

# Community Infrastructure Plan 2022-2032

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**Moreland**  
City Council







C.B. Smith Reserve



# Executive Summary

## About the Community Infrastructure Plan

The Moreland Community Infrastructure Plan guides Council's planning and delivery of community infrastructure. The Plan responds to increasing demand for community infrastructure in Moreland because of our growing and changing population. It focuses on improving the performance of what we have while directing new investment to where the community benefits most. The Plan can also help Council secure external funding or project partners.

The Community Infrastructure Plan considers Council-owned community infrastructure and has four objectives:

- to address demand for community infrastructure fairly and equitably over the short and long term
- to optimise the performance of community infrastructure and its ability to deliver quality services and user experiences
- to inform responsible investment in community infrastructure through Council's planning and budgets
- to help secure external funding and delivery partners.

The Community Infrastructure Plan was developed in stages involving the community and a range of stakeholders. It is based on a 2021 *Community Needs Analysis and Infrastructure Audit* report by TAP Consulting.

## Addressing Community Infrastructure Needs

The Community Infrastructure Plan adopts two broad approaches for addressing community infrastructure needs. They are designed to deliver the Plan's objectives and achieve our vision for community infrastructure in Moreland.

The approaches are:

- **Strategies:** Strategic approaches to optimise the use of facilities, improve experiences for the community and seek other forms of investment. The strategies apply to the entire network of Council-owned community infrastructure.
- **Capital Projects:** Investment proposals to upgrade, expand or build new community infrastructure. This includes further planning activities for capital projects.

Table 1 shows the spread of capital projects across the Moreland districts and their delivery timeframes.

## Implementing the Community Infrastructure Plan

Monitoring and evaluating the Community Infrastructure Plan is an important part of understanding its impact and how it is tracking towards its intended outcomes. A monitoring and evaluation framework will support this and include a range of measures and reporting timeframes.

An annual review of the Community Infrastructure Plan's capital projects will happen as part of Council's annual planning and budgetary process. To comply with provisions in the *Local Government Act 2020*, the Plan's capital projects will align with Council's 10-year Financial and Asset Plans.

**Table 1:** Total Capital Projects (and Delivery Times) by Moreland District

	Delivery 1-5 years (2022/23-2026/27)	Delivery 6-10 years (2027/28-2031/32)	Delivery 10+ years (2032/33+)	Total Capital Projects
Moreland North	9	5	1	15
Moreland Central	10	3	2	15
Moreland South	7	4	2	13
<b>Total Capital Projects</b>	26	12	5	43

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# 1.0 Introduction

## 1.1 About the Community Infrastructure Plan

### Purpose

The Moreland Community Infrastructure Plan guides Council's planning and delivery of community infrastructure. The Plan responds to increasing demand for community infrastructure in Moreland because of our growing and changing population. It focuses on improving the performance of what we have while directing new investment where the community benefits most. The Plan can also help Council secure external funding or project partners.

The Community Infrastructure Plan has four objectives:

- To address demand for community infrastructure, fairly and equitably, over the short and long term
- To optimise the performance of community infrastructure and its ability to deliver quality services and user experiences

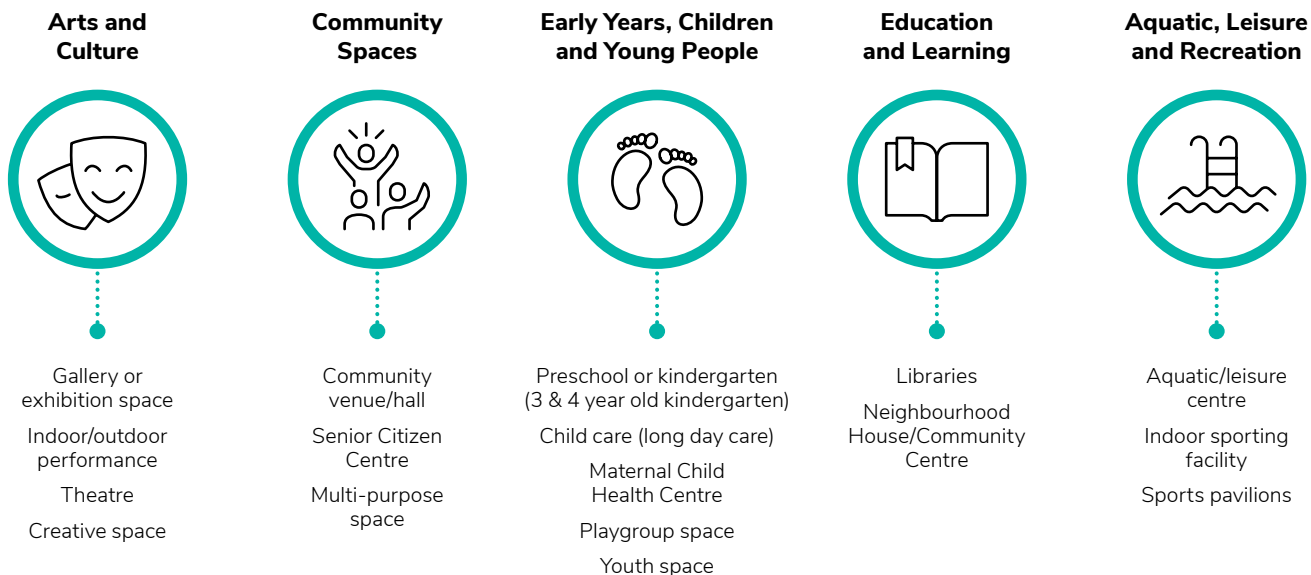
- To inform responsible investment in community infrastructure through Council's planning and budgets
- To help secure external funding and delivery partners.

### Scope

Community infrastructure (or community facilities) are public buildings and spaces that house community services. When facilities co-locate in a building or precinct, it is known as a 'community hub'.

The Community Infrastructure Plan considers Council-owned community infrastructure across five categories, shown in Figure 1.

Figure 1: Community Infrastructure Categories



## 1.2 Developing the Community Infrastructure Plan

The Community Infrastructure Plan was developed in stages involving the community and a range of stakeholders.

### Development Stages

The Community Infrastructure Plan's five development stages are shown in Figure 2.

**Figure 2:** Community Infrastructure Plan Development Stages



### Needs Analysis

The Community Infrastructure Plan is based on the March 2021 *Community Needs Analysis and Infrastructure Audit* report by TAP Consulting. The Report studied the supply of Council's community infrastructure and demand influences, including:

- Legislative and policy directives (listed in Appendix A)
- Demographic data and population projections
- Community and stakeholder issues and priorities
- Emerging trends and impacts.

It used agreed 'provision standards' for quantity, quality, utilisation and travel accessibility to measure community infrastructure demand. Details of the provision standards are in Appendix B.

The Report established a three-layered community infrastructure hierarchy based on a facility's role, function and catchment area. Table 1 presents the community infrastructure hierarchy, with more detail found in Appendix C.

**Table 1:** Community Infrastructure Hierarchy

Hierarchy Level	Moreland Catchment		
<b>Metro</b>	Moreland Local Government Area		
<b>District</b>	North	Central	South
<b>Local</b>	Fawkner, Glenroy, Gowanbrae, Hadfield, Oak Park	Coburg, Coburg North, Pascoe Vale, Pascoe Vale South	Brunswick, Brunswick East, Brunswick West

## Community and Stakeholder Consultation

A program of consultation with stakeholders and the community brought to light critical issues, opportunities and priorities. The program included deliberative engagement with the Imagine Moreland community panel, which was formed to shape Moreland's Community Vision.

Table 2 summarises the consultation program, and Section 3 presents a summary of feedback collected (by infrastructure category).

**Table 2:** Community and Stakeholder Consultation Program

Target Group	Consultation Focus	Consultation Activity
<b>Community</b>	<ul style="list-style-type: none"> <li>Understanding community infrastructure issues, opportunities and priorities</li> <li>Feedback on draft Community Infrastructure Plan</li> </ul>	<ul style="list-style-type: none"> <li>Review of past community and stakeholder feedback (including stage 1, 2 &amp; 3 of the Imagine Moreland engagement program)</li> <li>Public exhibition of draft Community Infrastructure Plan</li> </ul>
<b>Internal staff (service and asset leads)</b>	<ul style="list-style-type: none"> <li>Understanding community infrastructure issues, opportunities and priorities</li> <li>Understanding preferred delivery models, service drivers and design requirements for facilities</li> <li>Determining agreed provision standards</li> <li>Capital project scoping, alignment and verification</li> <li>Identifying new strategic opportunities</li> </ul>	<ul style="list-style-type: none"> <li>Series of consultation meetings and workshops</li> </ul>
<b>Imagine Moreland community panel</b>	<ul style="list-style-type: none"> <li>Opportunities to improve our community infrastructure planning and delivery</li> <li>Prioritisation of community infrastructure investment</li> </ul>	<ul style="list-style-type: none"> <li>Deliberative engagement conversation with the Imagine Moreland community panel</li> </ul>
<b>Councillors</b>	<ul style="list-style-type: none"> <li>Feedback on the community infrastructure needs assessment</li> <li>Feedback on the draft Community Infrastructure Plan</li> </ul>	<ul style="list-style-type: none"> <li>Councillor briefings and workshops</li> </ul>



## Prioritising Needs

The Report's needs analysis and capital project recommendations were further checked and ranked in importance. Community feedback, alignment with policy, project 'readiness', and its ability to attract external funding or partners were considered, along with need. Collectively, these factors informed the prioritisation of capital projects included in the Community Infrastructure Plan.

### 1.3 Community Infrastructure Planning in Moreland

Council has responsibilities in planning, maintaining and delivering community infrastructure.

It owns 178 community infrastructure buildings at an estimated replacement value of \$350 million.

Along with Council, other government, the community and independent sectors provide most services delivered from its facilities.

## Roles and Responsibilities

Council's roles and responsibilities for community infrastructure are defined in the Victorian Local Government Act 2020 and summarised in Table 3.

**Table 3:** Council's Community Infrastructure Roles and Responsibilities

Council's Role	Council's Responsibilities
<b>Owner</b>	<ul style="list-style-type: none"><li>Owns, delivers and maintains community infrastructure</li><li>Makes community infrastructure available for use by other service providers and sectors</li></ul>
<b>Provider</b>	<ul style="list-style-type: none"><li>Delivers community services through some of its community infrastructure</li><li>Partners with and advocates to government and other sectors for community infrastructure on behalf of communities</li></ul>
<b>Strategic Planning Authority</b>	<ul style="list-style-type: none"><li>Conducts strategic planning for the current and future provision of community infrastructure</li><li>Seeks financial and/or in-kind contributions from private developers towards new community infrastructure</li></ul>

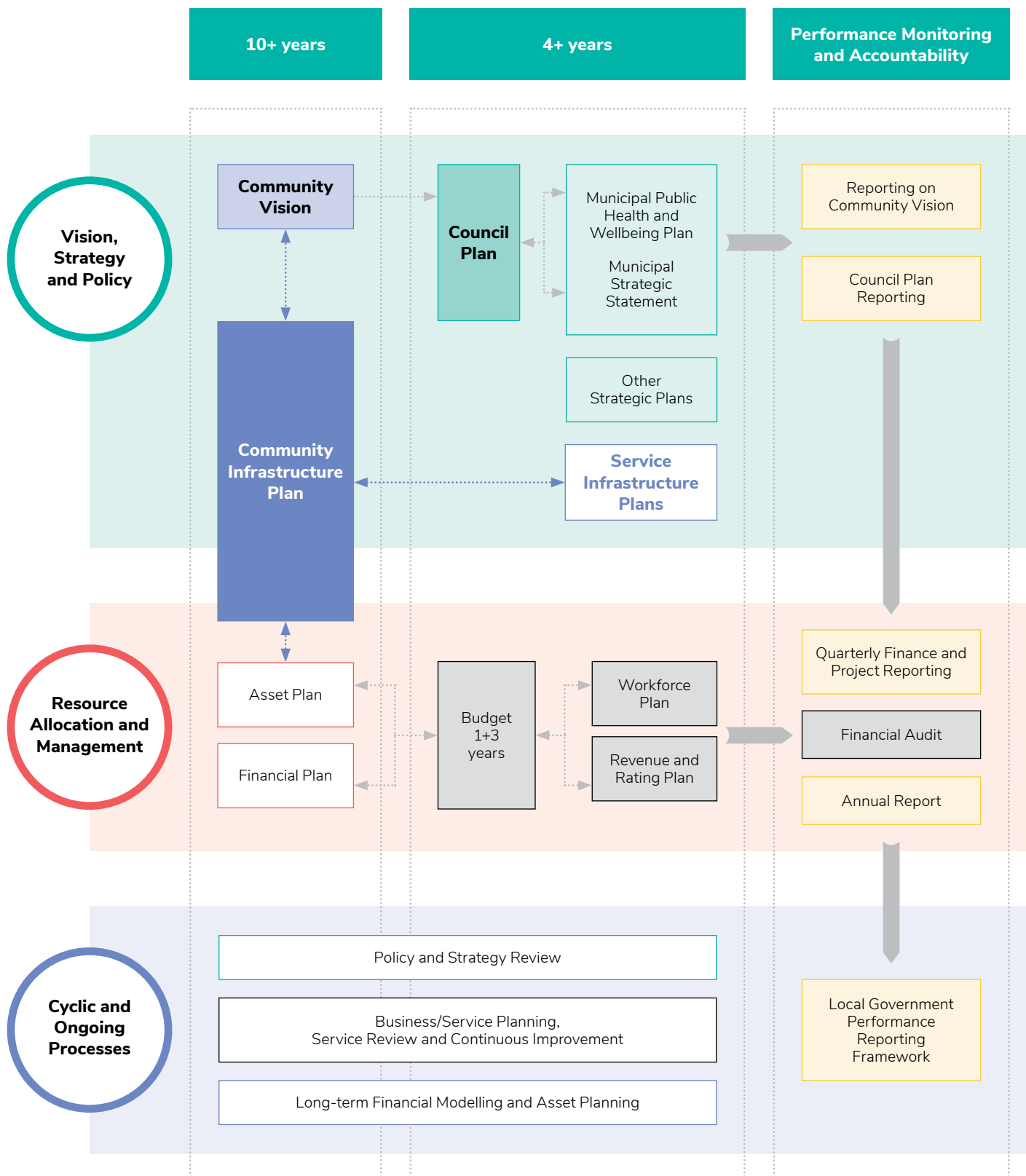
The Community Infrastructure Plan enacts these roles and responsibilities by:

- Informing capital investment decisions by identifying and prioritising infrastructure requirements
- Identifying capital projects eligible for external funding through developer contributions and government grants
- Facilitating a collaborative, partner-focused approach to planning and delivering community infrastructure
- Informing strategic land-use and asset plans to support integrated, place-based planning outcomes
- Guiding management decisions and processes to enable optimum service delivery and use of community infrastructure.

## Strategic Links

The Community Infrastructure Plan is part of Council's Integrated Planning and Reporting Framework. Figure 3 shows where the Community Infrastructure Plan sits within the Framework. The Plan responds to the Community Vision and guides long-term (10-year) community infrastructure planning and resourcing. Service infrastructure plans (such as the Early Years Infrastructure Plan) inform the Plan with their service-specific infrastructure needs.

**Figure 3:** Moreland Integrated Planning and Reporting Framework



## Vision and Desired Outcomes

Council's community infrastructure vision, desired outcomes and related community vision themes are shown in Table 4. The Community Infrastructure Plan is Council's higher-order plan for delivering these outcomes, supported by the Integrated Planning and Reporting Framework.

**Table 4: Community Infrastructure Vision and Desired Outcomes**

Community Infrastructure Vision	
A network of high-performing community infrastructure supporting the health, social wellbeing and economic prosperity of our community. Our community infrastructure is welcoming, vibrant and loved.	
Community Infrastructure Desired Outcomes	Community Vision Themes
<b>Integrated</b> <ul style="list-style-type: none"> <li>Complimentary community facilities housed in community hubs for better service integration, resource sharing and usage</li> <li>A network of community infrastructure, interconnected with a broader network of services and infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>Vibrant Spaces &amp; Places</li> </ul>
<b>Accessible</b> <ul style="list-style-type: none"> <li>Conveniently located community infrastructure and services, placed close to where people live, shop and recreate</li> <li>Welcoming community infrastructure that all community members can access, regardless of their age, culture, gender or ability</li> </ul>	<ul style="list-style-type: none"> <li>Vibrant Spaces &amp; Places</li> <li>Healthy &amp; Caring</li> </ul>
<b>Place Based</b> <ul style="list-style-type: none"> <li>Community infrastructure that meets the local community's priority needs and desires</li> <li>Community infrastructure that enhances the amenity and identity of neighbourhoods</li> </ul>	<ul style="list-style-type: none"> <li>Vibrant Spaces &amp; Places</li> <li>Empowered &amp; Collaborative</li> </ul>
<b>Future Proofed</b> <ul style="list-style-type: none"> <li>Community infrastructure that can withstand the impacts of climate change and deliver our zero-carbon emissions goal</li> <li>Flexibly designed community infrastructure that can accommodate multiple uses, changing demands and innovations</li> </ul>	<ul style="list-style-type: none"> <li>Environmentally Proactive</li> <li>Vibrant Spaces &amp; Places</li> </ul>
<b>High Quality</b> <ul style="list-style-type: none"> <li>Well designed and maintained community infrastructure that can deliver services to desired community standards</li> <li>Repurposed, consolidated or rationalised community infrastructure to accommodate changing community demands</li> </ul>	<ul style="list-style-type: none"> <li>Vibrant Spaces &amp; Places</li> </ul>

A suite of indicators will measure Council's progress in delivering its desired outcomes for community infrastructure and achieving the vision. See Section 5 for details.



## 2.0 Moreland Context

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### 2.1 Location

The City of Moreland covers Melbourne's inner and mid-northern suburbs. Set between four and 14 kilometres north of central Melbourne, Moreland's total land area is 50.9 square kilometres. It has boundaries with the Moonee Ponds Creek to the west, Merri Creek to the east, Park Street to the south and the Western Ring Road to the north. See Figure 4.



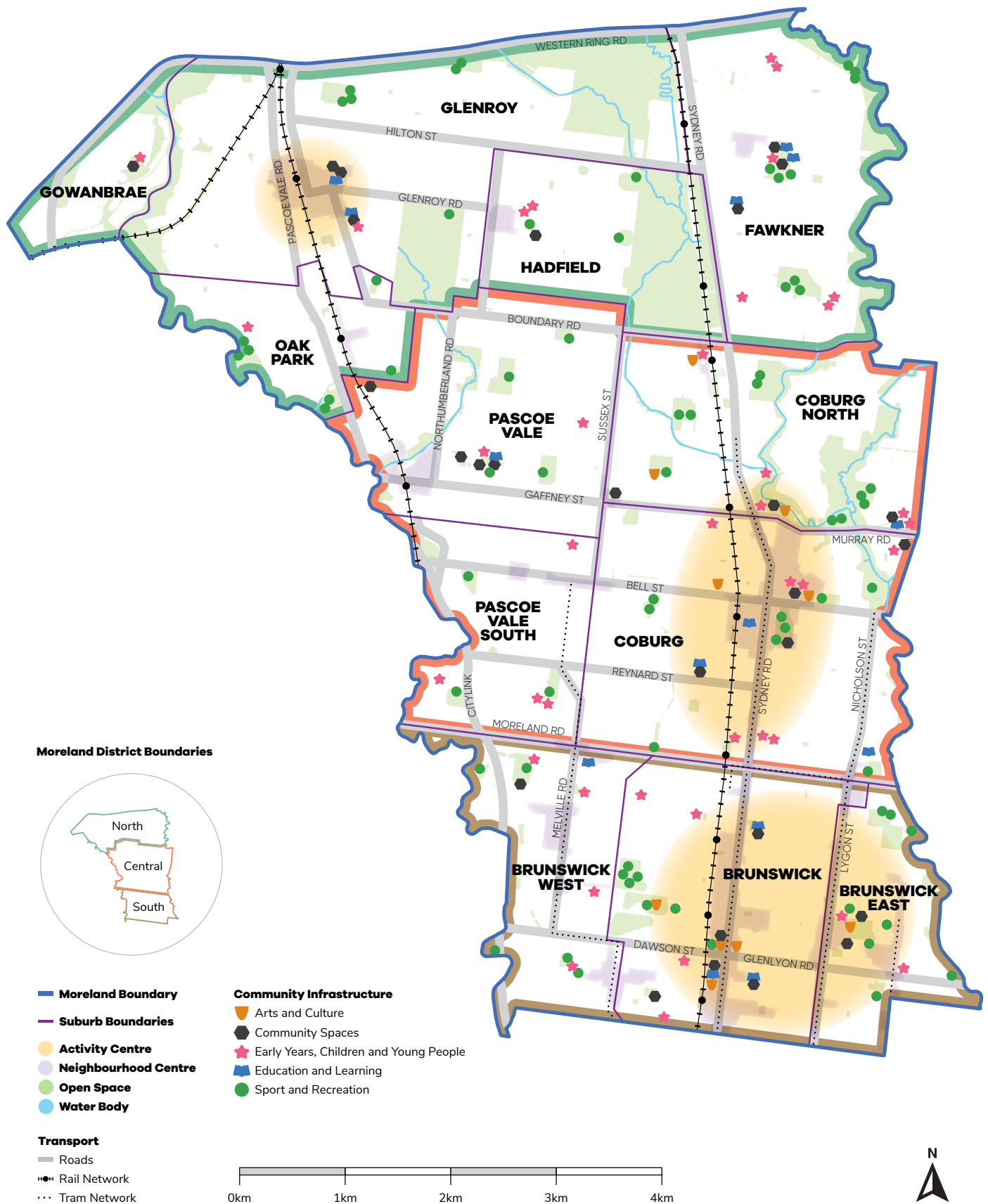
Brunswick City Baths outdoor pool

**Figure 4:** City of Moreland Regional Context



There are 13 suburbs and three main activity centres (Glenroy, Coburg and Brunswick) in Moreland. Figure 5 shows Moreland's community infrastructure across its suburbs and districts (North, Central and South).

**Figure 5:** Moreland's Community Infrastructure







## 2.2 Moreland Community

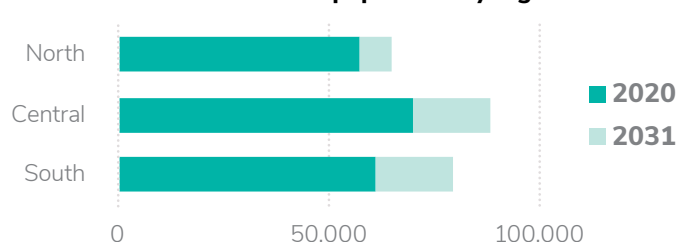
The population size, demographic and health profile of a community influences its demand for community infrastructure. A snapshot of Moreland's current and future population, age structure and key health challenges is shown below.

### Current and Future Population

The total estimated population living in Moreland was **171,357<sup>1</sup>**

The population is forecast to grow to **232,000<sup>2</sup>** by 2031. The Central and South districts of Moreland are both forecast to grow by **18,000** additional people (total **36,000**).

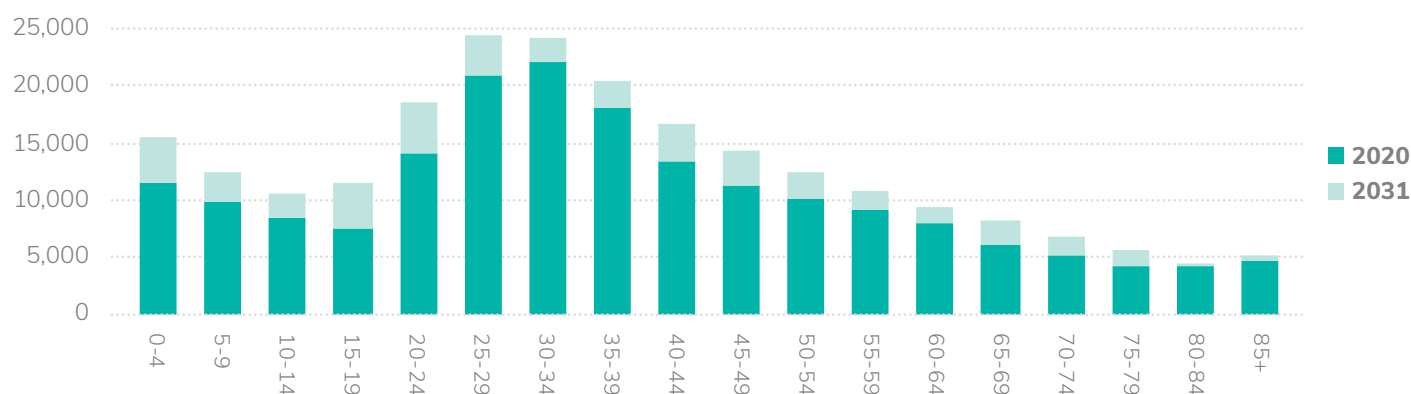
Current and future population by region



### Age Structure

There are approximately 37,000 children and young people (less than 20 years old) living in Moreland. Within this cohort, young children less than 10 years old are the greatest in number. There are 36,000 young adults aged 20-30 years old living in Moreland.

Current and future population by age group in Moreland



### Health Challenges<sup>3</sup>

- **Physical health:** Over half of adults in Moreland have one or more chronic disease, including higher instances of heart disease and osteoporosis than the Victorian average.
- **Mental health:** Over one quarter of Moreland adults have been diagnosed with anxiety or depression. Mental health challenges disproportionately impact older people, Aboriginal Victorians, adults who identify as LGBTIQ+, and young people.
- **Physical activity:** Less than half of adults meet the physical activity guidelines, and half of adults report being overweight.
- **Education:** 64 per cent of adults had completed Year 12 in Moreland in 2016. Year 12 completion rates are low in the north of Moreland (Hadfield, Fawkner, and Glenroy).
- **Employment & socio-economic disadvantage:** Suburbs in the north of Moreland (Fawkner, Hadfield, and Glenroy) as well as Coburg (in the Central district) experience higher levels of socio-economic disadvantage, a higher concentration of low-income households, and higher rates of unemployment.

<sup>1</sup> Based on Australian Bureau of Statistics Estimated Resident Population 2021. Note: ABS regularly revise its estimates so total population estimates for 2021 may vary slightly in different ABS datasets.

<sup>2</sup> Forecast.id is a forecast procured by the City of Moreland and developed by consultants ID. The version used in this Plan was last updated in 2020 and covers a forecast period from 2016 – 2041. These forecasts do not consider the impact of Covid-19 on the current and future population in Moreland and/or potential future scenarios of the impact.

<sup>3</sup> Based on data presented in the Moreland Health & Wellbeing Profile 2020.

## 2.3 Emerging Trends and Impacts

Key trends impacting demand and provision of community infrastructure are described below.

### Population Growth and Demographic Change

Moreland's population is forecast to grow and change. The last 10 years has seen significant population growth, driven by net overseas migration, births and our community living longer. Pre-Covid-19 pandemic forecasts indicated this growth was set to continue, with older persons, couples and lone person households forecast to grow the fastest. The Covid-19 pandemic is expected to slow this growth for a few years, until net overseas migration returns to Australia and Melbourne.

### Health Inequality

Health is fundamental to overall wellbeing. It reflects the complex interactions of a person's genetics, lifestyle and environment. Moreland's suburbs have varying access to community infrastructure, health services, open space and daily services. This inequality is reflected in the mix of physical and mental health outcomes across suburbs and different population groups.

### Climate Change

While climate change affects everyone, some populations are more vulnerable to its impacts than others. Climate change is likely to increase demand on some Council services, such as outdoor pools. While community infrastructure provides vital services and refuge during climatic events, its capacity to deliver services at this time may be compromised. The physical stress on Council's facilities resulting from climate change is likely to mean higher maintenance costs and reduced asset lifespans.

## Technological Change

Technology is transforming the way people in Moreland live and engage with each other. Technology is transforming Council services and infrastructure demand. The traditional library service offering, for example, has evolved from primarily book repositories to hubs for education, health, entertainment and work. The exact evolution of technology is unpredictable but, by challenging assumptions, incorporating flexible design and staging projects, this uncertainty can be managed.

### Funding Changes

Over the past decade, government funding (in real terms) has reduced. The introduction of rate capping, along with increasing construction service and material costs, will continue to constrain local government budgets. As a result, more innovative and cost-effective community infrastructure delivery models have appeared. They include partnerships with the private sector and the inclusion of commercial spaces in community infrastructure (such as cafes and function spaces) to offset ongoing costs.

### Covid-19 Impacts

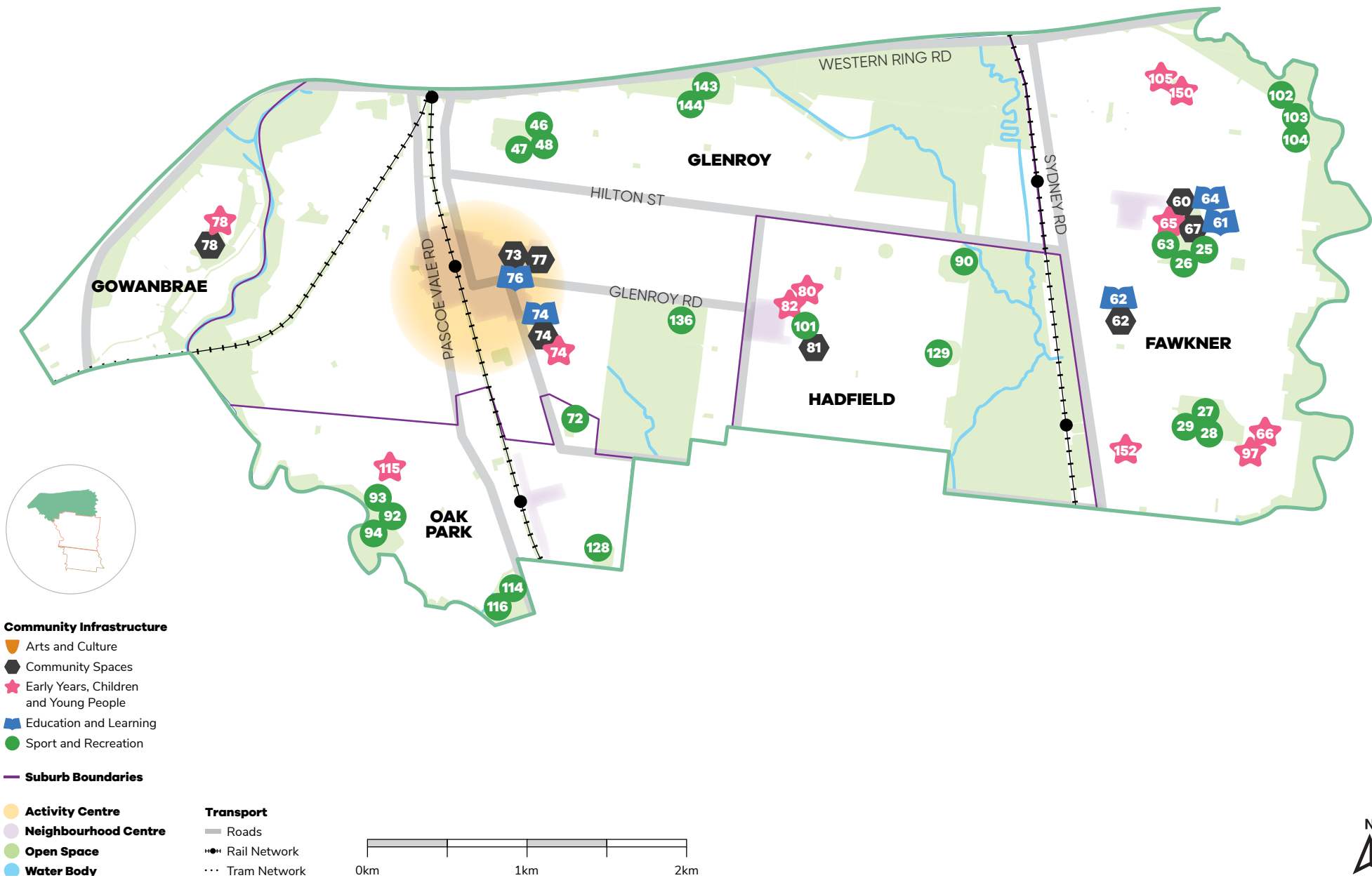
The full impact of the Covid-19 pandemic on community facilities in Moreland is still unknown. Under public health directions to work and school from home, the role of local shopping strips, parks and community infrastructure elevated as settings for vital services and social integration. Many community facilities changed their services including shifting more activities outdoors or online, limiting class sizes and implementing tight operational protocols. The future design of community facilities is likely to include enhanced unprogrammed and circulation spaces, more facility entry points and improved ventilation.

## 2.4 Existing Community Infrastructure

The type and spread of community infrastructure in Moreland varies across suburbs and districts. A snapshot of community infrastructure in each district is shown in Figure 6 (North), Figure 7 (Central) and Figure 8 (South).



Figure 6: Community Infrastructure in Moreland North District



## COMMUNITY SPACES

- 60 Fawknor Community Centre & Sports Stadium**  
Indoor sport and recreation centre  
Community venue – local
- 62 Fawknor Community House (Major Road)**  
Community venue – local
- 67 Fawknor Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – local
- 73 Glenroy Community Hall**  
Community venue – local
- 74 Glenroy Community Hub**  
Community venue – local
- 77 Glenroy Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – district
- 78 Gowanbrae Community & Children's Centre**  
Community venue – local
- 81 Hadfield Community Hall**  
Community venue – local

## EARLY YEARS, CHILDREN AND YOUNG PEOPLE

- 65 Fawknor Maternal & Child Health**  
Maternal and Child Health Centre
- 66 Lorne Street Kindergarten**  
Preschool or Kindergarten  
Playgroup space
- 74 Glenroy Community Hub**  
Preschool or Kindergarten  
Childcare – long day care  
Maternal and Child Health Centre  
Playgroup space
- 78 Gowanbrae Community & Children's Centre**  
Preschool or Kindergarten  
Childcare – long day care  
Maternal and Child Health Centre  
Playgroup space
- 80 H E Kane Memorial Preschool**  
Preschool or Kindergarten

## EDUCATION AND LEARNING

- 61 Fawknor Community House (CB Smith Reserve)**  
Neighbourhood House/Community Learning Centre
- 62 Fawknor Community House (Major Road)**  
Neighbourhood House/Community Learning Centre  
Playgroup space
- 64 Fawknor Library**  
Library
- 74 Glenroy Community Hub**  
Library  
Youth space  
Creative space (Small x 3)  
Neighbourhood House / Community Learning Centre
- 76 Glenroy Neighbourhood Learning Centre**  
Neighbourhood House/Community Learning Centre  
Childcare – occasional care  
Playgroup space

## SPORT AND RECREATION

- 25 CB Smith Reserve Sport & Education Facility (Soccer)**  
Sports pavilion
- 26 CB Smith Reserve Pavilion (West – Soccer)**  
Sports pavilion
- 27 Charles Mutton Reserve Pavilion (Bowling)**  
Sports pavilion
- 28 Charles Mutton Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 29 Charles Mutton Reserve Pavilion (Tennis)**  
Sports pavilion
- 46 Cook Reserve Pavilion (Bowling)**  
Sports pavilion
- 47 Cook Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 48 Cook Reserve Pavilion (Tennis)**  
Sports pavilion
- 63 Fawknor Leisure Centre**  
Aquatic/leisure centre – district  
Childcare – occasional care
- 72 Oak Park Stadium**  
Indoor sport and recreation centre
- 90 James Martin Reserve (Football/Cricket)**  
Sports pavilion
- 92 JP Fawknor Reserve Pavilion (East – Football/Cricket)**  
Sports pavilion
- 93 JP Fawknor Reserve Pavilion (Tennis)**  
Sports pavilion
- 94 JP Fawknor Reserve Pavilion (West – Football/Cricket)**  
Sports pavilion
- 101 Middle Street Reserve Pavilion (Tennis)**  
Sports pavilion
- 102 Moomba Park Pavilion (Soccer)**  
Sports pavilion
- 103 Moomba Park Pavilion (Social Club)**  
Sports pavilion
- 104 Moomba Park Pavilion (Tennis)**  
Sports pavilion
- 114 Oak Park Sports & Aquatic Centre**  
Aquatic/leisure centre - metro
- 116 Oak Park Sports Centre Pavilion (Football/Cricket)**  
Sports pavilion
- 128 Rayner Reserve Pavilion (Cricket/Soccer)**  
Sports pavilion
- 129 Reddish Reserve Pavilion (Soccer)**  
Sports pavilion
- 136 Sewell Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 143 Wallace Reserve North Pavilion (Soccer)**  
Sports pavilion
- 144 Wallace Reserve South Pavilion (Cricket/Soccer)**  
Sports pavilion

Community infrastructure in the Moreland North district is characterised by:

- A range of community infrastructure clustered in and around the Glenroy Activity Centre; C.B. Smith Reserve, Fawkner; Charles Mutton Reserve, Fawkner and West Street Neighbourhood Centre, Hadfield
- A new Glenroy Community Hub including:
  - Glenroy Library
  - Glenroy Memorial Kindergarten
  - Maternal Child Health Centre
  - Neighbourhood Learning Centre
  - Childcare facility and playgroup space
  - Community health service provider
  - Youth space
  - Creative spaces.

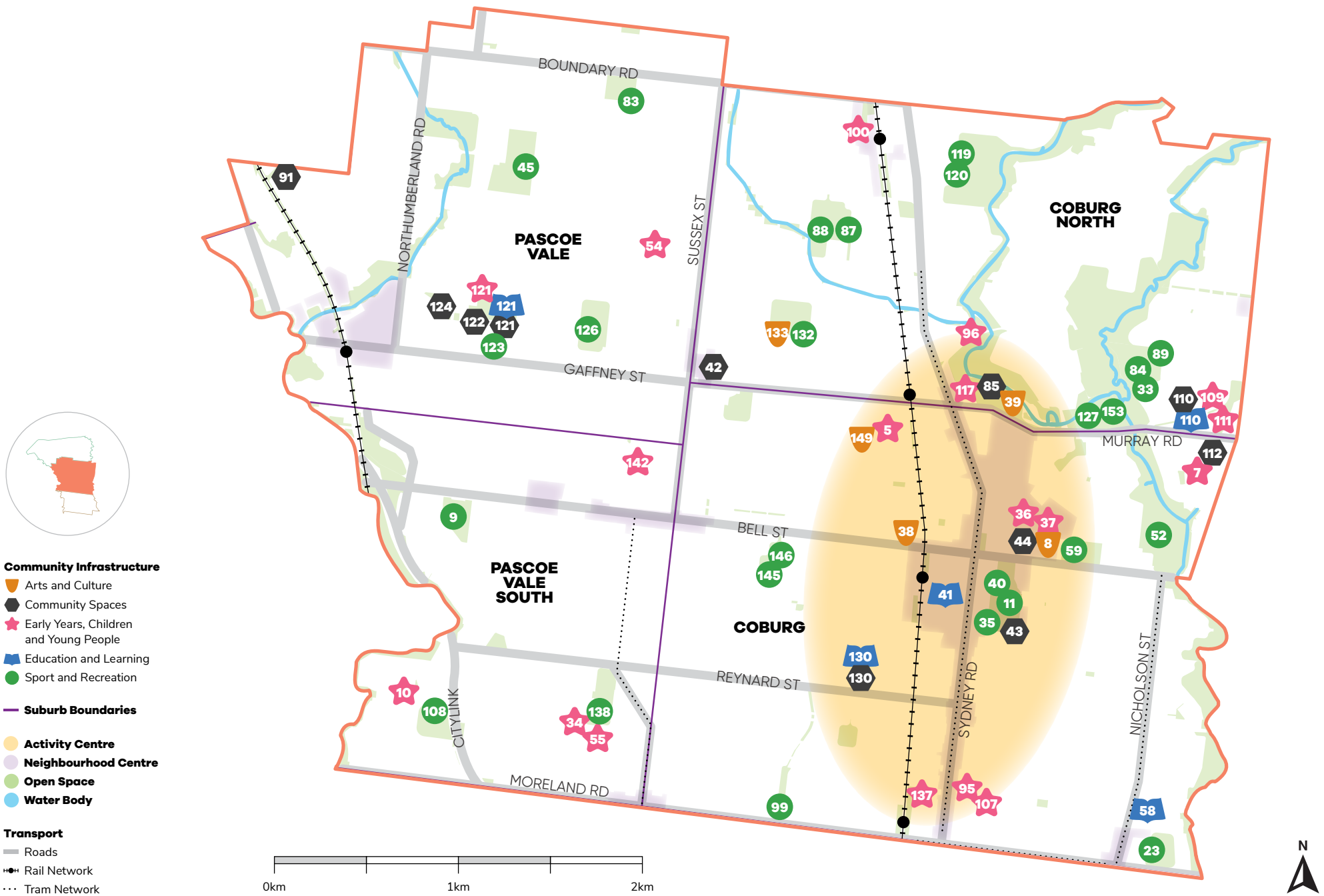


Glenroy Community Hub  
Image: ©2016 Dianna Snape. All rights reserved.





Figure 7: Community Infrastructure in Moreland Central District





## ARTS AND CULTURE

- 8 Bluestone Cottage**  
Creative space (small x1)
- 38 Coburg Court House Community Hall**  
Creative space (small x2)  
Community venue – local
- 39 Coburg Lake Outdoor Stage**  
Performance space – outdoor
- 133 Richards Reserve Velodrome**  
Performance space – outdoor
- 149 Merlynston Progress Hall**  
Creative space (small x2)  
Community venue – local

## COMMUNITY SPACES

- 42 Coburg North Meeting Room**  
Community venue – local
- 43 Coburg Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – local
- 44 Coburg Town Hall**  
Community venue – metro  
Gallery/exhibition space  
Performance space – indoor  
Theatre
- 85 Harry Atkinson Art & Crafts Centre**  
Community venue – district
- 91 Jessie Morris Community Hall**  
Community venue – local
- 110 Newlands Neighbourhood House**  
Community venue – local
- 112 Newlands Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – district
- 121 Pascoe Vale Community Centre**  
Community venue – district  
Community venue – local
- 122 Pascoe Vale Community Hall**  
Community venue – local
- 124 Pascoe Vale Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – district
- 130 Reynard Street Neighbourhood House**  
Community venue – local

## EARLY YEARS, CHILDREN AND YOUNG PEOPLE

- 5 Anne Sgro Children's Centre**  
Childcare – long day care  
Preschool or Kindergarten
- 7 Barry Beckett Children's Centre & Sessional Kindergarten**  
Childcare – long day care  
Preschool or Kindergarten
- 10 Brentwood Kindergarten**  
Preschool or Kindergarten
- 34 Woodlands Maternal & Child Health Centre**  
Maternal and Child Health Centre
- 36 Coburg Children's Centre**  
Maternal and Child Health Centre
- 37 Coburg Children's Centre & Sessional Kindergarten**  
Childcare – long day care  
Preschool or Kindergarten
- 54 Derby Street Children's Centre**  
Childcare – long day care  
Preschool or Kindergarten
- 55 Doris Blackburn Preschool Centre**  
Preschool or Kindergarten
- 95 Kids On The Avenue Children's Centre**  
Childcare – long day care  
Preschool or Kindergarten
- 96 Lake Park Kindergarten**  
Preschool or Kindergarten
- 100 Merlynston Maternal & Child Health Centre**  
Maternal and Child Health Centre
- 107 Moreland Maternal & Child Health Centre**  
Maternal and Child Health Centre
- 109 Newlands Maternal & Child Health Centre**  
Maternal and Child Health Centre
- 111 Newlands Preschool**  
Preschool or Kindergarten
- 117 Oxygen Youth Space**  
Youth Centre/space  
Creative space (small x2)
- 121 Pascoe Vale Community Centre**  
Playgroup space  
Toy Library  
Maternal and Child Health Centre
- 137 Shirley Robertson Children's Centre**  
Childcare – long day care  
Preschool or Kindergarten
- 142 Turner Street Kindergarten**  
Preschool or Kindergarten

## EDUCATION AND LEARNING

- 41 Coburg Library**  
Library
- 58 East Coburg Neighbourhood House**  
Neighbourhood House/Community Learning Centre  
Playgroup space
- 110 Newlands Neighbourhood House**  
Neighbourhood House/Community Learning Centre  
Playgroup space
- 121 Pascoe Vale Community Centre**  
Neighbourhood House/Community Learning Centre
- 130 Reynard Street Neighbourhood House**  
Neighbourhood House/Community Learning Centre  
Playgroup space

## SPORT AND RECREATION

- 9 Brearley Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 11 City Oval Pavilion (Football/Cricket)**  
Sports pavilion
- 23 Campbell Reserve Pavilion (Soccer)**  
Sports pavilion
- 33 Coburg Basketball Stadium**  
Indoor sport and recreation centre  
Sports pavilion
- 35 Coburg Bowling Club Pavilion**  
Sports pavilion
- 40 Coburg Leisure Centre**  
Aquatic/leisure centre – district  
Childcare – occasional care
- 45 Cole Reserve Pavilions (Football/Cricket)**  
Sports pavilion
- 52 De Chene Reserve Pavilion (Soccer)**  
Sports pavilion
- 59 East Coburg Tennis Club Pavilion**  
Sports pavilion
- 83 Hallam Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 84 Harold Stevens Athletics Centre Pavilion**  
Sports pavilion
- 87 Hosken Reserve Pavilion (Tennis)**  
Sports pavilion
- 88 Hosken Reserve Pavilion (Soccer)**  
Sports pavilion
- 89 Jackson Reserve Pavilion (Soccer/Football/Cricket)**  
Sports pavilion
- 99 Mailer Reserve Pavilion (Tennis)**  
Sports pavilion
- 108 Morris Reserve Pavilion (Cricket/Netball/Football)**  
Sports pavilion
- 119 Parker Reserve Pavilion (Baseball)**  
Sports pavilion
- 120 Parker Reserve Pavilion (Soccer)**  
Sports pavilion
- 123 Pascoe Vale Outdoor Swimming Pool**  
Aquatic/leisure centre – local
- 126 Raeburn Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 127 Ray Kibby Centre (Table Tennis)**  
Indoor sport and recreation centre
- 132 Richards Reserve Pavilion (Cycling/Soccer/Boxing)**  
Sports pavilion
- 138 Shore Reserve Pavilion (Football/Cricket)**  
Sports pavilion
- 145 West Coburg Bowling Club**  
Sports pavilion
- 146 Coburg Tennis Club**  
Sports pavilion
- 153 Coburg Olympic Outdoor Swimming Pool**  
Aquatic/leisure centre – local



Community infrastructure in the Moreland Central district is characterised by:

- A range of community infrastructure in and around the Coburg Activity Centre; Newlands Local Centre, Coburg North; Prospect Street, Pascoe Vale; Bridges Reserve, Coburg; Jackson Reserve, Coburg North and Shore Reserve, Pascoe Vale South
- A dedicated youth space (Oxygen) and the Coburg Town Hall.



Barry Beckett Children's Centre





Figure 8: Community Infrastructure in Moreland South





## ARTS AND CULTURE

- 16 Brunswick Mechanics Institute**  
Creative spaces (medium x2)  
Theatre  
Performance space – indoor
- 31 Clifton Park Sound Stage**  
Performance space – outdoor
- 49 Counihan Gallery**  
Gallery/exhibition space
- 50 Cross Street Music Hall**  
Creative space  
Performance space – indoor
- 151 Siteworks – Heritage and School Buildings**  
Creative space (small x1, medium x1)  
Performance space – outdoor  
Gallery/exhibition space  
Playgroup space

## COMMUNITY SPACES

- 17 Brunswick Neighbourhood House**  
Community venue – district  
Community venue – local
- 18 Brunswick Neighbourhood House (Warr Park)**  
Community venue – district
- 21 Brunswick Town Hall**  
Community venue – metro  
Community venue – local  
Theatre  
Performance space – indoor
- 30 Clarrie Wohlers Centre**  
Senior Citizen Centre  
Community venue – local
- 69 Fleming Park Community Hall**  
Community venue – local
- 131 Richard Lynch Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – local
- 140 Temple Park Senior Citizens Centre**  
Senior Citizen Centre  
Community venue – local  
Playgroup space
- 151 Siteworks – Heritage and School Buildings**  
Community venue – district

## EARLY YEARS, CHILDREN AND YOUNG PEOPLE

- 22 Brunswick West Maternal & Child Health Centre**  
Maternal and Child Health Centre
- 61 Dawson Street Children's Co-operative**  
Childcare – long day care  
Preschool or Kindergarten
- 63 Denzil Don Kindergarten**  
Preschool or Kindergarten  
Playgroup space
- 57 East Brunswick Kindergarten & Child Care Centre**  
Childcare – long day care  
Preschool or Kindergarten
- 98 Lygon Street Maternal & Child Health Centre**  
Maternal and Child Health Centre  
Playgroup space
- 106 Moreland Community Child Care Centre**  
Childcare – long day care  
Preschool or Kindergarten
- 113 North West Brunswick Kindergarten**  
Preschool or Kindergarten
- 118 Park Street Child Care & Kindergarten**  
Childcare – long day care  
Preschool or Kindergarten
- 135 Scout and Guides Hall**  
Toy Library
- 141 Moreland Community Child Care Centre**  
Childcare – long day care  
Preschool or Kindergarten

## EDUCATION AND LEARNING

- 15 Brunswick Library**  
Library
- 17 Brunswick Neighbourhood House**  
Neighbourhood House  
Neighbourhood House/Community Learning Centre  
Creative space  
Childcare – occasional care
- 18 Brunswick Neighbourhood House (Warr Park)**  
Neighbourhood House/Community Learning Centre
- 24 Campbell Turnbull Library**  
Library

## SPORT AND RECREATION

- 1 Alex G Gillon Oval Pavilion (Grandstand)**  
Sports pavilion
- 2 Alex G Gillon Oval Pavilion (Social Club)**  
Sports pavilion
- 3 Allard Park Pavilion (Bocce)**  
Sports pavilion
- 4 Allard Park Pavilion (Football/Cricket/Frisbee)**  
Sports pavilion
- 6 Balfe Park Pavilion (Soccer)**  
Sports pavilion
- 12 Brunswick Basketball Stadium**  
Indoor sport and recreation centre
- 13 Brunswick Baths**  
Aquatic/leisure centre – district  
Childcare – occasional care
- 14 Brunswick Bowling Club Pavilion**  
Sports pavilion
- 19 Brunswick Park Pavilion (Croquet/Mallet)**  
Sports pavilion
- 20 Brunswick Park Pavilion (Tennis)**  
Sports pavilion
- 32 Clifton Park Pavilions (Soccer – grass & synthetic)**  
Sports pavilion
- 56 Dunstan Reserve (Soccer)**  
Sports pavilion
- 68 Fleming Park Pavilion (Bocce)**  
Sports pavilion
- 70 Fleming Park Pavilion (Lacrosse/Cricket)**  
Sports pavilion
- 71 Fraser Reserve Pavilion (Tennis)**  
Sports pavilion
- 86 Holbrook Reserve Pavilion (Soccer/Cricket)**  
Sports pavilion
- 134 Roberts Reserve Pavilion (Cycling)**  
Sports pavilion
- 139 Sumner Park Pavilion (Soccer)**  
Sports pavilion
- 147 Wylie Reserve Pavilion (Dog Training)**  
Sports pavilion
- 148 Wylie Reserve Pavilion (Hockey)**  
Sports pavilion  
Playgroup space

Community infrastructure in the Moreland South district is characterised by:

- A range of community infrastructure in the Brunswick Activity Centre including clusters around:
  - the intersection of Sydney Road and Glenlyon Road, Brunswick (including Siteworks arts and cultural hub, Brunswick Town Hall, Brunswick Mechanics Hall and Brunswick Library), and
  - Fleming Park, Brunswick East.
- Groups of community infrastructure at Dunstan Reserve in Brunswick West and Gillon Oval/ Clifton Park, Brunswick.







Brunswick Mechanics Institute



## 3.0 Community Infrastructure Needs and Priorities

Community infrastructure needs and priorities are summarised by infrastructure category in this section. It includes details of key influences, issues and opportunities, community feedback and results from the provision standard assessments. The findings have informed the Community Infrastructure Plan's recommendations (see Section 4).

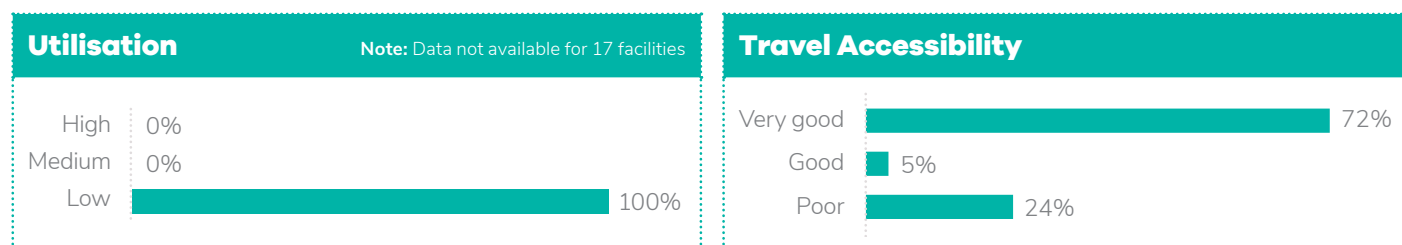
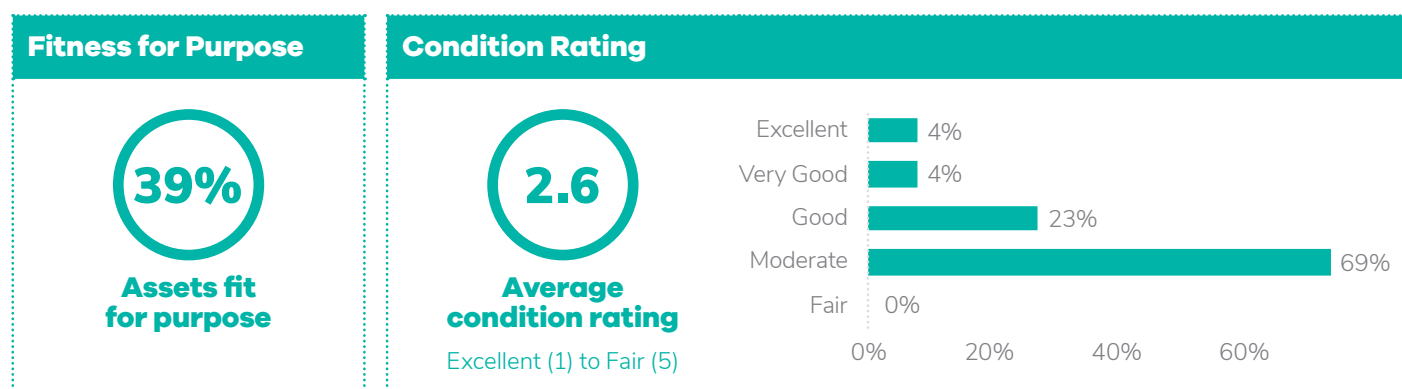


City Oval Grand Stand and Sports Pavilion

## 3.1 Arts and Culture

Key Influences, Issues and Opportunities	Community Feedback <sup>4</sup>
<ul style="list-style-type: none"> <li>Many arts facilities are not fit for purpose, including Moreland's premier facilities</li> <li>Affordability and a lack of facilities available in sufficient time blocks impede access for many arts users</li> <li>Many arts and cultural facilities are <b>not suited to multi or shared use</b></li> <li>Older work spaces are often preferred over new spaces</li> <li>Moreland is home to a large number of artists and a <b>substantial creative sector</b>. Covid-19 has significantly impacted the arts and cultural industries</li> <li>Partnerships are key to delivering arts infrastructure. Key partnership opportunities exist in Brunswick and Coburg North</li> </ul>	<ul style="list-style-type: none"> <li>Emphasis on how the arts and music play a unique and key role in the culture of Moreland</li> <li>Requests for arts and cultural outdoor events and festivals that bring people together (particularly multicultural arts events)</li> <li>Interest in facilities for artists to use in addition to gallery spaces</li> <li>Need to promote and support local artists (including musicians)</li> </ul>

Quantity Standard			
	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
<b>Population</b>		177,475	245,199 <sup>5</sup>
Gallery/exhibition space	80,000 persons	3	0
Performance space – indoor	20,000 persons	4	+8
Performance space – outdoor	20,000 persons	4	+8
Theatre	60,000 persons	3	+1
Creative space (small)	8,000 persons	9	+21
Creative space (medium)	40,000 persons	4	+2



<sup>4</sup> Moreland City Council (2021), Imagine Moreland Stage 1 Community Engagement Data

<sup>5</sup> Pre Covid-19 forecasts by id Consulting (2020)

3.2 Community Spaces

Key Influences, Issues and Opportunities	Community Feedback <sup>6</sup>
<ul style="list-style-type: none"><li>• Focus on developing flexible, multipurpose community facilities and spaces</li><li>• Some community spaces are not well promoted for broad community use</li><li>• Focus on integrating older persons services with other services and a shift away from 'seniors only' spaces</li><li>• Seniors citizen centres are becoming more available for hire by the broader population</li></ul>	<ul style="list-style-type: none"><li>• Calling for unspecified 'community spaces' – spaces where people can gather and interact</li><li>• Strong emphasis on community spaces for all ages (older people, children, youth)</li><li>• Interest in having community 'hubs' spread across the entire community where facilities are concentrated</li><li>• Importance of spaces that are public (no 'private interests') emphasised</li><li>• Importance of accessible community spaces (improving access for diverse needs such as financial, geographic and cultural)</li></ul>

Quantity Standard			
	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population		177,475	245,199 <sup>7</sup>
Community venue – local	6,000 persons	22	+18
Community venue – district	20,000 persons	8	+4
Community venue – metro	80,000 persons	2	+1
Senior Citizen Centre	1,700 persons (60+ y/o)	8	0

Fitness for Purpose	Condition Rating		Note: Data not available for 1 facility
<div>45%</div> <div>Assets fit for purpose</div>	<div>2.8</div> <div>Average condition rating</div> <div>Excellent (1) to Fair (5)</div>	<div>Excellent0%</div> <div>Very Good0%</div> <div>Good23%</div> <div>Moderate77%</div> <div>Fair0%</div>	

Utilisation	Travel Accessibility		Note: Data not available for 3 facilities
<div>High3%</div> <div>Medium30%</div> <div>Low68%</div>	<div>Very good40%</div> <div>Good14%</div> <div>Poor47%</div>		

<sup>6</sup> Moreland City Council (2021), Imagine Moreland Stage 1 Community Engagement Data

<sup>5</sup> Pre Covid-19 forecasts by id Consulting (2020)





### 3.3 Early Years, Children and Young People

Key Influences, Issues and Opportunities	Community Feedback <sup>8</sup>
<ul style="list-style-type: none"> <li>• The introduction of funded 3-year-old kindergarten and increasing population will <b>increase demand for kindergarten places in Moreland</b></li> <li>• Council facilities account for 52% of overall capacity of kindergarten places and non-Council facilities account for 48% of overall capacity</li> <li>• The new <b>Glenroy Community Hub includes several early years facilities</b> (kindergarten, long day care and Maternal and Child Health facility)</li> <li>• <b>Council will work with the Victorian government to co-locate new facilities with primary schools</b> and expand early years centres</li> <li>• <b>Focus on providing 'youth friendly' spaces</b>, especially in Moreland North (Fawkner) and Moreland South</li> <li>• <b>Focus on developing an integrated and enhanced family and child-focused service system.</b> Consider service synergies and co-location opportunities with libraries, health facilities and community centres</li> <li>• The Victoria Local Government Act 1989 <b>mandates the provision of Maternal and Child Health services</b></li> </ul>	<ul style="list-style-type: none"> <li>• <b>Interest in facilities for young people</b> (especially in Moreland North)</li> <li>• <b>Need safe spaces</b> for children to play</li> <li>• <b>Need increased investment in children and young people</b></li> </ul>

Quantity Standard					
	Population Standard (1 facility per)	Unit Type	Council Facilities (2020)	Non-Council facilities (2020)	Total Additional Needs (2036)
<b>Population</b>					245,199 <sup>9</sup>
Preschool or Kindergarten – 4-year-old kindergarten*	99.3 enrolment capacity (places) per 100 persons (4 y/o)	Enrolment Capacity	1,341	1,061	+1,597
Childcare – long day care	30 enrolment capacity (places) per 100 persons (0-5 y/o)	Enrolment Capacity	1,670	4,741	+4,166
Maternal and Child Health Centre	110 persons (0 y/o)	Consulting Room	24	5	+2
Playgroup space	110 persons (0-4 y/o)	Group Session	38	22	+364
Youth centre/space	5,500 persons (12-25 y/o)	Facility	1	0	+6

\* Quantity assessment for 3-year-old kindergarten services undertaken separately and incorporated into the recommendations in Section 4.

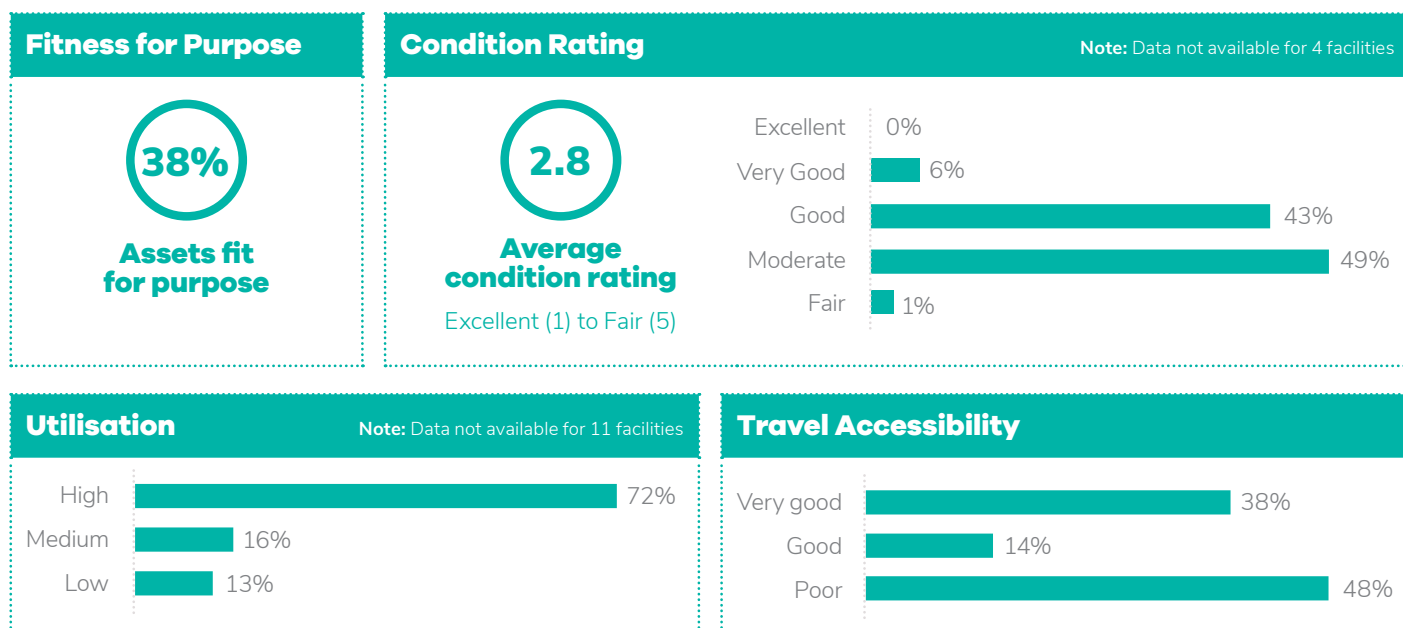
<sup>6</sup> Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*

<sup>9</sup> Pre Covid-19 forecasts by id Consulting (2020)





### 3.3 Early Years, Children and Young People *continued*





3.4 Education and Learning

Key Influences, Issues and Opportunities	Community Feedback <sup>10</sup>
<ul style="list-style-type: none"><li>• Most Moreland libraries do not meet community expectations or industry standards</li><li>• Opportunities for library spaces to be available for broader community use</li><li>• Opportunities for service integration with neighbourhood houses/community centres, arts and culture, and services for early years, youth and older persons</li></ul>	<ul style="list-style-type: none"><li>• Strong support for libraries and their role in the community</li><li>• Calls for improved quality of facilities and better amenities at libraries</li><li>• Requests for library facilities to be ‘modern’, ‘state of the art’, ‘upgraded’ and ‘fancy’</li></ul>

Quantity Standard				
	Population Standard (1 facility per)	Unit Type	Existing Council Facilities (2020)	Total Additional Needs (2036)
Population			177,475	245,199 <sup>11</sup>
Library	1 square metre	Floor space (sqm) per 45 persons	2,693	+2,755
Neighbourhood House Community Learning Centre	20,000 persons	Facility	7	+5

Fitness for Purpose	Condition Rating	
<div><div>14%</div><div>Assets fit for purpose</div></div>	<div><div>2.8</div><div>Average condition rating</div><div>Excellent (1) to Fair (5)</div></div>	<div><div>Excellent</div><div>0%</div></div> <div><div>Very Good</div><div>0%</div></div> <div><div>Good</div><div>21%</div></div> <div><div>Moderate</div><div>79%</div></div> <div><div>Fair</div><div>0%</div></div>

Utilisation	Travel Accessibility
<div><div>High</div><div>21%</div></div> <div><div>Medium</div><div>21%</div></div> <div><div>Low</div><div>57%</div></div>	<div><div>Very good</div><div>76%</div></div> <div><div>Good</div><div>8%</div></div> <div><div>Poor</div><div>16%</div></div>

<sup>10</sup> Moreland City Council (2021), Imagine Moreland Stage 1 Community Engagement Data

<sup>11</sup> Pre Covid-19 forecasts by id Consulting (2020)

## 3.5 Aquatics, Leisure and Recreation

Key Influences, Issues and Opportunities	Community Feedback <sup>12,13</sup>
<ul style="list-style-type: none"> <li>Focus on increasing overall participation in active recreation and particularly women and under-represented groups</li> <li>Focus on increasing the quality and capacity of Council's sports infrastructure</li> <li>Many sports pavilions are being updated with female-friendly changerooms</li> <li>Some bookable sports facilities are not well promoted for shared use</li> <li>Maintenance of aquatic facilities is expensive. Council is committed to retaining all six aquatic centres</li> <li>The success of shared use sports facilities depends on good governance</li> </ul>	<ul style="list-style-type: none"> <li>Interest in outdoor exercise equipment and facilities (particularly due to Covid-19 pandemic)</li> <li>Desire for aquatic and recreation facilities for all ages and different purposes (dedicated children's pools, facilities supporting older people to be physically active, hydrotherapy pools for rehabilitation)</li> <li>Concern for conflict between organised sport and informal outdoor spaces and activities</li> <li>Over two thirds of respondents to the 2021 Community Satisfaction Survey said recreational facilities were 'extremely important' or 'very important'. Recreational facilities were more important to residents 35 years and older and among female respondents</li> </ul>

Quantity Standard			
	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
<b>Population</b>		177,475	245,199 <sup>14</sup>
Aquatic/leisure centre – local	40,000 persons	2	+4
Aquatic/leisure centre – district	70,000 persons	3	0
Aquatic/leisure centre – metro	100,000 persons	1	+1
Indoor sport and recreation centre	45,000 persons	5	0
Sports pavilions	2,800 persons	62	+25

Fitness for Purpose

51%

Assets fit for purpose

Condition Rating

2.6

Average condition rating

Excellent (1) to Fair (5)

Note: Data not available for 6 facilities

Excellent

0%

Very Good

5%

Good

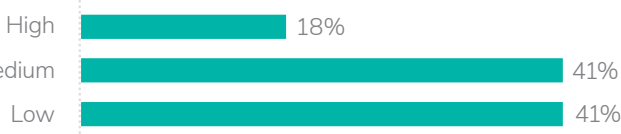
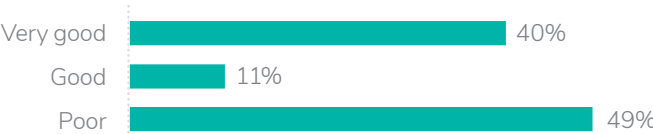
34%

Moderate

57%

Fair

3%

Utilisation	Travel Accessibility																
Note: Data not available for 37 facilities																	
 <table border="1"> <thead> <tr> <th>Utilisation Level</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>High</td> <td>18%</td> </tr> <tr> <td>Medium</td> <td>41%</td> </tr> <tr> <td>Low</td> <td>41%</td> </tr> </tbody> </table>	Utilisation Level	Percentage	High	18%	Medium	41%	Low	41%	 <table border="1"> <thead> <tr> <th>Travel Accessibility Level</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Very good</td> <td>40%</td> </tr> <tr> <td>Good</td> <td>11%</td> </tr> <tr> <td>Poor</td> <td>49%</td> </tr> </tbody> </table>	Travel Accessibility Level	Percentage	Very good	40%	Good	11%	Poor	49%
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<sup>12</sup> Moreland City Council (2021), Imagine Moreland Stage 1 Community Engagement Data

<sup>13</sup> Moreland City Council (2021), 2021 Local Government Community Satisfaction Survey conducted by JWS Research and coordinated by the Department of Jobs, Precincts and Regions on behalf of Moreland City Council

<sup>14</sup> Pre Covid-19 forecasts by id Consulting (2020)

## 4.0 Addressing Community Infrastructure Needs

The Community Infrastructure Plan will optimise Council's existing community infrastructure as a first step to addressing community infrastructure needs. This involves seeking opportunities for integrated use ahead of investing in new facilities. This approach aims to achieve the greatest community return on Council investment.

The Community Infrastructure Plan adopts two broad approaches for addressing community infrastructure needs. They are designed to deliver the Plan's objectives and achieve Council's vision for community infrastructure in Moreland.

The approaches are:

- **Strategies:** Strategic approaches to optimise the use of facilities, seek other forms of investment and improve experiences for the community. The strategies apply to the entire network of Council-owned community infrastructure.
- **Capital Projects:** Investment proposals to upgrade, expand or build new community infrastructure. This includes further planning activities for capital projects.

### 4.1 Strategies

Table 5 shows the Community Infrastructure Plan's strategies and action areas for each strategy.

**Table 5:** Strategies and Action Areas

Strategy	Action Areas
<b>1. Increase the utilisation of Council's community infrastructure by a broad range of users</b>	1.1 Enhance awareness of Council's community facilities 1.2 Improve the accessibility and inclusiveness of community facilities 1.3 Improve utilisation data capture and use
<b>2. Reduce the vulnerability of Council's community infrastructure to the impacts of climate change</b>	2.1 Assess, monitor and report on the climate risk and adaptation deficits of Council's community infrastructure 2.2 Reduce the carbon footprint of Council's community infrastructure
<b>3. Optimise benefits delivered from Council's community infrastructure</b>	3.1 Leverage community benefits from the acquisition, divestment, development, and use of Council's community infrastructure 3.2 Increase the flexibility and multipurpose functionality of Council's community infrastructure
<b>4. Embed integrated planning into our processes and plans</b>	4.1 Improve Council's cross-service planning of council assets with the community 4.2 Integrate planning for community infrastructure with other local physical, social and cultural 'assets'
<b>5. Enhance Council's capacity to deliver community infrastructure through external funding and delivery partners</b>	5.1 Procure external funding for community infrastructure through development contributions, grants and advocacy 5.2 Explore opportunities to deliver community infrastructure through alternate, cost-effective delivery models





Fawkner Library

## 4.2 Capital Projects

The capital project recommendations for all infrastructure categories are shown by Moreland district and project delivery timeframes. The recommendations relate to the upgrade, expansion or development of new community infrastructure. The projects will be delivered to the following delivery timeframes:

### Projects in Years 1-5

These capital projects are included in Council's Budget 2022/23 to 2026/27.

### Projects in Years 6-10 and Years 10 +

These are projects that have been identified to meet our medium to long term community infrastructure needs, and current priorities. They are indicative only and may be subject to rescoping and reprioritisation based on funding opportunities, the financial impacts and updated needs assessments.

Each recommendation has an assigned 'cost estimate' and 'delivery time' using the categories of:

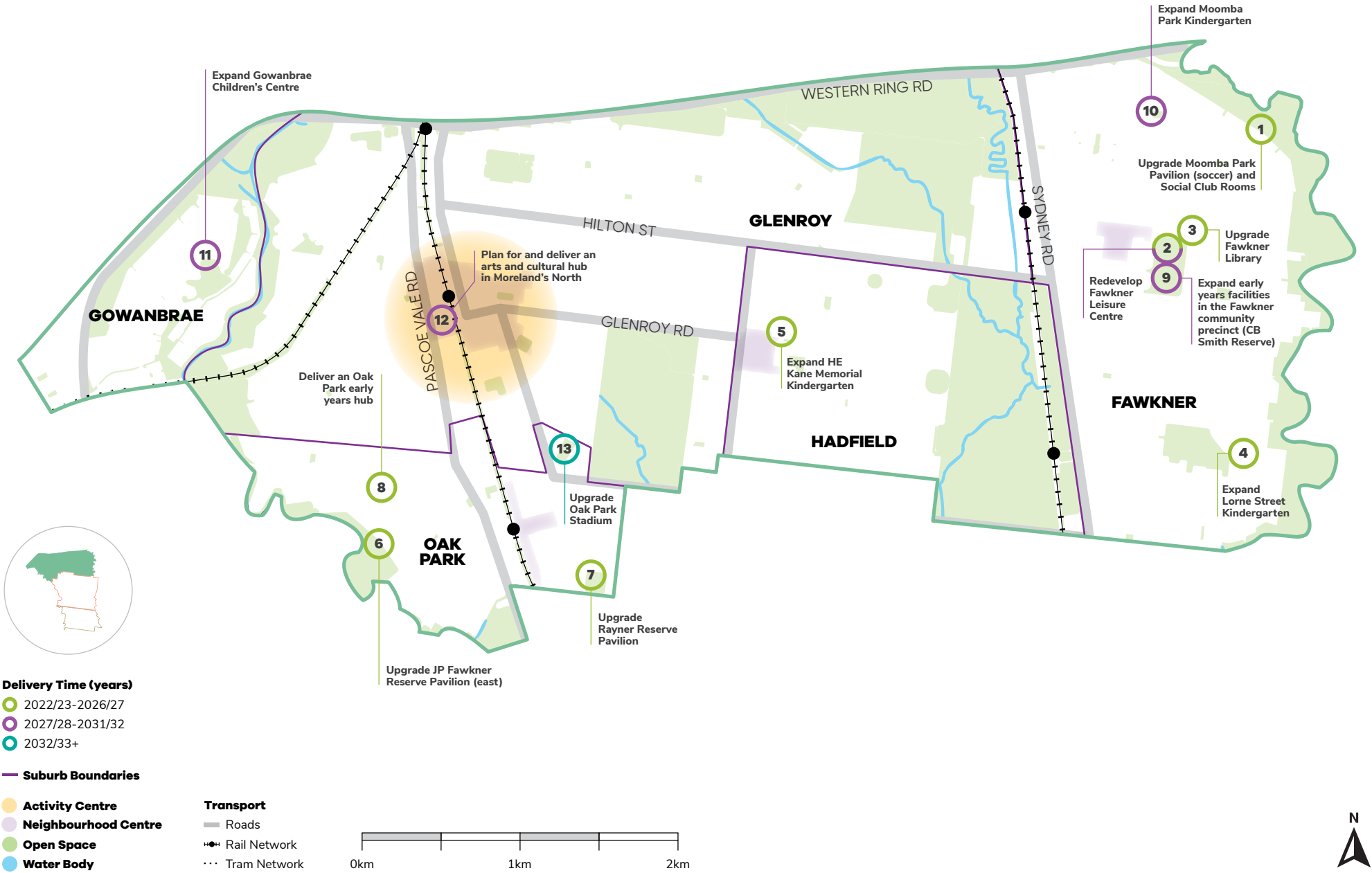
#### Cost Estimate

Small (S)	< \$1 million
Medium (M)	\$1 million-\$5 million
Large (L)	\$5 million-\$10 million
Extra Large (XL)	\$10 million +

#### Delivery Time (years)

- 2022/23-2026/27
- 2027/28-2031/32
- 2032/33+

Figure 9: Community Infrastructure Recommendations in Moreland North



- 1 Upgrade Moomba Park Pavilion (Soccer) and Social Club Rooms**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S  
**Upgrade Moomba Park Pavilion (Soccer) and Social Club Rooms** to provide female-friendly, multi-purpose community facilities.
- 2 Redevelop Fawkner Leisure Centre**  
**2A Delivery Time:** 2022/23-2026/27 **Cost Estimate:** XL  
**Upgrade Fawkner Leisure Centre (stage 1),** providing:  
 - Outdoor aquatics facilities including a new 50 metre outdoor pool, children's leisure pool and electrified plant and filtration system  
 - Indoor aquatics facilities including and new or refurbished spa pool, sauna, steam room changerooms and electrified plant and filtration system  
 - Indoor dry health club and associated services.  
**2B Delivery Time:** 2027/28-2031/32 **Cost Estimate:** L  
**Review scope of works for Stage 2 redevelopment of Fawkner Leisure Centre.**  
 The scope of work may include indoor aquatics facilities (including a water program and improved amenities).
- 3 Upgrade Fawkner Library**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M  
**Upgrade Fawkner Library** to improve its amenity and functionality. Consider options to:  
 - Expand the floor area to increase and diversify services  
 - Spaces for young people.
- 4 Expand Lorne Street Kindergarten**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M  
**Plan to expand Lorne Street Kindergarten** with an extra kindergarten room and associated spaces.

- 5 Expand HE Kane Memorial Kindergarten**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** L  
**Expand HE Kane Memorial Kindergarten** to create a multi-purpose early years facility including:  
 - An additional kindergarten room and associated spaces  
 - Additional Maternal and Child Health consulting room  
 - A multi-purpose space that can accommodate playgroups.
- 6 Upgrade JP Fawkner Reserve Pavilion (east)**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S  
**Upgrade JP Fawkner Reserve pavilion (east)** to a female friendly, multi-purpose community facility.
- 7 Upgrade Rayner Reserve Pavilion**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S  
**Upgrade Rayner Reserve pavilion** to a female-friendly, multi-purpose community facility.
- 8 Deliver an Oak Park early years hub**  
**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M  
**Deliver an Oak Park early years hub** that provides:  
 - An additional kindergarten room and associated spaces  
 - A Maternal and Child Health consulting room  
 - A multi-purpose space that can accommodate playgroups.
- 9 Expand early years facilities in the Fawkner community precinct (CB Smith Reserve)**  
**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M  
 Explore opportunities to **expand early years facilities in the Fawkner community precinct (CB Smith Reserve)** to provide:  
 - An additional 33 place kindergarten room  
 - Maternal and Child Health parent group room  
 - Consider provision of child care centre.

- 10 Expand Moomba Park Kindergarten**  
**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M  
**Expand Moomba Park Kindergarten** to a multi-purpose early years facility that includes:  
 - An extra kindergarten room and associated spaces  
 - A multi-purpose space.
- 11 Expand Gowanbrae Children's Centre**  
**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M  
**Expand Gowanbrae Children's Centre** with an extra kindergarten room and multi-purpose space.
- 12 Plan for and deliver an arts and cultural hub in Moreland's North**  
**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M  
 Plan for and deliver an **arts and cultural hub** in an existing building that includes:  
 - A 100-capacity indoor performance space  
 - A creative-production space.
- 13 Upgrade Oak Park Stadium**  
**Delivery Time:** 2032/33+ **Cost Estimate:** M  
 Upgrade Oak Park stadium to supply female friendly facilities. Investigate the feasibility of an extra full-size indoor court and consider opportunities for multi-purpose use.




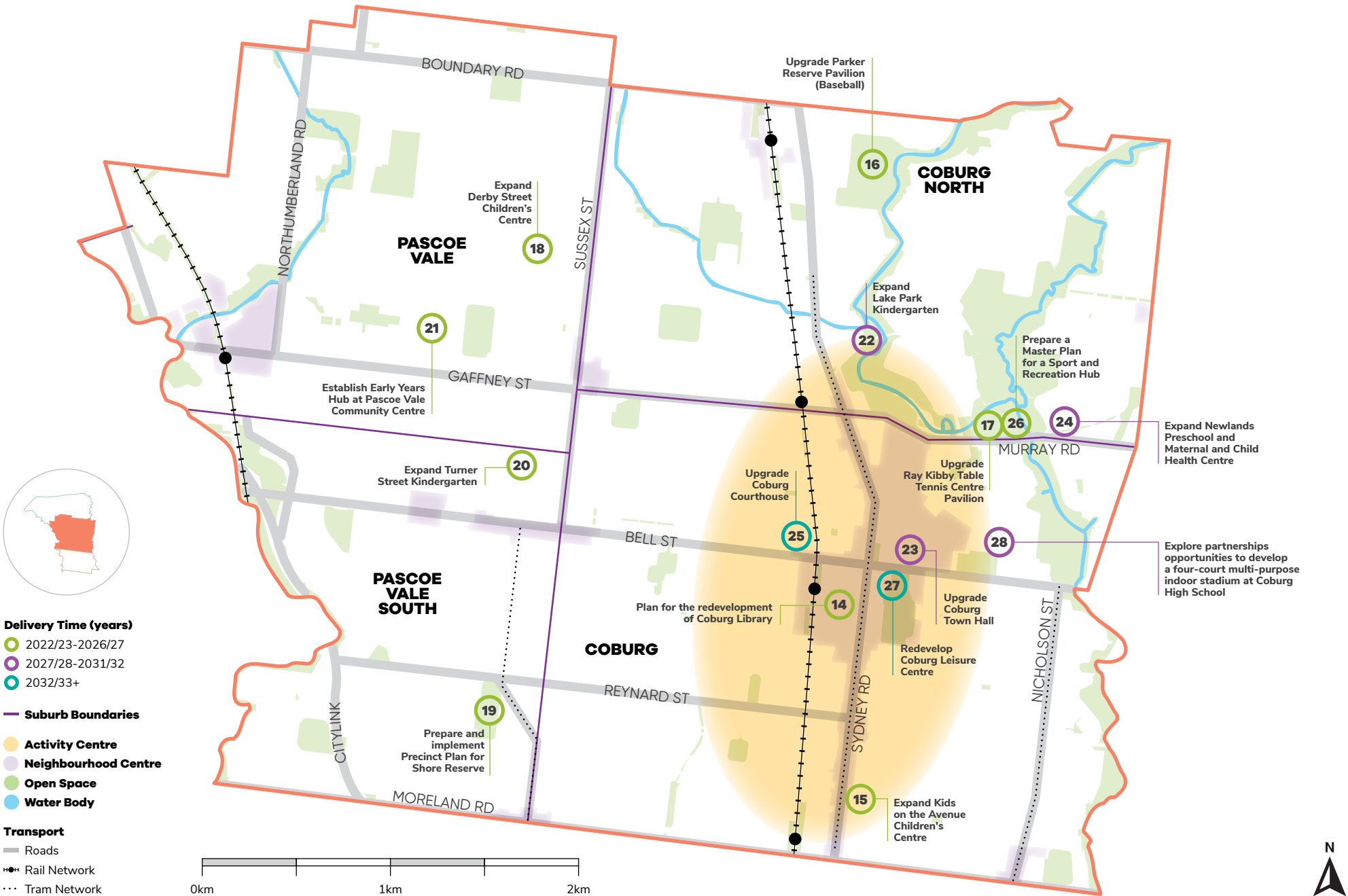
Delivery Time (years)		Cost Estimate	
	2022/23-2026/27	Small (S)	<\$1M
	2027/28-2031/32	Medium (M)	\$1M-\$5M
	2032/33+	Large (L)	\$5M-\$10M
		Extra Large (XL)	\$10M+



Figure 10: Community Infrastructure Recommendations in Moreland Central



**14 Plan to redevelop Coburg Library****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** XL

**Plan to redevelop Coburg Library** as part of the Coburg Square urban renewal precinct, including:

- Upgrading and expanding the flagship municipal Library service
- Maximising integration with community service providers, the public realm and Coburg Train Station.

**15 Expand Kids on the Avenue Children's Centre****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Expand Kids on the Avenue Children's Centre** with:

- An extra kindergarten room and associated spaces
- An expanded Maternal and Child Health facility
- A multi-purpose space to accommodate playgroups.

**16 Upgrade Parker Reserve Pavilion (Baseball)****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S

**Upgrade Parker Reserve pavilion (baseball)** to a female-friendly, multi-purpose community facility.

**17 Upgrade Ray Kibby Table Tennis Centre****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S

**Upgrade Ray Kibby Table Tennis Centre** to a female-friendly, multi-purpose facility.

**18 Expand Derby Street Children's Centre****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Expand Derby Street Children's Centre** by replacing the existing kindergarten room with two kindergarten rooms and associated spaces.

**19 Prepare and implement Precinct Plan for Shore Reserve****19A Prepare a Shore Reserve Precinct Plan** for implementation in two stages.**Stage 1:** **Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

- Expand the Doris Blackburn Kindergarten
- Optimise car parking across facilities
- Improve open space and playground.

**19B Stage 2:** **Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S

- Upgrade the Shore Reserve Pavilion (to provide female-friendly, multi-purpose community facility)
- Upgrade public toilet.

**20 Expand Turner Street Kindergarten****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S

**Expand Turner Street Kindergarten** by improving and expanding (minor) the kindergarten to create additional kindergarten places. Explore opportunities for an additional campus at Pascoe Vale Community Centre.

**21 Establish Early Years Hub at Pascoe Vale Community Centre****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S

**Establish Early Years Hub at Pascoe Vale Community Centre** including:

- Refit existing space to create a 33-place kindergarten room
- An additional Maternal and Child Health consulting room
- Open space works.

**22 Expand Lake Park Kindergarten****Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M

**Expand Lake Park Kindergarten** with:

- An extra kindergarten room and associated spaces
- A multi-purpose space.

**23 Upgrade Coburg Town Hall****Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M

Plan for and **implement a program** of works to realise the plan for **preferred community use of Coburg Town Hall** that includes:

- Accommodating arts use and activation to address the need for a municipal-scale arts space.
- Maximising opportunities for integration with services in central Coburg.

**24 Expand Newlands Preschool and Maternal and Child Health Centre****Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M

**Expand Newlands Preschool and Maternal and Child Health Centre** to provide:

- An additional 22 place kindergarten room
- An expanded Maternal and Child Health waiting room.

**25 Upgrade Coburg Courthouse****Delivery Time:** 2032/33+ **Cost Estimate:** S

**Upgrade Coburg Courthouse** to an independently-operated, exclusive arts facility for performance and creative development.

**26 Prepare a Master Plan for a Sport and Recreation Hub****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

The masterplan will cater for sports such as athletics, basketball, table tennis, swimming and cricket.

**27 Redevelop Coburg Leisure Centre****Delivery Time:** 2032/33+ **Cost Estimate:** XL

**Redevelopment of Coburg Leisure Centre** as a new municipal/major facility including options to redevelop on its current site or an alternate site in the Coburg Activity Centre.

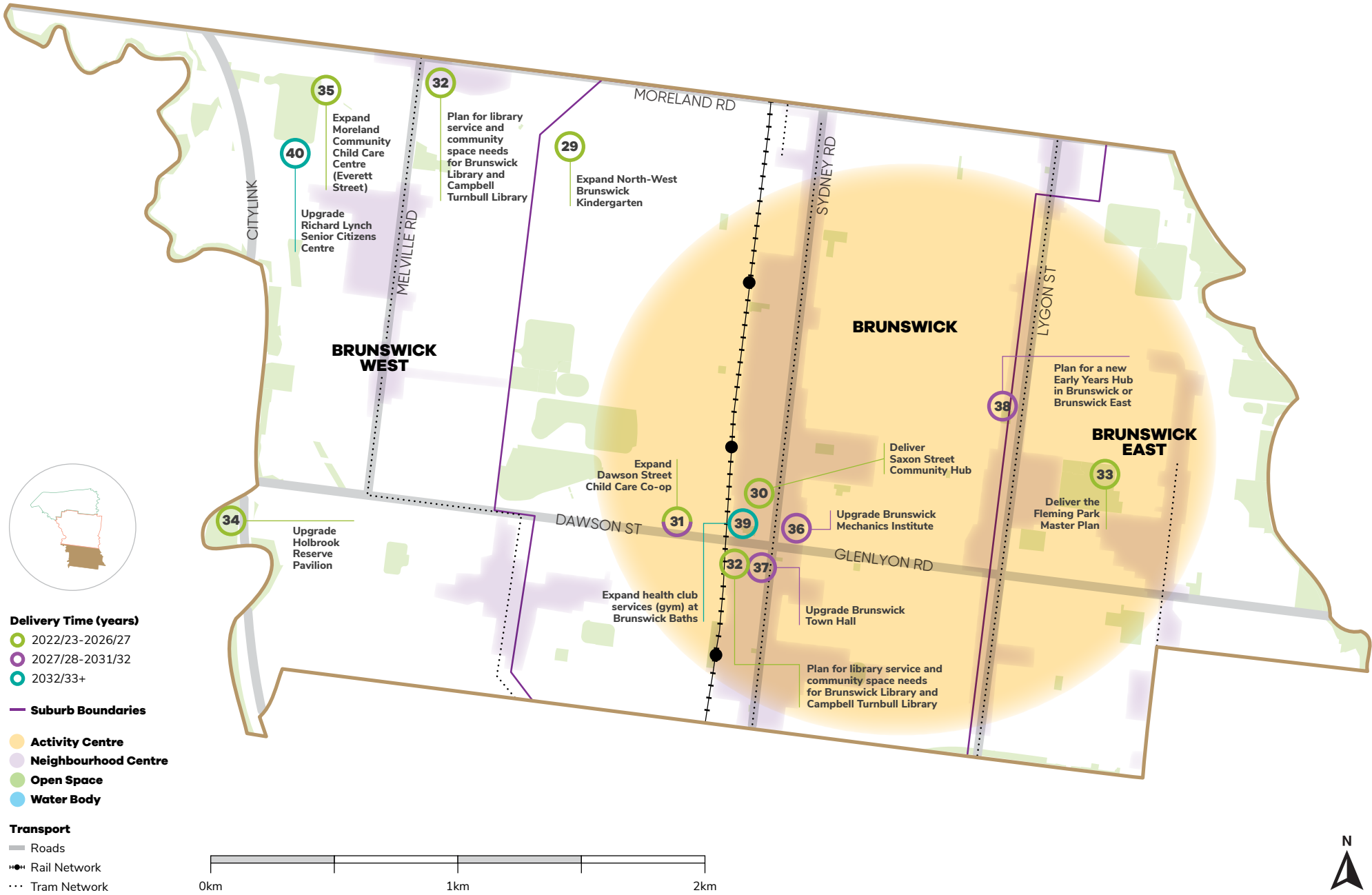
**28 Explore partnerships opportunities to develop a four-court multi-purpose indoor stadium at Coburg High School****Delivery Time:** 2022/23-2026/27 **Cost Estimate:** XL**Delivery Time (years)**

- 2022/23-2026/27
- 2027/28-2031/32
- 2032/33+

**Cost Estimate**

- |                  |            |
|------------------|------------|
| Small (S)        | <\$1M      |
| Medium (M)       | \$1M-\$5M  |
| Large (L)        | \$5M-\$10M |
| Extra Large (XL) | \$10M+     |

Figure 11: Community Infrastructure Recommendations in Moreland South





**29 Expand North West Brunswick (Rose Street) Kindergarten**

**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Expand North West Brunswick (Rose Street) Kindergarten** with an additional kindergarten room and associated spaces.

**30 Deliver Saxon Street Community Hub**

**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** XL

**Deliver Saxon Street Community Hub** including:

- Creative spaces
- Multi-purpose community spaces
- A Maternal and Child Health facility.

**31 Expand Dawson Street Child Care Co-op**

**31A Delivery Time:** 2022/23-2026/27 **Cost Estimate:** S

**Expand Dawson Street Child Care Co-op (stage 1)** to supply extra kindergarten places and fit-for-purpose spaces.

**31B Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M

**Expand Dawson Street Child Care Co-op (stage 2)** including the options for an extra campus or relocation, to provide an extra kindergarten room and associated spaces.

**32 Plan for library and complimentary services and spaces across Brunswick Library and Campbell Turnbull library**

**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Plan for library and complimentary services and spaces in Moreland South.** Consider redevelopment options for Brunswick Library (Brunswick) and Campbell Turnbull Library (Brunswick West).

**33 Deliver the Fleming Park Master Plan**

**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Deliver the Fleming Park Master Plan.**

**34 Upgrade Holbrook Reserve Pavilion**

**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Upgrade Holbrook Reserve pavilion** to a female-friendly, multi-purpose community facility.

**35 Expand Moreland Community Child Care Centre (Everett Street)**

**Delivery Time:** 2022/23-2026/27 **Cost Estimate:** M

**Expand Moreland Community Child Care Centre (Everett Street)** to provide an additional kindergarten room and associated spaces.

**36 Upgrade Brunswick Mechanics Institute**

**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** S

**Upgrade Brunswick Mechanics Institute** to a premier performance venue.

**37 Upgrade Brunswick Town Hall**

**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** M

**Plan for and implement works for the use and occupation of Brunswick Town Hall**, including improvements to allow for provision of arts spaces.

**38 Plan for a new Early Years Hub in Brunswick or Brunswick East**

**Delivery Time:** 2027/28-2031/32 **Cost Estimate:** L

**Plan for a new Early Years Hub in Brunswick or Brunswick East** that:

- Integrates and expands the existing Moreland Community Child Care (Tinning Street) service
- Considers options for co-location with primary schools.

**39 Expand health club services (gym) at Brunswick Baths**

**Delivery Time:** 2032/33+ **Cost Estimate:** M

Consider options to **expand health club services (gym)** at **Brunswick Baths** including opportunities to improve integration with Saxon Street Community Hub.

**40 Upgrade Richard Lynch Senior Citizens Centre**

**Delivery Time:** 2032/33+ **Cost Estimate:** S

**Upgrade Richard Lynch Senior Citizens Centre** as a multi-purpose community space.

**Delivery Time (years)**

- 2022/23-2026/27
- 2027/28-2031/32
- 2032/33+

**Cost Estimate**

Small (S)	<\$1M
Medium (M)	\$1M-\$5M
Large (L)	\$5M-\$10M
Extra Large (XL)	\$10M+





## 5.0 Implementing, Monitoring and Reviewing the Plan

Successful delivery of the Community Infrastructure Plan requires a whole-of-Council approach with adept project and resource management. An implementation plan will guide delivery of the Plan, including actions for each strategy and progression of capital projects through Council's capital project planning and delivery cycle. The Council-approved capital projects in the Plan will be considered for contributions within a Development Contributions Plan.

Monitoring and evaluating of the Community Infrastructure Plan is an important part of understanding its impact and how it is tracking towards its intended outcomes. A monitoring and evaluation framework will support this and include a range of measures and reporting timeframes.

The community infrastructure capital projects will be reviewed and updated annually alongside Council's budget and capital works program. The review will look at Council's current priorities, changes in community needs and the best cost estimates available. The review will ensure the Community Infrastructure Plan aligns with Council's 10-year Financial and Asset Plans, as required by the Victorian Local Government Act 2020.





# Appendix A:

## Community Infrastructure Legislation and Policy

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The legislation, policy and plans that set Council's strategic direction for community infrastructure are listed below:

### State Government Legislation and Policies

- Gender Equality Act 2020
- Local Government Act 2020
- Planning and Environment Act 1987
- Public Health and Wellbeing Act 2008
- Plan Melbourne 2017-2050
- Public Health and Wellbeing Plan 2015-2019.

### Council Policies and Plans (Existing)

- 33 Saxon Street Site Works Activation Plan
- Arts Infrastructure Plan 2018-2023
- Asset Management Policy 2009
- Aquatics and Leisure Strategy 2018-2038
- Creative Capital: Moreland's Arts and Culture Strategy 2017-2022
- Community Use of Council Venues Policy 2018 (reviewed 2021)
- Council Plan 2021-2025
- Disability Access and Inclusion Plan 2016-2020.

- Children, Young People and Families Plan 2021-2025
- Early Years Infrastructure Plan 2022
- Human Rights Policy 2016-2026
- Library Services Strategy 2019
- Living and Aging Well in Moreland Framework 2019
- Moreland Community Vision
- Moreland Planning Scheme
- Moreland Municipal Public Health and Wellbeing Plan 2017-2021
- Moreland Zero Carbon – 2040 Framework and Action Plan
- Open Space Strategy 2012-2022
- Sporting Pavilion Redevelopment Strategy 2016
- Place Action Plans & Brunswick, Coburg and Glenroy Structure Plans
- Property Framework (Principles) 2018
- Moreland Sport and Active Recreation Strategy 2020.

### Council Policies and Plans (in Development)

- Library Infrastructure Plan.

# Appendix B:

## Provision Standards

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The four provision standards for assessing community infrastructure demand are detailed in Table 6.

**Table 6:** Community Infrastructure Provision Standards

Provision Standard	Description
<b>Quantity Standard</b>	The quantity assessment uses population (or service capacity) benchmarks to determine whether there are enough facilities per population size
<b>Quality Standard</b>	The quality assessment uses fitness for purpose (suitability) and asset condition (physical condition) scores to assess whether a facility is suitable for its intended use
<b>Utilisation Standard</b>	The utilisation assessment uses utilisation data to measure how often a facility is being used compared to its capacity or availability
<b>Accessibility Standard</b>	The accessibility assessment uses travel time standards to determine if people can access facilities within an acceptable journey time

The provision standards support a comprehensive, comparable and fair assessment of demand across infrastructure types and planning catchments.

**Table 7:** Community Infrastructure Provision Standards – Measures and Ratings

Provision Standard	Description												
<b>Utilisation</b>	<p>The Utilisation standard measures use of a service or facility against its maximum capacity or availability. The utilisation rating informs our understanding of the capacity of community infrastructure to meet current demand, and if it can accommodate the demands of population growth without the need to build new infrastructure.</p> <table> <tr> <th>Facility Type</th><th>Utilisation Rating</th></tr> <tr> <td> <ul style="list-style-type: none"> <li>Arts &amp; cultural facilities/spaces</li> <li>Community venues</li> <li>Indoor sporting facility</li> <li>Sports pavilion</li> <li>Neighbourhood House/Community Centre</li> </ul> </td><td> <ul style="list-style-type: none"> <li>High: &gt;70%-80% maximum availability</li> <li>Medium: 30%-70% maximum availability</li> <li>Low &lt;30% maximum availability</li> </ul> </td></tr> <tr> <td> <ul style="list-style-type: none"> <li>Kindergarten</li> <li>Childcare</li> <li>Playgroup</li> <li>Youth centre</li> </ul> </td><td> <ul style="list-style-type: none"> <li>High: &gt;95% maximum availability</li> <li>Medium: 60%-95% maximum availability</li> <li>Low: &lt;60% maximum availability</li> </ul> </td></tr> <tr> <td> <ul style="list-style-type: none"> <li>Maternal &amp; Child Health facility</li> </ul> </td><td> <ul style="list-style-type: none"> <li>High: &gt;75% percentage of children enrolled who participate in Maternal and Child Health service</li> <li>Medium: 60%-75% percentage of children enrolled who participate in Maternal and Child Health service</li> <li>Low: &lt;60% percentage of children enrolled who participate in Maternal and Child Health service</li> </ul> </td></tr> <tr> <td> <ul style="list-style-type: none"> <li>Library</li> </ul> </td><td> <ul style="list-style-type: none"> <li>The Australian Library and Information Association Standards and Guidelines for Australian Public Libraries 2012 establishes two targets:               <ul style="list-style-type: none"> <li>Baseline Target: 5.2 visits per capita per annum</li> <li>Enhanced Target: 6.3 visits per capita per annum</li> </ul> </li> <li>Visits are 'visits in person' and include all visits to all service points (i.e., library buildings and mobile libraries)</li> <li>'Eligible population' is the population of the area/local government area served by the library. Data is sourced from the Australian Bureau of Statistics.</li> </ul> </td></tr> <tr> <td> <ul style="list-style-type: none"> <li>Aquatic and leisure centre</li> </ul> </td><td> <p>The Aquatic and Leisure Strategy refers to the Local Government Performance Reporting Framework (LGPRF) which provides guidelines to assess the performance of council facilities including aquatic facilities. The LGPRF uses <b>visits to aquatic facilities per head of municipal population</b> as the measure for utilisation. The comparative rate for the 2018/2019 period for similar councils is 7.15 and for all councils is 5.11.</p> <ul style="list-style-type: none"> <li>High: &gt;7.15 visits per head of population</li> <li>Medium: 5.11-7.15 visits per head of population</li> <li>Low: &lt;5.11 visits per head of population</li> </ul> </td></tr> </table>	Facility Type	Utilisation Rating	<ul style="list-style-type: none"> <li>Arts &amp; cultural facilities/spaces</li> <li>Community venues</li> <li>Indoor sporting facility</li> <li>Sports pavilion</li> <li>Neighbourhood House/Community Centre</li> </ul>	<ul style="list-style-type: none"> <li>High: &gt;70%-80% maximum availability</li> <li>Medium: 30%-70% maximum availability</li> <li>Low &lt;30% maximum availability</li> </ul>	<ul style="list-style-type: none"> <li>Kindergarten</li> <li>Childcare</li> <li>Playgroup</li> <li>Youth centre</li> </ul>	<ul style="list-style-type: none"> <li>High: &gt;95% maximum availability</li> <li>Medium: 60%-95% maximum availability</li> <li>Low: &lt;60% maximum availability</li> </ul>	<ul style="list-style-type: none"> <li>Maternal &amp; Child Health facility</li> </ul>	<ul style="list-style-type: none"> <li>High: &gt;75% percentage of children enrolled who participate in Maternal and Child Health service</li> <li>Medium: 60%-75% percentage of children enrolled who participate in Maternal and Child Health service</li> <li>Low: &lt;60% percentage of children enrolled who participate in Maternal and Child Health service</li> </ul>	<ul style="list-style-type: none"> <li>Library</li> </ul>	<ul style="list-style-type: none"> <li>The Australian Library and Information Association Standards and Guidelines for Australian Public Libraries 2012 establishes two targets:               <ul style="list-style-type: none"> <li>Baseline Target: 5.2 visits per capita per annum</li> <li>Enhanced Target: 6.3 visits per capita per annum</li> </ul> </li> <li>Visits are 'visits in person' and include all visits to all service points (i.e., library buildings and mobile libraries)</li> <li>'Eligible population' is the population of the area/local government area served by the library. 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**Table 7:** Community Infrastructure Provision Standards – Measures and Ratings *continued*

Provision Standard	Description		
Quantity	The Quantity standard uses population benchmarks to assess if there are enough facilities (or enough service capacity) per population size. Population benchmarks identify the threshold at which the population requires – and can sustain – the provision of a facility or service. This assessment identifies any under or over-provision that exists now and in the future. Results of the Utilisation Assessment inform the Quantity standard.		
	See Table 8 for a list of Moreland’s community infrastructure population benchmarks.		
Quality Standard	The Quality standard uses fitness for purpose and asset condition (physical condition) data to determine if a facility is suitable for its intended use. These facility-specific assessments examine how suitable facilities are to support the services or community activities they deliver, and improvements required.		
	Asset condition (physical condition) measures: <ul style="list-style-type: none"><li>• Excellent: score 0</li><li>• Very good: score 1</li><li>• Good: score 2</li><li>• Moderate: score 3</li><li>• Fair: score 4</li><li>• Aged: score 5</li></ul>	Fitness for purpose assessment measures: <ul style="list-style-type: none"><li>• Fit for purpose (score 1-2)</li><li>• Attention required (score 2.1-3.4)</li><li>• Unfit for purpose (score 3.5+)</li></ul>	
Travel Accessibility	The Travel Accessibility standard uses travel time measures to assess if people can access facilities within an acceptable journey time. The facility hierarchy (or planning catchment area) is a key consideration for this standard. Local-level facilities service their immediate catchment and can be easily reached by walking. District and Metro facilities service larger catchments requiring people to travel further, often by driving.		
	The measures for travel accessibility are:		
	Local	<ul style="list-style-type: none"><li>• 1 km</li><li>• 5-to-20-minute walk</li><li>• Up to 5-minute drive</li></ul>	<ul style="list-style-type: none"><li>• Very good accessibility – 90% and above of population catchment can access a facility</li></ul>
	District	<ul style="list-style-type: none"><li>• 5km</li><li>• 20-minute walk</li><li>• Up to 10-minute drive</li></ul>	<ul style="list-style-type: none"><li>• Good accessibility – Between 50% and 90% of population catchment can access a facility</li></ul>
	Metro	<ul style="list-style-type: none"><li>• 15km</li><li>• Up to 20-minute drive</li></ul>	<ul style="list-style-type: none"><li>• Poor accessibility – less than 50% of population catchment can access a facility</li></ul>

**Table 8:** Moreland's Community Infrastructure Population Benchmarks

Community Infrastructure Category	Quantity Standards
<b>Arts &amp; Culture</b>	
Gallery/exhibition space	1 facility per 80,000 persons (all ages)
Performance space – indoor	1 facility per 20,000 persons (all ages)
Performance space – outdoor	1 facility per 20,000 persons (all ages)
Theatre	1 facility per 60,000 persons (all ages)
Creative space (arts and cultural venue small)	1 facility per 8,000 persons (all ages)
Creative space (arts and cultural venue medium)	1 facility per 40,000 persons (all ages)
<b>Community Spaces</b>	
Community venue – local	1 facility per 6,000 persons (all ages)
Community venue – district	1 facility per 20,000 persons (all ages)
Community venue – metro	1 facility per 80,000 persons (all ages)
Senior Citizen Centre	1 facility per 1,700 persons (aged 60 years and over)
<b>Sport &amp; Recreation</b>	
Aquatic/leisure centre – local	1 facility per 40,000 persons (all ages)
Aquatic/leisure centre – district	1 facility per 70,000 persons (all ages)
Aquatic/leisure centre – metro	1 facility per 100,000 persons (all ages)
Indoor sport and recreation centre	1 facility per 45,000 persons (all ages)
Sports pavilions	1 facility per 2,800 persons (all ages)
<b>Early Years, Children and Young People</b>	
Preschool or Kindergarten – 4-year-old kindergarten*	99.3 enrolment capacity (places) per 100 persons (aged 4 years)
Childcare – long day care	30 enrolment capacity (places) per 100 persons (aged 0 to 5 years)
Maternal and Child Health Centre	1 consulting rooms per 110 persons aged (0 years)
Playgroup space	1 group sessions per 110 persons aged (0 to 4 years)
Youth centre/space	1 facility per 5,500 persons aged (12 to 25 years)
<b>Education and Learning</b>	
Library	1 floor space (sqm) per 45 persons (all ages)
Neighbourhood House/Community Centre	1 facility per 20,000 persons (all ages)

\* Quantity assessment for 3-year-old kindergarten services undertaken separately and incorporated into the recommendations in Section 4.





# Appendix C:

## Community Infrastructure Hierarchy

Moreland's community infrastructure hierarchy has three levels. A description of each level, including the related community infrastructure roles, planning catchments and facilities, is provided in Table 9.

**Table 9:** Community Infrastructure Hierarchy

Hierarchy Level	Role of Community Infrastructure	Planning Catchment			Hierarchy-level Facilities
		Geography	Population	Travel Time	
<b>Metro</b>	<p>Community infrastructure at the metro level meets most health and recreation needs, offering a full range of education, training, cultural, artistic, sports and community participation opportunities.</p> <p>Metro community infrastructure is important for resourcing and supporting district and local-level facilities.</p>	Moreland LGA	80,000 + persons	>20-minute drive	<ul style="list-style-type: none"> <li>• Aquatic/leisure centre – metro</li> <li>• Community venue – metro</li> <li>• Gallery/exhibition space</li> <li>• Theatre</li> </ul>
<b>District</b>	<p>At a district level, community infrastructure is expected to address the range of universal needs, support lifecycle needs and address issues of disadvantage.</p> <p>The catchment of district-level community facilities generally ranges from 40,000-80,000 people and often encompasses an activity centre and several neighbourhood centres. The scale of facilities is larger to accommodate a larger population and geographical area, and higher-order services.</p>	Moreland North Moreland Central Moreland South	40,000-80,000 persons	20-minute walk and up to 10-minute drive	<ul style="list-style-type: none"> <li>• Aquatic/leisure centre – district</li> <li>• Community venue – district</li> <li>• Creative space – medium</li> <li>• Indoor recreation</li> <li>• Library</li> <li>• Maternal and Child Health Centre</li> <li>• Neighbourhood House</li> <li>• Performance space – indoor</li> <li>• Performance space – outdoors</li> <li>• Seniors Citizens Centre</li> <li>• Youth centre/space</li> </ul>

**Table 9: Community Infrastructure Hierarchy** *continued*

Hierarchy Level	Role of Community Infrastructure	Planning Catchment			Hierarchy-level Facilities
		Geography	Population	Travel Time	
Local	Local level community infrastructure is provided to meet health, learning, and support needs and foster participation and social capital at a local level. Local community infrastructure is usually planned in partnership between local governments and community organisations (and with developers in the case of major development areas).	Fawkner	5,000-40,000 persons	5-20 minute walk	<ul style="list-style-type: none"><li>• Aquatic/leisure centre – local</li><li>• Childcare – long day care</li><li>• Community hall</li><li>• Community venue – local</li><li>• Creative space – local</li><li>• Playgroup space</li><li>• Preschool or Kindergarten</li><li>• Sports pavilions</li></ul>
		Glenroy		5-minute drive	
		Gowanbrae			
		Hadfield			
		Oak Park			
		Coburg			
		Coburg North			
		Pascoe Vale			
		Pascoe Vale South			
		Brunswick			
		Brunswick East			
		Brunswick West			

**Moreland City Council**  
90 Bell Street, Coburg 3058  
[www.moreland.vic.gov.au](http://www.moreland.vic.gov.au)

**Moreland Language Link**

廣東話	9280 1910	عربي	9280 1913	हिंदी	9280 1918	All other languages 9280 1919
Italiano	9280 1911	Türkçe	9280 1914	普通话	9280 0750	
Ελληνικ	9280 1912	Tiếng Việt	9280 1915	ਪੰਜਾਬੀ	9280 0751	