A	N/A			Statutory by State - No Set Fee	No	
<b>Engineering and Transport</b>										
Rental Of Council Off-Street Car Parks - Weekly (No Parking Fees) - Minimum One Week	Space/Week	\$160 + \$35/Bay/Week		\$160 + \$35/Bay/Week				Statutory by State - No Set Fee	YES	
Rental Of Council Off-Street Car Parks (No Parking Fees) - Less Than A Week	Space/Day	\$160 + \$7/Bay/Day		\$160 + \$7/Bay/Day				Statutory by State - No Set Fee	YES	
Work Zone - Weekly (No Parking Fees) - Greater Than 2 Spaces	Space/Week	\$640 + \$35/Bay/Week		\$640 + \$35/Bay/Week				Statutory by State - No Set Fee	YES	
<b>Local Laws</b>										
A Board Permit	Per Permit	109.30		106.10	106.10	3.0%	3.20	Non Statutory	NO	
Administration Fee - Impounded Goods	Per Item	112.20		110.00	110.00	2.0%	2.20	Non Statutory	NO	
Administrative Fee - Fire Hazard Removal	Per Invoice	360.60		350.10	350.10	3.0%	10.50	Non Statutory	YES	
Administrative Fee to Engage Contractors	Per Invoice	120.20		116.70	116.70	3.0%	3.50	Non Statutory	YES	
Permit Cancellation Fee	Each	15.00		N/A	N/A			Non Statutory	NO	New Fee
Skip Permit - Annual Permit - 21 + Bins	Per Permit	1,090.00		N/A	N/A			Non Statutory	NO	New Fee
Impounded Vehicle (Heavy Haulage) Release Fee	Per Item	600.00		N/A	N/A			Non Statutory	NO	New Fee
<b>Footway Trading Permits</b>										
Table	Per Permit	51.50		50.00	50.00	3.0%	1.50	Non Statutory	NO	
Chair	Per Permit	20.60		20.00	20.00	3.0%	0.60	Non Statutory	NO	
Non-Refundable Application Inspection Fee	Per Application	56.65		55.00	55.00	3.0%	1.65	Non Statutory	NO	
Awings	Per Permit	211.15		205.00	205.00	3.0%	6.15	Non Statutory	NO	
Other Miscellaneous Items	Per Item	51.50		50.00	50.00	3.0%	1.50	Non Statutory	NO	
Umbrella	Per Permit	51.50		50.00	50.00	3.0%	1.50	Non Statutory	NO	
Heater	Per Permit	51.50		50.00	50.00	3.0%	1.50	Non Statutory	NO	
Planter Box/Tubs	Per Permit	51.50		50.00	50.00	3.0%	1.50	Non Statutory	NO	
Bench Seat	Per Bench	109.30		106.10	106.10	3.0%	3.20	Non Statutory	NO	
Goods Display	Per Permit	218.50		212.15	212.15	3.0%	6.35	Non Statutory	NO	
Impounded Goods	Per Item	108.15		105.00	105.00	3.0%	3.15	Non Statutory	NO	
Impounded Shopping Trolley Release Fee	Per Item	60.10		58.35	58.35	3.0%	1.75	Non Statutory	NO	
Impounded Skip Release Fee	Per Item	1,020.00		1,000.00	1,000.00	2.0%	20.00	Non Statutory	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	Charge Difference %					
Impounded Vehicle Or Skip Daily Charge	Per Item	15.00	26.95	-44.3%	-11.95	Non Statutory	NO		Mgr has done some benchmarking with other Councils & is proposing a lower charge.	
Impounded Vehicle Release Fee	Per Item	425.00	226.60	87.6%	198.40	Non Statutory	NO		Mgr has done some benchmarking with other Councils & is proposing a higher charge.	
General Permits	per permit	327.80	318.25	3.0%	9.55	Non Statutory	NO			
Real Estate Sign Permit	Per Franchise	655.65	636.55	3.0%	19.10	Non Statutory	NO			
Roadside Vending Permit	Per Permit	2,185.45	2,121.80	3.0%	63.65	Non Statutory	NO			
Skip Permit - Annual Permit For 1-10 Bins	Per Permit	710.25	689.55	3.0%	20.70	Non Statutory	NO			
Street occupation - Commercial	Per Permit	133.30	129.40	3.0%	3.90	Non Statutory	NO			
Non-Refundable Permit Application Fee	Per Permit	25.75	25.00	3.0%	0.75	Non Statutory	NO			
Street Trading And Special Events Permit	Per Permit	350.20	340.00	3.0%	10.20	Non Statutory	NO			
<b>Local Laws &amp; Civic Compliance Animal Management</b>										
Cost Of Purchasing A Copy Of The Moreland City Council General Local Law 2018	1	11.70	11.35	3.1%	0.35	Statutory by State - No Set Fee	YES			
<b>Parking &amp; Road Safety</b>										
Business/Trader Parking Permit	Per Permit	131.10	127.30	3.0%	3.80	Non Statutory	NO			
Business/Trader Second Parking Permit	Per Permit	196.70	190.95	3.0%	5.75	Statutory by State - No Set Fee	NO			
Car Parking Receipts (Ticket Machine)	Per Hour	2.75	2.70	1.9%	0.05	Statutory by State - No Set Fee	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS .
Car Parking Receipts (Ticket Machine)	Per Day	10.00	N/A			Statutory by State - No Set Fee	NO			The increase stems from the March 2019 Council decision on MITS.
Replacement Parking Permit Fee	Per Permit	27.30	26.50	3.0%	0.80	Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Residential Parking Permit	Per Permit	41.20	36.05	14.3%	5.15	Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Residential Parking Permit - Concession (Cannot Be Determined)	Per Permit	20.60	18.00	14.4%	2.60	Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Residential Parking Permit - Second No Concession	Per Permit	116.50	94.40	23.4%	22.10	Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Residential Parking Permit - Second Concession	Per Permit	58.50	N/A			Non Statutory	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS.
Street Stall - Community Group Including Furniture For A Street Stall	Per Permit	0.00	0.00			Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Visitors Parking Permit	Booklet Of 10	24.20	21.20	14.2%	3.00	Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Visitors Parking Permit - Concession	Booklet Of 10	12.10	N/A			Non Statutory	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS.
Visitors Parking Weekly Permit	Per Permit	12.40	10.85	14.3%	1.55	Non Statutory	NO			The increase stems from the March 2019 Council decision on MITS.
Visitors Parking Weekly Permit - Concession	Per Permit	6.20	N/A			Non Statutory	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS.
Service Permit	Per-Week	20.00	N/A			Non Statutory	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS.
User Pays Permit - First Month within 12 Month Period	Per Month	100.00	N/A			Non Statutory	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS.
User Pays Permit - Subsequent Months within 12 Month Period	Per Month	300.00	N/A			Non Statutory	NO			New Fee. Initiated as part of the March 2019 Council decision on MITS.

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Pro-Rata Fees Apply To Residential Parking Permits										
New Fees will have an N/A in the 2018/19 column										
N/A										
<b>Capital Works Delivery</b>										
<b>Engineering Services</b>										
<b>Fees for Assessing and Approving Onsite Stormwater Detention Drainage Plans For Developments</b>										
10 + Lot Development	Per Application	795.70	772.50	3.0%	23.20	Non Statutory	YES			
2 & 3 Lot Developments	Per Application	212.20	206.00	3.0%	6.20	Non Statutory	YES			
4 to 9 Lot Developments	Per Application	530.45	515.00	3.0%	15.45	Non Statutory	YES			
Apartment Buildings	Per Application	530.45	515.00	3.0%	15.45	Non Statutory	YES			
Medium To Large Commercial Developments	Per Application	424.35	412.00	3.0%	12.35	Non Statutory	YES			
Single Dwellings	Per Application	159.15	154.50	3.0%	4.65	Non Statutory	YES			
Small Commercial Developments	Per Application	212.20	206.00	3.0%	6.20	Non Statutory	YES			
<b>Legal Point of Discharge</b>										
Drainage Report Under Reg 133(2) Of Building Regulations	Per Application	144.00	66.45	116.7%	77.55	Statutory by State - Set Fee	NO			Regulation has been reviewed by Greg Gate & a large increase in fee is forecasted for the 2019/20 yr.
<b>New Assets Design Checking &amp; Construction Supervision - Assets Donated By Developers (% Of Construction Cost)</b>										
Subdivision - Plan Checking	Per Design	Based on 0.75% of construction costs	Based on 0.75% of construction costs			Statutory by State - Set Fee	NO			Added back into the F & C's report.
Subdivision - Construction Supervision	Per Design	Based on 2.5% of construction costs	Based on 2.5% of construction costs			Statutory by State - Set Fee	NO			Added back into the F & C's report.
<b>Miscellaneous Receipts</b>										
Vehicle Crossing Survey	Per Design	371.40	360.60	3.0%	10.80	Non Statutory	YES			
Plan Printing	Per Plan	7.60	7.40	2.7%	0.20	Non Statutory	YES			
<b>Planning &amp; Economic Development</b>										
<b>Planning Fees &amp; Services</b>										
<b>Amend An Application For A Planning Permit After The Public Notice Period S57A (Revised Application Or Plans After Advertising Is Issued) (Reg 8A(1))</b>										
>\$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	604.15	592.30	2.0%	11.85	Statutory by State - Set Fee	NO			Providing an exact basis of calculation is not possible as any calculation will be based on application class of original application.
0 - \$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	448.00	439.20	2.0%	8.80	Statutory by State - Set Fee	NO			Providing an exact basis of calculation is not possible as any calculation will be based on application class of original application.
<b>Amend An Application To Amend A Planning Permit After The Public Notice Period S57A (Revised Application Or Plans After Advertising Is Issued) Reg 8A(2)</b>										



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	TBA	New Charge \$ (Incl GST)	TBA					
>\$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	TBA	TBA					Statutory by State - Set Fee	NO	Providing an exact basis of calculation is not possible as any calculation will be based on application class of original application.
0 - \$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	No Fee	No Fee					Statutory by State - Set Fee	NO	Providing an exact basis of calculation is not possible as any calculation will be based on application class of original application.
<b>Applications To Amend A Planning Permit (Section 72 &amp; 562(3))</b>										
Application To Amend A Permit (Except A Permit For A Single Dwelling) To Change What The Permit Allows Or; To Change Any Or All Of The Conditions Or; To Amend A Permit In Any Other Way Not Provided For In Regulation 8B (Class 2)	Per Permit	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Application To Amend A Permit To, USE Land (Change Of Use – Includes Waiver Of Parking, Liquor Licensing, Changes To Hours Of Operation ) (Class 1)	Per Permit	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
<b>Certificate Of Compliance (Planning)</b>										
Certificate Of Compliance (Planning)	Per Permit	324.25		317.90		2.0%	6.35	Statutory by State - Set Fee	NO	A change in the number of monetary units allocated to this charge occurred in late 2017. Now fee is \$317.90 in 2018/19.
<b>Development Of Land (Buildings and Works To Two Or More Dwellings, Commercial Or Industrial Developments)</b>										
Create, Vary Or Remove A Restriction Or A Right Of Way	Per Permit	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Create, Vary Or Remove An Easement	Per Permit	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Estimated Cost \$100,001 – \$1,000,000(Class 11)	Per Permit	1,540.20		1,510.00		2.0%	30.20	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Estimated Cost: \$0-\$100,000 (Class 10)	Per Permit	1,142.30		1,119.90		2.0%	22.40	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties

Description	Unit of Measure	Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		2019-20 Financial Year New Charge \$ (Incl GST)	2018-19 Financial Year New Charge \$ (Incl GST)					
Estimated Cost: \$1,000,000 - \$5,000,000(Class 12)	Per Permit	3,397.30	3,330.70	2.0%	66.60	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>
Estimated Cost: \$15,000,001 – \$50,000,000(Class 14)	Per Permit	25,535.30	25,034.60	2.0%	500.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>
Estimated Cost: \$5,000,001 – \$15,000,000 (Class 13)	Per Permit	8,659.20	8,489.40	2.0%	169.80	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>
Estimated Cost: >\$50,000,000 + (Class 15)	Per Permit	57,393.65	56,268.30	2.0%	1,125.35	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>
Remove A Restriction (Existing Use Or Development)	Per Permit	1,311.80	1,286.10	2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>
Vary Or Remove A Condition In Nature Of Easement In A Crown Grant (Other Than A Right Of Way)	Per Permit	1,311.80	1,286.10	2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>
<b>Extension Of Time To A Planning Permit</b>								
1 Dwelling (Including Dwelling Extensions)	Per Application	262.25	254.60	3.0%	7.65	Non Statutory	NO	
10+ Dwellings	Per Application	721.00	700.00	3.0%	21.00	Non Statutory	NO	
2-9 Dwellings	Per Application	393.35	381.90	3.0%	11.45	Non Statutory	NO	
Commercial/Industrial Use and/or Development	Per Application	262.25	254.60	3.0%	7.65	Non Statutory	NO	
Mixed Use	Per Application	721.00	700.00	3.0%	21.00	Non Statutory	NO	
Subdivision	Per Application	393.35	381.90	3.0%	11.45	Non Statutory	NO	
<b>Fees For Planning Permit Applications (Prescribed/Statutory)</b>								
Subdivide Land Into 101 - 200 Lots	Per Permit	2,623.65	2,572.20	2.0%	51.45	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$ (Incl GST)					
Subdivide Land Into 3 - 100 Lots	Per Permit	1,311.80	1,286.10	2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Subdivide Land Into 301 - 400 Lots	Per Permit	5,247.30	5,144.40	2.0%	102.90	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Subdivision 1-2 Lots, An Existing Building, Consolidation Or Boundary Re-Alignment	Per Permit	1,311.80	1,286.10	2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Subdivision 201-300 Lots	Per Permit	3,935.45	3,858.30	2.0%	77.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Use Only (Class 1) <b>Fees For Planning Permit Applications (Prescribed/Statutory) - Regulation 6</b>	Per Permit	1,311.80	1,286.10	2.0%	25.70	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Amendments To Subdivision Plans Under Section 10 (2) Of subdivision Act	Per Permit	110.55	108.40	2.0%	2.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Certification For Subdivision <b>Fees For Planning Permit Applications (Prescribed/Statutory) - Regulation 7</b>	Per Permit	173.90	170.50	2.0%	3.40	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		
Certification For Consolidation and Other	Per Permit	110.55	108.40	2.0%	2.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit. <a href="https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties">https://www.dtf.vic.gov.au/financial-management-government/indexation-fees-and-penalties</a>		

Description	Unit of Measure	Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		2019-20 New Charge \$ (Incl GST)	2018-19 Financial Year New Charge \$ (Incl GST)					
<b>Fees For Planning Permit Applications (Prescribed/Statutory) - Regulation 8</b>								
Re-Certification	Per Card	140.05	137.30	2.0%	2.75	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
<b>General Enquiries</b>								
Written Responses To Commercial Enquiries	Per Enquiry	185.65	180.25	3.0%	5.40	Non Statutory	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Written Responses To Residential Enquiries	Per Enquiry	133.65	129.75	3.0%	3.90	Non Statutory	NO	
<b>One Dwelling (Buildings and Works To One Dwelling Only)</b>								
Estimated Cost: \$0-\$10,000 (Class 2)	Per Permit	199.00	195.10	2.0%	3.90	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Estimated Cost: \$10,000-\$100,000 (Class 3)	Per Permit	626.40	614.10	2.0%	12.30	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Estimated Cost: \$100,001 - \$500,000 (Class 4)	Per Permit	1,282.35	1,257.20	2.0%	25.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Estimated Cost: \$500,001 - \$1,000,000 (Class 5)	Per Permit	1,385.45	1,358.30	2.0%	27.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Estimated Cost: \$1,000,001 - \$2,000,000 (cost of works over \$2m, Class 12-15 fees apply) (Class 6)	Per Permit	1,488.70	1,459.50	2.0%	29.20	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dft.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Onsite Notice (Sign)	Per Sign	32.75	31.80	3.0%	0.95	Non Statutory	NO	
<b>Other Development (Application To Amend A Permit)</b>								
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$0-100,000 (Class 11)	Per Permit	1,142.30	1,119.90	2.0%	22.40	Statutory by State - Set Fee	NO	
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$100,001 - \$1,000,000 (Class 12)	Per Permit	1,540.20	1,510.00	2.0%	30.20	Statutory by State - Set Fee	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$1,000,000 or more (Class 13)	Per Permit	3,397.30		3,330.70		2.0%	66.60	Statutory by State - Set Fee	NO	
If the estimated cost of any additional development to be permitted by the amendment is less than \$10,000 (Class 7 VicSmart)	Per Permit	199.00		195.10		2.0%	3.90	Statutory by State - Set Fee	NO	
<b>Photocopying Of Permits/Plans/Other Documents</b>										
A1, A2, A0 Plans (Per Page)	Each	10.05		9.75		3.1%	0.30	Non Statutory	NO	
A3 Plans/Page	Each	2.95		2.85		3.5%	0.10	Non Statutory	NO	
A4 Plans/Page (Per Page)	Each	1.60		1.55		3.2%	0.05	Non Statutory	NO	
Endorsed Plans A1, A2 & A0 (Per Page) (Includes Archive Retrieval Costs)	Each	15.40		14.94		3.1%	0.46	Non Statutory	NO	
Endorsed Plans A4 & A3 (Includes Archive Retrieval Costs)	Per Set	43.25		42.00		3.0%	1.25	Non Statutory	NO	
Planning Permits (Includes Archive Retrieval Costs) NB: No Fee Is Applicable To Permits Issued From 2011 Available For Emailed Electronically.	Each	61.30		59.50		3.0%	1.80	Non Statutory	NO	
<b>Planning Application Register Service</b>										
Planning Application Determination Register - Per Month	Per Application	65.40		63.50		3.0%	1.90	Non Statutory	NO	
Planning Permit Applications Register - Per Month	Per Application	65.40		63.50		3.0%	1.90	Non Statutory	NO	
<b>Plans To The Satisfaction Of The Responsible Authority</b>										
Plans To The Satisfaction Of The Responsible Authority	Per Permit	324.25		317.90		2.0%	6.35	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
<b>Public Notification (Advertising Fees)</b>										
Giving Of 20 Or Less Written Notices 1-20 Letters	Per Notification	185.40		180.00		3.0%	5.40	Non Statutory	NO	
Giving Of 21 - 30 Written Notices	Per Notification	278.60		270.50		3.0%	8.10	Non Statutory	NO	
Giving Of 31 - 40 Written Notices	Per Notification	369.30		358.55		3.0%	10.75	Non Statutory	NO	
Giving Of 41 - 50 Written Notices	Per Notification	450.10		437.00		3.0%	13.10	Non Statutory	NO	
Giving Of 51 - 60 Written Notices	Per Notification	552.10		536.00		3.0%	16.10	Non Statutory	NO	
Giving Of 61 - 70 Written Notices	Per Notification	644.80		626.00		3.0%	18.80	Non Statutory	NO	
Giving Of 71 - 80 Written Notices	Per Notification	737.50		716.00		3.0%	21.50	Non Statutory	NO	
Giving Of 81 - 90 Written Notices	Per Notification	830.45		806.25		3.0%	24.20	Non Statutory	NO	
Giving Of 91 - 99 Written Notices	Per Notification	917.90		891.15		3.0%	26.75	Non Statutory	NO	
Giving Or 100 Written Notices Or More	Per Notification	923.35		896.45		3.0%	26.90	Non Statutory	NO	
Proposed New Fee For On Site Notices	Subsequent Sign	36.05		35.00		3.0%	1.05	Non Statutory	NO	
<b>Refund Of Fees - Planning</b>										
Refund Following A Withdrawal Of Application After Public Notice	Per Application	No Refund		No Refund				Non Statutory	NO	
Refund Following A Withdrawal Of The Application When Assessment Has Commenced But Prior To Public Notice	Per Application	Refund 25% Of Application Fee		Refund 25% Of Application Fee				Non Statutory	NO	
Refund Following A Withdrawal Of The Application When No Assessment Has Commenced	Per Application	Refund All Fees Exceeding a \$175 Administration Charge		Refund All Fees Exceeding a \$175 Administration Charge				Non Statutory	NO	
Refund Of Other Planning Related Application Fees (Note: No Refund Is Applicable For The Public Notice Costs)	Per Application	Refund 25% Of Application Fee		Refund 25% Of Application Fee				Non Statutory	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		(Incl GST) New Charge \$	(Incl GST) Refund All Fees Exceeding a \$175 Administration Charge	(Incl GST) New Charge \$	(Incl GST) Refund All Fees Exceeding a \$175 Administration Charge					
Refund Of Planning Permit Application Fee Or An Application To Amend A Planning Permit Fee <b>Request To Amend Plans Or Other Documents Pursuant To Secondary Consent Powers Of A Planning Permit</b>	Per Application									Non Statutory NO
Class 11 - Other Development (Less Than \$100,000)	Per Application	1,142.30		1,119.90		2.0%	22.40	Statutory by State - Set Fee	NO	
Class 12 - Other Development (\$100,001 To \$1,000,000)	Per Application	1,540.20		1,510.00		2.0%	30.20	Statutory by State - Set Fee	NO	
Class 13 - Other Development (\$1,000,001 Or More)	Per Application	3,397.30		3,330.70		2.0%	66.60	Statutory by State - Set Fee	NO	
Class 3 - 1 Dwelling (Less Than \$10,000) and Development Associated With An Existing Single Dwelling On A Lot	Per Application	199.00		195.10		2.0%	3.90	Statutory by State - Set Fee	NO	
Class 4 - One Dwelling (\$10,001 To \$100,000)	Per Application	626.40		614.10		2.0%	12.30	Statutory by State - Set Fee	NO	
Class 5 - One Dwelling (\$100,001 To \$500,000)	Per Application	1,282.35		1,257.20		2.0%	25.15	Statutory by State - Set Fee	NO	
Class 6 - One Dwelling (\$500,001 To \$2,000,000)	Per Application	1,385.45		1,358.30		2.0%	27.15	Statutory by State - Set Fee	NO	
Class 7 - VicSmart (Less Than \$10,000)	Per Application	199.00		195.10		2.0%	3.90	Statutory by State - Set Fee	NO	
Class 8 - VicSmart (Over \$10,000)	Per Application	427.50		419.10		2.0%	8.40	Statutory by State - Set Fee	NO	
Class 9 - VicSmart (Subdivision)	Per Application	199.00		195.10		2.0%	3.90	Statutory by State - Set Fee	NO	
Subdivide Land Into 2 Lots	Per Application	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	
Subdivide Land Into 3 - 100 Lots	Per Application	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	
Subdivide Land Into 101 - 200 Lots	Per Application	2,623.65		2,572.20		2.0%	51.45	Statutory by State - Set Fee	NO	
Subdivide Land Into 201 - 300 Lots	Per Application	3,935.45		3,858.30		2.0%	77.15	Statutory by State - Set Fee	NO	
Subdivide Land Into 301 - 400 Lots	Per Application	5,247.30		5,144.40		2.0%	102.90	Statutory by State - Set Fee	NO	



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is Less Than \$20,000 (Class 11)	Per Application	626.60						Statutory by State - Set Fee	NO	
Application To Amend Any Other VicSmart Permit (Other Than A Class 7, 8 Or 9) (Class 10)	Per Application	199.05						Statutory by State - Set Fee	NO	
<b>Section 173 Agreements</b>										
Application To Amend Or End A S173 Agreement	Per Application	707.45		693.60		2.0%	13.85	Statutory by State - Set Fee	NO	
<b>Single Dwellings (Application To Amend A Permit For Buildings and Works To A Single Dwelling Or Ancillary)</b>										
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$0-10,000 (Class 3)	Per Permit	199.00		195.10		2.0%	3.90	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$10,000 - 100,000 (Class 4)	Per Permit	626.40		614.10		2.0%	12.30	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$100,001 - \$500,000 (Class 5)	Per Permit	1,282.35		1,257.20		2.0%	25.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$500,001 - \$2,000,000 (Class 6)	Per Permit	1,385.45		1,358.30		2.0%	27.15	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit.https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
<b>SUBDIVISION (Application To Amend A Permit)</b>										
Subdivide An Existing Building, Land Into 2 Lots, Realign Common Boundary and Consolidations (Class 17,18 & 19)	Per Permit	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	
Subdivide Land Into 3 - 100 Lots (Class 20)	Per Permit	1,311.80		1,286.10		2.0%	25.70	Statutory by State - Set Fee	NO	
Subdivide Land Into 101 - 200 Lots (Class 20)	Per Permit	2,623.65		2,572.20		2.0%	51.45	Statutory by State - Set Fee	NO	
Subdivide Land Into 201 - 300 Lots (Class 20)	Per Permit	3,935.45		3,858.30		2.0%	77.15	Statutory by State - Set Fee	NO	
Subdivide Land Into 301 - 400 Lots (Class 20)	Per Permit	5,247.30		5,144.40		2.0%	102.90	Statutory by State - Set Fee	NO	
<b>Subdivision Bond Administration Fee</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	(Incl GST)	New Charge \$	(Incl GST)					
Submission Bond Administration Fee	Per Application	301.30	292.50			3.0%	8.80	Non Statutory	NO	
<b>Submission Of Plans (To Satisfy A Permit Condition)</b>										
Resubmission Of Plans (To Satisfy Permit Conditions) First Set Free, Second and Subsequent Sets	2nd & Subsequent Lodgement	133.70	131.10			2.0%	2.60	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit: https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
<b>VicSmart Amendment To Permit</b>										
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$10,000 Or More (Class 8)	Per Permit	427.50	419.10			2.0%	8.40	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit: https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
VicSmart Amend Subdivision Or Consolidate Land Application (Class 9)	Per Permit	199.00	195.10			2.0%	3.90	Statutory by State - Set Fee	NO	Amend final report if possible (time), need to introduce a process to monitor any change in the monetary unit: https://www.dff.vic.gov.au/financial-management-government/indexation-fees-and-penalties
Application To Amend Any Other VicSmart Permit (Other Than A Class 7, 8 Or 9) (Class 10)	Per Permit	199.05						Statutory by State - Set Fee	NO	
<b>VicSmart Application</b>										
Estimated Cost: \$0-\$10,000 (Class 7)	Per Permit	199.00	195.10			2.0%	3.90	Statutory by State - Set Fee	NO	
Estimated Cost: More Than \$10,000 (Class 8)	Per Permit	427.50	419.10			2.0%	8.40	Statutory by State - Set Fee	NO	
Subdivide Or Consolidate Land (Class 9)	Per Permit	199.00	195.10			2.0%	3.90	Statutory by State - Set Fee	NO	
<b>Lodgement Fees</b>										
Pre-Application Advice 3-7 Dwellings	Per Application	250.00	N/A					Non Statutory	NO	New Fee
Pre-Application Advice 7+ Dwellings	Per Application	500.00	N/A					Non Statutory	NO	New Fee
New Fees will have an N/A in the 2018/19 column										
Existing Fees That Have Been Converted To An Online Payment Platform Will Not Have A Comparative Fee In The 2018/19 Column										
<b>Building Services</b>										
<b>Building Application Fees - Domestic New Or Alts &amp; Adds</b>										
(Fee revised to Market level) Demolition Of A Detached Dwelling and Outbuildings (Application Fee Plus 1 Inspection) NB POA When Protection Works NOT Required	Each	360.60	350.10			3.0%	10.50	Non Statutory	YES	
Dwelling Alterations & Additions <= \$40,000 Cost Of Works (Application Fee Plus 5 Inspections)	Each	733.25	711.90			3.0%	21.35	Non Statutory	YES	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Charge Difference %	New Charge \$ (Incl GST)	Charge Difference %			
Dwelling Alterations & Additions \$40,001 - \$200,000 Cost Of Works and/or Maximum Floor Area Of Works <150sqm (Application Fee Plus 5 Inspections)	Each	1,268.10	3.0%	1,231.15	36.95	Non Statutory	YES	
Dwelling Alterations & Additions \$200,001 - \$350,000 Cost Of Works and/or Maximum Floor Area Of Works 151- 350sqm (Application Fee Plus 5 Inspections)	Each	1,546.35	3.0%	1,501.30	45.05	Non Statutory	YES	
Dwelling Alterations & Additions \$350,001 - \$500,000 Cost Of Works and/or Maximum Floor Area Of Works 351 - 500sqm (Application Fee Plus 5 Inspections)	Each	1,929.80	3.0%	1,873.60	56.20	Non Statutory	YES	
Dwelling Alterations & Additions >\$500,001 Cost Of Works and/or Maximum Floor Area Of Works >500sqm (Application Fee Plus 5 Inspections)	Each	POA		POA		Non Statutory	YES	
New Dwelling <=\$350,000 Cost Of Works and/or Maximum Total Floor Areas <= 350sqm. (Application Fee Plus 5 Inspections)	Each	1,501.30	0.0%	1,501.30	0.00	Non Statutory	YES	
New Dwelling \$350,001 - \$500,000 Cost Of Works and/or Maximum Total Floor Areas > 350sqm. (Application Fee Plus 5 Inspections)	Each	1,932.80	3.0%	1,876.50	56.30	Non Statutory	YES	
New Dwelling > \$500,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	POA		POA		Non Statutory	YES	
<b>Building Application Fees - Other</b>								
Carport(Garage)/Shade Structure/ Water tank/Verandas/Gazebos/Mast Poles Antennae (Application Fee Plus Three Inspections)	Each	697.75	3.0%	677.45	20.30	Non Statutory	YES	
Demolition - Other Than A Dwelling (Application Fee Plus 1 Inspection)	Each	786.00 Minimum Plus 544.00 Per Storey Over 2 Storeys		786.00 Minimum Plus 544.00 Per Storey Over 2 Storeys		Non Statutory	YES	
Fences/Retaining Walls (Application Fee Plus 2 Inspections)	Each	710.40	3.0%	689.70	20.70	Non Statutory	YES	
Reblock/Restump (Application Fee Plus Two Inspections)	Each	1,013.25	3.0%	983.75	29.50	Non Statutory	YES	
Signage (Application Fee Plus 2 Inspections)	Each	697.90	3.0%	677.55	20.35	Non Statutory	YES	
Swimming Pools/Spas <= \$100,000 Cost Of Works (Application Fee Plus 2 Inspections)	Each	697.15	3.0%	676.85	20.30	Non Statutory	YES	
Swimming Pools/Spas > \$100,000 Cost Of Works (Application Fee Plus 2 Inspections)	Each	POA		POA		Non Statutory	YES	
Underpin (Application Plus 3 Inspections)	Each	1,013.90	3.0%	984.35	29.55	Non Statutory	YES	
<b>Building Application Fees - Change Of Use</b>								
Change Of Use - Other	Each	POA		POA		Non Statutory	YES	
Change Of Use Class 1A to 1B <=\$50,000 Cost Of Works (Application Fee Plus 1 Inspections)	Each	1,803.00	3.0%	1,750.50	52.50	Non Statutory	YES	
Change Of Use Class 1A to 1B > \$50,000 Cost Of Works (Application Fee Plus 1 Inspections)	Each	POA		POA		Non Statutory	YES	
<b>Building Application Fees - Multi Dwelling</b>								
Dual Occupancy <=\$350,000 Cost Of Works and/or Maximum Total Floor Areas <= 350sqm. (Application Fee Plus 5 Inspections)	Each	1,546.35	3.0%	1,501.30	45.05	Non Statutory	YES	
Dual Occupancy \$350,001 - \$500,000 Cost Of Works and/or Maximum Total Floor Areas > 350sqm. (Application Fee Plus 5 Inspections)	Each	1,929.20	3.0%	1,873.00	56.20	Non Statutory	YES	
Dual Occupancy > \$500,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	POA		POA		Non Statutory	YES	
Multi-Unit Development > 2 Dwellings (Application Fee Plus 5 Inspections)	Each	POA		POA		Non Statutory	YES	
<b>Building Fees Professional Assessments</b>								

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		(Incl GST) New Charge \$	(Incl GST) Minimum Plus 0.7% Cost Of Works - POA	(Incl GST) New Charge \$	(Incl GST) Minimum Plus 0.7% Cost Of Works - POA					
RBS Termination	Each									
Reg 608 Partial Compliance Determination	Each	420.70	408.45			3.0%	12.25	Non Statutory	YES	
Building Permit Advice (Written Advice of BP requirements)	Each Application	84.15	81.70			3.0%	2.45	Non Statutory	YES	
Fire Safety - Essential Safety Measure Determinations	1	933.60	906.40			3.0%	27.20	Non Statutory	YES	
Inspections Not Included In Building Permit Fees (All Building Classes)	Each	174.30	169.20			3.0%	5.10	Non Statutory	YES	
Pool & Spa Safety Barrier Compliance Certificates	1	233.40	226.60			3.0%	6.80	Non Statutory	YES	
Reg 503 - Subdivision Statement (Inspection and Statement)	Each Application	540.90	525.15			3.0%	15.75	Non Statutory	YES	
Sub-Division Report For Commercial Buildings	Per Report	1,824.80	1,789.00			2.0%	35.80	Non Statutory	YES	
Sub-Division Report For Multiple Dwellings (Exceeding Two)	Per Report	1,824.80	1,789.00			2.0%	35.80	Non Statutory	YES	
Sub-Division Report For Two Dwellings	Per report	912.40	894.50			2.0%	17.90	Non Statutory	YES	
Assessment Following Part 8 Action On Council Issued Permits	Per Hour	201.35	195.50			3.0%	5.85	Non Statutory	YES	
Fee For Alterations To Building Determinations - Regulation 608	Each	1,167.00	1,133.00			3.0%	34.00	Non Statutory	YES	
Fee For Alternative Solution Determinations By MBS	Each	1,400.40	1,359.60			3.0%	40.80	Non Statutory	YES	
Fee For Change Of Use To Building Determinations - Regulation 1011	Each	933.60	906.40			3.0%	27.20	Non Statutory	YES	
Fee For Combine Allotment Statement - Regulation 502	Each	933.60	906.40			3.0%	27.20	Non Statutory	YES	
Fee For MFB Reports Under Regulation 309 & 1003	Each	1,167.00	1,133.00			3.0%	34.00	Non Statutory	YES	
Fee For Occupancy Permit For An Existing Building	Each	933.60	906.40			3.0%	27.20	Non Statutory	YES	
Mods/Alternative Assessments - Domestic	Each	513.25	498.30			3.0%	14.95	Non Statutory	YES	
Mods/Alternative Assessments - Other	Each	513.25	498.30			3.0%	14.95	Non Statutory	YES	
Permit Variation - Minor- Change Of Name etc.	Each	235.55	228.70			3.0%	6.85	Non Statutory	YES	
Permit Variation - Other (Not Minor)	Each	411.95	399.95			3.0%	12.00	Non Statutory	YES	
Temporary Occupancy Permit - Place Of Public Entertainment	Each	POA	POA					Non Statutory	YES	
Temporary Occupancy Permit - Temporary Structure	Each	POA	POA					Non Statutory	YES	
<b>Statutory Notices and Orders</b>										
Compliance Inspections Of Notice & Order - Owner Initiated	Each	195.95	190.25			3.0%	5.70	Non Statutory	YES	
Complete Inspections Of Notice & Order - Work Unsatisfactory Or Incomplete	Each	423.05	410.75			3.0%	12.30	Non Statutory	YES	
Reimbursement Of Council Costs Arising From The Review / Cancellation Of Building Order For Illegal Works - Class 1 & 2	1	563.50	566.50			3.0%	17.00	Non Statutory	NO	
Reimbursement Of Council Costs Arising From The Review / Cancellation Of Building Order For Illegal Works - Class 3 - 9	1	933.60	906.40			3.0%	27.20	Non Statutory	NO	
Reimbursement Of Council Costs Arising From The Review / Cancellation Of Building Order For Illegal Works - Class 10	1	350.10	339.90			3.0%	10.20	Non Statutory	NO	
Additional Inspection	Each	123.30	119.70			3.0%	3.60	Non Statutory	YES	
Notice Or Order	Each	461.50	448.05			3.0%	13.45	Non Statutory	YES	
<b>Extension Of Time</b>										
Applications For Extension To Commence Work	Per Permit	317.35	308.10			3.0%	9.25	Non Statutory	YES	
<b>Fees for Non-Regulatory Services</b>										
Application For Retrieval Of Permit File From Archival Records For The Purposes Of Viewing Plans - Class 1 or 10	See Description	82.40	80.00			3.0%	2.40	Non Statutory	NO	
Application For Retrieval Of Permit File From Archival Records For The Purposes Of Viewing Plans - Classes 2 to 9	See Description	156.50	151.95			3.0%	4.55	Non Statutory	NO	
Copying Of Plans A0 - A2 (Per Sheet)	Per Sheet	10.20	9.90			3.0%	0.30	Non Statutory	NO	
Copying Of Plans A3 (Per Sheet)	Per Sheet	2.90	2.80			3.6%	0.10	Non Statutory	NO	
Copying Of Plans A4 (Per Sheet)	Per Sheet	1.55	1.50			3.3%	0.05	Non Statutory	NO	
<b>Lodgement Fees</b>										

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Old Charge \$ (Incl GST)	New Charge \$	Old Charge \$					
Value Of Building Work > \$5000	Each	121.30	118.90			2.0%	2.40	Statutory by State - Set Fee	NO	
<b>Non-Residential Building Fees - Class 5 - 9</b>										
Additional Inspections	Each	149.65	145.30			3.0%	4.35	Non Statutory	YES	
Final Inspection Of An Expired Permit	Each	472.35	458.60			3.0%	13.75	Non Statutory	YES	
Mandatory Inspections (Included In Application Fees)	Each	195.95	190.25			3.0%	5.70	Non Statutory	YES	
Alterations and Additions To Building <= \$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	643.00 Plus 0.9% Of Cost	643.00 Plus 0.9% Of Cost					Non Statutory	YES	
Alterations and Additions To Building >\$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	POA	POA					Non Statutory	YES	
New Building <= \$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	643.00 Plus 0.9% Of Cost	643.00 Plus 0.9% Of Cost					Non Statutory	YES	
New Building >\$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	POA	POA					Non Statutory	YES	
<b>Property Enquiries</b>										
Requests For Information Under Reg 326	Each	53.40	52.35			2.0%	1.05	Statutory by State - Set Fee	NO	
<b>Refund Of Fees - Building</b>										
Building Permit Application With Assessment Undertaken	Each	Refund Levy - Refund 25% Of All Other Fees	Refund Levy - Refund 25% Of All Other Fees					Non Statutory	YES	
Building Permit Application With No Assessment Undertaken	Each	Refund Levy - Refund All Other Fees Minus \$180 Administration Fee	Refund Levy - Refund All Other Fees Minus \$180 Administration Fee					Non Statutory	YES	
Council Report and Consent Application With Assessment Undertaken Without Decision	Each Regulation	Refund 25% Of Application Fee	Refund 25% Of Application Fee					Non Statutory	NO	
Council Report and Consent Application With No Assessment Undertaken	Each Regulation	Refund All Fees Exceeding a \$180 Administration Charge	Refund All Fees Exceeding a \$180 Administration Charge					Non Statutory	NO	
<b>Residential Building Fees - Class 2 &amp; 3</b>										
Alterations and Additions To Building <= \$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	625.00 Minimum Cost	625.00 Minimum Cost					Non Statutory	YES	
Alterations and Additions To Building >\$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	POA	POA					Non Statutory	YES	
New Building <= \$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	643.00 Plus 0.9% Of Cost	643.00 Plus 0.9% Of Cost					Non Statutory	YES	
New Building >\$1,000,000 Cost Of Works. (Application Fee Plus 5 Inspections)	Each	POA	POA					Non Statutory	YES	
<b>Schedule Of Fees For Application To Council Acting As A Reporting Authority Pursuant To Reg 2.2 Of The Building Regulations</b>										
Provision Of Property Ownership Details For The Purpose Of The Building Regulations - Report and Consent Notification By Applicant	Per Application	63.70	61.85			3.0%	1.85	Non Statutory	NO	
Public Notice Of Application For The Consent & Report Of Council Comments in lieu of Report and Consent - Part 4 Application (Retrospective application for R&C)	Each Application	127.15	123.45			3.0%	3.70	Non Statutory	NO	
Building Above Or Below Certain Public Facilities - Per Additional Clause	See Description	474.20	460.40			3.0%	13.80	Non Statutory	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.
Building Above Or Below Certain Public Facilities - Per Additional Clause	See Description	289.05	283.40			2.0%	5.65	Statutory by State - Set Fee	NO	

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Old Charge \$ (Incl GST)	New Charge \$	Old Charge \$					
Building Above Or Below Certain Public Facilities - Per Single Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Construction On Land Liable To Flooding Liable To Uncontrolled Overland Flow - Per Additional Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Construction On Land Liable To Flooding Liable To Uncontrolled Overland Flow - Per Single Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Construction Over An Easement Vested In Council	See Description	349.70	339.50	3.0%	10.20	YES	Non Statutory	YES	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Projecting Of The Building Beyond The Street Alignment - Per Additional Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Projecting Of The Building Beyond The Street Alignment - Per Single Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Public Protection Reg 604	Per Application	293.35	287.60	2.0%	5.75	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Section 29 A - Decision If Planning Permit Required For Demolition	Per Permit	84.75	83.10	2.0%	1.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Siting Of Buildings Other Than In Accordance With Prescriptive Requirements Of Part 4 Of The Building Regulations - Per Additional Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
Siting Of Buildings Other Than In Accordance With Prescriptive Requirements Of Part 4 Of The Building Regulations - Per Single Clause	See Description	289.05	283.40	2.0%	5.65	NO	Statutory by State - Set Fee	NO	Monetary Unit driven, as a result of changes to the building regulations in 2018.	
<b>Environmental Health</b>										
<b>Food Act Premises Community Groups &amp; Charities (Turnover Above 500,000 Per Annum)</b>										
This Fee Is To Be Applied To Food Stalls/Mobile Food Vans Run By Charities & Community Groups That Will Operate More Than A One, 2 Day Period Within A Financial Year.	Per Application	N/A	0.75 x Class Premises Fee As Listed				Statutory by State - No Set Fee	NO	Replaced by std community group subsidised class fee.	
<b>Food Act Premises Community Groups &amp; Charities (Turnover Below 500,000 Per Annum)</b>										
This Fee Is To Be Applied To Food Stalls/Mobile Food Vans Run By Charities & Community Groups That Will Operate More Than A One, 2 Day Period Within A Financial Year.	Per Application	N/A	0.25 x Class Premises Fee As Listed				Statutory by State - No Set Fee	NO	Replaced by std community group subsidised class fee.	
<b>Food Act Premises Community Groups &amp; Charities</b>										
This Fee Is To Be Applied To Food Stalls/Mobile Food Vans Run By Charities & Community Groups	Per Application	0.25 x Class Premises Fee As Listed	N/A				Statutory by State - No Set Fee	NO	Replaces prior community group subsidised class fees i.e. see above	
<b>Food Act Premises Food Premises Registration Transfer</b>										
Community Groups & Charities (All Classes)		50% Of Registration Fee	50% Of Registration Fee				Statutory by State - No Set Fee	NO		
Premises With Excess Of 5 Employees - Additional Fee Per Employee		N/A	50% Of Registration Fee				Statutory by State - No Set Fee	NO		



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	Unit of Measure	New Charge \$ (Incl GST)	Unit of Measure					
Transfer Class 1 Non-Standard FSP Submitted		N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Class 1 Standard FSP		N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Class 2 (Non - Standard FSP Submitted For Assessment)		N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Class 2 (Standard FSP)		N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
<b>Food Act Premises Food Stalls/Mobile Food Vans Registration Transfer</b>										
Community Groups & Charities (All Classes)	Per Application	50% Of Registration Fee		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Food Vending Machine Class 2		N/A		486.85				Statutory by State - No Set Fee	NO	
Food Vending Machine Class 3		N/A		345.50				Statutory by State - No Set Fee	NO	
Transfer Class 2 (Non - Standard FSP Auditor Report Submitted)	Per Application	N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Class 2 (Non - Standard FSP Submitted For Assessment)	Per Application	N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Class 2 (Standard FSP)	Per Application	N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Class 3	Per Application	N/A		50% Of Registration Fee				Statutory by State - No Set Fee	NO	
Transfer Application Fee For All Food Premises		330.00		50% Of Registration Fee				Statutory by State - No Set Fee	NO	One fee for all transfers -ie- Food & Health
<b>Food Act Premises New Registration Fees (Class 1 Or 2)</b>										
Fee To Establish New Premises	Per Application	1,300.00		25% Of Registration Fee				Non Statutory	NO	One fee & no longer pro-rata based on timing of application as same process is required for assessment
<b>Food Act Premises New Registration Fees (Class 3)</b>										
Fee To Establish New Premises	Per Application	1,150.00		50% Of Registration Fee				Non Statutory	NO	One fee & no longer pro-rata based on timing of application as same process is required for assessment
July To September	Per Application	N/A		100% Of Registration Fee				Statutory by State - No Set Fee	NO	Refer above explanation
October To December	Per Application	N/A		75% Of Registration Fee				Statutory by State - No Set Fee	NO	Refer above explanation

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	No Refund Applicable	New Charge \$ (Incl GST)	Statutory Fee					
<b>Registered Premises Refund Of Registration Fees (Less Administration Fee)</b>										
April To June	Per Application	No Refund Applicable	0.00					Statutory by State - No Set Fee	NO	
January To March	Per Application	25% Of Registration Fee	25% Of Registration Fee					Statutory by State - No Set Fee	NO	
July To September	Per Application	75% Of Registration Fee	75% Of Registration Fee					Statutory by State - No Set Fee	NO	
October To December	Per Application	50% Of Registration Fee	50% Of Registration Fee					Statutory by State - No Set Fee	NO	
Administration Fee For Food Act and Public Health and Wellbeing Act Premises		47.00	49.20	-4.5%	-2.20			Statutory by State - No Set Fee	NO	Fee revised in line with work load requirements
<b>Food Act Premises Registration and Renewal</b>										
Premises With Excess Of 5 Employees - Base Fee For Additional Staff Above 5 FTE	Per Application	18.00	18.55	-3.0%	-0.55			Statutory by State - No Set Fee	NO	Fee revised in line with work load requirements
Renewal Class 1	Per Application	640.00	631.20	1.4%	8.80			Non Statutory	NO	
Renewal Class 2	Per Application	665.00	655.55	1.4%	9.45			Non Statutory	NO	
Renewal Class 3	Per Application	495.00	485.45	2.0%	9.55			Non Statutory	NO	
Registration Fee and Redundant Plans Approval Fee		983.00	955.00	2.9%	28.00			Statutory by State - No Set Fee	NO	Combines registration fee and redundant plans approval fee based on an average of <15 persons accommodated.
<b>Short-Term Food Act Registration</b>										
Food Act Registration (Up To 1 Month) For Temporary Premises Only	Per Application	50.00	N/A					Non Statutory	NO	New Fee
<b>Streatcher Registration Associated With Registered Fixed Premises</b>										
Fee For Streatcher Component Attached To Registered Fixed Premises	Per Application	190.00	190.00	0.0%	0.00			Non Statutory	NO	
<b>Miscellaneous</b>										
Dual Registrations ## - Variable Depending On Nature Of Dual Registration Variable Depending On Nature Of Dual Registration	Per Application	N/A	Variable Depending On Nature Of Dual Registration, 50% Fee Discount On Lower Registration Fee.					Non Statutory	NO	Now redundant
Secondary Inspection Fee (For Non-Compliance Follow Up)	Per Application	215.00	209.40	2.7%	5.60			Statutory by State - No Set Fee	NO	
Food Premises Discretionary Assessment (Subsequent Hours)	Per Application	N/A	125.60					Statutory by State - No Set Fee	NO	Now redundant
Food Premises Discretionary Inspection (1 Hour)	Per Application	N/A	209.40					Statutory by State - No Set Fee	NO	Now redundant
Food Premises Discretionary Inspection (Subsequent Hours)	Per Application	N/A	125.60					Statutory by State - No Set Fee	NO	Now redundant

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)	New Charge \$ (Incl GST)	New Charge \$	Charge Difference \$					
FSP Template	Per Application	N/A	67.00					Statutory by State - No Set Fee	NO	Now redundant
Late Renewal Penalty Fee	Per Penalty	210.00	201.55	4.2%	8.45			Statutory by State - No Set Fee	NO	Marginal increase above 3%
Late Renewal Penalty Fee (Other)	Per Penalty	N/A	151.80					Statutory by State - No Set Fee	NO	Now redundant
Late Transfer Penalty Fee (Food Premises)	Per Penalty	N/A	225.10					Statutory by State - No Set Fee	NO	Now redundant
Late Transfer Penalty Fee (Other Than Food Premises)	Per Penalty	N/A	151.80					Statutory by State - No Set Fee	NO	Now redundant
New Food Act Premises Registration Fee Where No Plan Approval Is Requested Prior To Application Being Made (Exceptions Being Home Based Businesses and Mobile Food Vehicles)	Per Application	N/A	Additional Registration Fee Equivalent To 75% Of Full Years Registration Fee To Be Applied (Exceptions Being Home Based Businesses and Mobile Food Vehicles)					Non Statutory	NO	Now redundant
Plan Assessment Fee		408.80	408.80					Statutory by State - No Set Fee	YES	This is for changes to an existing business
Plan Assessment - Food Premises (> 20 Employees)		N/A	656.45					Statutory by State - No Set Fee	YES	Now redundant
Plan Assessment Public Health & Wellbeing Act (Except Prescribed Accommodation)		N/A	135.90					Statutory by State - No Set Fee	YES	Now redundant
Plan Assessment Public Health & Wellbeing Act (Prescribed Accommodation) <20 Persons Accommodated		N/A	241.85					Statutory by State - No Set Fee	YES	Now redundant
Plan Assessment Public Health & Wellbeing Act (Prescribed Accommodation) >20 Persons Accommodated		N/A	305.20					Statutory by State - No Set Fee	YES	Now redundant
Septic Tank Permit		475.20	465.90	2.0%	9.30			Statutory by State - No Set Fee	NO	
Solicitor Enquiry (Response Within 5 Days)		N/A	479.50					Statutory by State - No Set Fee	YES	Now redundant
Solicitor Enquiry (Response Within 10 Days)		440.00	430.00	2.3%	10.00			Statutory by State - No Set Fee	YES	Change to "Solicitor Enquiry (Response within 10 days)" fee to be \$440 - not offering 5 or 15 day service.
Solicitor Enquiry (Response Within 15 Days)		N/A	383.20					Statutory by State - No Set Fee	YES	Now redundant

Description	Unit of Measure	Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		2019-20 Financial Year New Charge \$ (Incl GST)	2018-19 Financial Year New Charge \$ (Incl GST)					
<b>Public Health and Wellbeing Act Premises Initial Registration Or Renewal Of Registration Fees</b>								
Beauty Parlours		N/A	196.85			Statutory by State - No Set Fee	NO	Now redundant
Hairdressers		N/A	196.85			Statutory by State - No Set Fee	NO	Now redundant
<b>Public Health and Wellbeing Act Prescribed Accommodation Initial Registration</b>								
Prescribed Accommodation - Maximum Fee		N/A	1,047.00			Statutory by State - No Set Fee	NO	Now redundant
<b>Public Health and Wellbeing Act Prescribed Accommodation Renewal Of Registration Fees</b>								
Prescribed Accommodation >5 Persons, Additional Fee Per Person Accommodated		N/A	41.85			Statutory by State - No Set Fee	NO	Now redundant
<b>Public Health and Wellbeing Act Premises Initial Registration</b>								
Tattooists, Beauty Parlours and Skin Penetration		755.00	732.00	3.1%	23.00	Statutory by State - No Set Fee	NO	Combining tattooists, beauty parlours and skin penetration premises - Fee for 2019-20 is \$755 & combines the registration fee with the old plans approval fee & an estimate on staff numbers
<b>Public Health and Wellbeing Act Premises Renewal of Registration Fees</b>								
Tattooists, Beauty Parlours and Skin Penetration		200.00	196.85	1.6%	3.15	Statutory by State - No Set Fee	NO	There is now only one renewal fee for tattooists, beauty parlours and skin penetration - Fee is \$200 for 2019-20
Tattooists		N/A	196.85			Statutory by State - No Set Fee	NO	Now redundant
<b>Public Health and Wellbeing Act Premises New Registration Fees To Be Calculated and Charged On A Quarterly Prorata Basis For New Premises</b>								
April To June		N/A	25% Of Registration Fee			Statutory by State - No Set Fee	NO	Now redundant. No pro-rata being offered
January To March		N/A	50% Of Registration Fee			Statutory by State - No Set Fee	NO	Now redundant. No pro-rata being offered
July To September		N/A	100% Of Registration Fee			Statutory by State - No Set Fee	NO	Now redundant. No pro-rata being offered
October To December		N/A	75% Of Registration Fee			Statutory by State - No Set Fee	NO	Now redundant. No pro-rata being offered
<b>Public Health and Wellbeing Act Premises Refund Of Registration Fees</b>								

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)		New Charge \$ (Incl GST)						
Administration Fee		N/A	48.65					Statutory by State - No Set Fee	NO	Now redundant
<b>Public Health and Wellbeing Act Premises Refund Of Registration Fees To Be Calculated and Charged On A Quarterly Prorata Basis For New Premises Less Administration Fee</b>										
April To June		0.00	0.00				0.00	Statutory by State - No Set Fee	NO	
January To March		25.00%	25.00%			0.0%	0.00	Statutory by State - No Set Fee	NO	
July To September		75.00%	75.00%			0.0%	0.00	Statutory by State - No Set Fee	NO	
October To December		50.00%	50.00%			0.0%	0.00	Statutory by State - No Set Fee	NO	
<b>Public Health and Wellbeing Act Prescribed Accommodation Renewal of Registration Fees</b>										
Prescribed Accommodation		318.00	308.65			3.0%	9.35	Statutory by State - No Set Fee	NO	This fee is the renewal fee for prescribed accommodation Description should be "Public Health and Wellbeing Act Prescribed Accommodation Renewal of Registration Fees" - Fee to be \$318 for 2019-20
<b>Public Health and Wellbeing Act Premises Residential Tenancies Act</b>										
Caravan Park - New Registration	Per Application	Fee Charged Every Two Years	Fee Charged Every Two Years					Statutory by State - Set Fee	NO	The fee is set and is contained in schedule 2 of Residential Tenancies (Caravan Parks and Movable Dwellings Registration and Standards) Regulations 2010
Caravan Park - Renewal Of Registration	Per Application	Refer Schedule 2 Of Regulations	Refer Schedule 2 Of Regulations					Statutory by State - Set Fee	NO	The fee is set and is contained in schedule 2 of Residential Tenancies (Caravan Parks and Movable Dwellings Registration and Standards) Regulations 2010
Caravan Park - Transfer Of Registration	Per Application	75.45	73.25			3.0%	2.20	Non Statutory	NO	
<b>Public Health and Wellbeing Act Premises Transfer Of Registration</b>										
Beauty Parlours		N/A	50% Of Registration Fee					Non Statutory	NO	Now redundant
Hairdressers		N/A	100% Of Registration Fee					Non Statutory	NO	Now redundant
Prescribed Accommodation - Base Fee		N/A	50% Of Registration Fee					Non Statutory	NO	Now redundant
Prescribed Accommodation - Maximum Fee		N/A	50% Of Registration Fee					Statutory by State - No Set Fee	NO	Now redundant
Prescribed Accommodation >5 Persons, Additional Fee Per Person Accommodated		N/A	50% Of Registration Fee					Statutory by State - No Set Fee	NO	Now redundant
Skin Penetration		N/A	50% Of Registration Fee					Non Statutory	NO	Now redundant

Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)		New Charge \$ (Incl GST)						
Tattoos		N/A		50% Of Registration Fee				Non Statutory	NO	Now redundant
<b>Public Health and Wellbeing Act One Off Hairdresser Registration</b>										
Hairdresser	Per Application	855.00		830.00		3.0%	25.00	Non Statutory	NO	One off annual fee rather than a fee for an average 4 year business life
Transfer Application Fee For All Public Health and Wellbeing Premises		330.00		50% Of Registration Fee				Statutory by State - No Set Fee	NO	One fee for all transfers -ie-Health
<b>City Strategy &amp; Design</b>										
<b>General Enquiries</b>										
Written Responses To Mixed-Use/Commercial/Industrial Enquiries	Each	174.50		169.40		3.0%	5.10	Non Statutory	NO	
Written Responses To Residential Enquiries	Each	129.40		125.65		3.0%	3.75	Non Statutory	NO	
<b>Parklet Program</b>										
Long-Term Parklet (1 Car Space)	Per Item	530.45		515.00		3.0%	15.45	Non Statutory	YES	
Long-Term Parklet (Each Additional Car Space)	Per Item	371.30		360.50		3.0%	10.80	Non Statutory	YES	
Long-Term Parklet Permit	Per Invoice	212.20		206.00		3.0%	6.20	Non Statutory	YES	
Short-Term Parklet Lease (1 Car Space)	Per Item	2,121.80		2,060.00		3.0%	61.80	Non Statutory	YES	
Short-Term Parklet Lease (Each Additional Car Space)	Per Item	1,060.90		1,030.00		3.0%	30.90	Non Statutory	YES	
<b>Photocopying Of Plans/Policies/Studies/Other Documents</b>										
A0, A1 & A2 Plans / Page	Per Page	9.85		9.55		3.1%	0.30	Non Statutory	NO	
A3 Plans / Page (Per Page)	Per Page	2.75		2.65		3.6%	0.10	Non Statutory	NO	
A4 Plans / Page (Per Page)	Per Page	1.45		1.40		3.6%	0.05	Non Statutory	NO	
Endorsed Plans A2, A1 & A0 (Per Page)	Per Page	14.65		14.20		3.2%	0.45	Non Statutory	NO	
Endorsed Plans A4 & A3 (Per Page)	Per Set	42.75		41.50		3.0%	1.25	Non Statutory	NO	
<b>Planning Scheme Amendments</b>										
Combined Amendment (Stage 1 + 50% Of Planning Permit Appln Fee, Or, Planning Permit Appln Fee + 50% Of Stage 1, Whichever Is Greater) - Refer To Urban Planning For Planning Permit Appln Fee Schedule.	Each	(Stage 1 + 50% Of Planning Permit Appln Fee, Or, Planning Permit Appln Fee + 50% Of Stage 1, Whichever Is Greater)		(Stage 1 + 50% Of Planning Permit Appln Fee, Or, Planning Permit Appln Fee + 50% Of Stage 1, Whichever Is Greater)				Statutory by State - Set Fee	NO	
Likely To Receive Income From One Proponent Led Amendment	Each	2,976.70		2,918.35		2.0%	58.35	Statutory by State - Set Fee	NO	
Mail Out Costs (Cost Recovery) - Planning Scheme Amendments	Each	8.90		8.65		2.9%	0.25	Non Statutory	YES	
Stage 1: Amendment request (20(4) Ministerial Amendment	Each	3,902.40		3,825.90		2.0%	76.50	Statutory by State - Set Fee	NO	
Stage 1: Amendment request (20A) Ministerial Amendment	Each	939.45		921.05		2.0%	18.40	Statutory by State - Set Fee	NO	
Stage 2: Consider Submissions (11 To (and Including) 20 Submissions)	Each	29,484.95		28,906.80		2.0%	578.15	Statutory by State - Set Fee	NO	
Stage 2: Consider Submissions (Submissions That Exceed 20 Submissions)	Each	39,414.45		38,641.60		2.0%	772.85	Statutory by State - Set Fee	NO	



Description	Unit of Measure	2019-20 Financial Year		2018-19 Financial Year		Charge Difference %	Charge Difference \$	Statutory Fee	GST	Comments
		New Charge \$ (Incl GST)		New Charge \$ (Incl GST)						
Stage 3: Adoption	Each	469.70		460.50		2.0%	9.20	Statutory by State - Set Fee	NO	
Stage 4: Approval by Minister	Each	469.70		460.50		2.0%	9.20	Statutory by State - Set Fee	NO	
<b>Public Notification (Exhibition/Advertising) Of Applications</b>										
Public Notice By Sign On Site	Per Sign	31.50		30.60		2.9%	0.90	Non Statutory	YES	
<b>Public Notification (Exhibition/Advertising) Of Applications:</b>										
Public Notice By Government Gazette	Per Notice	Determined By Government Gazette		Determined By Government Gazette				Non Statutory	YES	
Public Notice By Newspaper Advertisement	Per Advertisement	Determined By Newspaper		Determined By Newspaper				Non Statutory	YES	